

Annual Budget

Fiscal Year 2017-18



316 Vernon Street, Downtown Roseville, California



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Fiscal year beginning July 1, 2017

City Council

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Vice Mayor:	Bonnie Gore
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Submitted by the City Manager
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City Manager's Budget Message



EXECUTIVE OVERVIEW

Fiscal Summary

Roseville's fiscal position has improved since the recession. However, deferred maintenance during this period, along with increasing operational costs, have added pressure on our ability to maintain current service levels with projected revenue streams.

The City was able to maintain service levels during the recession by deferring millions of dollars' worth of capital improvements and maintenance, borrowing from reserves, and lowering payments to key funds such as workers' compensation and retiree health. As the economy recovered, the Council adopted policies to ensure that future revenues are allocated to move towards fully funding these obligations.

As was the case with the FY2016-17 budget and in accordance with Council policy, the FY2017-18 budget matches budgeted operating expenses with projected operating revenues without the use of reserve funds. The City will only use Council approved one-time funds for one-time capital acquisitions.

The City is balancing the impact of slowing growth while still paying a fair wage for our labor market and making sure we have a workforce we can afford. Being a service-based operation, the City's largest General Fund expense is labor costs. We've conducted performance audits to ensure our staffing levels are appropriate. It's important to note that over the past 10 years, the population of Roseville increased 32 percent from 109,154 in FY2007-08 to a projected 138,150 in FY2017-18, necessitating an expansion of services. Yet at

the same time, General Fund staffing decreased from 778 full-time equivalent employees to 608.6, a 22 percent reduction per capita in staffing over the same period. The City has been doing more with less over time, which is why departmental performance audits specify that in order to maintain or expand current service levels, additional staff is needed. At the same time, the City and its labor groups have partnered to slow payroll growth, reduce retirement benefits, and reduce salaries.

All the while, a constantly changing legislative and regulatory environment continues to add unfunded mandates and significant costs to the City's operations, such as the State moving responsibility for stormwater management from the State to local government, adding an annual expense of \$1 million to the City's General Fund.

Because expenses are growing at an increasing rate, reduction in some service levels were required to achieve a balanced budget. These reductions included reducing hours at the City's libraries and the Maidu Indian Museum and Historic Site, cutting vacant positions for recreation, streets, and fire education, and reducing goat grazing for thatch-control management in the FY2017-18 budget.

Although the City's General Fund budget is operationally balanced for FY2017-18, it does not fully address all of our long-term liabilities. In the three expense areas of CIP rehab (capital-improvement plan and rehabilitation of assets), road maintenance, and OPEB (other post-employment benefits such

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as retiree healthcare), if the City were to fully fund its long-term liabilities and the deferred maintenance that occurred since the recession, the budget would be upside down by over \$14 million per year. As a result of the slowing growth, we're continuing to look for ways to close this gap, including modifying expenses, bringing in additional revenues, and changing service levels.

To assist in prioritizing city services and identifying appropriate service levels, the Council directed staff at its annual goals workshop to initiate a process involving the community aimed at evaluating the City's General Fund operations and revenues. The goal is to find a way to balance the City's obligation to maintain fiscal stability while continuing to provide high-quality essential services and addressing long-term liabilities. To this end, the Council approved this nine-month "Engage Roseville" effort at its meeting on April 19, 2017, as described below.

Engage Roseville: A Community Conversation about Priorities

Extensive community participation will help ensure the City has a clear understanding of community priorities, the community has a clear understanding of fiscal constraints and opportunities, and recommendations can be developed to align resources accordingly.

As part of the "Engage Roseville" effort, Council approved formation of a Community Priorities Advisory Committee (CPAC) as one of several comprehensive activities to ensure direct and meaningful community participation in reviewing levels of City-provided services. The committee process is intended to bring together Roseville residents and businesses to assess specific General Fund services and programs, and provide policy-level recommendations to prioritize what we value as a community. The Council-appointed committee will meet twice a month from July 2017 to March 2018 and present its recommendations in Spring 2018 for Council consideration in the FY2018-19 budget and beyond.

Key Operational Focus Areas

The FY2017-18 budget addresses a range of operational needs with a specific focus on the following:

- **Police services and emergency response**—Maintaining adequately staffed and trained emergency response services, including neighborhood patrols, crime-prevention programs and emergency personnel, are vital to protecting Roseville's quality of life and maintaining rapid emergency and medical response times.
- **Streets, roads, and public facilities**—Well-maintained streets, roads, parks and recreation centers help protect

property values and maintain Roseville's quality of life. It is fiscally responsible to maintain our streets, roads, and public facilities now, so they don't deteriorate and become more costly to fix in the future.

- **Economy and jobs**—Programs that retain, attract, and help expand businesses in Roseville are important to creating jobs, and jobs are essential to a vibrant economy.

Fiscal Trends

Projected FY2017-18 sales tax revenues of \$53.5 million and projected total property tax revenues of \$41.6 million account for 69 percent of the City's FY2017-18 General Fund revenue. Sales tax in FY2017-18 is expected to increase by 3.1 percent (or approximately \$1.6 million) compared to the FY2016-17 projections. The forecasted increase in revenue is slightly skewed due to the sunset of the triple flip, which ended in FY2015-16 and also affected the FY2016-17 forecast. Sales tax revenue is estimated to grow at a reduced rate than seen in the past several years. This is partly due to increased internet commerce combined with a slowing market for auto sales.

General Fund Three-Year Operating Revenue (in millions)			
	Actual FY2015-16	Forecast FY2016-17	Proposed FY2017-18
Sales Tax	\$54.0	\$51.9	\$53.5
Property Tax	\$37.1	\$40.0	\$41.6
Subtotal	\$91.1	\$91.9	\$95.1
Other Operating Revenue	\$50.0	\$51.4	\$43.0
Total	\$141.1	\$143.3	\$138.1

General Fund Three-Year Operating Expense Trend (in millions)			
	Actual FY2015-16	Forecast FY2016-17	Proposed FY2017-18
Operating Expenditures	\$133.6	\$141.1	\$137.0

Revenues from services such as accounts payable, legal services, and human resources— provided by other City departments to the enterprise funds— account for 5 percent of FY2017-18 General Fund revenues. Utility franchise fees from electric, natural gas, and cable companies comprise 6 percent of General Fund revenues. The remaining 21 percent of revenues comes from development- related fees, permits, recreation programs, business license fees, hotel/motel tax, grants, etc.

Before being able to recommend how revenues are allocated, the City must account for continued pressures on the expense side. Those include salaries, the Affordable Care Act, minimum wage increases, and PERS retirement costs.

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The FY2017-18 budget includes recommendations for 2.25 new General Fund positions, including a park development analyst, a park and recreation manager, and a quarter time senior engineer. The General Fund also had 93.5 positions that transferred to other funds, 30.25 positions from the utility billing and service division moved from Finance to the Utilities along with 55.75 positions in IT and Building Maintenance that moved to the new internal service funds. A total of 7.5 positions were removed from the General Fund, the majority of which were vacant positions that were defunded. The net change in General Fund positions is a decrease of 91.25 positions. The budget also recommends six new positions that are non-General Fund positions which are partially offset by the removal of two vacant positions. Citywide, there is a net loss of 1.25 positions when all new positions, reclassifications and transfers are taken into account.

Economic Indicators

Looking at key economic indicators, including the labor market and residential, retail, and commercial sectors, Roseville's economy is strong. At the close of FY2016-17, residential permits for single-family homes are expected to have increased 31 percent over the previous year. In FY2017-18, a nearly 10 percent increase in permits is expected for single-family homes.

A total of \$100 million in commercial investment (\$60 million in commercial building construction valuation and \$40 million in commercial tenant improvements) will close out FY2016-17. And the City conservatively estimates roughly the same—\$90 million—in total commercial construction and tenant improvements for FY2016-17, indicating a continuation in investment in Roseville's commercial sector.

This past year, work was completed on many new projects, including a new Federal Bureau of Investigation field office, new Sutter medical office buildings, Top Golf entertainment complex, the Falls Event Center, iFly indoor skydiving facility and a new building at 316 Vernon Street to provide office space for city services, classroom space for Sierra College, and ground-floor retail space. Construction is underway on a new parking garage downtown at Washington and Oak streets.

Space is at a premium across all sectors of Roseville's commercial property, according to the City's Economic Development Department. The office sector is at 92.3 percent occupancy. Industrial space, at 95 percent occupancy, remains a premium in the city; and given the size of individual leases, the occupancy rate can swing significantly with the lease of a single tenant.

As a regional shopping destination, Roseville draws shoppers from far beyond the city limits while also offering ideal consumer demographics in close proximity for a variety of retailers. Retail space was the strongest commercial-property sector for the city, at 94.5 percent, confirming Roseville as the regional retail powerhouse.

Roseville's job growth remains strong, with an unemployment rate of 3.8 percent.

Council Priorities

The Roseville City Council established multi-year priorities in 2012 and has added to them at annual goal-setting workshops in the years since. Following are the City Council's priorities for FY2017-18, which are supported in the budget as well:

- Public safety
- Fiscal soundness
- Economic development
- Sound and stable utilities
- A great downtown
- Infrastructure
- Legislative advocacy
- Civic engagement
- Core neighborhoods

COUNCIL GOAL NO. 1: PUBLIC SAFETY

Maintaining adequately staffed and trained police and fire departments, including neighborhood patrols, crime-prevention programs, and emergency personnel, is vital to protecting Roseville's quality of life and maintaining rapid emergency and medical response times. This priority is reflected in the budget, where public safety expenditures represent 72.4 percent of total revenues from sales and property taxes—the primary source of funding for public safety.

Low Crime Rates and Community Policing

Roseville's 2016 total crime rate fell 2 percent from 2015 levels and is still far lower on a per-capita basis than it was 20 years ago. The city's violent crime rate remains one of the lowest in the Sacramento region. The city's rate of property crime runs higher than the state average due to active and thorough reporting by the community, our large retail sector, and our position as a more affluent community with a low fear of crime.

The Police Department is committed to the principles of community-oriented policing, using partnerships and problem-solving techniques to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Rather than

City Manager's Budget Message

simply responding to crimes once they have been committed, community policing concentrates on preventing crime and eliminating the atmosphere of fear it creates. Earning the trust of the community and asking residents and businesses to be stakeholders in their own safety enables law enforcement to better understand and address both the needs of the community and the factors that contribute to crime.

In addition to patrol, the department's services include criminal investigations, vice and narcotics investigations, crime suppression, traffic enforcement, youth service officers in the schools, animal control, social services, and youth intervention services in partnership with the Roseville Police Activities League.

Police Staffing Analysis for a Changing Environment

The Police Department is maintaining its authorized staffing levels through targeted recruiting and efficient hiring programs. It's striving to hire the best entry-level and experienced new employees, in both the sworn officer and professional staff ranks. The department strives to maintain high standards and quality service by carefully selecting qualified candidates, training them well, and providing the best possible continuing professional development for all employees.

Our community will continue to grow, and the state's criminal justice system continues to work to reduce incarceration rates in favor of community-based supervision of offenders. The Police Department will continue to evolve, too, modifying our strategies to adapt to the changing criminal justice environment and the needs of our community. To do that effectively, it will continue to build on its strong partnerships with other City departments, law enforcement agencies, social service agencies, community organizations and the business community. One of the major missions of its newly formed Social Services Unit is to build and enhance those intra-agency and community collaborations so it can meet community challenges with a comprehensive, coordinated community response.

An outside consultant recently completed a staffing analysis and presented the findings to City Council. The findings of the report are consistent with other departmental performance audits, which identified the need for additional staff to maintain service levels. The analysis will help City and police department leaders establish goals to provide high-quality service and meet community expectations with available resources.

Building Trust in our Community

The Police Department is focused on continuing to build trust in our community. The department hosts community events throughout the year, and representatives regularly attend

neighborhood association meetings and other community events. Another way the department strives to build trust is through accountability and transparency. The department maintains a Professional Standards Unit that regularly updates policies, conducts internal audits of critical procedures, oversees professional standards, oversees professional training standards, and investigates citizen complaints and other matters of concern. The department responds to inquiries from the public in a timely manner, and endeavors to provide as much information as circumstances and the law allow. The department strives to maintain an organizational culture that values public trust, inclusion, professional competence and service.

Police Social Services Unit

The goal of the Social Services Unit is to bring various stakeholders to the table in an effort to provide resources and support with long-term stability for individuals. The Social Services Unit engages various community-based organizations, non-profit organizations, and City and county departments to establish a comprehensive social services plan for those needing support. The unit is managed by a social worker and consists of a sergeant, problem-oriented policing (POP) officer and youth-service officers. It has patrol officers trained in mental health who serve on its mental-health team. Its officers work in conjunction with mental health and service advocates, practitioners, social workers, and interns to provide resources and referrals. It also has an embedded Placer County Probation Officer and the support of a county mental-health practitioner who both work exclusively with a caseload that comprises homeless individuals currently on probation. Social work interns who are earning their degrees from California State University at Sacramento also provide direct resourcing and support to homeless individuals and families.

Fire Response Times and Service Levels

Fire stations are located throughout the community in order to strategically place resources within an acceptable response time. Response time is one of the most important measurements of fire department performance. Response times and resources are evaluated on a regular basis to ensure that the Fire Department is providing the most efficient and effective services to the community.

The population and geography of Roseville continue to grow, which have affected response times within our districts. To maintain acceptable response times as our city grows, we must eventually build capacity within our budget to fund construction of a new fire station and the estimated \$3 million annual cost if it is staffed according to current staffing models.

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Staffing Vacancies

Staffing vacancies continue to be a priority for the Fire Department. FY2016-17 saw a large number of retirements, which left the department with several vacancies going into FY2017-18. The Fire Department has begun the recruitment process and is looking to hire in the Firefighter/Paramedic I classification in the first few months of FY2017-18. The goal is to have these individuals on shift in late summer or early Fall of 2017.

Relocation of Fire Station No. 1

Construction has begun on a modern facility for downtown's Fire Station 1. The station is expected to be completed in Spring 2018. Relocation of crews and equipment will occur as soon as the new station is ready for occupancy.

Evolving Service Model

The scope of emergency response from the Roseville Fire Department has changed over time. The department that was initially organized for fire response now responds primarily to medical calls, and continues to respond to fire, technical rescue, hazardous materials, major causality incidents, and other types of emergency calls. The Fire Department is working to identify new service-delivery models to maximize efficiencies and live within budgetary constraints. By optimizing the deployment and staffing of response units, overall costs can be reduced. The department will be studying the effectiveness of the number and type of units sent on responses along with the number of personnel those units are staffed with to provide a comprehensive analysis of its service-delivery models. The goal of this effort is to provide a high level of safety and customer service while reducing costs.

Use of GPS in Location-Assisted Dispatching

With a goal to improve response times, the City's Public Safety Computer Aided Dispatch (CAD) system sends the closest unit to an incident, decreasing call processing times as well. This is made possible by the recent installation of GPS units on fire apparatus, which constantly report their location to CAD. When an emergency call comes in to Dispatch, CAD is then able to recommend the closest fire unit with the appropriate capabilities and the shortest travel time to the incident.

Additional Revenue Sources

The department continues to explore new revenue streams, including maximizing use of the Fire Training Center in instances where full cost recovery can be maintained.

COUNCIL GOAL NO. 2: FISCAL SOUNDNESS

The adoption of the FY2017-18 budget marks the third year since the City implemented a strategy to balance General Fund operational expenses with operational revenues, without the use of one-time funds. We will be making some one-time capital acquisitions with one-time Council approved funds that were available after the close of the prior fiscal year. This strategy has now become institutionalized into the budget philosophy and has helped contribute to the financial stability of the City. As in previous years this balancing of resources involves compromises when funding competing priorities of the City. The FY2017-18 proposed budget addresses many of these priorities; and although it is balanced, it does not fully fund all of the City's obligations. This is a goal towards which the City has made progress the past two years, however long-term obligations are still not completely funded.

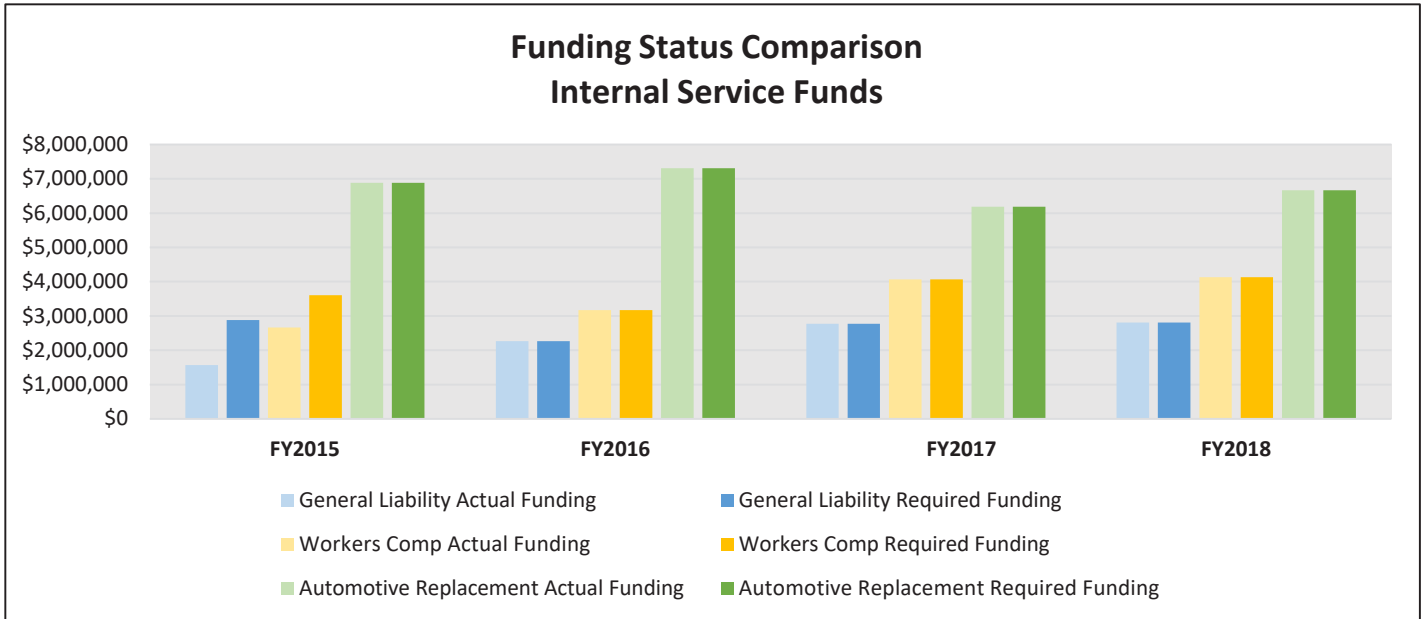
With cost pressures continuing to rise and revenue increases continuing to slow, the priority in this year's budget was once again to pay our mandatory obligations first, such as existing contracts, PERS costs, debt, and salaries, and then to prioritize services with remaining resources.

In an effort to balance the budget during the recession, several categories of operating expenses were underfunded. As the economy has improved, City Council has made significant progress towards reversing this trend and attaining long-term fiscal soundness. As a result, the City has successfully implemented several long-term solutions. Among these solutions is the policy to fully fund the Workers' Compensation internal service fund (ISF), the Vehicle Replacement ISF, the General Liability ISF, and the Litigation Reserve Fund.

The chart on the following page shows the required vs. actual funding levels of three ISFs for four years. As can be seen, these three funds have now been fully funded for three years. The Litigation Reserve Fund is not treated as an ISF but it is funded at 100 percent.

In addition to these three internal service funds, for FY2017-18 the City created two new ISFs to more accurately report the true costs of our operating functions. These new ISFs are in the areas of information technology and building maintenance. As with the other ISFs, these services will now be included as a line item expense, and paid directly by our operating departments instead of being treated as separate IT and Central Services departments. The total budgeted costs for Police; Fire; Parks, Recreation & Libraries; and all other departments will now include their share of these service costs.

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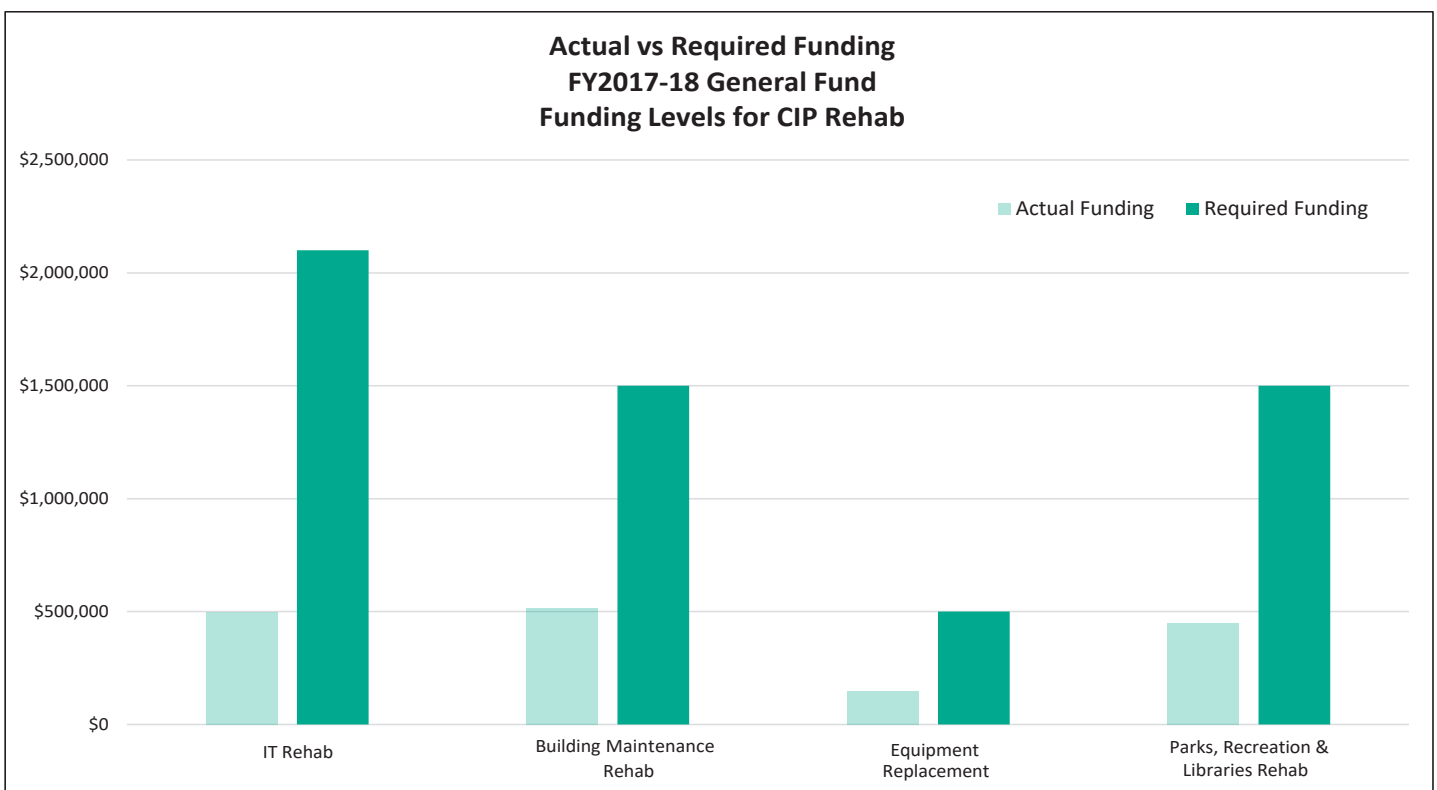


Budget Challenges Facing the City

The following information outlines some of the challenges we are still facing and is followed with a discussion identifying what the City is doing to address them.

- Capital Improvement Plan and Rehabilitation of Assets**—Costs for infrastructure maintenance and replacement is increasing in all areas— from building maintenance to technology to capital improvements and rehabilitation. The 10-year capital improvement plan has identified approximately \$56 million of underfunded needs

or about \$5.6 million per year. For the past several years the General Fund has been funding about \$1 million per year when the actual funding level should have been closer to \$5 million. This has resulted in deferred maintenance occurring throughout the City. The proposed FY2017-18 budget will fund \$1.6 million of General Fund revenue towards this program, and defer \$4 million to future years. The following chart shows the required vs. actual funding level of the various CIP accounts being proposed for the FY2017-18 budget.



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- **Streets and Roadways**—Funding challenges for roadway infrastructure have caused the City to fall behind on its maintenance schedule for streets. The passing of SB1 by the State Legislature in April 2017 will enhance our ability to maintain our roadways but won't close the gap. Currently, roadway maintenance is about \$50 million underfunded. The gas tax is the primary funding source for streets and roadways. Gas-tax rates, accrued on a per-gallon basis, were developed without an adjustment for inflation, minimizing their purchasing power with every year that passes. Gas-tax revenues have fallen also due to more fuel-efficient vehicles being on the road, reducing the demand for gasoline. The City has identified an average, annual ongoing need of \$9-10 million per year. The City annually funds \$4-5 million per year from Gas Tax, Local Transportation, Utility Impact Reimbursement, and Federal Regional Surface Transportation program funds, leaving a shortfall of \$5 million per year, or \$50 million for the next 10 years.

The FY2016-17 budget included \$13.37 million for roadway maintenance which addresses the reconstruction of 3.7 miles of roadway. For FY2017-18, the City is budgeting another \$7.27 million for 16 miles of roadway resurfacing. It should be noted that the funding levels for both FY2016-17 and FY2017-18 are an anomaly and have unusually high dollar amounts due to a number of one-time factors, as well as a consolidation of multiple-year spending. These anomalies are described below:

- o This summer's storm-drain work has been planned for several years. Over that time, the City has accumulated over \$2 million in the storm-drain account for storm-drain repair/upgrades.
- o The City obtained a Federal Congestion Mitigation and Air Quality (CMAQ) grant to help fund handicap-ramp improvements.
- o Several projects, including the roller-compacted concrete pilot project, are being funded from a one-time \$6.5 million contribution from the Transportation Fund.
- o Two non-Gas Tax funded capital improvement projects are paying for some of the street reconstruction work.

Funding for FY2018-19 and beyond is expected to return to the normal \$4-5 million level.

- **Citywide Parks**—Roseville has an extensive and beautiful park system, and the community is highly motivated to maintain the high standards to which it has become accustomed. However, funding these standards has a cost that must be considered.

The funding of parks can be grouped into two categories: funds required to build a park and funds required to maintain a park. In many instances, parks are built by developers and maintained by community fees. However, citywide parks do not fall in this category, resulting in all costs being borne by the General Fund.

We are taking a pause on construction of citywide parks, including additional phases of existing parks, due to concerns regarding additional maintenance costs to an already stressed General Fund. As potential viable maintenance funding alternatives are identified, it could allow us to proceed with construction projects for Crabb and Central parks; however, each park will likely require additional phases to complete the projects due to escalating construction costs in the area. While delays are not ideal, it provides time to engage the community in dialogue about balancing desired service levels and project priorities with corresponding revenues.

- **Labor Costs**—Since municipal government is primarily a service provider as opposed to a manufacturer, a significant portion of the City's budget is related to salary costs. As a result, any cost increases to labor have a significant impact on budgeted expenses. The City Council's policy direction is intended to provide long-term fiscal stability related to labor costs by ensuring consistency among labor groups within our workforce and developing strategies to contain costs. In partnership with our labor groups, we have taken proactive steps over the past couple of years, which included:
 - o **Controlling pension costs by transferring the responsibility to employees to fund 100 percent of the employees' share of pension costs:** This has significantly reduced pressure on the City's budget.
 - o **Capping liability for retiree-health benefits:** A defined-contribution plan is offered to new employees instead of the defined-benefit plan that previously existed. This means that employees, along with the City, contribute to saving for their retiree-medical benefits; and that the City's cost associated with the defined-benefit plan will eventually be zero.
 - o **Setting salary-level targets at median levels in labor-market comparison:** Salary schedules for new employees have been reduced up to 21 percent to reflect median salaries in the labor market.
 - o **Reducing the rate of annual merit-based increases within each salary range:** The previous pay scales allowed for 5 percent increases between each step in a salary range. Now, new employees are eligible for

increases no greater than 2.5 percent between each step in the range. This extends the time it takes to reach the highest level in the pay range, which can now be up to 15 years, slowing the growth rate of this expense.

- **Retiree Health or "Other Post-Employment Benefits (OPEB)"**—Costs for those employees who will receive retiree health benefits are continuing to grow as healthcare premiums and Medicare costs increase. As discussed later, the City eliminated this benefit for employees hired after 2012. However the latest available actuarial report as of June 30, 2015, for those employees who receive this benefit, shows a General Fund actuarial accrued liability (AAL) of \$206 million. Of this amount, the General Fund has an unfunded liability of \$102 million and the City in total has an unfunded liability of \$152 million. The proposed FY2017-18 budget will fund \$7.6 million toward this liability, while the actual annual amount needed to fully fund this liability is closer to \$12 million per year. The City has taken a two-fold approach to ensuring long-term fiscal stability related to these retiree health costs by creating policies to appropriately fund current obligations and limit future liabilities.
 - o *Funding current obligations*—To provide long-term sustainability for retiree medical expenses, the City created an OPEB trust in February 2011 with an initial contribution of \$34 million. Since that time, the City has been committed to funding this obligation by directing a certain percentage of annual salary costs to the fund. That percentage has been about 3 percent of total salary for the General Fund for the past several years. Since the current required payment to meet a fully funded status is approximately 8 percent of salary, a new policy has been put in place to increase the funding of this obligation each year. It should be noted that the utilities have been funding 100 percent of their obligation. Beginning in FY2016-17, the new policy directs the annual General Fund payment to the trust to increase by \$750,000 each year until the annual funding level is equal to the annual required contribution (ARC) determined by the actuaries. As compared to FY2015-16 funding, the funding level in FY2016-17 was increased by \$750,000; in FY2017-18 it was increased by \$1.5 million and in FY2018-19 it is expected to increase by \$2.25 million. If this pattern continues, the City is expected to contribute the full ARC in FY2023-24. This time frame is dependent upon several variables such as market rate of returns and employee retirements, and thus will be updated annually. The trust has performed well in the equity

markets, and when combined with the increased contributions, had a fund balance of \$54 million as of June 30, 2015 which has now grown to \$63.6 million as of December 31, 2016. Based on the information we have today, the \$63.6 million fund balance as compared to the \$206 million total liability as of June 2015, we are currently funded at 31 percent. An updated actuarial report is expected in late 2017.

- o *Limiting future liabilities*—As mentioned earlier, over the past year, the City has negotiated new contracts with its bargaining units, with the goal of capping unfunded liabilities and slowing payroll growth. As a result, the defined benefit retiree health benefit was eliminated in 2012 for new "Tier 3" employees and replaced with a defined contribution benefit after five years of employment. These new employees are required to contribute into a Retirement Health Savings account that can be used for future medical, dental, and vision expenses after retirement.

The following chart shows the forecast funding level for the OPEB Trust, assuming the City continues to fund at the current 3 percent level. The blue line reflects the required 8.1 percent (\$12 million) of salary funding level and the red line represents the current 3 percent (\$7.6 million) level as it is increased due to the new policy.

- **Pension or "PERS" Costs**—Costs for the employee pension plan are related to the:
 - o Particular retirement plans the City participates in,
 - o Annual contribution made by the City and the employees, and
 - o Returns experienced in the stock market.

The latest actuarial report identifies a \$165 million unfunded liability for "miscellaneous" (non-public safety) employees and a \$71 million unfunded liability for public safety employees for a total of \$236 million. The annual payment to PERS for pension costs is calculated by PERS and sent to its member agencies. As has been the case in previous years, the FY2017-18 proposed budget will fully fund the payment due to PERS for the fiscal year. Looking forward, in order to reduce, and ultimately eliminate, the unfunded liabilities that cities currently have, PERS has developed an accelerated payment plan that is expected to eliminate the unfunded liability in approximately 25 years. The actions taken by PERS to correct the unfunded liability will result in cities being required to fund higher

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annual costs as PERS recalculates the requirements each year. As an example, the increased cost for the City of Roseville for FY2016-17 totals \$3.4 million, which includes \$2.2 million for the General Fund.

- **Other Outside Influences on Labor Costs**—Proactive management of expenses continues to play a key role, especially for labor costs. Although the City has some control over salary costs, several components are outside its control, including the following:
 - o Increases in the mandated minimum wage that will add salary and benefit expenses to our compensation costs, as well as those of our vendors (which will be passed on to the City), and
 - o The future of the Affordable Care Act, which affects healthcare expenses for temporary employees.

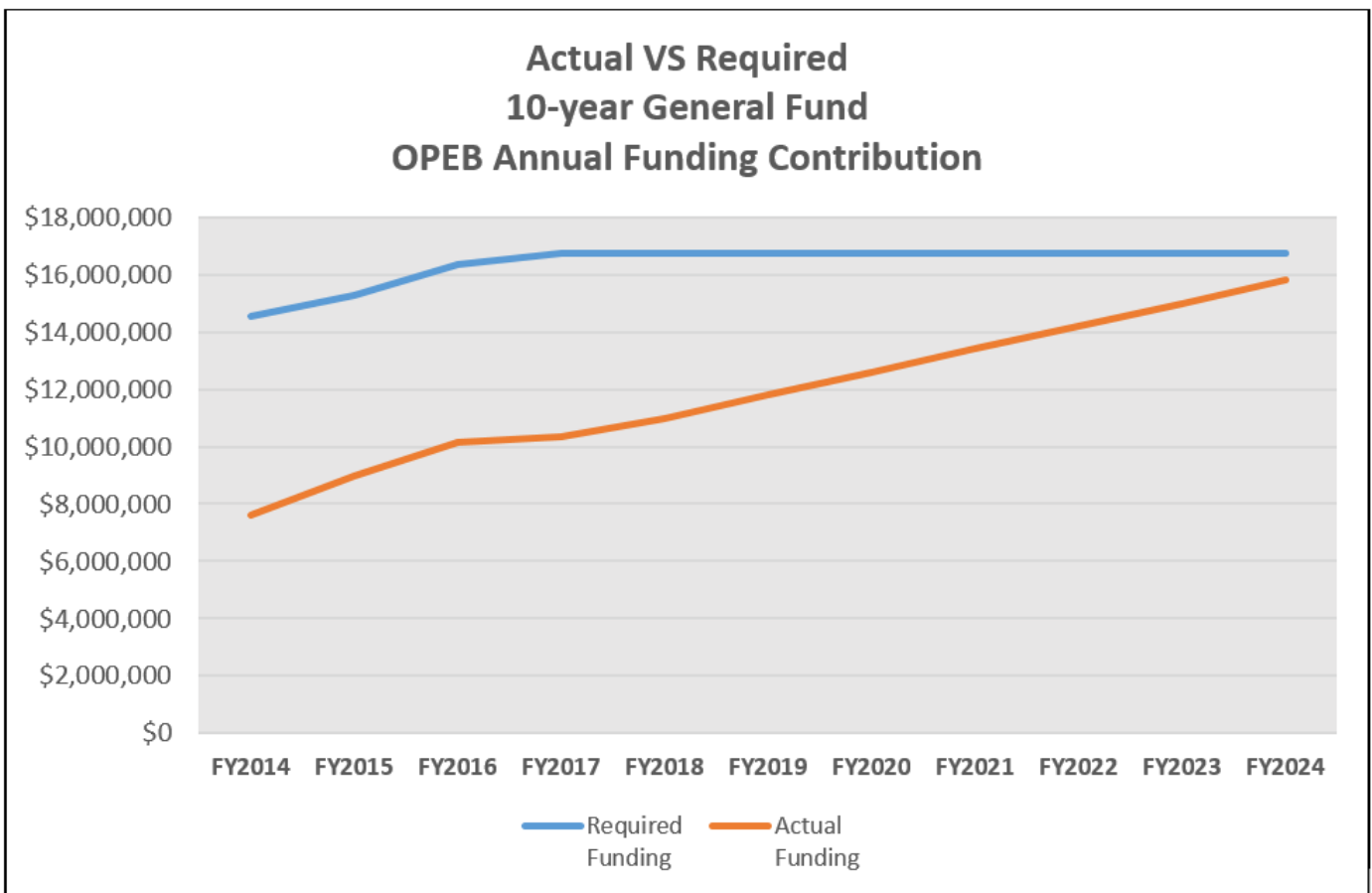
While difficult to forecast at this time, the FY2017-18 proposed budget will fund the expected impact of these cost increases for the fiscal year. These forecasts will be refined as the full impact is realized.

Actions Taken Toward Fiscal Soundness During FY2016-17

- **Capital Improvement Plan and Rehabilitation of Assets**—During the FY2016-17 fiscal year, City staff completed a project to overhaul the process by which it identifies and funds the ongoing replacement of assets.

This effort created an accounting system that fully accounts for all assets that the City is required to replace in future years, including when and how much they will cost. These costs are now incorporated into the operating budgets for all appropriate departments. This effort has resulted in a number of important improvements to the current system:

- o Creation of a centralized database of all assets including life span and cost,
- o Development of a replacement-funding mechanism for all assets,



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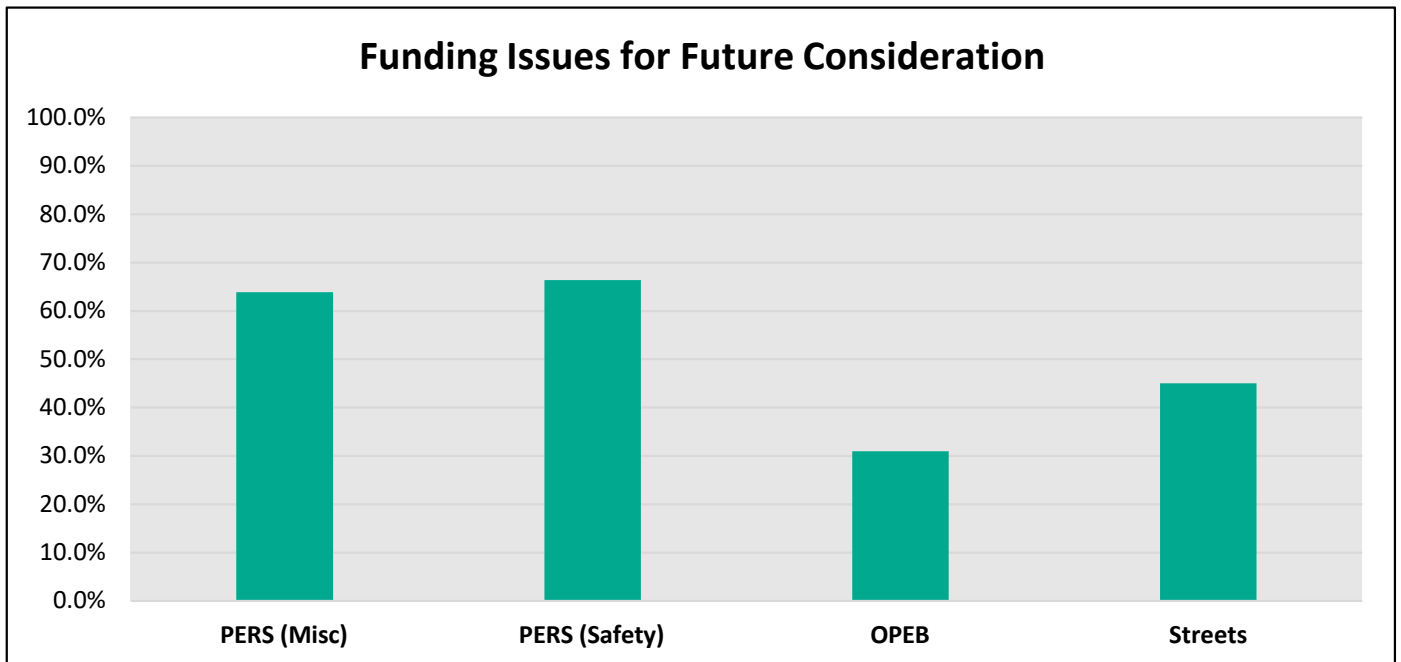
- o An accurate picture of the full cost of running each department,
 - o Reduction or elimination of the need for one-time exaggerated bumps in the budget, making future budgets smoother, and
 - o Reduction or elimination of last-minute scrambling for funds.
- **Internal Service Funds**—The City has successfully used the concept of an internal service fund (ISF) for certain citywide expenses. The calculation and tracking of these expenses is performed in a centralized manner, in which the identification and funding of the costs are clearly presented. These costs are funded, via the operating budget, by the department that actually incurs the expense. An excellent example of this is the Automotive Replacement Fund (ARF).

During the FY2016-17, City staff completed the task of creating ISFs for the IT Department and the Building Maintenance and Facilities Division. As with the ARF, this effort:

- o Created an accurate assessment of the costs of delivering these services, and
- o Transferred responsibility for identifying the funding of the expenses to the users of the services.

This also provided opportunities to improve efficiency and to expand funding sources. In effect, it requires the departments to manage these costs and require them to thoughtfully decide if the impact of an expense increase can be absorbed in their budget. These new, more accurate budget models generate a comprehensive picture of what it costs to operate each department. For example, instead of funding all IT needs from a centralized fund that is not owned or funded by any operating department, an IT expense line will exist in each department's budget.

- **Cost-Recovery Fee Strategy**—The collection of fees reimburses the City for expenses requested by a single party, as compared to the public at large. Fairly allocating service costs creates value and predictability for our customers. Fees are created to ensure equity: Those who benefit from the service should pay for the service. During FY2016-17, staff completed a thorough study of the fee-based services provided by the City. This study determined the total cost of providing each service as well as the current cost-recovery level. In addition it compared our fees with neighboring or similar jurisdictions, and recommended appropriate fees and charges based on the analysis. The data was assembled into a single, comprehensive book of all fees charged for services and was approved by the City Council.



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Based on current projections, along with a 2 percent Consumer Price Index adjustment, these user fees are expected to generate an additional \$350,000 in FY2017-18 to help recover the costs to provide services that are currently being subsidized by the General Fund.

- **Increased Level of Emergency Reserves**—In accordance with City Council policy, the City maintains a reserve level of 10 percent of the General Fund's total estimated operating costs. Potentially increasing the emergency reserve level to three months' worth, or 25 percent, of total expenditure would strengthen the City's ability to weather economic downturns and also allow the City to achieve the lowest cost of borrowing. Finance staff has identified this as a long term goal. Although it is not feasible to accomplish this in the near term, redistributing excess funds each year from the prior year's budget will help build these reserves. Currently, the City's General Obligation Bond rating stands at AA+ from Standard & Poor's; and increasing the reserves can help the City achieve the next (and highest) rating possible of AAA, thereby lowering the City's borrowing costs.

- A new parking garage downtown at Washington and Oak streets,
- A new Fire Station 1,
- Additional office space on Eureka Road as part of the Pappas Medical Office Building project,
- Campus Oaks Apartments is a two-phased project totaling 395 units including 87 affordable units,
- Avia Apartments is a 300-unit market-rate project,
- Mercy Housing is constructing a 58-unit affordable apartment complex,
- Elliott Homes is starting Veranda within Stoneridge which includes 149 detached single family homes of which 69 are affordable,
- West Roseville is expected to continue a growing production of single family homes by multiple builders, and
- An expansion of the Sutter Hospital emergency room and critical care areas.

COUNCIL GOAL NO. 3: ECONOMIC DEVELOPMENT

Programs that retain, attract, and help expand businesses in Roseville are important to creating jobs and a vibrant local economy. Last year, work was completed on many new projects, including a new Federal Bureau of Investigation field office, new Sutter medical office buildings, Top Golf entertainment complex, the Falls Event Center, iFly indoor skydiving facility and completion of a new building at 316 Vernon Street to provide office space for City services, classroom space for Sierra College, and ground-floor retail space. Having completed an assessment of City-owned properties this past fiscal year, the City also will be formalizing its property-management, lease, and sale strategies.

In FY2017-18 we anticipate progress toward construction of the following:

- Adventist Health corporate headquarters,
- A new medical office building for Kaiser Permanente at Riverside Avenue and Cirby Way (to replace the current facility),
- An animal adoption center for the Placer Society for the Prevention of Cruelty to Animals (SPCA),

We continue to partner with housing agencies to provide additional affordable-housing options in our community in excess of the General Plan policy of 10 percent of new units being affordable. Pending funding from the State, the City may see the start of construction on Meta Housing's 75-unit affordable housing project on Main Street. The City continues discussions with the St. Anton Partners to explore the opportunity to develop an 80-unit affordable housing project on Pacific Street in the Historic District. The St. Anton Partners project may come before the City Council for consideration later in 2017. In addition, the City continues to work with Placer Valley Tourism (PVT) to develop a regional multi-use sports complex in west Roseville, which could include an events center.

On the residential side, staff is working on the annexation agreement for the Amoruso Ranch Specific Plan in the northwest area of the city with 2,906 residential units, and overseeing the installation of the major infrastructure for the Campus Oaks project that is adjacent to Hewlett-Packard, with 948 residential units. In addition to these plans, it is anticipated that there will be an additional 900 single-family residential building permits issued for this next fiscal year, the majority of which will be on the west side of town in the West Roseville Specific Plan. This absorption will enhance opportunities for additional private-sector retail growth.

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Public-Private Partnerships

- **Advantage Roseville**—In 2012, the Roseville Community Development Corporation (RCDC) recruited 21 local partner companies to form Advantage Roseville, a three-year public-private partnership. The goal of Advantage Roseville is to grow Roseville's economy by attracting new businesses and by retaining and expanding existing businesses. In 2016, Advantage Roseville continued the program with three levels of private financial participation and a \$100,000 contribution from the City. Since inception, the Advantage Roseville campaign has raised Roseville's brand awareness throughout the state and has participated in the attraction of over 3,000 new jobs with an estimated annual payroll in excess of \$120 million and capital investment of more than \$400 million.

For FY2017-18 Advantage Roseville is budgeted for a 50 percent reduction in funding. The reduction in funding is due in part to the success of the program as there is less need to recruit and promote the City's business value and a greater need for staff to focus on servicing the business leads currently being received. The program has been focused on those activities that have proven to be high value and provide a return and these programs can be accomplished at the reduced funding level.

- **Higher Education**—Two higher education institutions are in various stages of progress with a new or expanding presence in Placer County: Sierra College will be occupying a floor-and-a-half of the new office building at 316 Vernon Street in the fall of 2017, providing a downtown location for higher education that will bring a different demographic and steady stream of students to Roseville's downtown. Warwick University and its partner, the University Development Foundation, have executed a purchase and sale agreement with the City to acquire Fire Station 1 for the purpose of renovating the site for graduate classes that are anticipated to commence in the fall of 2018.
- **Hotel-Conference Center**—In April 2016, the City Council approved a request for proposal for a hotel and conference center at a City-owned site adjacent to the Galleria. With a goal to find a partner to deliver a full-service hotel and conference center that minimizes any obligation of the City's General Fund, staff is continuing to discuss options with potential developers.
- **Placer Valley Tourism (PVT) Sports Complex**—The City and PVT continue to review development of a long-field sports complex in west Roseville. At the same time, the City is reviewing a request from PVT to modify the

original Management District Plan, which would allow the organization to fund multiple projects in the approved work plan, including the sports complex and an indoor events center at the Placer County Fairgrounds.

A determination on the requested changes, along with approval of the permitting for the sports complex, should be finalized in early Summer 2017. At that time, if the requests and the permits are both approved, the PVT Board could consider moving forward with the sports complex as originally envisioned or funding multiple projects in the approved work plan and directing a portion of the assessments to assist the City in building a smaller, natural-turf sports complex.

- **Placer Society for the Prevention of Cruelty to Animals (SPCA) Animal Care Facility**— Since 1994, the City has contracted with the SPCA for animal shelter services. With the City's growth in population, the SPCA has experienced a significant increase in the number of Roseville animals accepted, predicated the need to expand SPCA's capacity. Currently, 88 percent of the animals processed at the Corporation Yard facility are attributable to Roseville. Completion is anticipated in late 2017.

Investing in Our Community

- **Increased Code Enforcement**—At its goals workshop for FY2016-17, the Council discussed the importance of expanding code-enforcement efforts throughout the community to address citizen concerns and improve community vitality. To address this priority, the FY2016-17 budget added an additional full-time code-enforcement officer. At a ratio of one officer per 38,000 residents, this position aligns code-enforcement staffing on a per capita basis with staffing levels in other similar jurisdictions. It also allows the City to provide a timely response to complaints as the population continues to grow.

Additional code-enforcement initiatives and ordinance amendments implemented in FY2016-17 include the re-establishment of the Nuisance Abatement Team, implementing a citywide complaint-tracking system, and increasing sign enforcement. In addition, the City updated the municipal code to address the following: the definition of public nuisances, parking in front yards, parking of commercial vehicles in residential-zone districts, and the use of A-frame signs.

- **Funding Neighborhood Improvements**—The City Council confirmed at its goals workshop that the enhancement of core neighborhoods—its newest council goal—would require the identification of a revenue source

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outside of the General Fund. To this end, staff will explore if core neighborhoods are willing to assess themselves for new improvements and ongoing maintenance costs consistent with those required of newer neighborhoods. The newer neighborhoods have assessments for either landscape and lighting districts or community facilities districts on their property tax bills, which pay for a significant amount of common-area landscaping throughout the city. Property owners can determine and tailor the level of service and aesthetics they desire for their neighborhoods and vote to assess themselves accordingly. Neighborhood standards vary throughout the City, and all areas have the opportunity to vote to adjust assessments. When the core neighborhoods were built, these costs came from the General Fund, which continues at some level to this day. With the challenges that exist in maintaining the City's core services (Police, Fire, Parks, Public Works, etc.), continued funding has become unsustainable with current revenue streams.

- **Funding Housing Needs**—The Roseville Housing Authority, operated by the City of Roseville, administers the U.S. Department of Housing and Urban Development's (HUD) Housing Choice Voucher rental-assistance program. Participants can also take advantage of the Roseville Housing Authority's Family Self-Sufficiency program, which provides incentives to maintain employment by offering an interest-bearing savings account with the goal of becoming financially self-sufficient. Roseville's Housing Authority was named a high-performing agency by HUD for the 14th consecutive year—the highest rating available to local housing agencies. This rating gives the Authority a competitive advantage in its efforts to bring more federal funds to the Roseville community.

Currently, the Roseville Housing Authority provides safe and clean housing for 663 families through rental assistance from the Housing Choice Voucher Program, the City's single strongest tool to prevent homelessness in our city. The program brings about \$5 million a year to the Roseville economy that gets recycled through jobs and further investment and includes focused vouchers for non-elderly disabled individuals and veterans who are homeless or at-risk of homelessness.

- **Addressing Homelessness**—The City administers or contributes more than \$6 million in resources annually to provide affordable housing, assist in the prevention of homelessness, and fund services to those in need. The City's support of the affordable housing project being built this year by Mercy Housing brings this year's annual City contribution to more than \$11 million, as detailed below.

The City supports and collaborates with federal agencies, county staff, and local service providers to reduce and prevent homelessness locally, including emergency shelter, food, clothing, and even basic medical needs. In addition, the City has been active in advocating with agencies at the federal level on this issue and in securing additional funding on this front for homeless veterans.

Local awards of federal Community Development Block Grant funds allow the City to provide financial support for homeless programs, food programs, mental-health programs, children and youth programs, home-buying and property-rehabilitation programs, and community-benefit organizations. Additionally, the City has a Red Cross-approved Severe Weather Plan in place to provide cooling centers or warming centers in times of need.

This year, the City used funding set aside for homelessness prevention and rapid rehousing from the former redevelopment agency as a match for a \$250,000 grant from Sutter Health's Getting to Zero Campaign on homelessness. Through this new grant program, the City was able to award \$500,000 to local service providers who work to prevent and end homelessness, as well as to provide additional support for other existing services. The City also provided \$5.76 million toward the construction of affordable housing units by Mercy Housing at 623 Vernon Street. This will add 58 affordable apartments to the downtown housing inventory, including extremely-low and very-low income units that can assist households who are homeless or at-risk of homelessness due to housing instability.

During FY2016-17, the City has been participating regularly in countywide and regional meetings on how to address homelessness, including the local continuum of care and county-hosted meetings, as well as Sutter Health's regional collaborative on this issue. The City completed an assessment on the local homeless population in an effort to better understand needs within Roseville's homeless population and the City actively volunteered and contributed to the 2017 Point-in-Time Count to count and measure local homeless individuals' characteristics and needs. This information is informing the City's introduction of the Homeless Prevention and Rapid Rehousing funding locally that will be awarded going forward based on measureable outcomes and resulting data. Local shifts in the City's response to homelessness have included:

- o The introduction of a Social Services Unit (SSU) at the Police Department that partners with Housing staff and makes services referrals in an effort to connect homeless individuals and families to assistance,

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- o The creation of a Roseville Housing Services team that includes SSU staff, Housing staff, and local service providers, who meet monthly in order to further collaboration and communication amongst providers and local referring agencies,
- o Active participation and successful grant funding support from Sutter Health's regional Getting to Zero campaign to end homelessness,
- o Infusion of the City's Homeless Prevention and Rapid Rehousing funds and matching Sutter Health funds, totaling \$500,000, into the local community for activities that prevent and reduce homelessness, thereby reducing more costly demands in the community on emergency shelter, emergency rooms, and public safety response.

The City's ongoing and expanded efforts in response to homelessness are actively being measured and will be further assessed as part of funding awards next year, but at present, the City is engaged and acknowledged as an active partner in responding to this need.

COUNCIL GOAL NO. 4: SOUND AND STABLE UTILITIES

Having well-run, reliable, and low-cost City-owned utilities has proven to be a significant economic advantage to the city and its businesses over the years. As a full-service city, Roseville owns and operates its own electric, water, wastewater, and solid waste utilities through Roseville Electric Utility and Environmental Utilities (EU). Key utility decisions are under the control of a single entity, which makes the planning, development and operation of utility services more efficient, synergistic, and reliable. This benefits customers with rates among the lowest in the region, the highest levels of reliability and quality with a relentless focus on planned expansion, and proactive renewal or replacement of utility assets.

To ensure fiscal soundness—one of the City Council's priorities—all utilities have implemented strategies to increase their economic reserves to stabilize rates, address long-term infrastructure needs, and limit exposure to costs and regulations outside our control. In addition, as changes in technology and regulations impact the business model used to determine rates, utilities will remain vigilant about ensuring that rates accurately reflect usage by avoiding situations in which certain customer groups inadvertently subsidize other groups of customers.

Legislation and Regulation

While the City owns and operates a number of diverse utility services, the one aspect all City utilities have in common is external regulation. Each of our utility services are highly regulated by state and federal agencies and routinely subject to legislative and judicial orders which are expensive and sometimes interfere with local control. The City deals with this reality strategically on two fronts:

- 1) The City develops and drives a comprehensive legislative and regulatory platform, which promotes balanced and pragmatic approaches. We work hard to understand the issues, develop relationships, and advance or protect our customer's interests accordingly. The City is a leader of several legislative advocacy alliances on the regional, state, and federal level that combine the strength of their unified voice to advocate for utility customers.
- 2) While new regulations can be challenging and costly to implement, the City actively looks for opportunities that derive increased value from regulations to further benefit our customers. Because our utilities operate as integrated businesses, we can sometimes turn what might look like a daunting regulatory mandate into a synergistic business opportunity. An example of this is our organic food waste to biogas energy program currently under development that will leverage our need to divert organic solid waste against our ability to convert this waste to energy at our wastewater treatment plants.

Highlights of each utility's focus areas for FY2017-18 are listed below.

Roseville Electric Utility

- **Advanced Metering Infrastructure (AMI) or "Smart Meters"**—Most of California's homes and businesses have smart meters to measure multiple aspects of electricity and natural gas usage at any time of the day or night. Smart meters can measure the time of day that energy is used, send messages to customers with information about their usage, and allow customers to check usage during the month, instead of after the fact when they receive their bill. In 2017, the Utility will continue its proposed multi-year plan to modernize customers' meters with the selection of a smart-meter vendor. Following the implementation of a robust outreach plan with customers, and with City Council approval, customer meters will be upgraded in 2018.
- **Sierra Vista Specific Plan Substation**—As the Roseville community grows, so must the Utility's electric distribution system. Following approval of the Sierra Vista Specific Plan, plans were put in place to expand the distribution system

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to accommodate new construction in this area. The Utility will begin final design of the new substation within the Sierra Vista Specific Plan Area in 2017. It is anticipated that construction will be completed in 2019. Developer fees will be used to fund construction. This will be the first new substation built since 2007.

- **Electric Rate Plans**— Consistent with the City Council's priority for sound and stable utilities, the Utility prepares financial and energy forecasts annually and reviews the need for rate changes every two years. In 2017, the Utility will complete its review to ensure that adequate revenue is available to maintain Roseville's highly reliable electric system and services. If rate changes are needed, the proposed rate changes will be presented to the City Council for approval in late 2017.
- **Hydro-Electric Surcharge**—Because of above-average precipitation levels near the City's hydroelectric power plants again this year, the Utility does not expect to implement the hydroelectric surcharge. The ordinance allowing an electric hydroelectric surcharge was adopted in 2009 as a way to partially fund the purchase of replacement electricity that was not provided from hydroelectric resources due to lower-than-average precipitation.
- **Community-Solar Pilot Project**— Roseville residents will have an opportunity to participate in Roseville's first community-solar pilot project, tentatively scheduled to go live within the next year. The project will also help to meet renewable-energy requirements for the Utility. Upon City Council approval, the selected vendor will construct the solar project and customers will be able to participate on a voluntary basis.
- **Electric Vehicles**— As State and Federal initiatives continue to advance the electrification of transportation, staff has initiated a research project to better understand distribution system impacts and guide the development of electric vehicle programs and services. Research and development began in 2017 and the results and findings will assist with electric vehicle related efforts in the future.

Environmental Utilities: Water, Wastewater, Solid Waste

- **Rate Plans** —Consistent with the City Council's priority for sound and stable utilities, Environmental Utilities (EU) prepares financial, supply, and demand forecasts annually and reviews the need for rate changes every two years. In 2017, EU is proposing utility rate increases for water, wastewater and solid waste services. The rate increases will help maintain financial resiliency, offset infrastructure

maintenance and rehabilitation costs, and comply with current and future unfunded mandates—all of which ensure high levels of customer service and reliable utility services. Proposed rate adjustments would generate a total monthly utility bill increase of about \$5.09 per household effective July 1, 2017 and \$5.42 beginning July 1, 2018. This is an average 5.4 percent increase for all three utilities in the first 12 months, and an additional 5.5 percent the following year.

• Water Utility

o Long Term Goals

- » Effectively manage statewide drought regulations and develop water-use measures appropriate for Roseville water customers in light of local water-supply availability.
- » Continue water-reliability planning efforts including the Ophir Water Treatment Plant and the RiverArc project with Placer County Water Agency and others.
- » Comprehensively evolve our capacity-fee program to include recycled water and water reliability projects for the future. Begin preparing for the next cycle of utility rate adjustments as needed ensuring stability across long-term financial plan and key fiscal policies.
- » Stay in front of external movements, including California Water Fix, long-term water-use efficiency policy, and the State Water Resources Control Board's tributary flow proceedings, to protect the interests of the City and the region while forging new partnerships and alliances to advance Northern California's water reliability.

- o **Water Reliability**—As California emerges from prolonged drought, policy attention is needed to address California's ongoing water-supply challenges. Staff is developing a long-term, integrated resource plan to ensure Roseville's continued water-supply reliability, focusing on regulatory change and needed water-infrastructure partnerships and investments. These partnerships include collaboration with other water agency partners and the Regional Water Authority on a regional water-supply reliability plan and a communications and advocacy strategy that will chart the course for water-supply development over the next 30 years. Special emphasis will be on development of an infrastructure plan to increase access to water from Placer County Water Agency.

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A high certainty level in future water supplies is a key factor to continued investment in our region. This will increase economic vitality, attract more high-paying and diverse jobs, and raise the region's standard of living. Roseville continues to proactively address water-supply issues, and protect the interests of rate payers and the community. Although an adequate supply of surface water for the coming year is expected, some conservation measures are expected to continue.

- » **Capacity-Fee Program**—Roseville has a long standing policy that growth pays its own way and brings new water supplies to benefit the entire City, not just the proposed development. In addressing the issue of paying for regional water reliability, the City continues to use a combination of developer-paid fees (through capacity fees and/or community facilities districts) and water-user rates. EU is currently in the planning process to review the next generation of capacity fees to address water reliability and recycled water.

To accomplish this, EU will propose a variety of approaches and options, both internally and externally, for meeting current and future needs. EU expects extensive outreach and education efforts as fees in general are sensitive, and capacity fees can be difficult to understand.

- » **Groundwater**—The Sustainable Groundwater Management Act (SGMA), passed in 2014, requires the formation of a Groundwater Sustainability Agency (GSA) to define and better protect California's groundwater aquifers. This includes the development of a Groundwater Sustainability Plan (GSP) by 2022. Several steps are required under SGMA, the first of which is forming a GSA to manage the local groundwater basin. The City and partners in western Placer County have been active in groundwater management for the last decade and are well-positioned to meet newly adopted state requirements. After formation of the GSA in mid-2017, the West Placer Groundwater Sustainability Agency, including Roseville and its partners overlying the North American groundwater subbasin, will begin efforts in FY2017-18 to prepare a comprehensive regional groundwater sustainability plan.
- » **Site Reservoir JPA**—The City of Roseville and the Placer County Water Agency joined the Sites Reservoir Joint Powers Authority (JPA) in January

2017. When the proposed 1.8 million acre-feet Sites Reservoir project is completed in 2029, the JPA efforts will help ensure operations are well coordinated and will allow Folsom Reservoir to retain higher levels of water storage. These efforts will benefit the Bay-Delta environment and the citizens of Placer County.

- **Wastewater Utility**

- o **Treatment Plant Improvements** — The Pleasant Grove Wastewater Treatment Plant (WWTP) is in the design phase for planned expansion to serve the growing needs of South Placer County. Delayed by the recent economic downturn, this expansion includes improvements that expand treatment capacity and reduce odors. The Dry Creek WWTP is similarly undergoing plant-process changes to better meet NPDES discharge-permit requirements. Lastly, both treatment plants are being equipped with biogas systems to capture produced methane and in turn use that energy for compressed natural gas (CNG) offsetting fleet fuel costs and electric power demands. The City is also in the initial stages of investigating advanced recycled water treatment technologies and exploring ways to better use and store recycled water that is treated to even higher standards in the future.
- o **Recycled Water**—In the upcoming fiscal year, EU will further initiate its effort to develop a long-term strategy to transition recycled water from the wastewater utility to the water utility. Since its inception in the 1990s, we have learned that incentivized rates for recycled water are no longer required because demand for recycled water exceeds supply, and recycled-water service is now depended upon and planned like other utilities. The strategy will support recycled-water service plans that include rehabilitation funding and the development of a construction fund for building major transmission, storage, and pumping infrastructure—much like how the other utilities operate.

- **Solid Waste Utility**

- o **Diversion of Organic Materials from Landfills**—In 2014, the California State Legislature passed AB 1826, which required the diversion of organic materials from landfills. In FY2016-17, EU's solid waste division initiated a program to handle this waste stream to comply with these regulations, with the goal to increase program participation over time. In the next

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fiscal year, EU will continue to expand the program based on regulatory requirements. Because of the program, EU recycles approximately 20 tons of food waste weekly, and that number is expected to increase exponentially as the program includes more food waste generators in the city this year and beyond.

- o **Anaerobic Digesters** — On a parallel track, the long-planned expansion of the Pleasant Grove WWTP is through the design phase, and it features infrastructure to better process biosolids, including anaerobic digesters. Anaerobic digestion processes can be improved by 30 percent by adding organic food waste and fats, oils and grease (FOG), while also increasing methane gas production. The methane gas will be converted to electricity (to meet or offset power needs) or compressed natural gas (CNG). The available CNG will benefit the utility as the solid waste division is in the process of converting its truck fleet to renewable CNG to meet AB 32 carbon-emission regulations.

- **Roseville Utility Exploration Center**

Located in the same building as the Martha Riley Library—the City's first LEED Gold Certified green building—the Roseville Utility Exploration Center is a one-of-a-kind environmental learning center funded by Roseville Electric Utility and Environmental Utilities. It provides information on protecting natural resources in a fun and engaging way through hands-on exhibits, activities, school tours, presentations, and workshops. In FY2017-18, the Utility Exploration Center will update its five-year strategic plan to shape and influence the renewal of interior exhibits and development of the outdoor, interpretive garden to benefit public engagement with the Utilities. The plan will include an operations and funding forecast and will ensure educational messaging is aligned with Roseville Electric Utility and Environmental Utilities programs and services.

COUNCIL GOAL NO. 5: A GREAT DOWNTOWN

For the better part of Roseville's first hundred years, the downtown cityscape remained constant. But for the past 15 years, changes have been profound, and they continue. Guiding development is the Downtown Specific Plan, the result of a five-year community visioning process, adopted in 2009. In 2010, Roseville City Council formally prioritized a great downtown as one of its goals. Based on the specific plan, the City has completed significant projects this past year and more are underway. The next phase of transformation includes construction of a new fire station, parking garage, bridges

over Dry Creek, and the extension of the bike trail. Recently completed were the office building at 316 Vernon Street, the popular Vernon Street Town Square and the roundabout at Washington Boulevard and Oak Street. Before that, Riverside Avenue and Historic Old Town debuted streetscapes, façade improvements, public art, and upgraded electric, water, and wastewater infrastructure.

At its FY2017-18 Council Goals Workshop, the City Council noted that with the completion of these projects, the City's primary role in downtown transformation—to improve infrastructure in a way that sets the table for private investment—will be accomplished. It is anticipated at that point that the private sector, instead of the City, will take over as the primary driver of additional transformation that occurs downtown. The City will remain engaged, continuing to support and assist private investment in downtown through services and programs.

- **316 Vernon Street Office Building**—The four-story, 83,000-square-foot building was completed in December 2016 in less than 12 months and approximately \$1 million under budget. The building is home to five City departments and Sierra College, which signed a five-year lease with an additional five-year option for a floor-and-a-half of the building to bring its public-safety academy and community-education programs to Downtown Roseville. Leasing for the 6,000 square feet of ground floor retail is currently under way. Adding a student mix to downtown's visitors will help support businesses and promote a vibrant atmosphere. Owning the building instead of leasing it reduces the burden on the General Fund, as the construction cost is being repaid through tenant lease payments and low-interest debt repaid by development fees.
- **Oak Street Parking Garage**—As interest in Downtown Roseville continues to grow, so does the need for additional, convenient parking. The Oak Street Parking Facility, a seven-level, 420+ stall parking garage, is under construction between Vernon and Oak streets, behind the Roseville Theater. The project design includes an architectural style consistent with the Civic Center and a variety of exterior pedestrian improvements designed to enhance the visual and physical connections between the structure and Downtown Roseville. Funding for the garage was provided by redevelopment bond proceeds, public facilities fee, and a low-interest loan that will be repaid by future proceeds from the downtown development-impact fee.
- **Fire Station No. 1**—Construction for a new fire station broke ground in April 2017 at Oak and Lincoln streets, with funding coming from development-impact fees. The

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structure currently housing the downtown fire station was purchased by Warwick University in March 2017 with the intent of establishing a graduate-school campus in Roseville's downtown.

- **Pedestrian Bridges and Bike Trails**—As envisioned by the Specific Plan, a future development would activate the creek with a mix of office, retail, restaurant, and residential uses, taking advantage of a natural creek and the adjacent citywide park. Three pedestrian bridges are planned to cross Dry Creek to more easily connect downtown with Royer Park and connect the bike trail network through the downtown. Funding for these projects comes from federal, state, and local transportation grants and development-impact fees.
 - The existing Rube Nelson or “Ice House” Bridge will be lifted from its current location and placed in the Oak Street parking lot to be cleaned and painted. New planking, lighting and fencing will be added, then it will be replaced over Dry Creek at a new angle, landing on the other side of the Veterans Hall. The bike trail ending in Royer Park will be extended across the Ice House Bridge and connect to Oak Street. Due to higher than expected bid results due to an excess of winter repair projects throughout the state, the majority of this work will likely be delayed until the spring of 2018. However, removal of some storage sheds and stream bank grading are still planned for this summer.
 - The Library Replacement Bridge will be constructed near the downtown Library, also connecting to Royer Park. Similar to the Rube Nelson Bridge, this work will likely be delayed until the spring of 2018.
 - Extension of the bike trail from downtown to Miner's Ravine is scheduled for 2017, resulting in a continuous six-mile, off-street trail from Sierra College Boulevard to Downtown Roseville, that will continue through Royer Park and Saugstad Park to Darling Way with the completion of the Rube Nelson Bridge project in 2018.
 - A third, larger pedestrian bridge crossing Dry Creek is planned in the middle of the other two bridges. This bridge promotes two significant concepts of the Specific Plan: creating connectivity between activities on Vernon Street and events in Royer Park, and providing additional event space for an active downtown scene. The width of the bridge will allow for vendors along the side during festivals and events. This bridge is in final design and in need of additional funding before it can be constructed.
- **Downtown Programming**—The City has expanded programming in the Vernon Street Town Square to include events in the shoulder seasons, such as sing-a-long movie nights and cultural food events; and the City continues to bring new, local bands to the downtown. With about 250 events planned for the year, the City is intent on partnering more with local businesses and organizations to transition operation and programming responsibilities in the future.

In March 2017, in partnership with Blue Line Arts and the Downtown Roseville Partnership, the City applied for designation as a California Cultural District through the California Arts Commission. The purpose of the program is to cultivate authentic and sustainable cultural districts that reflect the breadth and diversity of California's extensive cultural assets.
- **Downtown and Historic District Housing**—Long a goal of the City, several key projects are underway. With City assistance, construction has begun on Mercy Housing's 58-unit affordable housing project on Vernon Street. On Pacific Street, St. Anton Partners' 80-unit affordable housing project in the Historic District continues to be processed. And the 85-unit Main Street Plaza Project has been approved by the City and is working on construction financing. The City has pledged \$5.3 million to the Mercy project, \$4.7 million to the St. Anton Project, and \$2.1 million to the Meta Housing Main Street Plaza Project. All of the pledged funds are derived from housing funds that are restricted solely for the development of affordable housing and similar qualifying activities.
- **Downtown Roseville Partnership**—In 2014, a Property and Business Improvement District (PBID) was voted on and approved by downtown property owners. This district substantially increases the funds available to market, promote, and improve Downtown Roseville. The PBID, known as the Downtown Roseville Partnership, plays a critical role in growing downtown businesses, attracting new businesses, and encouraging additional business development. The City contributes each year in the form of parcel assessments for City-owned property in Downtown Roseville, with a FY2016-17 assessment of \$69,730, subject to an annual increase of up to 3 percent. The Downtown Roseville Partnership has provided year-round illumination of main corridor trees along Vernon Street, installed new street banners and solar-powered BigGulp trash compactors, pressure-washed sidewalks through the district, became the premier sponsor for the return of Downtown Tuesday Night, forged a partnership with Gathering Inn to create a guide/day porter program, contracted for leaf removal from parking bays, partnered

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with the RCDC and Advantage Roseville to install window clings on vacant storefronts, created an events calendar and business directory which is available on the recently launched Godowntownroseville.com.

- **Enhancing Rail Service between Roseville and Sacramento** — The City continues to work with Capitol Corridor Joint Powers Authority to bring additional rail service to Roseville. Over the next year, the City will be evaluating parking and circulation needs within the Historic Old Town and will be bringing forward a memorandum of understanding to support the future addition of two more roundtrips from Roseville to Sacramento—bringing the total to three roundtrips daily. This will be the first phase of this project with the ultimate goal to establish 10 daily roundtrips. It is anticipated that the first phase will be instituted within the next three to five years.

COUNCIL GOAL NO. 6: INFRASTRUCTURE

Well-maintained city streets, roads, parks, and recreation centers help protect property values and maintain Roseville's quality of life. It is fiscally responsible to maintain our streets and roads, so they don't deteriorate and become more costly to repair in the future. In addition to roads and facilities, the focus on infrastructure also includes utilities infrastructure, workforce infrastructure, and technology infrastructure.

Facility and Equipment Infrastructure

After several years of deferring maintenance on City-owned buildings and recreation facilities, the needs are becoming more critical and will be a priority when new expenses are considered. The City's CIP Rehab Fund that funds these types of expenses should be funded annually at \$3.5 million to meet the demand, but the City can only afford to fund it at \$1.1 million a year. The City is evaluating strategies to increase revenues to fund this shortfall, and future budgets will need to be mindful of this obligation.

Technology Infrastructure

The Information Technology (IT) Department's FY2017-18 Strategic Work Plan aligns business technology investments and efforts with the needs of the City and its customers. With many of the City's systems reaching end-of-life, continued upgrades will be required to support current business functions as well as the demand to modernize key business functions. The following major technology projects will be important focus points this next fiscal year.

Examples of citywide business system projects:

- Public safety handheld radio replacement

- Installation of east site radio tower for handheld radio operability
- Financial and human resources information system replacement

Examples of departmental business system projects:

- Utilities advanced metering infrastructure (AMI)
- Public Safety 9-1-1 emergency dispatch software
- Transit passenger information intelligence system

To support these projects and future needs, the IT Department is refining the Strategic Technology Replacement Plan for a long-term, proactive approach to upgrade and replace key infrastructure technologies throughout the City. The City's CIP Rehab Fund that funds existing technology needs in the City should be funded annually at \$2.1 million to meet the demand, but the City can only afford to fund it at \$498,000 a year. If adequately funded and implemented, this 10-year strategic replacement plan and the corresponding replacement fund will allow the IT Department to ensure the continued reliable operation of City and community infrastructure.

With 13.1 million threat attempts last year, cybersecurity is a high priority. The City collects, processes, and stores a great deal of confidential information on computers and transmits that data securely across private and public (cloud) networks. These networks continue to experience an increase in both volume and sophistication of cyber-attacks. In addition, of the 50.8 million emails the City receives a year, only 5.2 million (9 percent) are valid – the rest contain malware or are spam or junk mail.

In summary, the CIP Rehab total requirement for funding equipment, facilities, and technology is \$5.6 million on an annual basis, but the City can only afford \$1.6 million for FY2017-18.

Utility Infrastructure

Aging infrastructure is a chronic issue plaguing the United States and most of the developed world. The funding to pay for replacing the infrastructure our country and economy depend upon simply is not there at a national or statewide level. Roseville's utility infrastructure—power plants, treatment plants, power lines, pipelines, pump stations, substations and the like—are valued well into the multi-billions of dollars.

While new growth pays for additional utility capacity and service extensions, the ongoing cost of proactive infrastructure maintenance, renewal, and replacement factors heavily into our bi-annual utility-rate analyses. The City sets high standards and invests in high-quality materials then uses asset-management practices to ensure our infrastructure is

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efficiently cared for and maintained. Roseville's utilities are among the few that have fully funded their infrastructure-rehabilitation program now and into the future. This means Roseville utility customers will be able to count on our utility infrastructure for many generations to come.

Roadway Infrastructure

- **Funding Challenges**—Funding challenges for roadway infrastructure have caused the City to fall behind on its maintenance schedule for streets. Currently, roadway maintenance is about \$50 million underfunded. Gas-tax rates, accrued on a per-gallon basis, were developed without an adjustment for inflation, minimizing their purchasing power with every year that passes. Gas-tax revenues have fallen also due to more fuel-efficient vehicles being on the road, reducing the demand for gasoline.

In an attempt to shore up roadway infrastructure funding, the Placer County Transportation Planning Agency (PCTPA), along with its member jurisdictions, worked to place Measure M, a transportation sales-tax initiative, on the 2016 November ballot. While the measure was successful in Roseville (69 percent in favor), Rocklin (69 percent in favor), Lincoln (72 percent in favor), and the western unincorporated areas of the County, it did not receive the 66 percent countywide majority necessary to pass a local transportation sales tax. Because of the urgent need for additional infrastructure funding, PCTPA is evaluating the ability to create a transportation sales tax district that will include only those cities and areas of the county that supported Measure M.

- **Funding Outlook**—The City budgeted \$13.37 million in FY2016-17 for roadway maintenance, which addresses the reconstruction of 3.7 miles of roadway. For FY2017-18, the City is budgeting another \$7.27 million for 16 miles of roadway resurfacing. Funding for FY2018-19 and beyond are expected to return to the normal \$4 million to \$5 million level.

FY2015-16 and FY2016-17 are an anomaly and have unusually high dollar amounts due to a number of factors described below:

- o This summer's storm-drain work has been planned for several years. Over that time, the City has accumulated over \$2 million in the storm-drain account which will provide over 4,500 feet of storm-drain repair/upgrades.
- o The City obtained a Federal Congestion Mitigation and Air Quality (CMAQ) grant to help fund handicap-ramp improvements.
- o Several projects, including the roller compacted concrete pilot project, are being funded from a one-time \$6.5 million contribution from the Local Transportation Fund.
- o Two non-gas tax-funded capital improvement projects are paying for some of the street reconstruction work.

Examples of FY2018-19 non-maintenance roadway infrastructure projects:

- o Caltrans deemed the aging Oakridge Bridge over Linda Creek as insufficient and in need of replacement. Funding for reconstruction is being provided by the federal government.
- o The Louis/Orlando Transfer Point Project will completely reconstruct Louis Lane using state and federal grants.
- o The Sierra Gardens Transfer Point Project will completely reconstruct Sierra Gardens from Sunrise Avenue to Santa Clara Drive using Local Transit Funds.
- o Identified in the City's General Plan and Capital Improvement Project plan, the Woodcreek Oaks Widening Project will add a second northbound and southbound lane to the median of Woodcreek Oaks Boulevard between Crimson Ridge Way and Pleasant Grove Boulevard using \$6.7 million in developer-paid Traffic Mitigation Fees.

- **Roller-Compacted Concrete** — The City is also piloting the use of roller-compacted concrete, which will be tested at several locations in FY2017-18 where existing asphalt roadways are failing. It offers many benefits, including maintenance every 20-25 years, versus every 7-10 years for asphalt; lower construction cost, which helps the City close the current gas tax funding gap while allowing the City to repair more Roseville streets; and cooler roads during the day with brighter roads at night due to its lighter color.

Workforce Infrastructure

- **Staff Expansion**—Growth in Roseville's economy, development, and population means an expansion of services. Over the past 10 years, the City has expanded services at the same time it has reduced staff. In 2008, the population of Roseville was 109,154 and is projected to be 138,150 in FY2017-18, a 27 percent increase that necessitates an expansion of services. Yet at the same time, on a per capita basis, this equates to a 22 percent reduction in staffing over the past 10 years since General

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Fund staffing decreased from 778 full-time equivalent employees to 608.6. As the demand for core services expands, we will be working with the community to determine service levels that reflect the reality that the City needs to live within its means.

As a service provider, the City's highest General Fund cost is labor. With one of Council's goals being fiscal soundness, the City and its labor groups, including management, have worked hard over the past several years to manage labor costs. The changes we've made together still allow the City of Roseville to attract and retain competent, dedicated people to serve our community.

- **Controlling Labor Costs** — The City started working several years ago on ways to ensure our organization lives within its means. It's an important undertaking given that labor-related costs account for almost 75 percent of the City's \$141 million General Fund, which pays for a variety of services including fire, police, parks, recreation, library, and public works.

Ensuring consistency among labor groups within our workforce and developing strategies to contain costs have been key focus areas. In partnership with our labor groups, we took proactive steps, which included:

- o *Controlling pension costs by transferring the responsibility to employees to fund 100 percent of the employees' share of pension costs:* This has significantly reduced pressure on the City's budget.
- o *Capping liability for retiree health benefits:* A defined-contribution plan is offered to new employees instead of the defined-benefit plan that previously existed. This means that employees, along with the City, contribute to saving for their retiree-medical benefits; and that the City's cost associated with the defined-benefit plan will eventually be zero.
- o *Setting salary-level targets at median levels in labor-market comparison:* Salary schedules for new employees have been reduced up to 21 percent in some cases to reflect median salaries in the labor market, instead of upper-end levels.
- o *Reducing the rate of increases within each salary range:* The previous pay scales allowed for 5 percent increases between each step in a salary range. Now, new employees are eligible for increases no greater than 2.5 percent between each step in the range. This extends the time it takes to reach the highest level in the pay range, which can now be up to 15 years; slowing the growth rate of this expense.

- **Succession Planning**—Over the next three years approximately 36 percent of the workforce is eligible to retire. The City continues to see its workforce retire with 44 employees retiring in 2016, and approximately 30 or more employees potentially retiring in 2017. In response, the City continues to focus on succession planning to ensure continuity of service delivery and streamlining its recruitment process to be more flexible and responsive. The recruitment process has been evolving to leverage new channels of recruiting through outreach and social media in order to reach a multi-generational workforce. Departments are increasing efforts to cross train and transfer knowledge related to City processes and programs to prepare for the ongoing retirements of the baby boomer generation.
- **Supervisory Academy**—After a three-year hiatus, the City—in support of succession planning—launched its Effective Supervisory Practices program in March 2017. This nine-week “academy” is led by department heads and offers insight and recommendations about the day-to-day duties of supervisors. Addressing the more complex challenges all managers are faced with, City leaders seek to share their perspective in effective communication, motivation, and the importance of making ethical decisions as Roseville builds its organization of tomorrow. Participants include representatives from various departments, allowing cross-departmental information to be shared. Thirty colleagues, that would not likely have an opportunity to work together, are engaged in topics that build relationships to strengthen city operations. The academy is planned to continue to be offered twice annually.

Continuing to Develop a Welcoming, Engaged Culture

In 2014, the City created an Organizational Culture & Leadership (OC&L) Committee with representatives from all departments to lead an assessment of the City's organizational culture. Three focus areas emerged from surveys of employees: internal communications, valuing employees, and developing meaningful processes and policies.

- **Customer-Service Training** — The OC&L Committee established a sub-committee to refresh a citywide customer-service training program scheduled to kick off in the summer of 2017.
- **Identification of Core Competencies** — In May 2016, each employee was invited to take a survey and rank 38 competencies. The results provided six core competencies that will be the foundation of identifying what characteristics make employees successful within

our organization. Collectively, we will begin to infuse these into our recruitment and assessment processes, make them part of our new evaluation system and incorporate into customer service training and onboarding programs. Future efforts will include establishing the behaviors necessary for an individual contributor, supervisor, manager, and executive.

- **Diversity Training** — The City's Inclusion Committee was instrumental in establishing a diversity training for all supervisors and managers in FY2015-16. In FY 2016-17, 28 staff went through a three-day certification to become internal facilitators of an Appreciating Differences Program. Appreciating differences in colleagues and the residents we serve fosters an inclusive and productive work environment. Having internal staff conduct the program allows the City to continue to engage our workforce in creating the Roseville of tomorrow.
- **Employee-Recognition Program** — The Employee Recognition Committee continues to provide venues for acknowledging those within our workforce who exceed performance expectations and set the standard for customer-service excellence. Individuals or teams can be nominated for outstanding work performance, innovation, emergency response, outstanding leadership, customer service, and community service. Each fall, the mayor and City Council present awards to the winners, in recognition of providing top-quality service to the Roseville's residents, businesses, and visitors. Additionally, the committee coordinates a winter and summer luncheon that allows employees the opportunity to gather, eat, and celebrate the work we do, a small way of saying thank you for being a part of the Roseville family.

COUNCIL GOAL NO. 7: LEGISLATIVE ADVOCACY

Increasing costs from federal and state regulation and new legislation affect the fiscal health of the City and reduce the level of funds available for other community priorities. The City has taken a strong, proactive role to increase its visibility and influence within the region and at the state and federal levels, opening the door to greater engagement and dialogue with federal and state decision-makers on issues affecting the City's fiscal health.

The City Council has set a legislative platform that focuses on preserving local control, providing financial flexibility, preventing unfunded mandates, protecting residents and businesses from costly state and federal regulations. It also prioritizes protecting the General Fund, enterprise funds and local sales-tax and property-tax revenues.

Key issues in FY2017-18 include the reliability of Roseville's water supply, including regulatory change and water-infrastructure investment; electric utility issues, including cap-and-trade program changes, renewable-energy portfolio standards, and net metering; ensuring the tax-exempt status of municipal bonds remains in effect; and ensuring permitting processes at the state and federal levels will not unnecessarily hinder the ability of development projects to gain approval.

To increase effectiveness of the City's efforts in these areas and others, the City works extensively with regional coalitions, forums, alliances, and established organizations such as the Sacramento Area Council of Governments, the SacMetro Chamber of Commerce, the League of California Cities, the California Municipal Utilities Association, the Northern California Power Agency, and the Water Forum, along with ad hoc groups developed to address concerns with specific legislation. The City Council's only standing committee, the Law & Regulation Committee, offers another way people can be informed about and comment on issues affecting the Roseville community from a state and federal level.

Key issues the City is working on this year include the following:

- **Cal Water Fix (Formerly Known as the Bay Delta Conservation Plan)**—Uncertainty in the City's water supply and reliability would negatively affect the region's economic vitality.
- **Federal and State Funding for Infrastructure and Transportation Projects**—Preserving or increasing funding for these types of projects and improvements is critical for the City's ability to upgrade and maintain roadways and meet future infrastructure and transportation demands.
- **Water Public Goods Charge**—The City is increasingly concerned with the Legislature's interest in imposing a Water Public Goods Charge (SB 20) that would collect revenue from local ratepayers and allocate the money for statewide projects that provide no direct benefit to Roseville's ratepayers.
- **One-Size-Fits-All Approach to Water Conservation Targets**—The City is concerned that the state will extend conservation targets that do not consider variations in climate, land-use, and other region-specific attributes; that fail to recognize previous water-supply reliability and conservation investments by the region and local community; and that do not account for potential relief from positive weather outcomes. This could negatively affect the City's ability to attract and retain businesses, impacting our economic vitality.

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- **Cost-Effective Utilities**—Having well-run, reliable, and low-cost City-owned utilities has proven to be a significant economic advantage to the city and its businesses over the years. As a full-service city, Roseville owns and operates its own electric, water, wastewater, and solid waste utilities through Roseville Electric Utility and Environmental Utilities (EU). Key utility decisions are under the City's control, which makes the planning, development and operation of utility services more efficient and reliable. This benefits customers with rates among the lowest in the region, the highest levels of reliability and quality with a relentless focus on planned expansion, and proactive renewal or replacement of utility assets.

The ability to provide reliable and cost-effective utilities to the residents and businesses of Roseville continues to be a central concern for the City as new state and federal mandates are proposed that would increase the cost of operating the utilities.

- **Cybersecurity**—Future attacks on the City's technology infrastructure along with state and federal laws regarding cybersecurity will continue to affect the City and the community. Implementing new cybersecurity requirements will add significant costs to the operation of the City's information technology systems.
- **Changes to Tax-Exempt Status of Municipal Tax Bonds**—Any proposals that would cap or eliminate the tax exemption on municipal bonds would significantly reduce the City's ability to finance major projects that provide a public benefit. This would negatively and severely impact the City's budget, increase rates for utility customers, and hinder the City's ability to finance and construct public projects that benefit the community.
- **Changes in Electric-Industry Regulation**—The City is monitoring legislation on many fronts in the electric industry, including cap-and-trade program changes, renewable energy portfolio standards, net metering, and financing for residential and commercial clean-energy upgrades through property assessments.
- **Modifications to Government-Operated Mortgage Programs**—The City will remain active in understanding the changes being considered at the federal level to modify government-operated mortgage programs, tax-deductions and to write new banking regulations regarding mortgage-related lending programs. These all have the potential to impact the fragile housing recovery throughout the region and the state.

- **Challenges with State and Federal Permitting Processes**—The City has concerns with various permitting processes at both the state and federal level that impact the ability of development projects to gain approval within a reasonable amount of time.
- **Preserving Sales Tax Revenue**—As the public's buying habits change, the City's sales tax growth has slowed. This reduction has affected the City's ability to fund core services. The City is interested in discussions regarding local tax systems, revenue losses due to decreases in sales tax revenue as a result of online purchasing, and the fundamental shift from purchasing taxable commodities, such as music CDs and video DVDs, to purchasing non-taxable services, such as music and video streaming services.
- **Homelessness**—The City will remain active in addressing the needs of the City's homeless population with a primary focus of reducing the population of chronically homeless by providing solutions that address the fundamental causes of homelessness and by supporting solutions that provide permanent housing.
- **Municipal-Based District Elections** — The City has concerns regarding the possibility of legislation that would require all cities to change to a district-based election system and would remove the ability to determine the election system that works best for a specific city from the local community and their elected officials.

COUNCIL GOAL NO. 8: CIVIC ENGAGEMENT

The City is passionate about helping our communities engage in making informed, balanced decisions about the place we live.

To build a strong community, it's important to encourage dialogue from an array of interests, particularly as government activities have recently moved from afterthought to top-of-mind. The evolution of communication created a level of awareness that hasn't existed before. More people are engaged in policy decisions, but not necessarily with accurate information. Ensuring that facts and context are available in the realms where people get their information is a strategic priority of the City's civic-engagement efforts.

Envision Roseville: A Community Conversation about Priorities—Different perspectives, insightful dialogue, and new solutions emerge when there's a shared commitment to understanding each other. For these reasons, civic

engagement is the intent of an effort the City Council initiated at its FY2017-18 Council Goals Workshop to engage the community in prioritizing city services and levels of service that are expected within projected budget constraints. In addition to establishing a Community Priorities Advisory Committee (CPAC), the City will engage in broad outreach to provide opportunities for online and in-person engagement. Updates on this effort and broadcast of all CPAC meetings will be available on the City's website at www.roseville.ca.us/engageroseville.

Neighborhood Outreach—For many years, the City has worked with its neighborhood associations to encourage an open dialogue that has fueled innovation and engagement. The Public Affairs & Communications Department attends monthly meetings of both the Roseville Coalition of Neighborhood Associations and the Sun City Government Affairs Committee; the Police Department has an officer at each of the two dozen or so monthly neighborhood association meetings; and Development Services Department provides notification, overview, and presentations on new development projects as they are proposed. Development Services also provides information on ordinance updates and code-enforcement processes and procedures on a regular basis.

City representatives work with the Roseville Chamber of Commerce and various civic groups, industry associations, and public-interest forums to raise awareness of community issues and broaden the discussion on solutions. At the same time, City Council members host town hall-style meetings called "Council Coffees," where they engage in informal discussion with community members on topics of interest, ensuring another opportunity for the community to join the conversation.

Online Outreach—The effort continues from there into the digital realm. The City is exploring opportunities to use newer technologies such as Facebook Live and online town halls to enhance opportunities for information sharing between government and the people it serves. The City's online e-notify service offers free e-mail subscriptions on a range of topics from traffic alerts and public safety to policy items. The City is actively engaged in a variety of social media channels: Facebook, NextDoor, Twitter, Instagram, YouTube, and Pinterest, which also offer the opportunity for two-way interaction.

Launched in FY2014-15, the Open Data Portal offers a single website location where City data can be accessed. Initial data sets include often-requested items such as permits and crime statistics. As we expand this base to include more data, this will provide round-the-clock access to City data and reduce the amount of time spent filling regular requests for public records.

COUNCIL GOAL 9: CORE NEIGHBORHOODS

At its Council Goals Workshop for the FY2017-18 budget, the City Council added Core Neighborhoods to its list of council goals and confirmed that the enhancement of core neighborhoods would require the identification of a revenue source outside of the General Fund.

Funding—To this end, staff will explore if core neighborhoods are willing to assess themselves for new improvements and ongoing maintenance costs consistent with those required of newer neighborhoods. The newer neighborhoods have assessments for either landscape and lighting districts or community facilities districts on their property tax bills, which pay for a significant amount of common-area landscaping throughout the city. Property owners can determine and tailor the level of service and aesthetics they desire for their neighborhoods and vote to assess themselves accordingly. Neighborhood standards vary throughout the city, and all areas have the opportunity to vote to adjust assessments. When the core neighborhoods were built, these costs came from the General Fund, which continues at some level to this day. With the challenges that exist in maintaining the City's core services (police, fire, public works, parks, recreation, libraries, and development services), continued funding has become unsustainable with current revenue streams.

Community-Based Grants—This goal also brings a focus on grant-funding opportunities that will enhance the environment in core neighborhoods. The Health Education Council, with participation from the City, was selected in 2016 as one of 50 cities from throughout the U.S. by the Robert Wood Johnson Foundation for an Invest Health grant aimed at improving health in low-income neighborhoods. Recognizing that the majority of health outcomes are driven by where people live, work, play, shop and learn, the Invest Health initiative seeks to improve health through cross-sector community collaborations that can foster and develop more healthful environments. The team is performing assessments within core neighborhoods, meeting with businesses and residents, and identifying potential partners in the healthcare industry and Roseville Electric. One of its early efforts is working with Roseville Electric to improve street lighting in certain areas to enhance the safety of the environment.

Council Discretionary Funds—The Council has previously used its discretionary funding to underwrite a neighborhood large-item disposal event in a core neighborhood. This event brought neighbors together helping each other with beautifying their individual homes and common areas by removing oversized items and debris.

City Manager's Budget Message

Neighborhood Investment—City Housing and Economic Development Department staff have been concentrating federal Community Development Block Grant Funds into the following programs and projects that benefit core neighborhoods:

- New lighting in the Historic Old Town,
- Curb cuts and ramps on Church Street and in Roseville Heights,
- Demolition of the Roseville Hotel on Main Street,
- Low-income homeowner paint program providing \$700 per household to repaint home exteriors,
- Owner-occupied rehabilitation program to address health and safety items and needed rehabilitation in homes,
- Handyperson program that assists with minor safety and ADA modifications,
- GRID Alternatives Solar Installation for low-income homeowners, and
- Rehabilitation work for the Johnson Pool.

Recent outreach efforts have focused on core area neighborhoods for the exterior paint program. The City also utilizes additional funding for local first-time homebuyer loans to low-income buyers, which have assisted buyers in the

purchase of a core neighborhood home. And for renters, the City's Housing Choice Voucher Program, administered through the Roseville Housing Authority, also reinvests into the core of the city through the infusion of rental housing payments.

Looking Ahead

Knowing where our challenges lie is a critical first step in being able to address them. Roseville's tradition of sound fiscal management has served us well through the tough times of the recession and the cost pressures that followed. This coming fiscal year will be a turning point as we focus on strategies to keep us on sound financial footing while providing our city with a high level of services for years to come. Through the *Engage Roseville* effort, we'll work in partnership with our community to gather input on community priorities, desired service levels, and efficient business models. We'll collectively examine the range of options available to bridge the budget gap with the all-volunteer committee of community members. This valuable input will shape how the City allocates its resources in future budgets. It will also leave Roseville well-positioned to weather the changes that come in the years ahead.



Rob Jensen, City Manager





City Council

(left to right)

John Allard, Councilmember
Susan Rohan, Mayor
Tim Herman, Councilmember
Bonnie Gore, Vice Mayor
Scott Alvord, Councilmember

Design Committee

Justin Caporusso
Julie Hirota
Mike Motroni
Daniel Wesp

Hearing Examiners/ Appeals Board

Samson Badal
Pete Constant
Leilani Fratis
Bruce Hagler
Dan Myers
Sherry Rutledge
Scott Sanford
Brian Stenklyft
Richard Sweet
Sean Wallentine

Library Board

Suzanne Dizon
Ernest Perez
Laxmi Rao
Andrew Tagg
Patricia Wick
(Youth Commissioner)
Samarth Kamle

Parks & Recreation Commission

Matthew Bridge
Mike Esparza
Audrey Huisking
Denis Nishihara
Doyle Radford, Jr.
Andrae Randolph
Roy Stearns
(Youth Commissioner)
Courtney Carpenter

Personnel Board

Karen Alvord
Herbert Long
Scott Olsen
Truda Pauly
Charles Sandoval

Planning Commission

Krista Bernasconi
Erich Brashears
Justin Caporusso
Bruce Houdescheldt
Charles Krafka
Joseph McCaslin
Tracy Mendonsa

Public Utilities Commission

Blandon Granger
Gretchen Hildebrand
James McHan
Kerry Schmitz
John Speight
John Vertido
James Viele

Roseville Grants Advisory Commission

Tina Angell
Stephanie Dement
Kristine Dohner
Audra Flynn
Dawn Heywood
Grace Keller
Eileen Speaker
(Youth Commissioner)
Cayley Chan

Senior Commission

Penny Beingessner
Marlene Cristanelli
Gopal Kapur
Barbara Knapp
Brian Parry
Ann Walker
Jim Williams

Transportation Committee

Richard DeMarchi
Gary Hexom
Joseph Horton
Chinnaian Jawahar
Cynthia Moore
David Nelson
Jeff Short
(Youth Commissioner)
Thomas Hipkins

Economic Development Advisory Committee

Naaz Alikhan
Stephanie Dement
Tim Herman
Christopher Onstott
Colin Roe
Geoff Sakala
John Tallman

Placer Mosquito & Vector Control District

Colin Roe

Awards & Achievements

Awards & Achievements

- The Public Affairs & Communications Department received the **Influence Award** from the Public Relations Society of America-California Capital Chapter for the “This Is Our Roseville” video. The video made its debut at the 2016 State of the City address and is being used in economic-development marketing efforts.
- The Public Relations Society of America-California Capital Chapter recognized Roseville’s Utilities and the Roseville Utility Exploration Center with a **Merit Award in Special Events** for Big Trucks Summer. Big Trucks Summer provides an opportunity for Roseville families to gain a unique perspective on the important, but often behind-the-scenes work of Roseville’s utilities to ensure health, safety, and quality of life in Roseville.
- The City’s Wastewater Utility was one of 61 public and private utilities from across the U.S., Canada, and Denmark selected to receive recognition as a **Utility of the Future Today**.
- Environmental Utilities received the **ASCE Sacramento Section Small Project of the Year Project Award** for the Dry Creek Trunk Sewer Bank Rehabilitation.
- The Central Services Department received the Automotive Service Excellence’s “**Blue Seal of Excellence**” award for the 12th consecutive year in 2016.
- In April 2016, the California Association for Local Economic Development presented the **Economic Development Partnership Award of Merit** to Advantage Roseville and the City of Roseville.
- The Finance Department received the **Operating Budget Excellence Award** from the California Society of Municipal Finance Officers for the FY2016-17 budget.
- Government Finance Officers Association awarded the **Certificate of Achievement for Excellence in Financial Reporting** to the Finance Department for the June 30, 2016 Comprehensive Annual Financial Report.
- The Information Technology Department received the **2016 Award for Excellence in Information Technology Practices** from the Municipal Information Systems Association of California, covering the areas of budget and strategic planning, purchasing, operations and staffing, customer satisfaction, internet, project management and application development, professional development and training, disaster preparation and recovery, security, GIS, and delivering a base level of services.
- The Parks, Recreation & Libraries Department received the **2016 Playful City USA** designation, recognizing cities taking action to ensure that children in their communities, particularly low-income children, get the active play they need to become healthy and successful adults. Participating cities promote the importance of play and engage citizens in increasing access to and opportunities for play.
- The Maidu Museum & Historic Site was recognized by the California Association of Museums and the Office of the State Superintendent of Public Instruction with a **2016 Excellence in Museum Education** award for outstanding achievements in California museum programs that serve K-12 students and/or educators.
- The Parks, Recreation & Libraries Department received its 10th consecutive **James Farrell Award for Excellence** for doing an outstanding job hosting Amateur Softball Association National Championship Tournaments.
- The National Arbor Day Foundation recognized the City of Roseville for its commitment to sustainable urban forest management with the **34th Tree City USA** Award and for its high level of tree care with the **21st Tree Growth Award**.
- The Building Division has achieved compliance with the **International Accreditation Services (IAS)** criteria for building departments/code enforcement agencies, making it the only accredited building division in the State of California and one of only 25 accredited building departments in the Country.
- The City of Roseville received the **2016 Planning Award of Merit** from the Sacramento Valley American Planning Association for Economic Development for the HP Campus Oaks Master Plan.
- Northwest Public Power Association awarded Roseville Electric Utility the **2016 Excellence in Communication**, first place award for its annual report.
- The **Solar Electric Power Association** ranked Roseville Electric Utility **sixth nationally** for the most solar panel watts per customer.
- Roseville Electric Utility achieved a **bond ratings upgrade to AA-** from both Fitch and Standard & Poor’s credit rating services.
- The Roseville Fire Department was reaccredited for a 3rd time from the **Commission on Fire Accreditation International**.

*California Society of
Municipal Finance Officers*

Certificate of Award

***Operating Budget Excellence Award
Fiscal Year 2016-2017***

Presented to the

City of Roseville

For meeting the criteria established to achieve the Operating Budget Excellence Award.

January 31, 2017



Handwritten signature of John Adams in blue ink.

*John Adams
CSMFO President*

Handwritten signature of Craig Boyer in blue ink.

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

At the state level, the City's Adopted FY2016-17 Annual Budget document received the "Operating Budget Excellence Award 2016-17" from the California Society of Municipal Finance Officers (CSMFO). The CSMFO budget award process includes peer reviews of city budgets. Peer review methods are employed to maintain standards, improve performance and provide credibility.

In preparing the Adopted FY2017-18 Annual Budget document, staff has once again followed the CSMFO criteria, as well as made enhancements to the budget document. This document will be submitted to the CSMFO to be considered for the FY2017-18 budget award.

City of Roseville



Roseville

Incorporation

April 10, 1909

Government

Roseville is a charter city, operating under the council-manager form of municipal government.

Location

405 miles north of Los Angeles, 102 miles northeast of San Francisco, and 16 miles north of Sacramento, the state capital.

County

Roseville is Placer County's largest city.

Area

Roseville is 44.2 square miles.

Elevation

Roseville sits 165 feet above sea level.

Administrative Staff

City Manager
Rob Jensen

City Attorney
Bob Schmitt

Assistant City Manager
Dominick Casey

Chief Financial Officer
Jay Panzica

Central Services Director
Paul Diefenbach

Chief Information Officer
Hong Sae

City Clerk
Sonia A. Orozco

Development Services Director
Kevin Payne

Economic Development Director
Chris Robles

Electric Utility Director
Michelle Bertolino

Environmental Utilities Director
Richard Plecker

Finance Director
Vacant

Fire Chief
Rick Bartee

Human Resources Director
Gayle Satchwell

Parks, Recreation & Libraries
Director
Dion Louthan

Police Chief
Daniel Hahn

Public Affairs & Communications
Director
Megan MacPherson

Public Works Director/City Engineer
Rhon Herndon

Population

As of January 1, 2017, the State Department of Finance estimated Roseville's population to be 135,868. This represents an increase of over 1,795 new residents from the previous year (Dept. of Finance statistics).

Education

The Roseville community has clearly established education as a high priority. Over 95 percent of Roseville residents, over age 25, have a high school diploma, with approximately 39.1 percent obtaining a bachelor's degree or higher (US Census Bureau). Roseville high schools have an average drop-out rate below that of the national average of 8 percent and considerably lower than the state average of 18 percent. All three schools also have SAT averages above the national average of 1,568 and the state average of 1,487.

Household Income

The median household income in Roseville is \$80,658 compared to the state median of \$61,489 (www.civildashboards.com).

Persons Per Household

The average Roseville home has 2.61 people, which is slightly less than the county average of 2.67 persons per household (2014-15 US Census Bureau).

Annual Growth Rate

Roseville has an annual growth rate of 4.9 percent which is higher than the state average of 3.22 percent (4/2010-7/2013 US Census Bureau).

Future Population

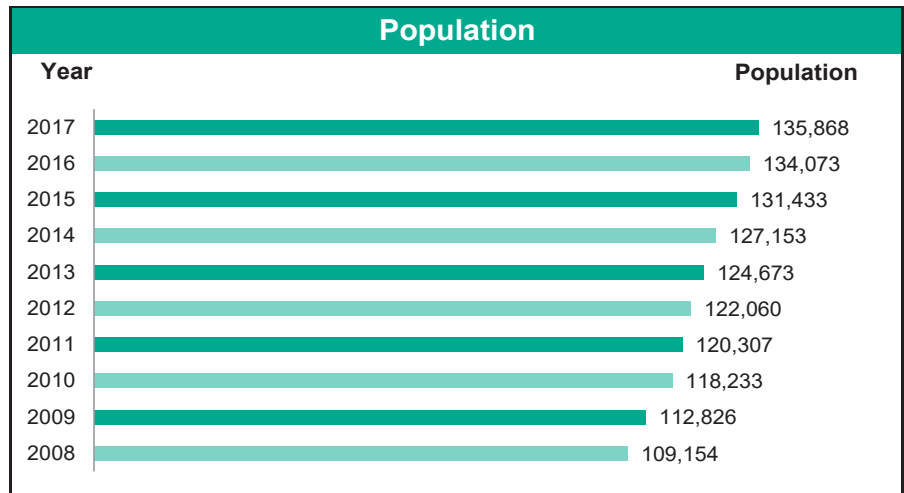
Roseville's current growth rate is much higher than the current California rate of 0.7 percent or the national rate of 0.96 percent. Placer County continues to be recognized by the Department of Finance as one of the State's fastest growing counties. Current estimates indicate the population of Roseville will surpass 137,719 around 2020 (Development Services Department).

Historical Population	
Year	Residents
1910	2,608
1960	13,421
1970	18,221
1980	24,347
1990	44,685
2000	79,921
2005	102,191
2010	118,233
2015	131,433

Source: Development Services Department

Projected Population	
Year	Residents
2020	137,719
2025	143,377
2030	150,839
2035	157,889
2040	160,534

Source: Development Services Department



Source: California Department of Finance

The average persons per household in Roseville is 2.61.

Source: California Department of Finance



Demographics

Residential Development

Building Permits

The City's Building Division issued 838 residential (all single-family) building permits for FY2015-16. The number of building permits issued is more than the previous year's total of 821. Residential building remains well below the peak of over 2,800 permits issued in 2001 (City of Roseville, Building Division).

Occupancy Permits

In FY2015-16, the Building Division issued 850 occupancy permits all for single-family dwellings (City of Roseville, Building Division).

Total Housing Units

There are currently a total of 52,690 completed housing units in Roseville. Single-family units make up 76 percent of the total housing units, while apartments make up 24 percent (City of Roseville, Planning Division).

Single-Family Residential Forecast

As of January 2017, there was an inventory of 1,123 approved single-family lots awaiting construction with an additional 6,700 allocated. The lots are in the Stoneridge, North Roseville, Sierra Vista, West Roseville, and Creekview specific plan areas (City of Roseville, Planning Division).

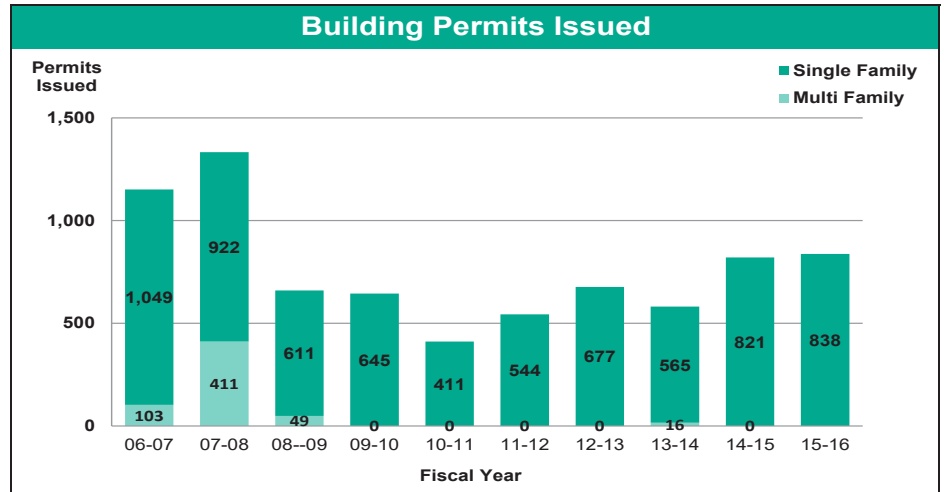
Industrial Development

Developed Industrial Space

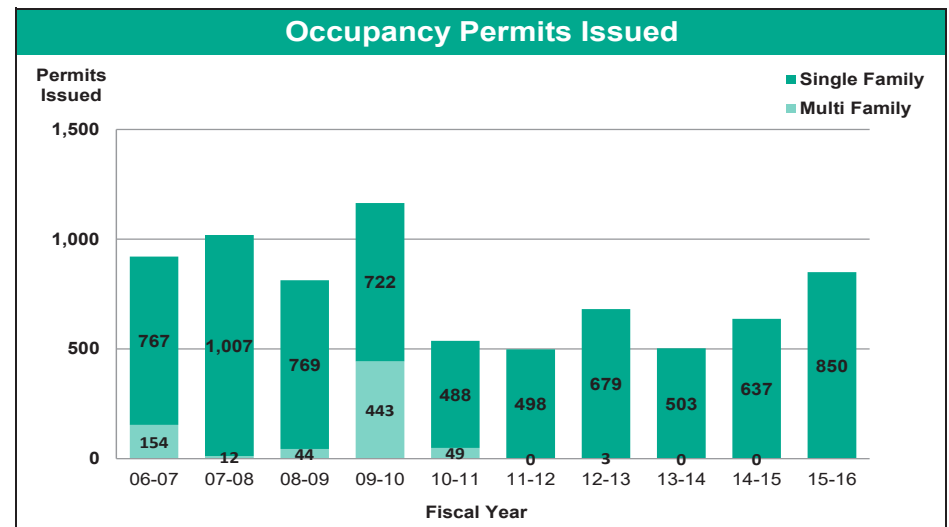
As of June 30, 2016, Roseville had a total of 10,241,492 square feet of developed industrial and warehouse space. The majority of industrial space is located in the North Industrial and Infill areas.

Industrial Activity

Construction of industrial development has slowed over the past few years, but existing space continues to lease at a steady pace, filled by both new and expanding businesses with a current vacancy rate of 4.4 percent.



Source: City of Roseville, Building Division



Source: City of Roseville, Building Division

Commercial Development

Cost of Doing Business

The Kosmont Rose Institute identified Roseville as one of the 20 least expensive California cities in which to do business for 2016. Roseville has been on this list for 12 consecutive years. The study analyzes fees, taxes, and business incentives to determine its rankings.

Active Business Licenses

The City of Roseville had a total of 10,772 active business licenses as of April 1, 2016. This is an increase of 759 over the year prior. This number represents all businesses with an active business license in Roseville.



Employment

Jobs and Employed Residents

In 2015, the U.S. Department of Labor and California Employment Development Department estimated Roseville to have 76,925 jobs and a resident labor force of approximately 56,400. The labor force has increased 19.2 percent since 2010 and is projected to increase 12.7 percent from 2015 to 2020.

The Sacramento Region Business Forecast projects positive annual average job growth for seven of the Sacramento region's 11 major sectors over the next 12 months. The most notable turnarounds are anticipated in the construction, financial activities, and leisure & hospitality sectors. Positive job growth further illustrates a recovery period in the business cycle. In 2017, Roseville is estimated to have 79,000 jobs.

Unemployment Rate

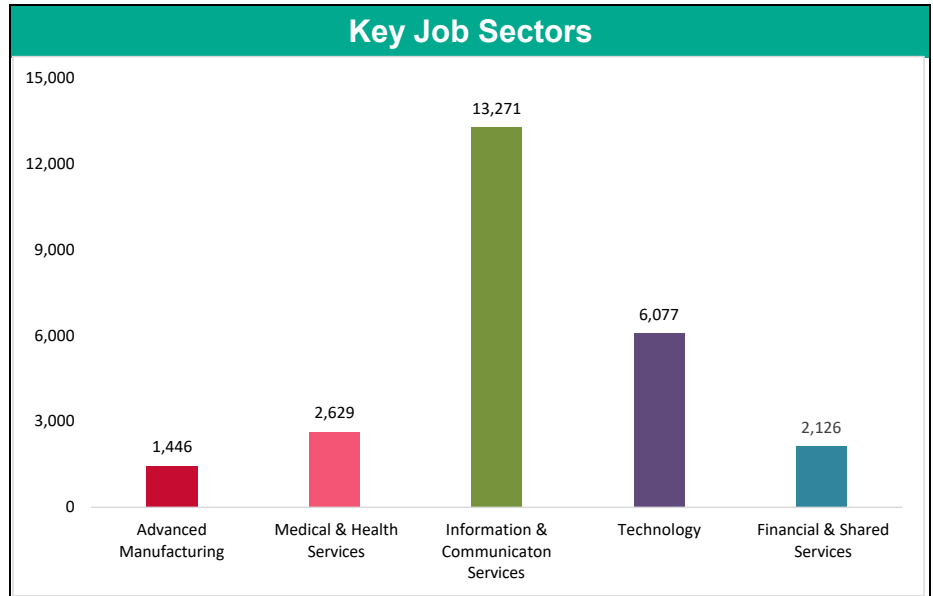
California's 4.7 percent unemployment rate is lower than the national average of 5.0 percent. The unemployment rate continues to trend downward. Placer County and Roseville unemployment is at 4.0 percent and 3.8 percent, respectively as of March 2016. Professional and business services have led the year-over expansion in employment growth (www.civildashboards.com).

Roseville Businesses

Roseville hosts over 10,772 businesses. The largest industry sector is service-oriented at 45 percent. Retail businesses are second at 12.4 percent. Rounding out the top business sectors are finance, insurance and real estate (11.1 percent) and construction related businesses (8.3 percent) (ESRi Business Analyst Online).

Top Employers

Roseville's top ten businesses, which account for over 15,813 jobs, include two top-tier health care providers, a high-tech company, retail, and the railroad industries. These businesses help solidify Roseville's status as a leader in regional employment (ESRi Business Analyst Online).



Employer	Jobs
The Permanente Medical Group & Foundation Group	4,988
Hewlett Packard	2,300
Sutter Roseville Medical Group	2,100
Union Pacific Railroad Company	1,150
Roseville City School District	1,034
Roseville Joint Union High School District	1,090
City of Roseville	1,072
PRIDE Industries	838
Adventist Health	801
Consolidated Communications	440
Total	15,813

*job numbers include full-time and part-time positions

Source: Economic Development Department



Budget Document Overview

Section 7.02 of the Roseville City Charter mandates and sets forth the legal requirements for the preparation and adoption of the City budget. The Finance Department - Budget Division, prepares an annual Budget Manual providing detailed instructions and assistance to each department with respect to the preparation of their particular department budgets for materials, supplies, services, and capital. The departments submit their budgets in budget item detail format. This is designed to provide for a comprehensive management control and fiscal planning system. This format is aimed at achieving goals and objectives at the operational levels that are consistent with the City Council's policies.

The General Fund budgeting process starts with an in-depth, line-by-line analysis of all operational expenses completed by the Budget Division. This review includes a three-year historical review as well as the development of a forecast for future spending requirements. Finance then works cooperatively with the department heads and their teams to review and discuss their findings. The forecast allots all General Fund departments with a target budget for materials and supplies based on prior years' spending history and the removal of "what-ifs" and one-time expenditures. The "what-ifs" are budgeted in a line called "General Fund Contingency". The purpose of the Contingency fund is to accomplish the following:

- Funding resource for new, departmental appropriation(s) not identified during budget preparation
- Improved budget adjustment process and efficiencies that will allow the City Manager to reallocate funds from the Contingency to the respective General Fund department

- Defines and controls the amount of funding without tapping into unrestricted fund balance

Contingency funds are also built into the Wastewater and Water Operating funds budgets. If a department can't fit items into their budget, these requests are brought to the Executive Team (made up of the City Manager, Assistant City Manager, the Chief Financial Officer, and the Finance Director) for discussion during budget review meetings. Any new requests approved are included in the proposed budget.

The next step is building a salary vacancy factor of 4 percent into the budget. At year end, if a department hasn't had enough vacancies to cover the 4 percent budgeted vacancy factor, funds will be returned to their salaries, wages and benefits budget. If vacancies existed throughout the year, the funds could be reallocated to other city priorities or flow to unrestricted fund balance.

For the Enterprise Funds, budgets are developed based on their rate cases. Contingency funds and/or salary vacancy factors are not factored into their budgets, except for Wastewater and Water Operations, which have a contingency built in.

Throughout the year, requests for changes in appropriations are made at the departmental level and are initially compiled and reviewed by the Budget Division. The Executive Team, under the director of the City Manager, then reviews all of the requests and ensures that all budget decisions are in full accordance with stated City Council policies and all applicable federal, state, and local laws and regulations.

Budget Process

Preparation of the Budget Document

Altogether, budget preparation takes approximately five months. The Budget Division meets with departmental representatives as part of the budget preparation process. Departments begin preparing their budget requests/revenue estimates in January. From January through March, the Budget Division and Executive Team carefully review, evaluate, and prioritize each department's budget submissions for existing, new, and additional services; positions; capital outlay; and capital improvement projects. The overall picture of estimated revenues and proposed appropriations is also carefully studied. During the review, the Executive Team remains mindful of public safety and legal requirements, adhering to the City Council's financial policies, as well as providing the most efficient, effective, and economical service levels possible. The Executive Team makes a final review of departmental budget requests. As soon as the final details are worked out and approved by the Executive Team, a proposed Budget document

is printed. The City Manager then presents a proposed budget to the City Council and the public for review during the month of June. (Section 7.05 of the Charter requires that, "... on or before June 30, [City Council] shall adopt the budget with revisions, if any, by the affirmative votes of at least three (3) council members.") Typically the budget is adopted at the Council's second meeting in June.



Budget Document Overview



Detailed Budget Process

1. Budget Workshop – City Council conducts a budget goals and objectives workshop in August or September. The workshop provides an opportunity for departments to report on current year accomplishments and fiscal year goals. Council provides budget policy direction to City staff at this time.
2. Mid Year Review – Work begins in January of each year on the mid-year report, which includes projected City revenue; salary, wage, and benefits; and other operating expenses during the current fiscal year. Budgetary outcomes are compared to actual mid-year results and important financial issues facing the City are highlighted. This enables the City to establish funding guidelines for the upcoming fiscal years. The Mid-Year Report is distributed to the City Council and the general public for consideration during the month of February each year.
3. Budget Packages – Budget staff distributes budget packages in January to each department for the upcoming budget year. Packages include data and information to assist departments in preparing their budget requests. Included are current and historical financial reports of operating expenses, capital improvement projects (CIPs), program performance budgets, a budget calendar, and instructions for preparing budget requests. The Budget staff also holds several training classes at this time to assist staff with data input and budget processes.
4. Internal Budget Reports – Departments submit new personnel requests to the City Manager in December. Preliminary operational budget requests, performance budgets, and CIPs are submitted to the Finance Department in February. Requests are input into the City's online budget system (IFAS) and distributed to department heads and managers for review.
5. Revenue Projections – During February and March major sources of revenue such as sales tax and property tax are projected. Historical and year-to-date revenues are analyzed along with major economic trends and new or proposed legislation. Building and development related revenues are calculated by estimating proposed new development and compliance with city policies and City Manager recommendations. Indirect charges are calculated via a separate consultant study.
6. Proposed Budget – Recommendations and revisions from departmental review sessions are incorporated in the proposed budget. This budget is submitted to City Council no later than the first meeting in June.

Budget Document Overview

7. Council Review/Public Hearings – During the month of June, City Council reviews the proposed budget and conducts public hearings. Public requests and concerns are addressed during this time. Any Council recommendations or changes are incorporated into the final budget document.
8. Council Adoption – City Council adopts the Annual Budget by the second Council meeting in June.

Changing the Budget

Budget Implementation and Budget Transfers

Once the budget is adopted by the City Council, the responsibility of implementing each department's budget lies with each department head, with ultimate responsibility resting with the City Manager. Department heads are expected to operate their departments within the appropriations established in the budget. Budget amendment requests are considered where unforeseen events have occurred. Budget amendments that require the use of unrestricted fund balances must be approved by the City Council or those delegated by the City Council to approve amendments. (Further details with respect to budget transfers and amendments can be found in the City Charter Sec 7.06.) Amendments that request movement of City Council approved appropriations within the same fund or that request use of the Contingency funds can be approved by the City Manager.

Reasons for initiating a budget amendment may include:

- Recognizing unanticipated revenue, which was not projected in the budget, and appropriating associated expenditures in the year in which the revenue is received
- Appropriating additional funds from reserves
- Transferring dollars from the operating budget to the capital budget or vice versa
- Transferring between funds, departments, or projects
- Use of Contingency funds for new appropriations not identified during budget preparation

Understanding the Document Layout

As indicated in the Table of Contents, the City of Roseville's Budget document consists of the following sections:

Introduction

The introduction outlines the key contents of the budget. The main components of this section include The City Manager's

Message and City Demographics. The fiscal health of the City as a whole is discussed as well as detailed information about growth and the economy. It also contains the Budget Document Overview, Boards and Commissions, Awards and Achievements, and the ordinance adopting the budget.

Budget Summary

The Budget Summary section provides a summary of revenues and expenditures/expenses and various other financial matters including the Gann Appropriations Limit Calculation.

Funds

The Funds section of the document provides an overview of each fund's estimated revenue, appropriations, reserves and estimated unrestricted fund balance. Local government budgets are made up of funds that help to organize and account for various resources. Enterprise Funds are set up as self-supporting units similar to those in a business. They account for the operation and maintenance of facilities and services that are entirely paid for by rates charged to customers or, in the case of internal service funds, to the City's departments. It is important to note that the City's revenue estimates make assumptions based on actual experience and current knowledge of impending circumstances.

Often there is uncertainty as to actual revenues projected up to 15 months in advance. Overall, the revenue estimates assume conservative levels of growth based on analysis, historical trends, and projections developed using consultants. Appropriations, in turn, are based on these projected revenues. The funds presented in this section include the General Fund, Enterprise Funds, Special Revenue Funds, Capital Projects Funds, Permanent Funds, Special District Agency Funds, Trust Funds, and Internal Service/Self- Insurance Funds. (Fund type definitions can be found in the Glossary.) Reflected in this section are actual revenues and expenditures for FY2015-16, the FY2016-17 Amended Budget, and the FY2017-18 Budget. Also included in this section are overviews of each of the fund types including sources of revenue and major expenditures.

Department Operating Budgets

Included in the Department Operating Budgets section of the budget are organizational charts, departmental narratives, and program performance budgets for each city department. This format allows the reader to review a budget at a programmatic level by department. This format is different than what appears in the fund summaries where only operational expenditures are presented. Specific information related to the number of employee positions within a particular unit, or division, can be found here as well.

Performance measures listed in this section are used by the City to assess how efficiently and effectively programs and activities are provided and determine whether organizational goals are being met. Performance measures are grouped into these categories:

- Work volume measures that indicate the level of work to be performed with the resources requested (Example: tons of solid waste collected).
- Efficiency and effectiveness measures that provide information on the level of productivity and that show how effectively or how well objectives are met (Example: man-hours per ton of solid waste collected and number of customer complaints).

This section is preceded by an Organizational Budget that summarizes all operating departments within the City. The operating departments include: City Council, City Manager, City Attorney, Finance, Human Resources, Information Technology, City Clerk, Central Services, Police, Fire, Parks Recreation & Libraries, Economic Development, Development Services, Public Works, Environmental Utilities, Electric, Service Districts, Community Facilities Districts, and Grants.

Capital Improvement Projects

The Capital Improvement Projects (CIPs) section of the budget document provides readers with cost estimates, funding sources, and recommended project schedules for the City of Roseville's CIPs for the next five years. Accordingly, the documents provide descriptions, justifications, status, costs, classifications, and any other relevant facts for each project.

CIPs are composed of expenditures related to the acquisition, expansion, or rehabilitation of an element of the City's infrastructure (physical plant such as streets, water, sewer, public buildings, and parks). Projects are reviewed by the presenting department with input from the Executive Team. The ranking of projects may be rearranged according to the input received and funding availability. Enterprise Fund CIPs are proposed by the department that manages the Enterprise Fund. Often the prioritization of these projects is dictated by the department's operational needs, strategic plan, or specific Council direction. Reflected in this section are the sum of the project's prior year's expenditures and funding sources, the upcoming fiscal year's budgeted appropriations and funding sources, and future year's expected appropriations and funding sources.

Appendices

The Appendices Section of the Budget document contains the following information: 1) Debt Management, 2) Revenue

Estimation Methods, 3) Glossary of Budget Terms, 4) Glossary of Commonly Used Acronyms, 5) Index. The Glossary of Budget Terms is provided to familiarize the reader with some of the budgetary, financial, and department-specific vocabulary found throughout the budget document. The Glossary also contains descriptions of all the fund types. The Index provides readers with a quick and easy-to-use reference to a particular area of interest. The Index references every City department, division/program, section, special activity, and notable item of interest.

Understanding the Details

Financial Summaries

Reflected in this document are actual revenues and expenditures for FY2015-16, the FY2016-17 Amended Budget, and the FY2017-18 Budget.

Revenues: Both operating and non-operating revenues are displayed for each fund. The revenues include items such as fees collected for cost-recovery of specific services to the public, as well as revenues received from other funds.

Expenditures: Operating expenditures are displayed at the fund summary as well as the operating budget level. For example, within the General Fund summary, the Public Works Department expense budget as a whole is shown. Within the Public Works Operating Budget, expenditures for the Building Division and other Public Works divisions are shown.

Basis of Accounting and Budgeting: The City's accounting records are organized and operated on a "fund" basis, which is the basic fiscal and accounting entity in governmental accounting. In addition, the City's accounts are maintained in full accordance with Generally Accepted Accounting Principles (GAAP), as established by the Governmental Accounting Standards Board (GASB). The City accounts for all governmental funds using the modified accrual basis of accounting, which means revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. Proprietary and fiduciary funds are reported using the full accrual basis of accounting, which means revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the cash is disbursed. In preparing the budget, the same methods apply.

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurances regarding (1) the

Budget Document Overview

safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. Finance Department staff remain committed to improving the City's accounting system, maintaining the City's internal accounting controls to adequately safeguard assets, and providing reasonable assurances of proper recording of financial transactions.

Budgetary control is directed by the City Council by ordinance when the budget is adopted each year. Expenditures may not legally exceed appropriations at the organization key level by major summary category or at the project total level for CIPs. The City utilizes the encumbrance system as a management control technique to assist in controlling expenditures. Periodic reports of revenue, expense, and investment activity are available to the City Council and City departments to monitor spending in relation to the budget. The Finance Department conducts quarterly budget monitoring meetings with the City's General Fund departments to ensure that they are on track and there are no unknown expenditures coming during the remainder of the fiscal year.

Indirect Cost Allocation Plan: The City of Roseville uses the indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm which specializes in indirect cost studies to prepare the indirect cost allocation plan. The plan is based on the most current budget information available at the time the study is completed - typically six months prior to the adoption of a new budget. The consulting firm makes several onsite visits to interview staff from the General Fund departments that provide services to other departments as well as those departments that receive services from the General Fund departments. Cost allocation drivers are confirmed during the interview process and budget data is provided to the consultant. The budget data used in the study excludes reimbursed expenses. Examples of reimbursed expenditures are CIPs and secondary labor that is direct charged from one department to another. The consultant prepares a comprehensive study that is provided to all departments for review and comment. Departments receiving allocated costs have an opportunity to comment on the plan and to correct any errors.

Indirect cost charges appear as transfers-out in the non-operating section of the fund summaries that are paying for the services and in the operating revenues section of the General Fund. The purpose is to ensure that the General Fund is reimbursed for the full cost of services that it is providing throughout the City. Internal service funds at the City of Roseville directly charge costs of service to funds and departments receiving the service; therefore, the only fund that uses the indirect method of allocating costs is the General Fund. In FY2017-18 two new functions were set up as internal service funds: Facility Services and Information Technology. In prior years, these services were budgeted as separate functions within the General Fund. As a result, when comparing expenses from the FY2016-17 amended budget to the FY2017-18 Adopted Budget, there may be significant variances due to costs for facility services and information technology being charged directly to each department versus being allocated to each fund via the indirect cost study.

Reserves

By Council policy, the City of Roseville has consistently planned its budgets with an eye to the long-term needs of the City. This is accomplished through the establishment of several funds that serve to direct City revenues to long term financial needs. This ensures that funding is available for needs as they arise. These funds include:

General Fund Emergency Reserve Fund: The City maintains an operating reserve of a minimum of 10 percent of total estimated General Fund operating expenses. This reserve is held in a separate fund called the General Fund Emergency Reserve Fund. Additionally, the City attempts to maintain a similar operating reserve in all of the City-owned utility operations funds. These reserves guard against impacts from sudden changes in revenues.

Rate Stabilization Funds: Roseville Electric maintains a rate stabilization fund reserve target of between 40 percent to 90 percent of operating expenses. This allows the City time to react to major changes in the cost of electricity without having to impose an emergency rate increase. Rate stabilization funds are also used in the Environmental Utilities to help ease the impacts of rate increases over a period of years.

Rehabilitation Funds: The City has set aside funds in several rehabilitation funds for the purpose of maintaining the City's investments in its buildings, information technology, equipment, and park facilities. The Council's goal is to increase the balance of these funds to keep pace with the improvements, replacements, and maintenance needed. The

Budget Document Overview

rehabilitation funds are: General CIP Rehabilitation Fund, Facility Rehabilitation Fund, IT Replacement Fund, and the General Equipment Replacement Fund.

Automotive Replacement Fund: The City saves for the cost of replacement vehicles over the useful life of the vehicle. This ensures that funds are available to keep the City's vehicle fleet operating properly and safely. Electric sets aside vehicle replacement costs in the Electric Construction Fund.

Strategic Improvement Fund: The City developed a fund several years ago that provides Council with funds that can be used for periodic, strategic investments on behalf of

the City. This fund has been used to acquire land and fund improvements, primarily in redevelopment areas.

Litigation Reserve Fund: The Litigation Reserve Fund contains funds set aside for legal matters that are unforeseen and/or unusual in nature and, as a result, require reactive measures such as seeking a budget adjustment and a funding source. Some examples are contract disputes, municipal code enforcement, and other public safety enforcement matters. The purpose of this fund is to address these situations by allowing for a proactive handling and funding of such matters. The revenue source for this fund is transfers from other City funds.



ORDINANCE NO. 5842

ORDINANCE OF THE COUNCIL OF THE CITY OF ROSEVILLE
ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2017-2018,
ADOPTING BUDGET CONTROL POLICIES, ADOPTING AN APPROPRIATIONS LIMIT,
ADOPTING THE BUDGET FOR THE SUCCESSOR AGENCY OF THE ROSEVILLE
REDEVELOPMENT AGENCY, AND ESTABLISHING THE
SEALED BID REQUIREMENT, TO BE EFFECTIVE IMMEDIATELY
AS AN URGENCY MEASURE

THE CITY OF ROSEVILLE ORDAINS:

SECTION 1. The proposed budget for the City of Roseville entitled "Proposed Budget Fiscal Year 2017-2018, City of Roseville, California," a copy of which is on file in the office of the City Clerk, is hereby adopted as the "Annual Budget 2017-2018, City of Roseville, California."

SECTION 2. The proposed expenditures shown in the Department, Division, and Fund Summaries of the budget document, which are incorporated herein, are hereby appropriated to the organization keys ("Org Keys"), offices and operations in the amounts and for the objects and purposes therein stated. Requisitions for encumbrances and expenditures of the various appropriations described in the budget document shall be made by those offices and employees designated therein as the requisitioning authorities.

SECTION 3. The following Budget Control Policies shall become effective upon the adoption of this ordinance:

1. The operating Budget of the City of Roseville and the Successor Agency of the Roseville Redevelopment Agency shall be approved within the major summary categories of
 - a. Salaries and Benefits
 - b. Operating Services and Supplies
 - c. Capital Outlay
2. Capital Improvement Projects. The Capital Budget of the City of Roseville and the Successor Agency of the Roseville Redevelopment Agency shall be approved by Capital Improvement Project.
3. The City Manager or designee shall apply prudent monitoring procedures to assure that actual expenditures/expenses of the City and the Successor Agency of the Roseville Redevelopment Agency do not exceed the appropriations, by Org Keys, of the above summary categories.
4. Appropriation increases and transfers to or from funds, Org Keys, or the major summary categories shall require approval by the City Council.

- 5. The City Manager and City Treasurer are directed to implement and maintain reserves or rate stabilization funds of approximately ten percent (10%) of General Fund Net Operating Expenditures and total operating expense for applicable utility funds as an Appropriated Reserve for economic uncertainties.
- 6. The City Council delegates authority to the City Manager to approve the movement of City Council approved appropriations within the same fund, excluding Capital Improvement Projects and annual projects.

SECTION 4. Pursuant to Article XIII B of the California Constitution, the appropriations limit for the City of Roseville is hereby established as \$156,023,750 for Fiscal Year 2017-2018. The State Department of Finance provides the City the annual adjustment factors used in the appropriation limit calculation. The factors are the changes in the California Per Capita Personal Income and population levels for the City or the County.

SECTION 5. Sealed bids are required, pursuant to Section 7.21 of the Roseville Charter, for all purchases and public works exceeding \$22,265. This amount has been inflated by the consumer price index per provision of Section 7.21.

SECTION 6. It is hereby ordered that a copy of this ordinance and the budget document be certified by the City Clerk and filed in the office of the City Clerk. The City Clerk is directed to post a copy of this ordinance in three (3) conspicuous locations in the City and enter the posting thereof in the Ordinance Book.

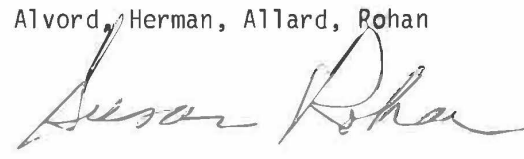
SECTION 7. This ordinance is required for the orderly operation and maintenance of municipal activities and the appropriations for usual and current expenses of the City and the Successor Agency of the Roseville Redevelopment Agency during the 2017-2018 fiscal year. Therefore, this ordinance shall take effect immediately upon passage hereof as an urgency ordinance, pursuant to Section 5.03 of the Charter of the City of Roseville.

PASSED AND ADOPTED by the Council of the City of Roseville this 21st day of June, 20 17 by the following vote on roll call:

AYES COUNCILMEMBERS: Gore, Alvord, Herman, Allard, Rohan

NOES COUNCILMEMBERS: None

ABSENT COUNCILMEMBERS: None



MAYOR

ATTEST:



City Clerk



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Budget Summary

ESTIMATED AVAILABLE RESOURCES - July 1, 2017 \$512,505,941

ESTIMATED RESOURCES

Operating Revenues	
General Property Taxes	46,772,976
Other Local Taxes	100,580,838
Licenses and Permits Charges for	2,520,200
Current Services Public Utility	36,156,721
Sales	239,944,000
Revenue from Other Agencies	18,528,369
Use of Money and Property Fines,	8,694,555
Forfeitures, and Penalties Other	1,185,515
Revenues	13,393,926
	<hr/>
Total Estimated Operating Revenues	467,777,100

Other Agency and Internal Service Fund Indirect Cost Recovery 7,196,775

Total Operating Receipts 474,973,875

Capital Revenues 32,551,994

Total Revenues 507,525,869

Total Estimated Resources Available for Appropriation 1,020,031,810

ESTIMATED APPROPRIATIONS

Direct Operating Expenditures	
Salaries, Wages, and Benefits	168,877,703
Materials, Supplies, and Services	181,099,933
Capital Outlay	1,658,673
	<hr/>
Total Direct Operating Expenses	351,636,309

Other Operating Expenses	
Annexation Payments to County	5,450,000
	<hr/>
Total Other Operating Expenses	5,450,000

Total Operating Expenditures 357,086,309

Capital Improvement Projects Other 71,586,561

Uses

Debt Service Requirements	24,806,416
Special Assessment Districts Appropriation	46,520,556
Capital Project Transfers to Internal Service Funds Repayment of	517,665
Interfund Loans to Automotive Replacement Fund Regional	210,346
Connection Fees Transferred to SPWA	7,000,000

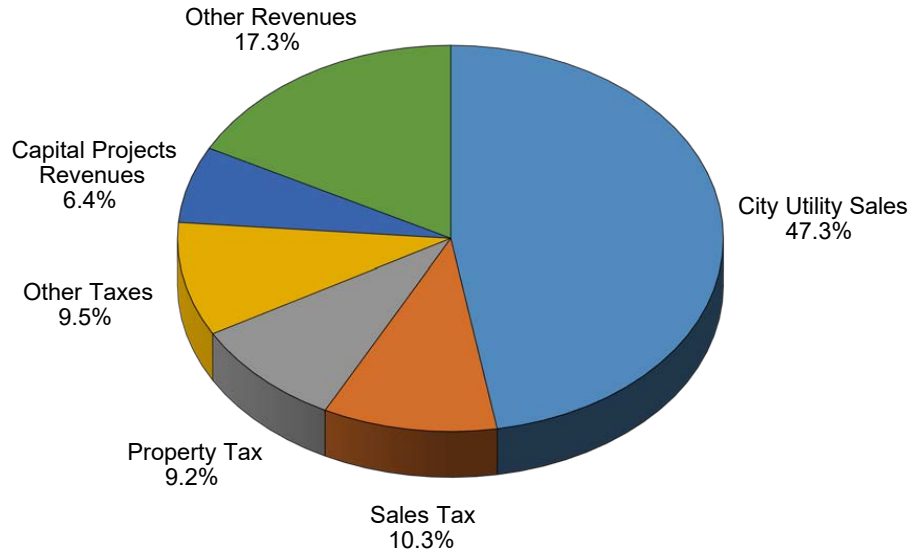
Total Estimated Appropriations ESTIMATED 507,727,853

AVAILABLE RESOURCES - June 30, 2018 \$512,303,957

Budget Summary

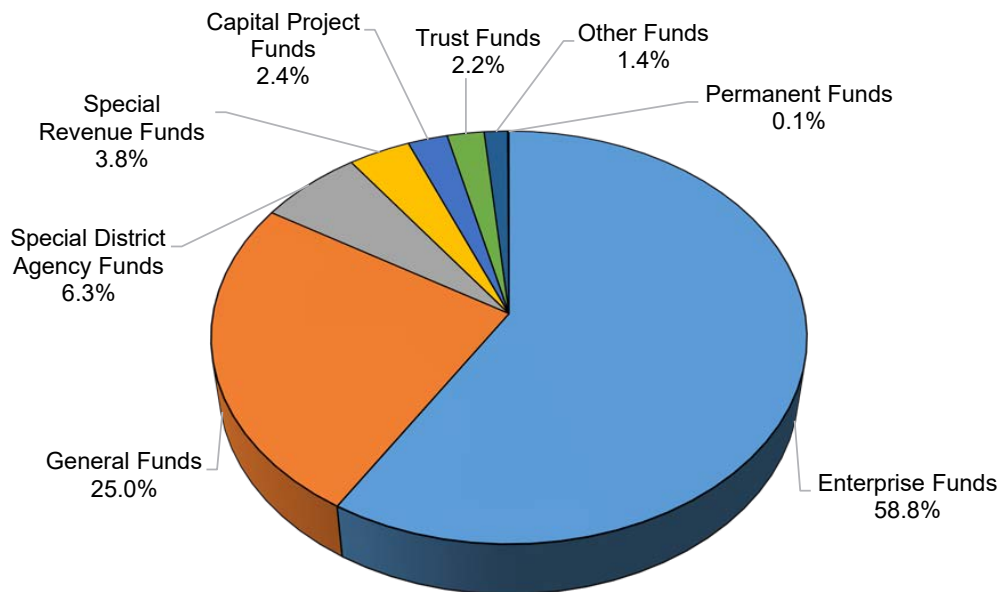
Operating and Capital Revenues by Source

Total = \$507.5 million



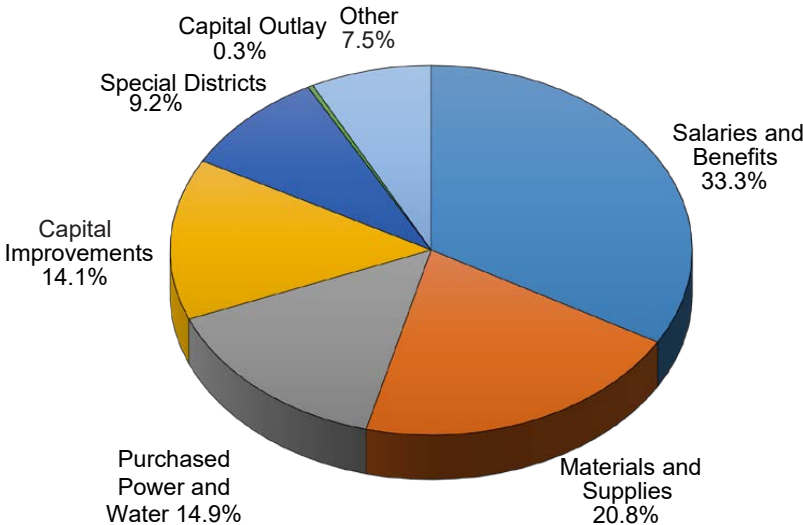
Operating and Capital Revenues by Fund Type

Total = \$507.5 million



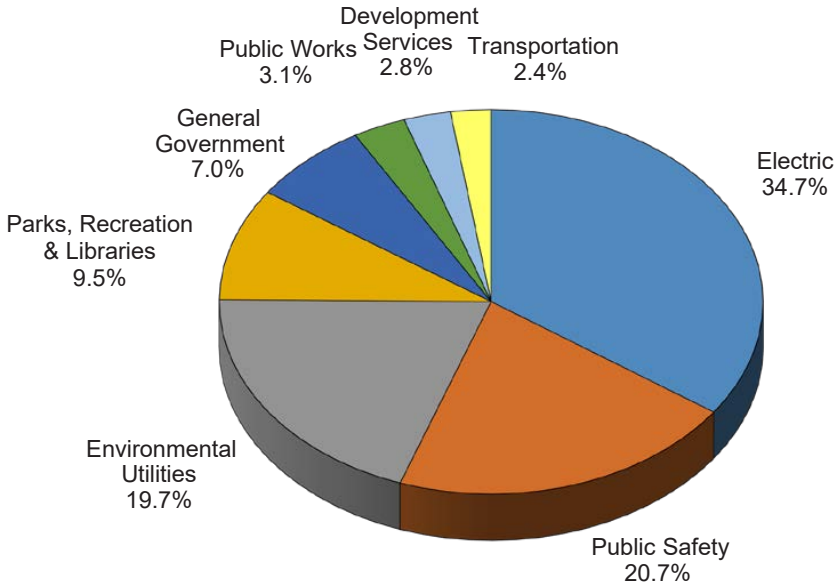
Expenditures by Type

Total = \$507.1 million



Operating Costs by Major Service Type

Total = \$333.1 million

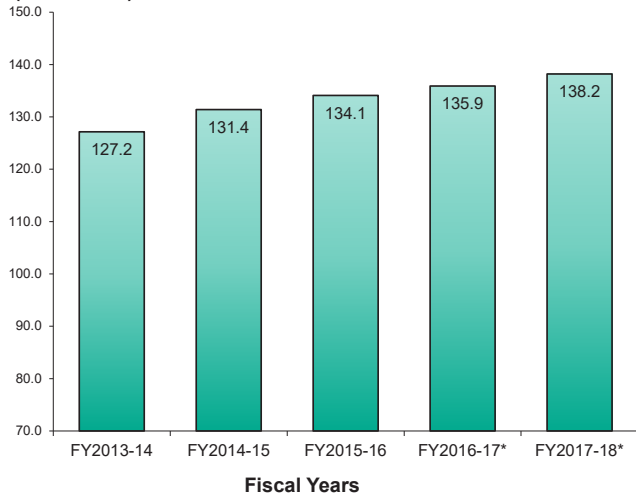


Significant Trends

FY2013-14 THROUGH FY2017-18

City Population

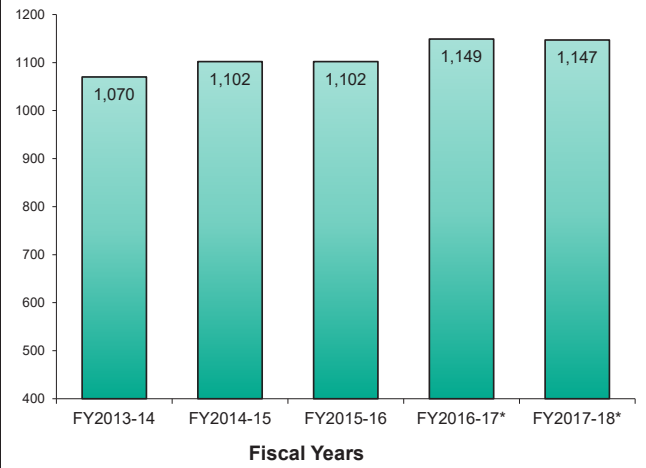
(Thousands)



Source: State Department of Finance

* Estimated

City Employees

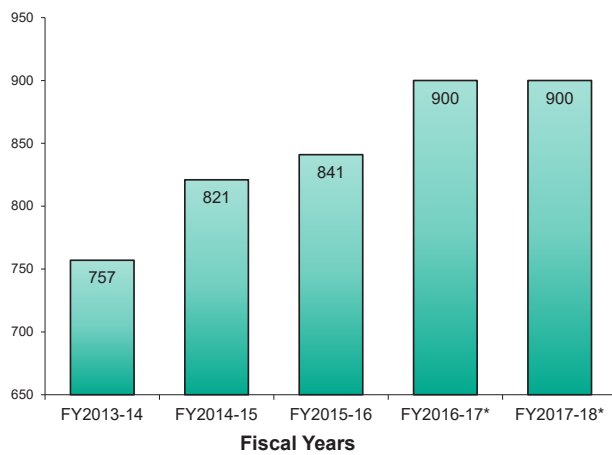


Source: Finance Department - Authorized FTE

* Estimated

New Dwellings

Single/Multiple Units

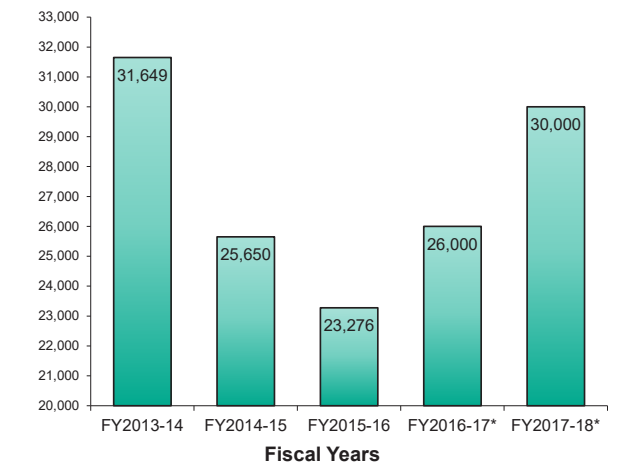


Source: Development Services Department

* Estimated

Water Production

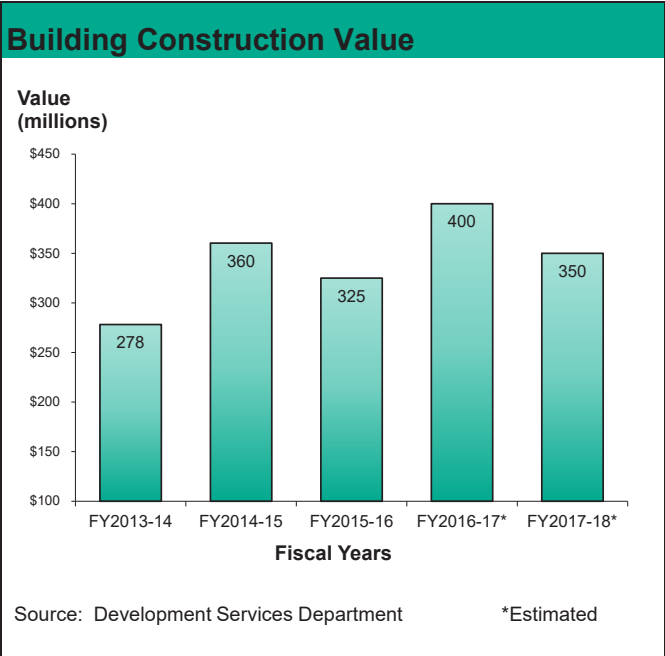
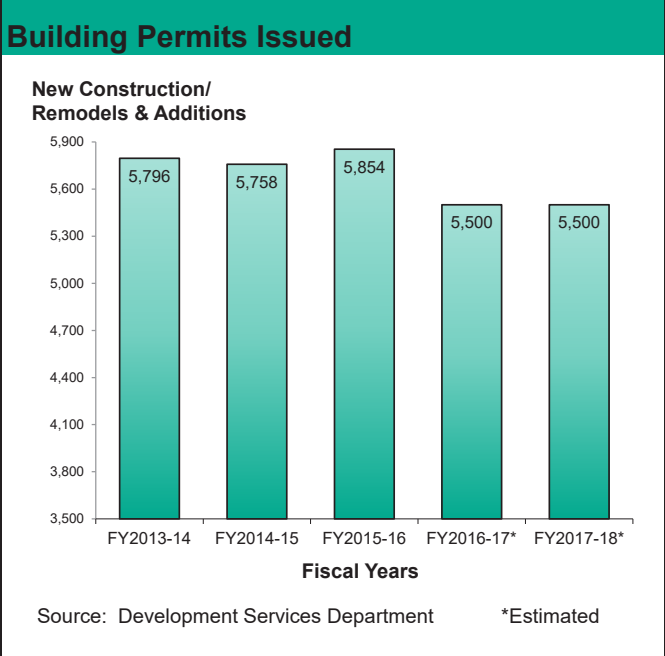
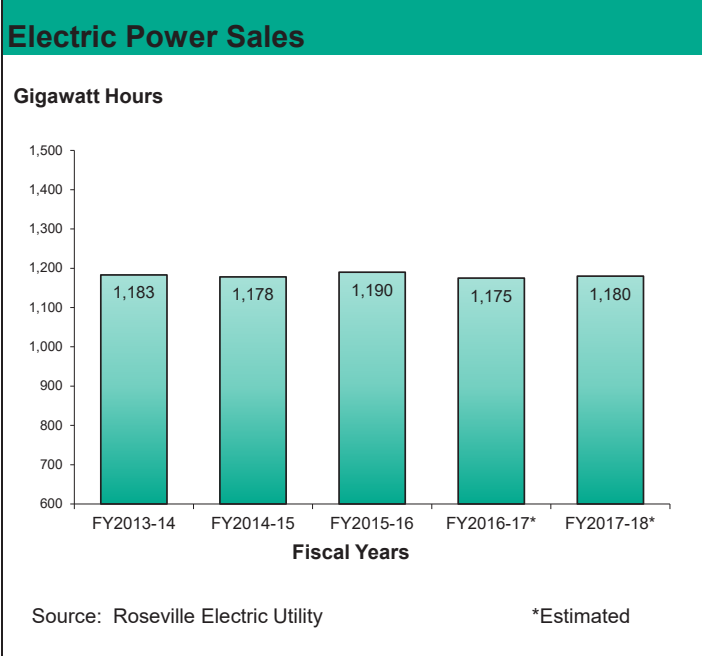
Acre Feet



Source: Environmental Utilities

* Estimated

FY2013-14 THROUGH FY2017-18



Gann Appropriations Limit Calculation

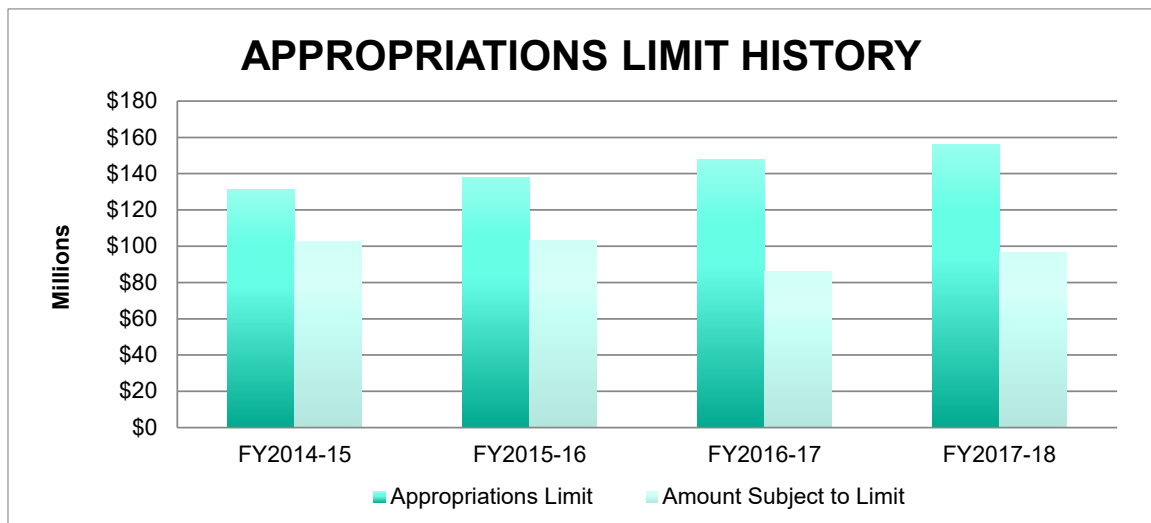
The Gann Appropriations Limit began as a ballot initiative approved by California voters in 1979 and modified by Proposition 111 passed in 1990. Its purpose is to limit the amount of tax proceeds state and local governments can spend each year. The Gann Appropriations Limit appears in California's State Constitution as Article XIII B.

The limit is different for each city and changes annually. Each year's limit is based on the amount of tax proceeds that were authorized to be spent in fiscal year 1978-79 in each city, and modified for changes in inflation and population each

subsequent year. By law, inflationary adjustments are based on the California Department of Finance's official report which states the change in California's per capita personal income and population levels for the city or the county.

Each year the City Council must adopt an appropriations limit for the following year. The City's Appropriation Limit for FY2017-18 has been computed to be \$156,023,750. Appropriations subject to the limitation in the FY2017-18 budget total \$96,546,607, which is \$59,477,143 less than the computed limit.

Consumer Price Index (CPI)	1.0369
Population Increase	<u>1.0168</u>
Ratio of Change	1.0543604
FY2016-17 Appropriations Limit	<u>147,979,523</u>
FY2017-18 Appropriations Limit	<u>\$ 156,023,750</u>
General Government Operating Appropriations	142,556,245
Capital Improvement Project (CIP) Appropriations	<u>15,468,696</u>
Subtotal Operating and CIP Appropriations	158,024,941
Less Exclusions Not Subject to Limit:	
Non-Proceeds of Taxes	(56,478,699)
Qualified Capital Outlay	<u>(4,999,635)</u>
Total Appropriations Subject to Limit	96,546,607
Calculated Appropriations Limit	<u>156,023,750</u>
FY2017-18 Margin	<u>\$ 59,477,143</u>



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SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS

	Estimated Beginning Fund Balance July 1, 2017	R E C E I P T S			
		Operating Revenues	Capital Revenues	Transfers In	Proceeds of Borrowing
GENERAL FUNDS					
General Fund (100)	6,145,217	120,342,682	5,567,750	20,695,467	0
General Fund Emergency Reserve Fund (125)	14,114,977	0	0	0	0
General Fund Contributions by Developers Fund (101)	868,008	474,568	0	40,000	0
Strategic Improvement Fund (110)	7,614,615	709,635	0	748,840	0
Litigation Reserve Fund (150)	5,469	3,022	0	0	0
ENTERPRISE FUNDS					
Electric Operations Fund (490)	46,066,620	163,578,306	0	0	0
Electric Rate Stabilization Fund (492)	58,855,867	696,968	0	0	0
Electric Construction Fund (491)	13,474,299	5,286,581	0	22,161,216	0
Electric CARB Fund (496)	5,298,350	83,625	0	0	0
Traffic Signal Capital Fund (213)	547,134	6,788	0	101,498	0
Traffic Signal Maintenance Fund (225)	1,003,605	19,707	0	2,254,071	0
Traffic Signal Rehabilitation Fund (228)	494,448	6,680	0	360,000	0
Water Operations Fund (480)	10,362,219	28,271,082	0	5,999,184	0
Water Rate Stabilization Fund (484)	7,803,199	86,864	0	500,000	0
Water Construction Fund (481)	24,382,107	7,599,252	0	407,430	0
Water Rehabilitation Fund (482/483)	6,489,243	139,403	0	3,874,609	0
Environmental Utilities Technical Services Fund (485)	30,819	464,565	0	2,449,649	0
Wastewater Operations (470)	17,932,003	36,121,914	0	948,334	0
Wastewater Rate Stabilization Fund (475)	4,229,104	45,085	0	1,250,000	0
Wastewater Rehabilitation Funds (471/474)	15,481,516	9,636,014	0	7,760,804	0
Solid Waste Operations Fund (460)	14,906,727	22,425,188	0	0	0
Solid Waste Rate Stabilization Fund (464)	1,586,601	17,769	0	350,000	0
Solid Waste Capital Purchase Fund (462)	2,051,683	329,808	0	0	0
Solid Waste Rehabilitation Fund (463)	2,570,585	32,952	0	474,973	0
Golf Course Operations Funds (450/451)	(289,263)	2,177,221	0	0	0
Golf Course Improvement Fund (452)	(64,347)	0	0	35,000	0
Transit Fund (440)	8,413,506	5,078,574	0	61,700	0
Transit Project Fund (442)	172,921	2,113	0	0	0
Transportation Fund (441)	2,460,182	9,412,710	0	0	0
Consolidated Transportation Service Agency Fund (443)	770,349	450,435	0	0	0
Youth Development Fund (401)	752,386	6,272,409	0	0	0
SPECIAL REVENUE FUNDS					
Affordable Housing Fund (290)	4,556,147	490,192	0	0	0
Air Quality Mitigation Fund (257)	349,734	39,554	0	0	0
Begin Fund (263)	5,334	104,348	0	0	0
Bike Trail Maintenance Fund (218)	246,659	2,738	0	124,657	0
Cal/Home Fund (262)	28,473	107,495	0	0	0
Community Development Block Grant Fund (260)	(131,533)	590,000	0	0	0
Downtown Parking Fund (212)	11,984	41,024	0	0	0
Fire Facilities Fund (220)	1,046,395	960,626	0	0	0
Gas Tax Fund (201)	1,807,495	60,039	0	80,000	0
Highway Users Tax Fund (252)	1,501,075	2,840,624	0	0	0
Home Improvement Fund (202)	40,966	33,620	0	0	0
Home Investment Partnership Program Fund (261)	54,875	719,249	0	0	0
Housing Trust Fund (291)	996,111	82,932	0	0	0
Lighting & Landscape and Services Districts Funds (200s)	10,689,233	10,723,994	0	0	0
Low & Moderate Income Housing Fund (296)	806,605	324,986	0	243,293	0
Miscellaneous Special Revenue Funds (299)	1,883,563	886,313	0	0	0
Native Oak Tree Propagation Fund (255)	717,985	46,077	0	0	0
Non-Native Tree Propagation Fund (256)	572,542	12,102	0	0	0
Open Space Maintenance Fund (219)	560,206	5,580	0	570,442	0
Roadway Fund (253)	(713,928)	0	0	1,638,920	0
Stormwater Management Fund (224)	127,635	2,859	0	669,874	0
Supplemental Law Enforcement Fund (210)	53,646	104,696	0	0	0
Technology Fee Replacement Fund (216)	370,081	568,554	0	0	0
Traffic Safety Fund (206)	115,418	205,000	0	0	0
Traffic Signal Coordination Fund (226)	2,286,049	67,140	0	0	0
Trench Cut Recovery Fund (208)	152,809	6,748	0	0	0
Utility Exploration Center Fund (227)	109,037	33,433	0	984,993	0
Utility Impact Reimbursement Fund (209)	1,743,417	18,737	0	1,700,000	0

SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS

APPROPRIATIONS					Estimated Ending	
Operating Expenditures	Capital Projects	Debt Service	Special District Appropriations	Transfers Out	Fund Balance Before Reserves	
					June 30, 2018	
GENERAL FUNDS						
135,947,654	5,926,800	1,917,294	0	2,814,151	6,145,217	General Fund (100)
0	0	0	0	0	14,114,977	General Fund Emergency Reserve Fund (125)
0	0	0	0	0	1,382,576	General Fund Contributions by Developers Fund (101)
50,000	1,001,637	0	0	110,610	7,910,843	Strategic Improvement Fund (110)
250,000	0	0	0	517	(242,026)	Litigation Reserve Fund (150)
ENTERPRISE FUNDS						
118,484,342	0	16,363,456	0	28,607,307	46,189,821	Electric Operations Fund (490)
0	0	0	0	41,613	59,511,222	Electric Rate Stabilization Fund (492)
712,475	23,634,000	0	0	2,042,766	14,532,855	Electric Construction Fund (491)
0	0	0	0	5,200,000	181,975	Electric CARB Fund (496)
0	0	0	0	0	655,420	Traffic Signal Capital Fund (213)
1,870,065	297,500	0	0	220,416	889,402	Traffic Signal Maintenance Fund (225)
0	240,000	0	0	0	621,128	Traffic Signal Rehabilitation Fund (228)
22,771,934	6,535,500	0	0	8,055,487	7,269,564	Water Operations Fund (480)
0	0	0	0	4,730	8,385,333	Water Rate Stabilization Fund (484)
0	4,775,000	4,136,300	0	1,920,733	21,556,756	Water Construction Fund (481)
37,819	570,000	0	0	880,669	9,014,767	Water Rehabilitation Fund (482/483)
2,447,168	0	0	0	497,865	(0)	Environmental Utilities Technical Services Fund (485)
25,368,446	1,450,500	0	0	13,742,116	14,441,189	Wastewater Operations (470)
0	0	0	0	2,338	5,521,851	Wastewater Rate Stabilization Fund (475)
7,000,000	6,979,370	0	0	695,836	18,203,128	Wastewater Rehabilitation Funds (471/474)
20,352,941	150,000	0	0	4,446,850	12,382,124	Solid Waste Operations Fund (460)
0	0	0	0	0	1,954,370	Solid Waste Rate Stabilization Fund (464)
190,000	0	0	0	5,578	2,185,913	Solid Waste Capital Purchase Fund (462)
0	115,000	0	0	769,092	2,194,418	Solid Waste Rehabilitation Fund (463)
2,053,631	0	488,859	0	293,925	(948,457)	Golf Course Operations Funds (450/451)
0	35,000	0	0	480	(64,827)	Golf Course Improvement Fund (452)
6,214,962	150,000	0	0	1,251,263	5,937,555	Transit Fund (440)
0	0	0	0	0	175,034	Transit Project Fund (442)
1,220,090	45,000	0	0	164,611	10,443,191	Transportation Fund (441)
563,892	0	0	0	14,038	642,854	Consolidated Transportation Service Agency Fund (443)
6,233,713	40,000	0	0	435,640	315,442	Youth Development Fund (401)
SPECIAL REVENUE FUNDS						
60,000	0	0	0	6,357	4,979,982	Affordable Housing Fund (290)
0	0	0	0	261	389,027	Air Quality Mitigation Fund (257)
103,500	0	0	0	882	5,300	Begin Fund (263)
0	119,112	0	0	5,861	249,081	Bike Trail Maintenance Fund (218)
106,500	0	0	0	0	29,468	Cal/Home Fund (262)
590,200	0	0	0	2,107	(133,840)	Community Development Block Grant Fund (260)
0	0	0	0	0	53,008	Downtown Parking Fund (212)
8,677	0	0	0	356,320	1,642,024	Fire Facilities Fund (220)
20,000	260,000	0	0	13,990	1,653,544	Gas Tax Fund (201)
20,000	1,089,968	0	0	19,061	3,212,670	Highway Users Tax Fund (252)
33,000	0	0	0	1,322	40,264	Home Improvement Fund (202)
659,249	0	0	0	2,380	112,495	Home Investment Partnership Program Fund (261)
15,833	0	0	0	1,651	1,061,559	Housing Trust Fund (291)
0	0	0	6,650,592	3,161,645	11,600,990	Lighting & Landscape and Services Districts Funds (200s)
332,443	0	0	0	708	1,041,733	Low & Moderate Income Housing Fund (296)
777,910	0	0	0	106,871	1,885,095	Miscellaneous Special Revenue Funds (299)
0	256,346	0	0	4,007	503,709	Native Oak Tree Propagation Fund (255)
0	251,596	0	0	3,808	329,240	Non-Native Tree Propagation Fund (256)
0	686,532	0	0	13,017	436,679	Open Space Maintenance Fund (219)
20,000	236,000	0	0	38,147	630,845	Roadway Fund (253)
757,706	0	0	0	42,661	1	Stormwater Management Fund (224)
0	0	0	0	101,357	56,985	Supplemental Law Enforcement Fund (210)
366,951	0	0	0	100,766	470,918	Technology Fee Replacement Fund (216)
0	0	0	0	205,489	114,929	Traffic Safety Fund (206)
0	40,000	0	0	4,281	2,308,908	Traffic Signal Coordination Fund (226)
0	0	0	0	112	159,445	Trench Cut Recovery Fund (208)
819,328	124,000	0	0	49,113	135,022	Utility Exploration Center Fund (227)
0	0	0	0	2,806,903	655,251	Utility Impact Reimbursement Fund (209)

SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS

	Estimated Beginning Fund Balance July 1, 2017	R E C E I P T S			
		Operating Revenues	Capital Revenues	Transfers In	Proceeds of Borrowing
<u>CAPITAL PROJECTS FUNDS</u>					
Animal Control Shelter Fund (215)	(0)	0	0	0	0
Blue Oaks Boulevard Fund (320)	391,907	362,201	0	0	0
Building Improvement Fund (301)	192,290	2,149	0	0	0
City/County Mitigation Fee Fund (254)	1,789,419	620,410	0	0	0
Citywide Park Development Fund (230)	2,466,910	567,634	0	66,000	0
Citywide Park Development - SVSP Fund (265)	337,155	343,523	0	0	0
Citywide Park Development - WRSP Fund (229)	6,355,105	1,343,123	0	0	0
Community Facilities Districts - Construction Funds (300s)	10,533,735	18,329	0	2,776,119	0
General CIP Rehabilitation Fund (310)	5,503,263	129,233	0	6,853,541	0
General Equipment Replacement Fund (311)	0	150,000	0	0	0
Park Development - Fiddymnt 44/Walaire Fund (245)	291,702	3,451	0	0	0
Park Development - HRNSP Fund (239)	12,178	144	0	0	0
Park Development - Infill Fund (231)	999,601	13,627	0	0	0
Park Development - Longmeadow Fund (244)	30,477	361	0	0	0
Park Development - NCRSP Fund (234)	2,200,437	29,220	0	0	0
Park Development - NERSP Fund (233)	26,306	311	0	0	0
Park Development - NRSP Fund (237)	585,432	111,103	0	0	0
Park Development - NRSP II Fund (241)	352,854	4,682	0	0	0
Park Development - NRSP III Fund (242)	139,250	3,752	0	0	0
Park Development - NWRSP Fund (235)	370	19,232	0	0	0
Park Development - SERSP Fund (232)	1,607	19	0	0	0
Park Development - SRSP Fund (238)	1,383,213	194,461	0	0	0
Park Development - Westbrook Fund (246)	265,534	453,932	0	0	0
Park Development - Woodcreek East Fund (236)	18,592	1,330	0	0	0
Park Development - WRSP Fund (243)	9,689,358	2,323,307	0	0	0
Parks, Recreation & Library Capital Fund (315)	0	0	0	502,000	0
Pleasant Grove Drainage Basin Construction Fund (250)	8,412,825	408,545	0	0	0
Pooled Unit Park Transfer Fees Fund (240)	40,356	478	0	0	0
Project Play Fund (217)	5,894	0	0	0	0
Public Facilities Fund (222)	869,290	1,958,781	0	2,100,000	0
Reason Farms Revenue Fund (251)	1,017,642	74,049	0	0	0
Traffic Benefit Fee Fund (214)	309,881	8,491	0	0	0
Traffic Mitigation Fund (221)	12,662,155	3,002,400	0	0	0
Westpark Drive Fund (321)	271,675	62,721	0	0	0
<u>PERMANENT FUNDS</u>					
City of Roseville Citizen's Benefit Trust Fund (280)	17,617,079	426,385	0	0	0
Roseville Aquatics Complex Maintenance Fund (606)	23,404	0	0	0	0
<u>SPECIAL DISTRICT AGENCY FUNDS</u>					
Agency Funds (700s)	53,453,348	31,904,832	0	0	0
<u>TRUST FUNDS</u>					
General Trust Funds	7,654	104	0	0	0
OPEB Trust Fund (650)	66,099,413	7,797,804	0	5,163,532	0
Private Purpose Trust Funds	1,903,165	24,040	0	0	0
Successor Agency Roseville RDA Fund (670)	1,727,301	3,546,601	0	0	0
<u>INTERNAL SERVICE/SELF-INSURANCE FUNDS</u>					
Automotive Replacement Fund (502)	23,162,583	6,458,356	0	210,346	0
Automotive Services Fund (501)	385,549	7,626,721	0	0	0
Facility Rehabilitation Fund (511)	0	450,000	0	270,280	0
Facility Services Fund (510)	0	4,180,355	0	0	0
Information Technology Operations Fund (520)	0	9,069,580	0	0	0
Information Technology Replacement Fund (521)	0	507,625	0	267,385	0
Dental Insurance Fund (03115)	613,526	1,574,957	0	0	0
General Liability Fund (03112)	3,257,485	2,813,115	0	0	0
General Liability - Rent Insurance Fund (03119)	401	0	0	0	0
Post-Retirement Insurance/Accrual Fund (03118)	2,207,218	12,135,426	0	0	0
Section 125 Fund (03117)	93,839	407,992	0	0	0
Unemployment Insurance Fund (03113)	840,441	323,661	0	0	0
Vision Insurance Fund (03114)	298,162	172,502	0	0	0
Workers' Compensation Fund (03111)	10,651,162	4,128,296	0	0	0
Other Agencies - HA, JPA, SPWA				0	

SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS

APPROPRIATIONS					Estimated Ending Fund Balance Before Reserves June 30, 2018	
Operating Expenditures	Capital Projects	Debt Service	Special District Appropriations	Transfers Out		
						CAPITAL PROJECTS FUNDS
0	0	0	0	0	(0)	Animal Control Shelter Fund (215)
0	100,000	0	0	0	654,108	Blue Oaks Boulevard Fund (320)
0	0	0	0	2,120	192,319	Building Improvement Fund (301)
0	0	0	0	0	2,409,829	City/County Mitigation Fee Fund (254)
0	166,000	0	0	10,376	2,924,168	Citywide Park Development Fund (230)
0	0	0	0	0	680,678	Citywide Park Development - SVSP Fund (265)
0	1,000,000	0	0	2,000,000	4,698,228	Citywide Park Development - WRSP Fund (229)
0	0	0	8,200,000	11,838	5,116,345	Community Facilities Districts - Construction Funds (300s)
0	6,478,342	0	0	602,000	5,405,695	General CIP Rehabilitation Fund (310)
150,000	0	0	0	0	0	General Equipment Replacement Fund (311)
0	0	0	0	0	295,153	Park Development - Fiddymont 44/Walaire Fund (245)
0	0	0	0	9	12,313	Park Development - HRNSP Fund (239)
0	0	0	0	994	1,012,234	Park Development - Infill Fund (231)
0	0	0	0	0	30,838	Park Development - Longmeadow Fund (244)
0	0	0	0	2,513	2,227,144	Park Development - NCRSP Fund (234)
0	0	0	0	19	26,598	Park Development - NERSP Fund (233)
0	0	0	0	2,278	694,257	Park Development - NRSP Fund (237)
0	0	0	0	32	357,504	Park Development - NRSP II Fund (241)
0	0	0	0	0	143,002	Park Development - NRSP III Fund (242)
0	0	0	0	116	19,486	Park Development - NWRSP Fund (235)
0	0	0	0	1	1,625	Park Development - SERSP Fund (232)
0	0	0	0	1,038	1,576,636	Park Development - SRSP Fund (238)
0	0	0	0	0	719,466	Park Development - Westbrook Fund (246)
0	0	0	0	68	19,854	Park Development - Woodcreek East Fund (236)
0	5,300,000	0	0	6,616	6,706,049	Park Development - WRSP Fund (243)
0	230,125	0	0	0	271,875	Parks, Recreation & Library Capital Fund (315)
0	0	0	0	4,974	8,816,396	Pleasant Grove Drainage Basin Construction Fund (250)
0	0	0	0	29	40,805	Pooled Unit Park Transfer Fees Fund (240)
0	0	0	0	0	5,894	Project Play Fund (217)
8,404	2,000,000	0	0	1,364,552	1,555,115	Public Facilities Fund (222)
0	20,000	0	0	0	1,071,691	Reason Farms Revenue Fund (251)
0	0	0	0	0	318,372	Traffic Benefit Fee Fund (214)
17,000	1,283,233	0	0	58,875	14,305,447	Traffic Mitigation Fund (221)
0	0	0	0	0	334,396	Westpark Drive Fund (321)
						PERMANENT FUNDS
422,500	0	0	0	0	17,620,964	City of Roseville Citizen's Benefit Trust Fund (280)
0	0	0	0	0	23,404	Roseville Aquatics Complex Maintenance Fund (606)
						SPECIAL DISTRICT AGENCY FUNDS
0	0	0	31,669,964	2,837,596	50,850,620	Agency Funds (700s)
						TRUST FUNDS
0	0	0	0	6	7,752	General Trust Funds
6,774,804	0	0	0	32,370	72,253,575	OPEB Trust Fund (650)
0	0	0	0	34,497	1,892,708	Private Purpose Trust Funds
253,172	0	1,900,507	0	1,236,757	1,883,466	Successor Agency Roseville RDA Fund (670)
						INTERNAL SERVICE/SELF-INSURANCE FUNDS
4,371,277	0	0	0	158,770	25,301,238	Automotive Replacement Fund (502)
6,993,246	0	0	0	499,387	519,637	Automotive Services Fund (501)
780	719,500	0	0	0	0	Facility Rehabilitation Fund (511)
3,689,261	0	0	0	481,207	9,887	Facility Services Fund (510)
8,529,597	0	0	0	539,982	1	Information Technology Operations Fund (520)
0	775,000	0	0	0	10	Information Technology Replacement Fund (521)
1,754,349	0	0	0	12,354	421,780	Dental Insurance Fund (03115)
2,730,142	0	0	0	56,527	3,283,931	General Liability Fund (03112)
0	0	0	0	0	401	General Liability - Rent Insurance Fund (03119)
6,876,273	0	0	0	5,226,470	2,239,901	Post-Retirement Insurance/Accrual Fund (03118)
407,278	0	0	0	2,690	91,863	Section 125 Fund (03117)
150,000	0	0	0	9,903	1,004,199	Unemployment Insurance Fund (03113)
171,242	0	0	0	3,208	296,214	Vision Insurance Fund (03114)
3,305,997	0	0	0	128,162	11,345,299	Workers' Compensation Fund (03111)
					98,115	Other Agencies - HA, JPA, SPWA

**SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS -
COMPARISON OF YEARS**

	Revenues & Transfers In		
	FY2015-16	FY2016-17	FY2017-18
	Actual	Amended	Budget
GENERAL FUNDS			
General Fund (100)	147,750,350	156,294,633	146,605,899
General Fund Emergency Reserve Fund (125)	0	14,114,977	0
General Fund Contributions by Developers Fund (101)	573,541	608,546	514,568
Strategic Improvement Fund (110)	11,769,927	9,165,302	1,458,475
Litigation Reserve Fund (150)	2,325	3,049	3,022
ENTERPRISE FUNDS			
Electric Operations Fund (490)	183,594,011	164,964,688	163,578,306
Electric Rate Stabilization Fund (492)	7,498,917	658,542	696,968
Electric Construction Fund (491)	8,633,312	37,368,670	27,447,797
Electric CARB Fund (496)	2,177,808	400,654	83,625
Traffic Signal Capital Fund (213)	0	903,318	108,286
Traffic Signal Maintenance Fund (225)	2,268,093	2,257,367	2,273,778
Traffic Signal Rehabilitation Fund (228)	361,399	362,049	366,680
Water Operations Fund (480)	25,413,319	29,549,094	34,270,266
Water Rate Stabilization Fund (484)	3,681,735	1,192,297	586,864
Water Construction Fund (481)	19,059,031	27,247,909	8,006,682
Water Rehabilitation Funds (482/483)	5,965,903	4,866,627	4,014,012
Environmental Utilities Technical Services Fund (485)	2,737,125	2,898,427	2,914,214
Wastewater Operations Fund (470)	36,968,080	39,755,068	37,070,248
Wastewater Rate Stabilization Fund (475)	676,190	1,009,738	1,295,085
Wastewater Rehabilitation Funds (471/474)	23,239,871	31,768,821	17,396,818
Solid Waste Operations Fund (460)	25,054,833	25,313,101	22,425,188
Solid Waste Rate Stabilization Fund (464)	360,764	214,326	367,769
Solid Waste Capital Purchase Fund (462)	451,552	1,142,570	329,808
Solid Waste Rehabilitation Fund (463)	537,477	543,697	507,925
Golf Course Operations Funds (450/451)	2,518,486	2,437,773	2,177,221
Golf Course Improvement Fund (452)	289,545	175,946	35,000
Transit Fund (440)	6,641,164	8,820,821	5,140,274
Transit Project Fund (442)	37,534	1,661	2,113
Transportation Fund (441)	5,966,154	7,560,687	9,412,710
Consolidated Transportation Service Agency Fund (443)	404,520	435,931	450,435
Youth Development Fund (401)	5,749,705	6,172,932	6,272,409
SPECIAL REVENUE FUNDS			
Affordable Housing Fund (290)	812,811	581,344	490,192
Air Quality Mitigation Fund (257)	51,598	63,941	39,554
Begin Fund (263)	68,909	36,962	104,348
Bike Trail Maintenance Fund (218)	115,799	122,441	127,395
Cal/Home Fund (262)	60,173	28,347	107,495
Community Development Block Grant Fund (260)	1,417,798	989,348	590,000
Downtown Parking Fund (212)	1,969,914	3,467,248	41,024
Fire Facilities Fund (220)	2,979,997	3,538,122	960,626
Gas Tax Fund (201)	3,482,289	2,409,981	140,039
Highway Users Tax Fund (252)	3,036,342	3,519,879	2,840,624
Home Improvement Fund (202)	749	5,990	33,620
Home Investment Partnership Program Fund (261)	365,300	692,000	719,249
Housing Trust Fund (291)	6,377	590,537	82,932
Lighting & Landscape and Services Districts Funds (200s)	9,051,352	9,263,868	10,723,994
Low & Moderate Income Housing Fund (296)	547,772	6,009,327	568,279
Miscellaneous Special Revenue Funds (299)	373,909	735,219	886,313
Native Oak Tree Propagation Fund (255)	76,157	33,392	46,077
Non-Native Tree Propagation Fund (256)	13,016	15,147	12,102
Open Space Maintenance Fund (219)	537,053	561,698	576,022
Roadway Fund (253)	2,281,105	10,062,897	1,638,920
Stormwater Management Fund (224)	758,806	663,382	672,733
Supplemental Law Enforcement Fund (210)	110,901	105,641	104,696
Technology Fee Replacement Fund (216)	424,922	842,415	568,554
Traffic Safety Fund (206)	310,418	210,000	205,000
Traffic Signal Coordination Fund (226)	74,091	77,018	67,140
Trench Cut Recovery Fund (208)	(7,038)	6,814	6,748
Utility Exploration Center Fund (227)	697,725	1,577,270	1,018,426
Utility Impact Reimbursement Fund (209)	1,804,627	1,773,317	1,718,737

**SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS -
COMPARISON OF YEARS**

Expenditures & Transfers Out			
FY2015-16	FY2016-17	FY2017-18	
Actual	Amended	Budget	
			GENERAL FUNDS
141,191,887	175,429,248	146,605,899	General Fund (100)
0	0	0	General Fund Emergency Reserve Fund (125)
0	1,000,000	0	General Fund Contributions by Developers Fund (101)
8,136,876	9,450,682	1,162,247	Strategic Improvement Fund (110)
0	250,000	250,517	Litigation Reserve Fund (150)
			ENTERPRISE FUNDS
160,340,843	174,200,510	163,455,105	Electric Operations Fund (490)
29,606	39,765	41,613	Electric Rate Stabilization Fund (492)
4,174,256	28,015,169	26,389,241	Electric Construction Fund (491)
281,042	1,338,629	5,200,000	Electric CARB Fund (496)
0	356,184	0	Traffic Signal Capital Fund (213)
2,306,973	2,412,860	2,387,981	Traffic Signal Maintenance Fund (225)
0	229,000	240,000	Traffic Signal Rehabilitation Fund (228)
27,628,104	30,562,164	37,362,921	Water Operations Fund (480)
733	2,721	4,730	Water Rate Stabilization Fund (484)
5,385,764	23,229,985	10,832,033	Water Construction Fund (481)
1,351,291	7,441,684	1,488,488	Water Rehabilitation Funds (482/483)
2,699,200	2,900,016	2,945,033	Environmental Utilities Technical Services Fund (485)
33,787,637	40,995,880	40,561,062	Wastewater Operations Fund (470)
1,279	2,165	2,338	Wastewater Rate Stabilization Fund (475)
10,736,573	33,421,656	14,675,206	Wastewater Rehabilitation Funds (471/474)
22,333,084	27,635,112	24,949,791	Solid Waste Operations Fund (460)
0	0	0	Solid Waste Rate Stabilization Fund (464)
98,342	891,111	195,578	Solid Waste Capital Purchase Fund (462)
366,062	526,272	884,092	Solid Waste Rehabilitation Fund (463)
2,812,455	2,851,468	2,836,415	Golf Course Operations Funds (450/451)
219,092	175,302	35,480	Golf Course Improvement Fund (452)
5,592,751	9,836,729	7,616,225	Transit Fund (440)
1,344	0	0	Transit Project Fund (442)
2,506,321	6,572,018	1,429,701	Transportation Fund (441)
369,445	544,521	577,930	Consolidated Transportation Service Agency Fund (443)
5,667,314	5,916,369	6,709,353	Youth Development Fund (401)
			SPECIAL REVENUE FUNDS
194,918	342,812	66,357	Affordable Housing Fund (290)
170	87,717	261	Air Quality Mitigation Fund (257)
211,705	123,400	104,382	Begin Fund (263)
77,879	115,174	124,973	Bike Trail Maintenance Fund (218)
0	124,000	106,500	Cal/Home Fund (262)
993,075	1,015,766	592,307	Community Development Block Grant Fund (260)
0	3,467,137	0	Downtown Parking Fund (212)
1,192,775	7,256,082	364,997	Fire Facilities Fund (220)
1,121,539	4,669,773	293,990	Gas Tax Fund (201)
2,375,298	3,918,381	1,129,029	Highway Users Tax Fund (252)
13,256	63,617	34,322	Home Improvement Fund (202)
452,734	634,937	661,629	Home Investment Partnership Program Fund (261)
15	761,000	17,484	Housing Trust Fund (291)
8,321,992	9,068,690	9,812,237	Lighting & Landscape and Services Districts Funds (200s)
30,470	6,085,496	333,151	Low & Moderate Income Housing Fund (296)
159,693	847,685	884,781	Miscellaneous Special Revenue Funds (299)
117,940	251,251	260,353	Native Oak Tree Propagation Fund (255)
58,793	235,833	255,404	Non-Native Tree Propagation Fund (256)
478,828	679,761	699,549	Open Space Maintenance Fund (219)
3,087,735	10,062,365	294,147	Roadway Fund (253)
657,331	849,622	800,367	Stormwater Management Fund (224)
100,207	300,375	101,357	Supplemental Law Enforcement Fund (210)
124,642	807,516	467,717	Technology Fee Replacement Fund (216)
195,000	210,000	205,489	Traffic Safety Fund (206)
28,605	52,471	44,281	Traffic Signal Coordination Fund (226)
84	108	112	Trench Cut Recovery Fund (208)
657,979	1,564,178	992,441	Utility Exploration Center Fund (227)
1,580,418	1,279,205	2,806,903	Utility Impact Reimbursement Fund (209)

**SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS -
COMPARISON OF YEARS**

	Revenues & Transfers In		
	FY2015-16 Actual	FY2016-17 Amended	FY2017-18 Budget
<u>CAPITAL PROJECTS FUNDS</u>			
Animal Control Shelter Fund (215)	163,947	96,033	0
Blue Oaks Boulevard Fund (320)	925,907	166,000	362,201
Building Improvement Fund (301)	247,427	707,498	2,149
City/County Mitigation Fee Fund (254)	1,482,058	307,361	620,410
Citywide Park Development Fund (230)	4,173,210	4,710,561	633,634
Citywide Park Development - SVSP Fund (265)	154,782	182,373	343,523
Citywide Park Development - WRSP Fund (229)	6,674,588	5,680,685	1,343,123
Community Facilities Districts - Construction Funds (300s)	22,616,826	2,343,321	2,794,448
General CIP Rehabilitation Fund (310)	3,880,521	12,151,979	6,982,774
General Equipment Replacement Fund (311)	0	0	150,000
Park Development - Fiddymnt 44/Walaire Fund (245)	3,774	3,469	3,451
Park Development - HRNSP Fund (239)	111	145	144
Park Development - Infill Fund (231)	51,750	99,248	13,627
Park Development - Longmeadow Fund (244)	277	364	361
Park Development - NCRSP Fund (234)	937,963	346,402	29,220
Park Development - NERSP Fund (233)	240	314	311
Park Development - NRSP Fund (237)	500,459	744,982	111,103
Park Development - NRSP II Fund (241)	8,396	4,723	4,682
Park Development - NRSP III Fund (242)	203,241	178,374	3,752
Park Development - NWRSP Fund (235)	603,066	9	19,232
Park Development - SERSP Fund (232)	15	19	19
Park Development - SRSP Fund (238)	443,344	2,752,692	194,461
Park Development - Westbrook Fund (246)	130,453	135,081	453,932
Park Development - Woodcreek East Fund (236)	1,030	1,351	1,330
Park Development - WRSP Fund (243)	5,788,964	4,767,513	2,323,307
Parks, Recreation & Library Capital Fund (315)	0	0	502,000
Pleasant Grove Drainage Basin Construction Fund (250)	1,732,976	3,200,593	408,545
Pooled Unit Park Transfer Fees Fund (240)	368	482	478
Project Play Fund (217)	127	434	0
Public Facilities Fund (222)	23,486,062	28,092,272	4,058,781
Reason Farms Revenue Fund (251)	342,030	73,350	74,049
Traffic Benefit Fee Fund (214)	2,511	18,322	8,491
Traffic Mitigation Fund (221)	14,208,066	21,034,896	3,002,400
Westpark Drive Fund (321)	208,675	63,000	62,721
<u>PERMANENT FUNDS</u>			
City of Roseville Citizen's Benefit Trust Fund (280)	406,724	450,960	426,385
Roseville Aquatics Complex Maintenance Fund (606)	0	0	0
<u>SPECIAL DISTRICT AGENCY FUNDS</u>			
Agency Funds (700s)	35,859,361	31,200,285	31,904,832
<u>TRUST FUNDS</u>			
General Trust Funds	585	349	104
OPEB Trust Fund (650)	11,784,477	11,871,360	12,961,336
Private Purpose Trust Funds	17,070	23,779	24,040
Successor Agency Roseville RDA Fund (670)	8,333,432	14,657,445	3,546,601
<u>INTERNAL SERVICE/SELF INSURANCE FUNDS</u>			
Automotive Replacement Fund (502)	12,890,793	10,001,989	6,668,702
Automotive Services Fund (501)	6,937,752	7,316,654	7,626,721
Facility Rehabilitation Fund (511)	0	0	720,280
Facility Services Fund (510)	0	0	4,180,355
Information Technology Operations Fund (520)	0	0	9,069,580
Information Technology Replacement Fund (521)	0	0	775,010
Dental Insurance Fund (03115)	1,659,540	1,763,352	1,574,957
General Liability Fund (03112)	2,263,164	2,768,609	2,813,115
General Liability - Rent Insurance Fund (03119)	153	402	0
Post-Retirement Insurance/Accrual Fund (03118)	11,081,678	11,171,300	12,135,426
Section 125 Fund (03117)	391,918	380,069	407,992
Unemployment Insurance Fund (03113)	548,050	127,925	323,661
Vision Insurance Fund (03114)	197,761	174,288	172,502
Workers' Compensation Fund (03111)	3,168,151	4,070,943	4,128,296
Other Agencies - HA, JPA, SPWA			

**SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS -
COMPARISON OF YEARS**

Expenditures & Transfers Out			
FY2015-16	FY2016-17	FY2017-18	
Actual	Amended	Budget	
			<u>CAPITAL PROJECTS FUNDS</u>
892,752	30,543	0	Animal Control Shelter Fund (215)
0	700,000	100,000	Blue Oaks Boulevard Fund (320)
1,737,687	702,507	2,120	Building Improvement Fund (301)
0	0	0	City/County Mitigation Fee Fund (254)
114,497	4,119,610	176,376	Citywide Park Development Fund (230)
0	0	0	Citywide Park Development - SVSP Fund (265)
1,329,830	4,714,375	3,000,000	Citywide Park Development - WRSP Fund (229)
7,948,924	12,582,691	8,211,838	Community Facilities Districts - Construction Funds (300s)
2,692,217	14,008,773	7,080,342	General CIP Rehabilitation Fund (310)
0	0	150,000	General Equipment Replacement Fund (311)
0	0	0	Park Development - Fiddymont 44/Walaire Fund (245)
8	8	9	Park Development - HRNSP Fund (239)
2,235	225,909	994	Park Development - Infill Fund (231)
0	0	0	Park Development - Longmeadow Fund (244)
30,354	321,179	2,513	Park Development - NCRSP Fund (234)
16	18	19	Park Development - NERSP Fund (233)
62,664	553,863	2,278	Park Development - NRSP Fund (237)
98	33	32	Park Development - NRSP II Fund (241)
25,975	238,730	0	Park Development - NRSP III Fund (242)
603,370	2,433	116	Park Development - NWRSP Fund (235)
0	1	1	Park Development - SERSP Fund (232)
24,827	2,626,352	1,038	Park Development - SRSP Fund (238)
0	0	0	Park Development - Westbrook Fund (246)
59	67	68	Park Development - Woodcreek East Fund (236)
1,461,120	3,134,496	5,306,616	Park Development - WRSP Fund (243)
0	0	230,125	Parks, Recreation & Library Capital Fund (315)
12,672	729,868	4,974	Pleasant Grove Drainage Basin Construction Fund (250)
25	28	29	Pooled Unit Park Transfer Fees Fund (240)
0	364	0	Project Play Fund (217)
15,459,796	30,086,755	3,372,956	Public Facilities Fund (222)
319	25,000	20,000	Reason Farms Revenue Fund (251)
0	0	0	Traffic Benefit Fee Fund (214)
3,490,925	22,424,175	1,359,108	Traffic Mitigation Fund (221)
0	0	0	Westpark Drive Fund (321)
			<u>PERMANENT FUNDS</u>
252,639	429,216	422,500	City of Roseville Citizen's Benefit Trust Fund (280)
0	0	0	Roseville Aquatics Complex Maintenance Fund (606)
			<u>SPECIAL DISTRICT AGENCY FUNDS</u>
37,163,289	34,580,076	34,507,560	Agency Funds (700s)
			<u>TRUST FUNDS</u>
0	2,731	6	General Trust Funds
6,243,079	6,544,020	6,807,174	OPEB Trust Fund (650)
33,973	40,111	34,497	Private Purpose Trust Funds
4,125,469	14,876,322	3,390,436	Successor Agency Roseville RDA Fund (670)
			<u>INTERNAL SERVICE/SELF INSURANCE FUNDS</u>
8,587,296	14,670,143	4,530,047	Automotive Replacement Fund (502)
6,656,602	6,896,353	7,492,633	Automotive Services Fund (501)
0	0	720,280	Facility Rehabilitation Fund (511)
0	0	4,170,468	Facility Services Fund (510)
0	0	9,069,579	Information Technology Operations Fund (520)
0	0	775,000	Information Technology Replacement Fund (521)
1,546,249	1,768,691	1,766,703	Dental Insurance Fund (03115)
2,306,028	2,893,572	2,786,669	General Liability Fund (03112)
0	33,135	0	General Liability - Rent Insurance Fund (03119)
11,284,349	11,191,902	12,102,743	Post-Retirement Insurance/Accrual Fund (03118)
366,587	380,473	409,968	Section 125 Fund (03117)
235,621	157,408	159,903	Unemployment Insurance Fund (03113)
165,569	169,632	174,450	Vision Insurance Fund (03114)
3,705,899	3,748,887	3,434,159	Workers' Compensation Fund (03111)
146,286	145,624	98,115	Other Agencies - HA, JPA, SPWA

General Funds Overview



General Funds Overview

These funds are used to account for general City operations and activities. They are used to account for all financial resources except those required to be accounted for in another fund.

The General Fund funds are comprised of:

- General Fund
- General Fund Emergency Reserve Fund
- General Fund Contributions by Developers Fund
- Strategic Improvement Fund
- Litigation Reserve Fund

The fund presentations provide an overview of funds including the fund's operating budget (revenues and expenses), non-operating budget (capital, debt, & non-recurring revenues and expenses), and a section summarizing the fund balance, reserves and unrestricted fund balance. This presentation provides a mechanism to gauge the changes in the fund from the beginning of the fiscal year to the end of the fiscal year. For the City's General Fund, this format also demonstrates that the City of Roseville is "living within its means", that is, it is not spending more than the incoming revenue for the year.

General Fund Details

The General Fund budget provides for the delivery of municipal services to the Roseville community. These services include police, fire, parks and recreation, libraries, public works, economic development, development services, and general government, which includes the following departments: City

Council, City Manager, Development and Operations, Public Affairs and Communications, City Attorney, Human Resources, City Clerk, Central Services, and Finance. The General Fund is the City of Roseville's chief operating fund.

Major Revenues

The City relies on several major revenue sources to assist the General Fund budget. The primary revenue sources are the following:

Sales Tax

Sales tax is the largest single source of revenue in the General Fund. The City of Roseville receives a 1 percent share of taxable sales generated within city limits per the Bradley-Burns Local Sales and Use Tax act. The FY2017-18 sales tax projection of \$52.4 million reflects an increase of 3 percent over the current year estimate of \$50.8 million. The forecasted increase in revenue is slightly skewed due to the trip flip ending in FY2015-16 which also affected the FY2016-17 forecast. Sales tax revenue is estimated to grow at a reduced pace than seen in the past several years. This is partly due to increased internet commerce combined with a slowing market for auto sales.

Secured Property Tax

Property tax is the second largest source of revenue in the General Fund. Real property is defined as the land and any improvements made to the land, such as buildings and other permanent structures and taxed at 1 percent of the property's assessed valuation by Placer County. In accordance with

Major General Fund Revenue Sources

- Sales Tax
- Secured Property Tax
- Property Tax In-Lieu of Vehicle License Fees
- Building Permits and Plan Check Fees
- Hotel/Motel Tax
- Franchise Fees

Proposition 13, the assessed valuation is determined when a change in ownership occurs, in which the case sales price is used as the value, or as the valuation of new construction. Property tax is increased a maximum of 2 percent annually. Property that declines in value may be reassessed (per Proposition 8) for a temporary reduction. Property tax is shared by several taxing entities, mainly school districts, Placer County, and the City of Roseville. The City's share is determined by what tax rate area (TRA) the parcel is located in. The Placer County Auditor-Controller's Office has provided an estimate of property taxes the City of Roseville can expect to receive during the current year. Building upon this estimate, the FY2017-18 secured property tax projection of \$30.5 million reflects a 4.5 percent increase over the current year estimate of \$29 million. The projected increase was based on monitoring the local real estate market, new single family homes recently added to the market, economic forecasts, and consulting with the Placer County Assessor regarding current valuations and appeals.

Property Tax In-Lieu of Vehicle License Fees

Previously the State of California assessed a 2 percent tax known as the Vehicle License Fee (VLF) on car registrants. As part of the 2004 Budget Act negotiations, an agreement was made between the state and local governments where the VLF rate will be permanently reduced from 2 percent to 0.65 percent. The difference will be paid through local property tax from County educational revenue augmentation funds (ERAF), referred to as the "VLF swap". The City of Roseville's projection for FY2017-18 of \$9.2 million reflects a 5 percent increase over the current year estimate of \$8.7 million. The projected growth is due to the combined change in assessed valuation of both secured and unsecured property.

Building Permits and Plan Check Fees

Building permit fees are paid when a permit is issued for development of property. The building permit and plan check fees are based on the assessed valuation of the square footage proposed for development and improvements. This revenue

is estimated by analyzing probable future development of single family, multi family, commercial and industrial property. Builders and developers are contacted regarding possible new residential development, while commercial projects are estimated based upon current submittals to the City. Combining these projections along with tenant improvements are what comprise the permit and plan check revenue estimates of \$3.5 million generated by the Building Inspection Program. Approximately 900 new single family homes and several commercial projects are anticipated in FY2017-18. Revenues from tenant improvements are based upon a five-year average.

Hotel/Motel Tax

Hotel/Motel Tax, also known as Transient Occupancy Tax, is a 6 percent tax assessed on hotel and motel room rentals within the City of Roseville. The City currently has 16 hotels and motels. The projection of \$3.2 million is 16 percent higher than the current year estimate. This strong growth is projected based upon analysis of monthly tax receipts and regional vacancy rates.

Franchise Fees

Franchise fees are considered a form of rent for the privilege of using Roseville public rights-of-way. This includes furnishing users with telephone, cable television and gas services. Franchise fee revenue comes from Comcast, Consolidated Communications, Pacific Gas & Electric, and KinderMorgan. Payments are based on a percentage of gross revenues as stated in the Roseville Municipal Code. The FY2017-18 projection of \$2.5 million reflects an 8 percent increase over the current year estimate of \$2.2 million. The revenues will fluctuate based on gross billings by the companies listed above.

Other General Fund Revenue Sources

Licenses and Permits

The major components of this revenue category include animal licenses, building permits (described above), and fire permits.

Use of Money and Property

This revenue category includes interest on investments and rental/lease revenue.

Fees for Current Services

This revenue category includes fees for items such as plan checks, franchise fees, assessment district and City administration, police and fire services, park maintenance, and recreation programs. These items are mostly external reimbursements and fee-based payments for services provided by General Fund departments.

General Funds Overview

Other Revenue

This revenue category is mainly comprised of reimbursements and third party recoveries. Items such as sales of publications and DUI cost recovery can be found here.

State and Federal Grants and Revenue from Other Agencies

The state and federal grants are received by many departments including Police and Fire. Both Police and Fire also collect reimbursement revenue. Revenue from other agencies has included the Office of Traffic Safety, Board of Corrections Training Program, and State Homeowners Tax Relief.

Electric Franchise Fees and Operating Transfers In

The largest two components of these two categories are the Electric Franchise Fee and the Municipal Services District Funds transfer. The Electric Franchise Fee is a result of City Ordinance 9.01, "City-owned utilities may pay an in-lieu of franchise fee not to exceed four percent (4 percent) of total operating and capital expenditures to the City's General Fund. All in lieu of franchise fee revenue received shall be budgeted and appropriated solely for police, fire, parks and recreation or library services." The Municipal Services District Funds transfer is a reimbursement for costs of administration for those funds and associated actions. Other transfers include annual transfers from the Traffic Safety Fund and Supplemental Law Enforcement Fund. These transfers provide funding to cover the cost of staff and/or programs in the General Fund.

Indirect Cost

The City of Roseville's General Fund includes expenses for all administrative services (e.g., finance, human resources, attorney services, etc.). A good portion of these services support the enterprise funds, including utility funds. The City uses a fair and equitable indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm that specializes in indirect cost studies to prepare the cost allocation plan. The plan is prepared in accordance with generally accepted accounting principles (GAAP) as recognized by the Governmental Accounting Standards Board (GASB). The primary principals used to develop the plan are: 1) The allocated cost is necessary and reasonable for proper performance of a department, division, unit and/or program, 2) the allocated cost is charged to departments, divisions, units and/or programs relative to the benefits received, and 3) costs are consistently treated as direct or indirect. Those costs that cannot reasonably be directly charged are included in the study.

General Fund Expenses

The General Fund includes expenses for operations, debt, capital, transfers out, and interfund loans. The operations expenses are for departments which provide services to the Roseville community including Police, Fire, Public Works, Economic Development, Development Services, Parks, Recreation & Libraries, and the general government departments. Operating expenses also include post-retirement health insurance (aka OPEB), and annexation payments.

Capital and Debt Expenditures

The General Fund includes Capital Improvement Projects (CIPs) related to public buildings, general improvements, street improvements, drainage improvements, and park improvements. The detail for each CIP that is requesting new budget approval in the upcoming budget year can be found in the CIPs section of this document. If a General Fund project is fully or partially funded by resources from another City fund, then funds are transferred into the General Fund from the other fund. The amount of those transfers can be found in the "Estimated Capital & Debt Transfers In" line on the General Fund summary.

Debt in the General Fund includes the principal payments on outstanding loans that are the obligation of the General Fund.

Transfers Out

Funds are transferred out of the General Fund to the Stormwater Management Fund and the General CIP Rehabilitation Fund annually. These transferred funds help to provide stormwater services and set asides for rehabilitation of City infrastructure. The General Fund also transfers funds into other City funds when projects sponsored by those funds benefit the General Fund departments as well.

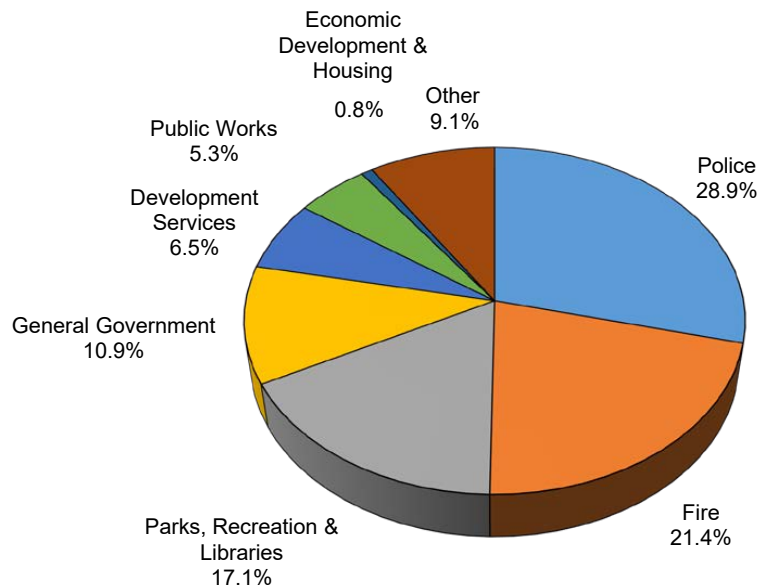
Non-Recurring Expenditures

These include projects that are related to special studies. For example, full cost projects related to future annexations and engineering projects, such as traffic studies, all of which are pass through expenses that are funded by developer contributions.

General Fund Emergency Reserve Fund

By policy, the City maintains an operating reserve of at least 10 percent of total estimated General Fund operating expenses. Beginning in FY2016-17, this reserve is held in a separate fund called the General Fund Emergency Reserve Fund.

General Fund Operating Expenses by Service Area



General Fund Contribution by Developers Fund

The revenue source for this fund is from non-construction contributions from developers. This fund is used to support General Fund operations as necessary.

Strategic Improvement Fund

The Strategic Improvement Fund was established to provide support for the General Fund as necessary. The major revenue sources are transfers in from the General Fund and a Community Benefit Fee.

The expenditures in this fund are typically to support Council approved strategies related to land acquisition and usage. This fund is also used to support General Fund operations, as well as strategic CIPs in other funds, that would eventually generate revenue for the General Fund.

Litigation Reserve Fund

The Litigation Reserve Fund contains funds set aside for legal matters that are unforeseen and/or unusual in nature and, as a result, require reactive measures such as seeking a budget adjustment and funding source. Some examples are contract disputes, municipal code enforcement, and other public safety enforcement matters. The purpose of this fund is to address these situations by allowing for a proactive handling and funding of such matters. The revenue source for this fund is transfers from other City funds.



General Funds Overview

Employee Salary & Benefits Summary

The City has a Management/Confidential employee group, as well as five bargaining units: International Brotherhood of Electrical Workers (IBEW), Stationary Engineers, Local 39 (Local 39), Roseville Firefighters, Local 1592 (RFF), Roseville Police Association (RPA), and Roseville Police Officers Association (RPOA). Each unit negotiates a contract which is reflected in a Memorandum of Understanding (MOU) that governs the total compensation for that particular group (e.g. longevity pay, education pay, and certification pay). A Benefit Summary document for each group can be found on the City's website under the Human Resources Department page. **The key compensation components of a typical City employee are listed below:**

Title	Description
Salary	City salary schedules are set on a variety of factors including job duties, relation to other like jobs within the organization, reporting structure, etc. Compensation surveys are conducted to compare like jobs with comparable local government agencies and in some cases private sector industries in Northern California. Survey results ensure Roseville salaries and benefit packages are competitive to other similar jurisdictions, helping us to attract and retain the high level talent we are known to employ.
Retirement	The City and employees contribute to a plan provided by the California Public Employee Retirement System (CalPERS) based on the employee's age, years of service, highest monthly pay rate, and benefit factor. Classic members (hired before 1/1/13): Public Safety 3% @ age 50 Miscellaneous 2.7% @ age 55 New members (hired after 1/1/13): Public Safety 2.7% @ age 57 Miscellaneous 2% @ age 62 <i>Note: City of Roseville employees do not participate in Social Security.</i>
Health, Dental & Vision Insurance	Depending on employee elections, the City may contribute up to a maximum dollar amount of \$1,464 per month (increasing to \$1,489 on 12/1/17) towards employee and dependent insurance coverage: Medical provided by California Public Employees Retirement System (CalPERS) Dental provided by Delta Dental Vision provided by Vision Service Plan (VSP)
Other Group Insurance	Long Term Disability (LTD) coverage is offered to employees. City-paid LTD is provided to employees with more than five years of service and who are in one of the following employee groups: Management/Confidential, IBEW, or Local 39. A group term life insurance plan is provided to all regular employees. Optional self-pay short-term disability and supplemental life insurance plans are also available to employees.
Other Post-Employment Benefits (OPEB)	The City offers health care coverage to all employees who retire from the City of Roseville through California Public Employee Retirement System (CalPERS). An employee's date of hire will determine the level of city contributions, if any, toward this benefit.
Sick Leave	12 days or 96 hours per year to all units (except RFF which is 6 shifts or 144 hours) for all regular employees (pro-rated for those on modified schedules). Effective July 1, 2015, the City provides up to 24 hours of paid sick leave to all employees who qualify as defined by AB 1522.
Vacation Leave	The City provides 12 days of vacation to those with less than five years of service. As tenure increases, the allocation also increases to a maximum of 20 days to employees who have worked 20 years or more. The accruals are pro-rated based on work schedule and vary for those working a 24-hour shift schedule.



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GENERAL FUND

[Fund 100]

	Actual 6/30/2016	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Taxes	\$ 95,677,476	\$ 95,883,660	\$ 99,678,325
Half-Cent Sales and Use Tax - Public Safety	1,014,863	1,071,200	1,071,200
Licenses and Permits	2,722,723	2,668,800	2,510,200
Revenue from Use of Money and Property	791,499	1,061,444	1,352,212
Charges for Current Services	12,729,227	12,970,817	13,403,978
Other Revenues	2,568,790	2,657,282	1,952,832
Grants and Revenue from Other Agencies	782,397	999,261	373,935
Electric Franchise Fees	5,937,021	6,374,514	6,647,583
Municipal Services District Transfer In	2,326,038	2,540,176	2,341,855
Other Operating Transfers In	1,955,707	2,264,505	1,605,000
Indirect Cost	13,482,250	13,433,950	7,212,333
Prior Year Operating Carryover*	1,167,709	1,346,141	0
Total Estimated Operating Revenues, Transfers In, and Carryover	141,155,700	143,271,750	138,149,453
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
City Council	400,834	484,750	458,732
City Manager	1,117,417	1,124,853	1,077,633
Development & Operations	797,019	642,485	560,391
Public Affairs & Communications	782,207	730,291	779,700
City Attorney	1,704,581	1,823,687	1,961,931
Human Resources	1,902,480	2,272,816	2,283,995
Information Technology	7,510,915	7,750,891	0
City Clerk	884,992	1,004,903	1,017,465
Central Services	4,539,887	5,110,047	2,435,590
Finance	6,841,278	8,258,366	4,389,665
Economic Development & Housing	1,035,837	841,814	1,142,599
Development Services	7,611,762	8,348,490	8,960,729
Public Works	5,950,750	6,933,987	7,200,082
Police	34,556,565	36,044,812	39,565,603
Fire	28,800,159	28,610,421	29,314,651
Parks, Recreation & Libraries	19,011,719	20,112,493	23,411,923
Annexation Payments	4,076,406	4,750,000	5,450,000
City Special Assessments	80,087	84,560	139,581
Galleria Lease Payment	567,619	0	0
Interfund Loan Interest Payment to General Fund Contributions by Developers Fund	0	0	13,500
Transfer to Vehicle Replacement Fund	0	218,375	0
Transfer to Post-Retirement Insurance/Accrual Fund	4,814,835	4,497,090	4,583,884
Transfer to Transit Fund	0	60,000	61,700
Transfer to Stormwater Management Fund	589,085	565,780	571,367
Transfer to General CIP Rehabilitation Fund	0	0	450,000
General Fund Contingency - Materials, Services, and Supplies	0	878,859	1,200,000
Total Estimated Operating Expenditures and Transfers Out	133,576,436	141,149,771	137,030,721
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Developer's Contribution - Pass Through Revenues	3,684,296	6,138,252	5,567,750
Estimated Capital and Debt Transfers In	2,050,236	4,246,070	1,995,523
Repayment of Interfund Loans and Loans Received	0	1,744,010	893,173
Prior Year CIP Carryover*	860,118	894,551	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	6,594,650	13,022,883	8,456,446
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Capital Improvement Projects	1,594,787	4,937,144	359,050
Developer's Contribution - Pass Through Expenses	3,621,913	6,181,410	5,567,750
Transfer to Technology Fee Replacement Fund	19,170	65,230	0
Transfer to General CIP Rehabilitation Fund	1,000,000	1,552,621	1,691,084
Interfund Loan Principal Payment to General Fund Contributions by Developers Fund	0	0	40,000
RFA Debt Service	1,379,581	1,892,095	1,917,294
Lease Payments	0	36,000	0
Total Estimated Non-Operating Expenditures and Transfers Out	7,615,451	14,664,500	9,575,178
INCREASE (DECREASE) FROM OPERATIONS	\$ 6,558,463	\$ 480,362	\$ (0)

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

CHANGE IN GENERAL FUND BALANCE

	Actual 6/30/2016	Amended Budget FY2016-17	Adopted Budget FY2017-18
Total Estimated Beginning Fund Balance*	\$ 22,989,888	\$ 27,520,524	\$ 6,145,217
Less Prior Year Operating Carryover**	(1,167,709)	(1,346,141)	0
Less Prior Year CIP Carryover**	(860,118)	(894,551)	0
Total Estimated Adjusted Beginning Fund Balance	20,962,061	25,279,832	6,145,217
Increase (Decrease) from Operations	6,558,463	480,362	(0)
Less One-Time Transfer to General CIP Rehabilitation Fund (from Prior Year Balance)	0	(5,500,000)	0
Less Transfer to General Fund Emergency Reserve Fund	0	(14,114,977)	0
Estimated Ending Fund Balance Before Reserves	27,520,524	6,145,217	6,145,217
Less Operating Carryover Reserve	(1,346,141)	0	0
Less CIP Carryover Reserve	(894,551)	0	0
Less Economic Reserve	(13,357,644)	0	0
ESTIMATED UNRESTRICTED ENDING FUND BALANCE	\$ 11,922,188	\$ 6,145,217	\$ 6,145,217

* This includes estimated inventory of \$278,167 for Actual 6/30/2016 and \$179,563 for Amended Budget FY2016-17 and Adopted Budget FY2017-18.

** Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

How Sales & Property Taxes Are Used in the General Fund

Expenses

Revenue offsets (\$38.5M) (2)

Category	Amount	Licenses & permits	Use of money & property	Charges for current services	Other revenue	Grants & revenue from other agencies	Electric franchise fees	Operating transfers in	Indirect costs (as revenue)	Municipal services district (CFD #3)	1/2-cent sales & use tax - public safety	Total revenue offsets	Net use of Sales and Property taxes (expenses minus revenue offsets)
Police	39,565,603	120,000	130,986	431,548	910,197	156,984	2,849,815	305,000	61,747	997,775	642,720	6,606,772	32,958,831
Fire	29,314,651	418,200	94,159	546,276	351,296	65,240	2,111,464	-	106,360	739,264	428,480	4,860,739	24,453,912
Parks, Recreation & Libraries	23,411,923	-	75,231	4,966,540	276,747	52,125	1,686,304	100,000	202,735	590,407	-	7,950,089	15,461,834
Development Services	8,960,729	1,935,000	28,789	2,747,681	22,613	19,947	-	-	13,988	-	-	4,768,018	4,192,711
Public Works	7,200,082	37,000	23,111	2,618,959	50,083	16,013	-	1,200,000	94,764	-	-	4,039,930	3,160,152
Finance	4,389,665	-	14,086	1,891,492	31,040	9,760	-	-	1,976,569	-	-	3,922,947	466,718
Central Services	2,435,590	-	915,946	14,124	6,141	5,429	-	-	1,252,493	-	-	2,194,133	241,457
Human Resources	2,283,995	-	7,351	13,251	5,762	5,094	-	-	1,093,600	-	-	1,125,058	1,158,937
City Attorney	1,961,931	-	6,295	24,847	4,934	4,362	-	-	412,995	-	-	453,433	1,508,498
General Fund Contingency	1,200,000	-	3,874	6,983	3,036	2,684	-	-	1,882	-	-	18,459	1,181,541
Economic Development & Housing	1,142,599	-	3,654	40,286	138,964	2,532	-	-	447,924	-	-	633,360	509,239
City Manager	1,077,633	-	3,478	6,269	2,726	2,410	-	-	507,706	-	-	522,589	555,044
City Clerk	1,017,465	-	3,257	20,022	97,803	2,257	-	-	423,707	-	-	547,046	470,419
Public Affairs & Communications	779,700	-	2,509	4,523	20,543	1,739	-	-	286,326	-	-	315,640	464,060
Development & Operations	560,391	-	1,805	3,253	1,415	1,251	-	-	107,181	-	-	114,905	445,486
City Council	458,732	-	1,453	2,619	1,139	1,007	-	-	204,753	-	-	210,971	247,761
Subtotal Discretionary	125,760,689	2,510,200	1,315,984	13,338,673	1,924,439	348,834	6,647,583	1,605,000	7,194,730	2,327,446	1,071,200	38,284,089	87,476,600 (6)
Annexation Payments	5,450,000	-	17,520	31,580	13,731	12,139	-	-	8,512	-	-	83,482	5,366,518
Post-Retirement Insurance Fund	4,583,884	-	14,747	26,582	11,556	10,216	-	-	7,165	-	-	70,266	4,513,618
Stormwater Management Fund	571,367	-	1,848	3,333	1,449	1,281	-	-	898	14,409	-	23,218	548,149
General CIP Rehabilitation Fund	450,000	-	1,453	2,619	1,139	1,007	-	-	706	-	-	6,924	-
City Special Assessments	139,581	-	440	794	345	305	-	-	214	-	-	2,098	137,483
Transit Fund	61,700	-	220	397	173	153	-	-	107	-	-	1,050	60,650
Interfund Loan Interest Payment	13,500	-	-	-	-	-	-	-	-	-	-	-	13,500
Other non-departmental	-	-	-	-	-	-	-	-	-	-	-	-	1,561,807
Subtotal Non-Discretionary	11,270,032	-	36,228	65,305	28,393	25,101	-	-	17,602	14,409	-	187,038	12,201,725 (4)
Total Operating Expenses	137,030,721 (1)	2,510,200	1,352,212	13,403,978	1,952,832	373,935	6,647,583	1,605,000	7,212,332	2,341,855	1,071,200	38,471,127 (2)	99,678,325 (3)

This chart compares the total General Fund expenditures with the amount that is funded with sales and property tax revenue. It shows that of the total \$137 million (1) in budgeted operating expenses,

- (2) - \$38.5 million are funded by revenue offsets,
- (3) - \$99.7 million are funded by sales and property tax revenue, and
- (4) - \$1.1 million is the amount of General Fund operating revenue that exceeds operating expenses and is available to spend on non-operational expenses.

After spending \$12.2 million (4) of the sales and property tax revenue on non-discretionary expenses, the City Council has \$87.5 million (6) at its discretion. After funding Police and Fire (with \$57.4 (5) million of sales and property tax revenue) there is \$30.1 million remaining for City Council to fund the rest of the City's operations.



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GENERAL FUND REVENUE COMPARISON BY SOURCE

[Fund 100]

	Actual 6/30/2016	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
TAXES:			
Secured Property Tax	\$ 27,020,368	\$ 29,170,000	\$ 30,483,000
Supplemental Property Tax	756,895	800,000	667,000
In Lieu of Property Tax	85,027	86,500	88,300
Unsecured Property Tax	650,038	708,000	742,000
Public Utility Property Tax	465,988	520,000	546,000
Sales and Use Tax	43,559,785	50,800,000	52,400,000
Property Tax In Lieu of Sales Tax	9,433,609	0	0
Motor Vehicle In-Lieu	51,800	52,000	52,000
Secured Tax ABX1 26-AB1484	574,646	550,000	550,000
Property Tax In Lieu of VLF	8,199,278	8,752,935	9,190,500
Hotel/Motel Tax	3,116,869	2,800,000	3,250,000
Property Transfer Tax	1,131,951	950,000	875,000
Business License Tax	631,222	694,200	834,500
Miscellaneous	0	25	25
Half-Cent Sales and Use Tax - Public Safety	1,014,863	1,071,200	1,071,200
Total Estimated Taxes	96,692,340	96,954,860	100,749,525
LICENSES AND PERMITS:			
Animal Licenses	70,755	70,000	60,000
Building Permits	2,087,097	2,100,000	1,935,000
Encroachment Permits	1,687	0	0
Fire Permits	435,050	410,000	418,200
Other Permits	128,134	88,800	97,000
Total Estimated Licenses and Permits	2,722,723	2,668,800	2,510,200
REVENUE FROM USE OF MONEY AND PROPERTY:			
Interest on Investments	309,369	222,499	211,702
Rental/Lease Revenue	482,130	838,945	1,140,510
Total Estimated Revenue from Use of Money and Property	791,499	1,061,444	1,352,212
CHARGES FOR CURRENT SERVICES:			
Franchise Fees	2,168,413	2,186,867	2,525,300
Inspection Fees	47,804	48,285	43,700
Plan Check	1,666,019	1,653,000	1,700,000
Map Check	9,532	25,000	24,500
Planning Fees	211,732	183,300	180,000
Engineering Inspections	24,820	40,000	35,000
Development Services	7,427	7,500	15,600
Development Reimbursement	600,371	522,507	728,736
Assessment District and City Admin Fees	2,144,964	2,503,626	2,472,572
Utility Billing and Services	957,445	935,000	753,500
Police Services	86,726	48,270	128,465
Fire Services	413,287	378,829	375,946
Street Services	132,639	73,000	52,000
Recreation Programs - Libraries	7,332	6,000	6,000
Recreation Programs - Administration	61,092	44,850	76,003
Recreation Programs - General Recreation	1,209,184	1,290,266	1,297,668
Recreation Programs - Facilities	2,125,268	2,255,062	2,157,594
Park Maintenance and Use Fees	632,835	584,180	625,194
Library Fines and Fees	79,157	83,000	86,000
Miscellaneous	143,179	102,275	120,200
Total Estimated Charges for Current Services	12,729,227	12,970,817	13,403,978
OTHER REVENUES:			
Sale of Publications	381	550	300
Sale of Surplus Property	3,914	21,554	0
Third Party Recoveries	467,517	345,844	351,350
Revenues from Other Agencies	924,487	1,303,021	536,936
DUI Cost Recovery	43,149	31,490	25,000
Indirect Cost Recovery	257,302	220,000	220,000
Donations and Gifts	78,079	83,400	72,600
Reimbursement	432,995	345,349	440,020
Other	360,967	306,074	306,626
Total Estimated Other Revenues	\$ 2,568,790	\$ 2,657,282	\$ 1,952,832

GENERAL FUND REVENUE COMPARISON BY SOURCE

[Fund 100]

	Actual 6/30/2016	Amended Budget FY2016-17	Adopted Budget FY2017-18
GRANTS AND REVENUE FROM OTHER AGENCIES:			
Office of Traffic Safety	\$ 12,318	\$ 1	\$ 1
Board of Corrections Training Program	(4,914)	0	0
Other Police Grants	160,932	133,001	39,931
Other State Grants	216,356	541,257	69,000
Other Federal Grants	132,591	62,002	3
Fire Reimbursements	330	0	0
POST Reimbursement	18,151	13,000	10,000
State Homeowners Tax Relief	246,633	250,000	255,000
Total Estimated Grants and Revenue from Other Agencies	782,397	999,261	373,935
ELECTRIC FRANCHISE FEES:	5,937,021	6,374,514	6,647,583
OPERATING TRANSFERS IN:			
Municipal Services District Fund	2,326,038	2,540,176	2,341,855
Strategic Improvement Fund	0	200,000	100,000
Utility Impact Reimbursement Franchise Fees	1,200,000	1,200,000	1,200,000
Supplemental Law Enforcement Fund	100,000	300,000	100,000
Public Facilities Fund	355,798	0	0
Traffic Safety Fund	195,000	210,000	205,000
Housing Fund	4,002	432	0
Water Operations Fund	96,870	0	0
Workers' Compensation Insurance Fund	0	300,000	0
General Liability Insurance Fund	0	42,000	0
Post-Retirement Insurance/Accrual Fund	1,008	0	0
Miscellaneous Special Revenue Funds	38	0	0
Library Fund	2,991	0	0
Library Endowment Fund	0	5,616	0
Roseville Volunteer Collaborative Fund	0	2,131	0
Stoneridge West CFD #1 Construction Fund	0	2,870	0
CRCFD #1 Construction Fund	0	1,049	0
Automall CFD #1 Improvement Fund	0	407	0
Total Estimated Operating Transfers In	4,281,745	4,804,681	3,946,855
INDIRECT COST:	13,482,250	13,433,950	7,212,333
PRIOR YEAR OPERATING CARRYOVER:*	1,167,709	1,346,141	0
Total Estimated Operating Revenues, Transfers In, and Carryover	141,155,700	143,271,750	138,149,453
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
DEVELOPER'S CONTRIBUTION - PASS THROUGH REVENUES:	3,684,296	6,138,252	5,567,750
CAPITAL AND DEBT TRANSFERS IN:			
Gas Tax Fund	3,742	49,321	0
Highway Users Tax Fund	20,707	67,027	0
Utility Impact Reimbursement Fund	52,422	69,933	0
Traffic Signal Maintenance Fund	18,847	20,999	0
Public Facilities Fund	0	867,538	892,138
Solid Waste Operations Fund	55,850	73,288	0
Solid Waste Operations Fund - RFA Payment	144,964	145,511	145,027
Wastewater Operations Fund	80,296	137,006	0
Wastewater Operations Fund - RFA Payment	39,176	39,327	39,196
Wastewater Rehabilitation Fund	113,228	173,710	0
Water Operations Fund	12,413	13,829	0
Water Operations Fund - RFA Payment	361,234	362,598	361,391
Water Construction Fund	175,826	298,889	0
Electric Operations Fund	350,691	390,859	0
Electric Operations Fund - RFA Payment	394,928	395,989	395,989
Electric Construction Fund	0	197,530	0
General CIP Rehabilitation Fund	212,910	928,845	140,000
Automotive Services Fund	6,919	7,713	0
Automotive Replacement Fund	5,523	6,158	21,782
General Liability Insurance Fund	562	0	0
Total Estimated Capital and Debt Transfers In	2,050,236	4,246,070	1,995,523
REPAYMENT OF INTERFUND LOANS AND LOANS RECEIVED:	0	1,744,010	893,173
PRIOR YEAR CIP CARRYOVER:*	860,118	894,551	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	6,594,650	13,022,883	8,456,446
TOTAL ESTIMATED GENERAL FUND REVENUES	\$ 147,750,350	\$ 156,294,633	\$ 146,605,899

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

GENERAL FUND EMERGENCY RESERVE FUND

[Fund 125]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Transfer from General Fund	\$ 0	\$ 14,114,977	\$ 0
Total Estimated Operating Revenues and Transfers In	0	14,114,977	0
INCREASE (DECREASE) FROM OPERATIONS	0	14,114,977	0
Estimated Beginning Fund Balance	0	0	14,114,977
Increase (Decrease) from Operations	0	14,114,977	0
Estimated Ending Fund Balance Before Reserves	0	14,114,977	14,114,977
Less 10% of General Fund Operating Expenditures*	0	(14,114,977)	(13,703,072)
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ (0)	\$ 411,905

*Per Section 3.5 of the Annual Budget Ordinance

GENERAL FUND CONTRIBUTIONS BY DEVELOPERS FUND

[Fund 101]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Non-Construction Contribution by Developer	\$ 567,100	\$ 600,000	\$ 445,000
Interest	6,441	8,546	29,568
Total Estimated Operating Revenues and Transfers In	573,541	608,546	474,568
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Interfund Loan Principal Repayment from General Fund	0	0	40,000
Total Estimated Non-Operating Revenues and Transfers In	0	0	40,000
ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Interfund Loan to General Fund	0	1,000,000	0
Total Estimated Non-Operating Expenditures and Transfers Out	0	1,000,000	0
INCREASE (DECREASE) FROM OPERATIONS	573,541	(391,454)	514,568
Estimated Beginning Fund Balance	685,921	1,259,462	868,008
Increase (Decrease) from Operations	573,541	(391,454)	514,568
Estimated Unrestricted Ending Fund Balance	\$ 1,259,462	\$ 868,008	\$ 1,382,576

STRATEGIC IMPROVEMENT FUND

[Fund 110]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Community Benefit Fee	\$ 832,028	\$ 800,000	\$ 564,000
Interest	141,147	196,466	145,635
Transfer from North Central Roseville CFD #1	1,600,000	0	0
Transfer from Building Fund	1,650,000	0	0
Total Estimated Operating Revenues and Transfers In	4,223,175	996,466	709,635
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Strategic Improvements	52,386	60,000	50,000
Transfer to General Fund	0	200,000	100,000
Indirect Cost	8,894	11,356	10,474
Total Estimated Operating Expenditures and Transfers Out	61,280	271,356	160,474
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Animal Control Shelter Fund	892,752	30,543	0
Transfer from Public Facilities Fund	0	2,700,000	0
Interfund Loan Principal Repayment from Public Facilities Fund	0	0	403,840
Interfund Loan Principal Repayment from Fire Facilities Fund	0	0	345,000
Prior Year CIP Carryover*	6,654,000	5,438,293	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	7,546,752	8,168,836	748,840
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
East Radio Site Relocation	0	420,000	1,001,637
Regional Animal Control Facility	2,108,459	5,534,326	0
Transfer to General CIP Rehabilitation Fund	0	0	136
Interfund Loan to Public Facilities Fund	4,000,000	0	0
Interfund Loan to Downtown Parking Fund	1,967,137	1,500,000	0
Interfund Loan to Fire Facilities Fund	0	1,725,000	0
Total Estimated Non-Operating Expenditures and Transfers Out	8,075,596	9,179,326	1,001,773
INCREASE (DECREASE) FROM OPERATIONS	3,633,052	(285,380)	296,228
Estimated Adjusted Beginning Fund Balance*	9,705,236	7,899,995	7,614,615
Increase (Decrease) from Operations	3,633,052	(285,380)	296,228
Less CIP Carryover Reserve	(5,438,293)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 7,899,995	\$ 7,614,615	\$ 7,910,843

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

LITIGATION RESERVE FUND

[Fund 150]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 2,325	\$ 3,049	\$ 3,022
Total Estimated Operating Revenues and Transfers In	2,325	3,049	3,022
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Litigation Reserve	0	250,000	250,000
Total Estimated Operating Expenditures and Transfers Out	0	250,000	250,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	517
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	517
INCREASE (DECREASE) FROM OPERATIONS	2,325	(246,951)	(247,495)
Estimated Beginning Fund Balance	250,095	252,420	5,469
Increase (Decrease) from Operations	2,325	(246,951)	(247,495)
Estimated Unrestricted Ending Fund Balance	\$ 252,420	\$ 5,469	\$ (242,026)

Note: The Litigation Reserve Fund is used to fund unanticipated outside attorney fees. We anticipate that the expenses budgeted in FY2016-17 will not be spent, which will make that amount available in FY2017-18 and result in a positive fund balance after year end. If the expenses are incurred in FY2016-17, then the budgeted amount for FY2017-18 will be funded with a transfer from another fund.



Electric Funds Overview

Roseville Electric Utility is a rate-based utility that provides reliable electricity to Roseville residents and businesses. The enterprise funds associated with the utility include:

- Electric Operations Fund
- Electric Rate Stabilization Fund
- Electric Construction Fund
- Electric CARB Fund
- Traffic Signal Capital Fund
- Traffic Signal Maintenance Fund
- Traffic Signal Rehabilitation Fund

Revenue

The primary source of operating revenue in the electric funds is retail electricity sales to residential and business customers. Capital revenues include the Electric Backbone Mitigation Fee (paid by new development to offset improvement costs to the electric system) and Contribution in Aid of Construction (recovery of the costs of designing, installing and upgrading electric infrastructure required to connect customers to the electric system)

Operating Expenditures

Operating expenses represent the cost of acquiring and delivering electricity to our customers. Power supply and generation costs are the largest expense. Other expenses

include engineering, construction and maintenance, customer services, government relations, administration, traffic signals, and shared City services and technology projects. As provided under the City charter, the utility pays an in-lieu of franchise fee of 4 percent of total operating and capital expenditures to the City to fund police, fire, parks, and library services. The utility also shares in funding of the Utility Exploration Center with Environmental Utilities.

Capital Expenditures

Capital Improvement Projects (CIPs) are composed of capital expenditures related to the acquisition, expansion, or rehabilitation of electric utility infrastructure, technology, and vehicles.

Debt

Electric debt is the result of bonds originally issued to build the Roseville Energy Park (REP) and portions of the distribution system. Approximately 90 percent of total debt outstanding is attributable to construction of the REP. Opportunities to lower costs by refunding or refinancing debt are monitored, and enacted upon when advantageous for the utility.

ELECTRIC OPERATIONS FUND

[Fund 490]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Utility Sales	\$ 159,143,254	\$ 157,480,000	\$ 157,754,000
Retail Services and Public Benefits	4,686,661	4,600,000	4,600,000
Uncollectible Accounts	(333,595)	(400,000)	(350,000)
Electric Service Charge - Reconnect	18,375	20,000	185,000
Interest	315,790	412,894	446,556
Reimbursement	129,591	40,000	40,000
Other Revenue	484,965	300,000	302,750
Recovery of Indirect Cost	379,563	378,500	600,000
Prior Year Operating Carryover*	2,471,942	1,442,346	0
Total Estimated Operating Revenues, Transfers In, and Carryover	167,296,545	164,273,740	163,578,306
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Power Supply	72,346,843	72,976,350	74,672,513
Electric Power Plant	11,720,888	14,366,705	10,576,752
Electric Administration	3,496,359	4,377,428	5,614,495
Electric Regulatory and Legislative	1,315,392	1,739,682	1,349,080
Electric Engineering	2,412,125	2,961,149	2,841,049
Construction and Maintenance	11,951,655	14,624,824	13,543,267
Street Light Maintenance	375,819	647,500	647,500
Retail Services and Public Benefits	6,277,412	6,424,975	5,768,464
Utility Billing	1,816,708	1,524,364	2,656,859
Transfer to Post-Retirement Insurance/Accrual Fund	892,118	807,261	814,363
Operating Transfer to Traffic Signal Maintenance Fund	2,138,935	2,197,786	2,254,071
Transfer to Utility Exploration Center Fund	276,673	362,394	426,773
Franchise Fee Transfer	5,937,021	6,374,514	6,647,583
Rent Payment	394,928	395,989	395,989
Indirect Cost	2,041,684	2,072,324	1,921,675
Information Technology	884,693	967,179	0
Total Estimated Operating Expenditures and Transfers Out	124,279,254	132,820,423	130,130,433
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Contribution in Aid of Construction	4,052,555	0	0
Electric Backbone Mitigation Fee	1,361,092	0	0
Prior Year CIP Carryover*	10,883,819	690,948	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	16,297,466	690,948	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Capital Improvement Projects	6,224,708	0	0
Debt Service	16,184,972	16,520,524	16,363,456
Transfer to Electric Construction Fund - CIPs	5,943,149	13,286,607	16,191,216
Transfer to Electric Construction Fund - Vehicle Replacement	0	162,840	770,000
Transfer to Traffic Signal Rehabilitation Fund	360,000	360,000	0
Transfer to Electric Rate Stabilization Fund	7,000,000	0	0
Transfer to General Fund - EAM	350,691	390,859	0
Transfer to Utility Exploration Center Fund	(14,431)	300,089	0
Transfer to General CIP Rehabilitation Fund	0	37,764	0
Transfer to Community Development Block Grant Fund	12,500	0	0
Total Estimated Non-Operating Expenditures and Transfers Out	36,061,589	31,058,683	33,324,672
INCREASE (DECREASE) FROM OPERATIONS	23,253,169	1,085,582	123,201
Estimated Adjusted Beginning Balance Without Inventory*	25,352,022	45,681,990	36,446,168
Plus Estimated Inventory	8,830,545	9,620,452	9,620,452
Total Estimated Beginning Fund Balance	34,182,567	55,302,442	46,066,620
Increase (Decrease) from Operations	23,253,169	1,085,582	123,201
Less Operating Carryover Reserve	(1,442,346)	0	0
Less CIP Carryover Reserve	(690,948)	0	0
Less Accounting Change for CIPs (Transfer to Electric Construction Fund)**	0	(10,321,404)	0
Estimated Unrestricted Ending Fund Balance	\$ 55,302,442	\$ 46,066,620	\$ 46,189,821

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

**In FY 2016-17, Roseville Electric Utility implemented an accounting change to move Capital Improvement Projects to the Electric Construction Fund. This fund summary depicts the former accounting methodology in FY2015-16 and the new methodology in FY2016-17.

ELECTRIC RATE STABILIZATION FUND

[Fund 492]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 498,917	\$ 658,542	\$ 696,968
Transfer from Electric Operations Fund	7,000,000	0	0
Total Estimated Operating Revenues and Transfers In	7,498,917	658,542	696,968
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	29,606	39,765	41,613
Total Estimated Operating Expenditures and Transfers Out	29,606	39,765	41,613
INCREASE (DECREASE) FROM OPERATIONS	7,469,311	618,777	655,355
Estimated Beginning Fund Balance	50,767,779	58,237,090	58,855,867
Increase (Decrease) from Operations	7,469,311	618,777	655,355
Estimated Unrestricted Ending Fund Balance	\$ 58,237,090	\$ 58,855,867	\$ 59,511,222

ELECTRIC CONSTRUCTION FUND

[Fund 491]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 71,408	\$ 146,560	\$ 286,581
Vehicle Replacement Contributions	0	741,756	0
Contribution in Aid of Construction	0	3,500,000	4,000,000
Electric Backbone Mitigation Fee	0	1,000,000	1,000,000
Transfer from Automotive Replacement Fund - Vehicle Replacement	0	4,751,011	0
Transfer from Electric Operations Fund - Vehicle Replacement	0	162,840	770,000
Prior Year Operating Carryover*	0	91,637	0
Total Estimated Operating Revenues, Transfers In, and Carryover	71,408	10,393,804	6,056,581
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Vehicle Purchases	0	1,442,714	712,475
Indirect Cost	15,907	21,227	37,130
Total Estimated Operating Expenditures and Transfers Out	15,907	1,463,941	749,605
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Electric Operations Fund - CIPs	5,943,149	23,608,011	16,191,216
Transfer from Electric CARB Fund	0	0	5,200,000
Prior Year CIP Carryover*	2,618,755	3,366,855	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	8,561,904	26,974,866	21,391,216
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Advanced Metering Infrastructure	0	800,000	8,200,000
Electric Construction - New Services	0	3,500,000	4,000,000
Sierra Vista Substation	0	2,500,000	3,750,000
Zero Liquid Discharge Improvements	0	280,000	1,464,000
Critical Systems Rehabilitation	0	0	1,101,000
Electric Rehab Relay Replacement	474,711	462,026	954,000
Turbine and HRSG Rehabilitation	0	0	952,000
Electric Construction - 12kV Upgrade	0	540,000	769,000
Balance of Plant Rehabilitation	0	0	683,000
Cable Replacement Rehab	593,173	283,395	413,000
Rehab Failure Repl-Contrl Sys	548,868	3,211,672	350,000
Rehab Communications Equipment	0	210,000	173,000
ARC Flash Hazard Mitigation	0	0	163,000
REP 6204/05 60KV Relay Panel Upgrade	0	0	153,000
Fiddymnt 6029 60KV Relay Panel	0	0	121,000
West Plan UFLS Protection Upgrade	0	0	101,000
Facilities Rehab Project	96,652	103,280	100,000
SCADA System Upgrade/Cyber Security	0	40,000	80,000
Fiber Storage Loop Rebuild	0	45,000	57,000
Roseville Power Plant 2 Rehabilitation	701	1,519,299	50,000
Douglas Substation Rehab/Network	969,229	4,771,909	0
Customer Information System (CIS) Replacement	0	2,151,736	0
Park Substation Transformer Replacement	0	1,700,000	0
Combustion Turbine Gear Replacement	531,572	1,183,428	0
Electric Dispatch Center	0	500,000	0
Attemperator Redesign - Install	0	415,000	0
Cirby - Douglas - Berry Fiber Add	0	300,000	0
Community Solar Project	0	275,000	0
Fiddymnt Substation DFR Replacement	7,408	222,592	0
South East Circuit Switcher Replacement	0	200,000	0
Rehab Substation Battery Replacement	51,303	142,906	0
60kV Restringing	10,181	113,057	0
Downtown Specific Plan - Electric Addition	0	100,000	0
Electric Vehicle Program	0	35,000	0
Berry Street Circuit Breaker Replacement Rehabilitation	321,881	6,002	0
Load Management Project	0	5,000	0
Electric Rehab Failure Replacement	452,813	0	0
Uncollectible Accounts	26,908	0	0
Transfer to General CIP Rehabilitation Fund (Enterprise Resource Planning)	0	500,000	781,852
Transfer to General CIP Rehabilitation Fund (800 MHz Radios)	0	20,070	556,265
Transfer to General CIP Rehabilitation Fund (IT/Facilities Rehabilitation)	72,950	167,326	0
Transfer to Traffic Signal Rehabilitation Fund	0	0	360,000
Transfer to Facility Rehabilitation Fund	0	0	171,584
Transfer to Information Technology Replacement Fund	0	0	85,935
Transfer to Utility Exploration Center Fund	0	50,000	50,000
Transfer to General Fund (Enterprise Asset Management)	0	197,530	0
Total Estimated Non-Operating Expenditures and Transfers Out	4,158,349	26,551,228	25,639,636
INCREASE (DECREASE) FROM OPERATIONS	4,459,055	9,353,501	1,058,556
Estimated Adjusted Beginning Fund Balance*	3,120,234	4,120,798	13,474,299
Increase (Decrease) from Operations	4,459,055	9,353,501	1,058,556
Less Operating Carryover Reserve	(91,637)	0	0
Less CIP Carryover Reserve	(3,366,855)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 4,120,798	\$ 13,474,299	\$ 14,532,855

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

ELECTRIC CARB FUND

[Fund 496]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 46,888	62,025	83,625
GHG Auction Proceeds	2,130,920	0	0
Prior Year Operating Carryover*	0	338,629	0
Total Estimated Operating Revenues, Transfers In, and Carryover	2,177,808	400,654	83,625
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Program Rebates/Other Costs	281,042	1,338,629	0
Total Estimated Operating Expenditures and Transfers Out	281,042	1,338,629	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to Electric Construction Fund	0	0	5,200,000
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	5,200,000
INCREASE (DECREASE) FROM OPERATIONS	1,896,767	(937,975)	(5,116,375)
Estimated Adjusted Beginning Fund Balance*	4,678,187	6,236,325	5,298,350
Increase (Decrease) from Operations	1,896,767	(937,975)	(5,116,375)
Less Operating Carryover Reserve	(338,629)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 6,236,325	\$ 5,298,350	\$ 181,975

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

TRAFFIC SIGNAL CAPITAL FUND

[Fund 213]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Current Services	\$ 0	\$ 101,498	\$ 0
Interest	0	0	6,788
Transfer from Traffic Signal Fund	0	0	101,498
Transfer from Automotive Replacement Fund	0	801,820	0
Total Estimated Operating Revenues and Transfers In	0	903,318	108,286
ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Traffic Signal Vehicle Replacement	0	356,184	0
Total Estimated Non-Operating Expenditures and Transfers Out	0	356,184	0
INCREASE (DECREASE) FROM OPERATIONS	0	547,134	108,286
Estimated Beginning Fund Balance	0	0	547,134
Increase (Decrease) from Operations	0	547,134	108,286
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ 547,134	\$ 655,420

TRAFFIC SIGNAL MAINTENANCE FUND

[Fund 225]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 7,263	\$ 9,482	\$ 12,207
Plan Check Fee	497	10,000	0
Development Reimbursement	15,440	0	7,500
Other Revenues	66,111	0	0
Transfer from Electric Operations Fund - Operations	2,138,935	2,197,786	2,254,071
Prior Year Operating Carryover*	0	19,100	0
Total Estimated Operating Revenues, Transfers In, and Carryover	2,228,247	2,236,368	2,273,778
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Traffic Signals	1,801,646	1,895,843	1,832,634
Transfer to Post-Retirement Insurance/Accrual Fund	11,487	12,539	37,431
Transfer to Traffic Signal Capital Fund	0	0	101,498
Indirect Cost	170,232	170,879	105,715
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT	1,983,365	2,079,261	2,077,278
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	39,846	20,999	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	39,846	20,999	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Traffic Signal Maintenance/Upgrades	304,761	312,600	297,500
Transfer to General Fund	18,847	20,999	0
Transfer to General CIP Rehabilitation Fund	0	0	13,203
Total Estimated Non-Operating Expenditures and Transfers Out	323,608	333,599	310,703
INCREASE (DECREASE) FROM OPERATIONS	(38,880)	(155,493)	(114,203)
Estimated Adjusted Beginning Fund Balance*	1,238,077	1,159,098	1,003,605
Increase (Decrease) from Operations	(38,880)	(155,493)	(114,203)
Less Operating Carryover Reserve	(19,100)	0	0
Less CIP Carryover Reserve	(20,999)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,159,098	\$ 1,003,605	\$ 889,402

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

TRAFFIC SIGNAL REHABILITATION FUND

[Fund 228]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 1,399	\$ 2,049	\$ 6,680
Transfer from Electric Operations Fund	360,000	360,000	0
Total Estimated Operating Revenues and Transfers In	361,399	362,049	6,680
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Transfer from Electric Construction Fund	0	0	360,000
Total Estimated Non-Operating Revenues and Transfers In	0	0	360,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Traffic Signal Rehabilitation Projects	0	229,000	240,000
Total Estimated Non-Operating Expenditures and Transfers Out	0	229,000	240,000
INCREASE (DECREASE) FROM OPERATIONS	361,399	133,049	126,680
Estimated Beginning Fund Balance	0	361,399	494,448
Increase (Decrease) from Operations	361,399	133,049	126,680
Estimated Unrestricted Ending Fund Balance	\$ 361,399	\$ 494,448	\$ 621,128

Environmental Utilities Funds Overview



Environmental Utilities Funds

Environmental Utilities is a group of rate-based utilities that provide water, wastewater, recycled water, and solid waste services to Roseville residents and businesses. Overviews of the Operations Funds for each of the services provided by Environmental Utilities are included below. In addition to the four services, Environmental Utilities also includes an Environmental Utilities Technical Services Fund, which provides engineering support for all of the services provided by the department.

Water Funds

The water utility purchases, treats, and distributes potable water to approximately 42,000 accounts. The rate-based Water Operations Fund provides for the purchase, treatment, and delivery of water to the Roseville community, and accounts for the majority of financial resources in the water utility. Other water funds:

- Water Rate Stabilization Fund
- Water Construction Fund
- Water Rehabilitation Fund

Revenue

The primary source of revenue in the water funds is water sales and services, or water service rates paid by customers. The water utility is subject to the provisions of Proposition 218, which requires that the water rates cannot exceed the cost to the utility to provide the service.

Expenses

The utility is also responsible for maintenance of infrastructure and implementation of water efficiency programs. The Water Operations Fund budget includes projected operational costs, continued implementation of metered billing, and new regulatory requirements in addition to planning for continued water service reliability. The budget also includes a set aside for future infrastructure rehabilitation and replacement.

The majority of fund expenses are for operations, water purchase, City-owned water treatment plant and water storage, water distribution, water efficiency programs, rent, and City indirect charges. The water utility also funds a portion of the administrative and engineering services that support water, wastewater and solid waste utilities.

Environmental Utilities Funds Overview

Debt

The City is obligated to meet debt service coverage related to long-term debt as part of a rate covenant made to bondholders. The rate covenants outlined in the Certificates of Participation (COPs) issued in 2007 and refunded in 2015 for water capital improvement projects requires a minimum debt service coverage ratio of 120 percent. While connection fees are the primary source of payment of debt service, water utility revenue is the ultimate security for repayment of debt.

Water CIPs

The utility has operating, construction, and rehabilitation capital programs. These projects typically include technology, pipelines, and facilities.

Wastewater Funds

The Environmental Utilities Department operates the City's Wastewater utility, which collects and treats wastewater for Roseville and its regional partners, South Placer Municipal Utility District and Placer County. The utility has also been designated a regional provider of recycled water for areas in the City and Placer County. The rate-based Wastewater Operations Fund provides for the treatment of water at the City's two wastewater treatment plants, and accounts for the majority of financial resources in the Wastewater utility. Other Wastewater funds are:

- Wastewater Rate Stabilization Fund
- Wastewater Rehabilitation Fund

Revenue

The primary source of revenue in the Wastewater fund is from utility rates paid by customers. The Wastewater utility is subject to the provisions of Proposition 218, which requires that the wastewater rates cannot exceed the cost to the utility to provide the service.

Expenses

In addition to operational costs, the budget includes a set aside for future infrastructure rehabilitation and replacement. The majority of fund expenses are operational costs, wastewater treatment at the two City-owned wastewater treatment plants, rent, and City indirect charges.

Debt

As a partner in the South Placer Wastewater Authority (SPWA) JPA, the City is obligated to meet certain debt service coverage ratios related to long-term debt. The rate covenant outlined

in bond documents where debt was issued for wastewater capital improvement projects requires a minimum debt service coverage ratio of 110 percent. While connection fees are the primary source of payment of debt service, wastewater utility revenue is the ultimate security for repayment of the City's portion of the debt.

Wastewater CIPs

The utility has operating and rehabilitation capital programs. These projects typically include technology, pipelines, and facilities.

Solid Waste Funds

The Environmental Utilities Department operates the City's Solid Waste utility. The utility collects, recycles, and disposes of refuse for residential and commercial customers, and oversees the maintenance of the closed Roseville Sanitary Landfill. The rate-based Solid Waste Operations Fund provides for the collection of refuse and transport to the landfill, and accounts for the majority of financial resources in the utility. Other Solid Waste funds are:

- Solid Waste Rate Stabilization Fund
- Solid Waste Capital Purchase Fund
- Solid Waste Rehabilitation Fund

Revenue

The primary source of revenue in the Solid Waste funds is from utility rates paid by customers. The utility is subject to the provisions of Proposition 218, which requires that the solid waste rates cannot exceed the cost to the utility to provide the service.

Expenses

The Solid Waste Operations Fund budget includes operational costs associated with inflation, regulatory compliance, and the implementation of programs aimed at increasing diversion from the waste stream. In addition, the budget includes a set aside for the rehabilitation and replacement of existing cans and bins that require it. The majority of fund expenses are operating costs to drop waste at the landfill (tipping fees), and City indirect charges.

Solid Waste CIPs

The utility has operating, capital purchase, and rehabilitation capital programs. These projects typically include technology, cans, bins, and facilities.

WATER OPERATIONS FUND

[Fund 480]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Water Sales and Services	\$ 21,302,207	\$ 25,643,000	\$ 27,710,000
Plan Check/Inspection Fees	13,434	3,000	3,000
Interest	121,266	157,095	129,525
Reimbursements	2,326	0	0
Installation Tap	120,978	85,000	85,000
Backflow Device Repair and Test	99,348	35,000	35,000
New Water Meter Installation	433,406	298,300	298,307
State Bonds and Grants	(454)	0	0
Recovery of Indirect Cost	716	0	0
Other Revenue	102,904	7,500	10,250
Contribution from Water Construction Fund	0	434,675	1,860,000
Transfer from Solid Waste Fund	25,081	56,439	58,500
Indirect Cost (from EU Technical Services Fund)	196,932	214,164	319,357
Indirect Cost (from Wastewater and Solid Waste Operations)	1,181,563	1,285,002	3,702,827
Prior Year Operating Carryover*	388,441	328,169	0
Total Estimated Operating Revenues, Transfers In, and Carryover	24,013,229	28,603,784	34,270,266
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Administration	1,563,747	2,427,305	2,668,102
Contingency for Water Operations	0	0	1,127,661
Asset Management	363,881	418,911	525,464
Water Treatment and Storage	3,777,330	3,317,068	4,159,438
Purchased Water	307,052	1,871,526	835,537
Water Administration	860,230	1,371,086	2,145,603
Water Distribution	5,054,137	6,186,405	6,289,881
Water Efficiency	1,472,919	2,193,020	2,014,441
Utility Billing	0	0	2,682,782
Transfer to Automotive Replacement Fund	0	349,727	0
Transfer to Post-Retirement Insurance/Accrual Fund	363,707	309,771	323,025
Transfer to Utility Exploration Center Fund - Operations	92,226	146,872	144,740
Transfer to Utility Exploration Center Fund - Program Tours	5,997	7,000	8,000
Transfer to Water Rate Stabilization Fund	3,650,000	1,150,000	500,000
Transfer to Water Rehabilitation Fund	3,750,000	3,000,000	3,500,000
Transfer to General Fund	96,870	0	0
Transfer to Utility Impact Reimbursement Fund	754,503	736,100	736,100
Rent Payment	361,234	362,598	361,391
Indirect Cost - Environmental Utilities Engineering	1,427,312	1,145,869	1,163,828
Indirect Cost	2,449,361	2,425,728	700,135
EU Outreach	172,608	424,449	335,500
Total Estimated Operating Expenditures and Transfers Out	26,523,113	27,843,435	30,221,628
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	1,400,090	945,310	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	1,400,090	945,310	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Capital Improvement Projects	192,998	1,200,000	6,200,000
Water Technology Replacement	98,796	250,000	250,000
Transfer to Water Construction Fund	133,421	108,421	158,350
Transfer to General Fund - CIP Contribution	12,413	13,829	0
Transfer to Utility Exploration Center Fund	17,941	121,852	16,667
Transfer to Water Rehabilitation Fund - General Fund CIP Rehab	0	98,402	99,609
Transfer to Wastewater Operations Fund	649,422	926,225	416,667
Total Estimated Non-Operating Expenditures and Transfers Out	1,104,992	2,718,729	7,141,293
INCREASE (DECREASE) FROM OPERATIONS	(2,214,786)	(1,013,070)	(3,092,655)
Estimated Adjusted Beginning Fund Balance Without Inventory*	14,413,764	10,948,219	9,935,149
Plus Estimated Inventory	449,790	427,070	427,070
Total Estimated Adjusted Beginning Fund Balance	14,863,554	11,375,289	10,362,219
Increase (Decrease) from Operations	(2,214,786)	(1,013,070)	(3,092,655)
Estimated Ending Fund Balance Before Economic Reserve	12,648,768	10,362,219	7,269,564
Less Operating Carryover Reserve	(328,169)	0	0
Less CIP Carryover Reserve	(945,310)	0	0
Less Economic Reserve	(2,652,311)	(2,784,344)	(3,022,163)
Estimated Unrestricted Ending Fund Balance	\$ 8,722,978	\$ 7,577,875	\$ 4,247,401

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

WATER RATE STABILIZATION FUND

[Fund 484]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 31,735	\$ 42,297	\$ 86,864
Transfer from Water Operations Fund	3,650,000	1,150,000	500,000
Total Estimated Operating Revenues and Transfers In	3,681,735	1,192,297	586,864
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	733	2,721	4,730
Total Estimated Operating Expenditures and Transfers Out	733	2,721	4,730
INCREASE (DECREASE) FROM OPERATIONS	3,681,002	1,189,576	582,134
Estimated Beginning Fund Balance	2,932,621	6,613,623	7,803,199
Increase (Decrease) from Operations	3,681,002	1,189,576	582,134
Estimated Unrestricted Ending Fund Balance	\$ 6,613,623	\$ 7,803,199	\$ 8,385,333

WATER CONSTRUCTION FUND

[Fund 481]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 278,086	367,846	438,052
Interfund Loan Interest Repayment from Westpark CFD #1 Fund	(4,753)	0	0
Interfund Loan Interest Repayment from Water Rehabilitation Fund	52,806	42,130	36,200
Water Connection Fees	6,324,789	9,027,000	7,000,000
Water Construction Reimbursement	422,275	0	0
Revenue from Other Agencies	0	125,000	125,000
State Bonds and Grants	1,230,763	40,000	0
Other Revenue	53,709	180,001	0
Transfer from Water Operations Fund	133,421	108,421	158,350
Total Estimated Operating Revenues and Transfers In	8,491,096	9,890,398	7,757,602
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to Water Operations Fund	0	124,675	0
Indirect Cost	45,750	50,615	60,733
Total Estimated Operating Expenditures and Transfers Out	45,750	175,290	60,733
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interfund Loan Principal Repayment from Water Rehabilitation Fund	237,340	243,150	249,080
Interfund Loan Principal Repayment from Westpark CFD #1 Fund	675,887	0	0
Prior Year CIP Carryover*	9,654,709	17,114,361	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	10,567,936	17,357,511	249,080
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Westside Tank/Pump Station Project	72,177	13,371,997	0
Intertie-Zone 4 Pump Back Pump Station	457,186	258,602	0
Regional Water Supply Reliability Station	89,812	610,557	0
Woodcreek North Well	10,224	682,809	0
Groundwater Management Plan	250,071	584,199	225,000
Aquifer Storage/Recovery Program	0	440,067	0
Integrated Regional Water Management Proposition 84 Well	13,089	319,716	0
Cook Riolo Road Bridge 24-Inch Pipe	16,993	0	0
Westbrook Monitoring Well	193,172	0	0
Regional/PCWA Water Model Development	0	142,939	0
Water Treatment Plant Expansion #3	0	99,377	0
Process Control Standards	13,678	48,876	0
Connection Fee Analysis	0	25,501	0
Well 9 Pump Station Project	0	1,000,000	1,500,000
Cook Riolo to Baseline 24 Wtr	0	0	2,050,000
Well 18 Pump Station	0	0	1,000,000
Transfer to General Fund	175,826	298,889	0
Transfer to Solid Waste Operations Fund - CIP Contribution	8,367	696,691	0
Transfer to Wastewater Rehabilitation Fund	875	32,125	0
Transfer to Water Operations Fund	0	310,000	1,860,000
Transfer to General CIP Rehabilitation Fund	0	1,400	0
Debt Service	4,038,544	4,130,950	4,136,300
Total Estimated Non-Operating Expenditures and Transfers Out	5,340,014	23,054,695	10,771,300
INCREASE (DECREASE) FROM OPERATIONS	13,673,267	4,017,924	(2,825,351)
Estimated Adjusted Beginning Fund Balance*	23,805,277	20,364,183	24,382,107
Increase (Decrease) from Operations	13,673,267	4,017,924	(2,825,351)
Less CIP Carryover Reserve	(17,114,361)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 20,364,183	\$ 24,382,107	\$ 21,556,756

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

WATER REHABILITATION FUNDS

[Fund 482 & 483]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Water Meter Installation	\$ 102,782	\$ 0	\$ 0
Interest	70,850	93,486	139,403
Reimbursement	20,081	0	0
Miscellaneous Income	65	0	0
Transfer from Water Operations Fund	3,500,000	3,000,000	3,500,000
Prior Year Operating Carryover*	0	32,521	0
Total Estimated Operating Revenues, Transfers In, and Carryover	3,693,778	3,126,007	3,639,403
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Interfund Loan Interest Payment to Water Construction Fund	47,940	42,130	36,200
Transfer to Post-Retirement Insurance/Accrual Fund	15,292	15,700	1,619
Indirect Cost	20,880	14,177	20,003
Total Estimated Operating Expenditures and Transfers Out	84,112	72,007	57,822
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Water Technology Replacement	250,000	250,000	250,000
EU Engineering Technology Replacement	25,000	25,000	25,000
Transfer from Wastewater Rehabilitation Fund	1,827	197,554	0
Transfer from Water Operations Fund	98,796	98,402	99,609
Transfer from Highway Users Tax Fund	0	20,000	0
Interfund Loan Principal Payment from Westpark CFD #1 Fund	675,887	0	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	2,272,124	1,740,620	374,609
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Atlantic Street 22-Inch Water Rehabilitation	610,384	0	0
Sunrise Ave I-80 21-Inch Water Condition	0	150,000	0
ARC Flash Mitigation-Remote	4,111	464,497	0
Atlantic Street 6/12 Intersection RR Crossing	0	300,000	0
Water Facilities Condition Assessment	0	300,000	0
Sunrise Ave. 24-Inch Water System Rehabilitation	0	1,125,000	0
Water Treatment Plant 2MG Tank Rehab	0	1,525,000	0
Well 6 Column Pipe Rehabilitation	0	0	90,000
Meter Replacement	145,805	150,000	150,000
Water Meter Retrofit - MFD	0	180,000	180,000
Water Rehab Program Support	0	75,000	75,000
Water Technology Replacement	3,232	54,354	50,000
Water EU Engineering Technology Replacement	3,533	25,000	25,000
Transfer to IT Replacement Fund	0	0	47,275
Transfer to Facility Rehabilitation Fund	0	0	2,195
Transfer to General CIP Rehabilitation Fund	173,912	281,330	562,116
Transfer to Wastewater Operations Fund	49,382	110,000	0
Transfer to Wastewater Rehabilitation Fund	39,479	2,386,346	0
Interfund Loan Principal Payment to Water Construction Fund	237,340	243,150	249,080
Total Estimated Non-Operating Expenditures and Transfers Out	1,267,178	7,369,677	1,430,666
INCREASE (DECREASE) FROM OPERATIONS	4,614,612	(2,575,057)	2,525,524
Estimated Adjusted Beginning Fund Balance*	5,631,872	9,064,299	6,489,243
Increase (Decrease) from Operations	4,614,612	(2,575,057)	2,525,524
Less Operating Carryover Reserve	(32,521)	0	0
Less CIP Carryover Reserve	(1,149,664)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 9,064,299	\$ 6,489,243	\$ 9,014,767

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

ENVIRONMENTAL UTILITIES TECHNICAL SERVICES FUND

[Fund 485]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 2,565	\$ 3,444	\$ 5,449
Plan Check and Inspection Fees	49,542	494,571	441,027
Recovery of Indirect Cost	82,795	148,160	0
Miscellaneous Revenue	245,111	30,723	18,089
Transfer to Solid Waste Operations Fund	129,683	146,469	195,972
Transfer to Wastewater Operations Fund	791,456	920,191	1,089,849
Transfer to Water Operations Fund	1,427,312	1,145,869	1,163,828
Prior Year Operating Carryover*	8,660	9,000	0
Total Estimated Operating Revenues, Transfers In, and Carryover	2,737,125	2,898,427	2,914,214
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Environmental Utilities Technical Services	2,139,066	2,346,675	2,435,481
Water Rehabilitation Technology Replacement	25,000	25,000	25,000
Transfer to Post-Retirement Insurance/Accrual Fund	74,818	31,760	11,687
Indirect Cost	263,384	261,323	153,508
Indirect Cost - EU Asset Management	36,388	41,984	266,810
Indirect Cost - EU Admin	160,544	172,180	52,547
Total Estimated Operating Expenditures and Transfers Out	2,699,200	2,878,922	2,945,033
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
General CIP Rehabilitation Fund	0	21,094	0
Total Estimated Non-Operating Expenditures and Transfers Out	0	21,094	0
INCREASE (DECREASE) FROM OPERATIONS	37,926	(1,589)	(30,819)
Estimated Adjusted Beginning Fund Balance*	3,482	32,408	30,819
Increase (Decrease) from Operations	37,926	(1,589)	(30,819)
Less Operating Carryover Reserve	(9,000)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 32,408	\$ 30,819	\$ (0)

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund supports the three Environmental Utilities funds (Water, Wastewater, and Solid Waste) and is intended to have a zero fund balance at the end of each fiscal year. When unanticipated expenses or transfers occur at year end, adjustments are made in the following fiscal year.

WASTEWATER OPERATIONS FUND

[Fund 470]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Rental Revenue	\$ 37,812	\$ 0	\$ 0
Inspection and Plan Check Fees	108,453	60,000	95,000
Industrial Wastewater Treatment Charges	209,358	170,000	65,000
Reimbursed Wastewater Operating Costs	8,190,349	6,975,105	7,427,678
Wastewater Services	24,994,061	26,426,000	28,292,000
Recycled Water Sales	767,605	575,000	0
Installation Tap	51,305	44,000	35,700
From Other Agencies	0	130,143	0
Interest	136,889	172,728	206,536
Miscellaneous	53,734	7,500	0
Transfer from Wastewater Rehabilitation Fund - Operations	0	1,321,906	0
Prior Year Operating Carryover*	447,106	195,319	0
Total Estimated Operating Revenues, Transfers In, and Carryover	34,996,672	36,077,701	36,121,914
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Wastewater Administration	739,610	928,232	1,713,832
Contingency for Wastewater Operations	0	0	816,000
Dry Creek Wastewater Treatment Plant	6,007,982	7,163,675	7,328,741
EU Maintenance	918,996	1,706,059	1,362,997
Industrial Treatment	268,739	386,662	289,378
Environmental Treatment Lab	528,265	698,280	741,426
Pleasant Grove Wastewater Treatment Plant	5,962,470	6,860,030	6,873,151
Wastewater Collection	4,534,251	5,245,587	5,261,020
Recycled Water	296,273	555,361	545,247
Transfer to Post-Retirement Insurance/Accrual Fund	471,486	384,046	436,654
Transfer to Automotive Replacement Fund	0	447,720	0
Transfer to Water Operations Fund	25,081	0	0
Transfer to Utility Exploration Center Fund - Operations	92,226	146,872	144,740
Transfer to Utility Exploration Center Fund - Program Tours	5,997	7,000	8,000
Transfer to Wastewater Rate Stabilization Fund	650,000	975,000	1,250,000
Transfer to Wastewater Rehabilitation Fund	6,750,000	6,500,000	7,500,000
Transfer to Utility Impact Reimbursement Fund	686,545	669,800	669,800
Rent Payment	39,176	39,327	39,196
Indirect Cost	2,083,208	2,186,211	853,146
Indirect Cost - EU Asset Management	109,164	125,956	157,639
Indirect Cost - Environmental Utilities	481,617	516,545	800,431
Indirect Cost - Utility Billing	0	0	893,344
Indirect Cost - Environmental Utilities Technical Services	791,456	920,191	1,089,849
EU Outreach	35,532	88,716	85,500
Total Estimated Operating Expenditures and Transfers Out	31,478,072	36,551,270	38,860,091
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Solid Waste Operations Fund	649,401	926,225	416,667
Transfer from Water Operations Fund	649,422	926,226	416,667
Transfer from Water Rehabilitation Fund	49,382	110,000	0
Transfer from Wastewater Rehabilitation Fund - Capital	32,921	534,450	115,000
Prior Year CIP Carryover*	590,281	1,180,466	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	1,971,408	3,677,367	948,334
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Capital Improvement Projects	2,069,762	3,698,885	1,365,000
Transfer to General Fund - CIP Contribution	80,296	137,006	0
Transfer to Wastewater Rehabilitation Fund - General Fund CIP Rehab	21,357	180,427	10,804
Transfer to Wastewater Technology Replacement	120,209	250,000	250,000
Transfer to Water Operations Fund	0	56,440	58,500
Transfer to Utility Exploration Center Fund	17,941	121,852	16,667
Total Estimated Non-Operating Expenditures and Transfers Out	2,309,565	4,444,610	1,700,971
INCREASE (DECREASE) FROM OPERATIONS	3,180,442	(1,240,812)	(3,490,814)
Estimated Adjusted Beginning Fund Balance Without Inventory*	17,363,463	19,099,827	17,859,014
Plus Estimated Inventory	4,695	72,989	72,989
Total Estimated Adjusted Beginning Fund Balance	17,368,158	19,172,815	17,932,003
Increase (Decrease) from Operations	3,180,442	(1,240,812)	(3,490,814)
Estimated Ending Fund Balance Before Reserves	20,548,600	17,932,003	14,441,189
Less Operating Carryover Reserve	(195,319)	0	0
Less CIP Carryover Reserve	(1,180,466)	0	0
Less Economic Reserve	(3,147,807)	(3,655,127)	(3,886,009)
Estimated Unrestricted Ending Fund Balance	\$ 16,025,008	\$ 14,276,876	\$ 10,555,179

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

WASTEWATER RATE STABILIZATION FUND

[Fund 475]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 26,190	\$ 34,738	\$ 45,085
Transfer from Wastewater Operations Fund	650,000	975,000	1,250,000
Total Estimated Operating Revenues and Transfers In	676,190	1,009,738	1,295,085
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	1,279	2,165	2,338
Total Estimated Operating Expenditures and Transfers Out	1,279	2,165	2,338
INCREASE (DECREASE) FROM OPERATIONS	674,911	1,007,573	1,292,747
Estimated Beginning Fund Balance	2,546,620	3,221,531	4,229,104
Increase (Decrease) from Operations	674,911	1,007,573	1,292,747
Estimated Unrestricted Ending Fund Balance	\$ 3,221,531	\$ 4,229,104	\$ 5,521,851

WASTEWATER REHABILITATION FUNDS

[Fund 471 & 474]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 231,395	306,007	354,307
Connection Fees - Local	309,485	346,500	350,000
Connection Fees - Regional	6,654,784	7,480,000	7,000,000
Placer County Grants	0	481,599	0
From Other Agencies	0	2,073,624	1,931,707
Reimbursed Wastewater Operating Costs	0	398,767	0
Interfund Loan Interest Repayment from Solid Waste Operations Fund	2,838	0	0
Miscellaneous	47	667,465	0
Prior Year Operating Carryover*	0	42,602	0
Total Estimated Operating Revenues, Transfers In, and Carryover	7,198,548	11,796,564	9,636,014
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Connection Fees to SPWA	6,631,881	7,480,000	7,000,000
Transfer to Wastewater Operations Fund	0	1,321,906	0
Indirect Cost	41,780	48,713	39,422
Total Estimated Operating Expenditures and Transfers Out	6,673,661	8,850,619	7,039,422
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Wastewater Technology Replacement	250,000	250,000	250,000
Transfer from Highway Users Tax Fund	875	32,125	0
Transfer from Water Construction Fund	875	32,125	0
Transfer from Water Rehabilitation Fund	39,479	2,386,346	0
Transfer from Wastewater Operations Fund	6,641,566	6,680,427	7,510,804
Interfund Loan Principal Repayment from Solid Waste Operations Fund	114,512	57,817	0
Prior Year CIP Carryover*	8,994,016	10,533,417	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	16,041,323	19,972,257	7,760,804
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Upgrade Sewer Line	132,986	150,000	150,000
Wastewater Clean Out Installation	44,432	50,000	50,000
Wastewater Sewer Manhole Upgrade	0	250,000	250,000
Wastewater Sewer Service Upgrade	85,491	100,000	100,000
Wastewater Rehab-Emergency Collect	84,215	500,000	500,000
Wastewater Rehab-Program Support	68	75,000	0
Wastewater Technology Replacement	4,244	54,354	50,000
Wastewater System Model	168,951	238,593	0
Wastewater Shop Expansion	5,369	0	0
EU-SCADA System Assessment	2,436,548	6,650,975	0
Shadowbrook Lift Station Well Rep	320,244	1,070,813	550,000
Nevada Ave Sewer Main Realign	1,718	0	0
DCWWTP Tertiary Filter Project	0	765,000	0
DCWWTP Plc Rehabilitation Proj	3,771	396,229	1,000,000
Vactor Washout Facility	3,576	131,256	0
Wastewater Collection System Rehabilitation Project	3,002	1,046,998	0
Wastewater Interceptor Cleaning Project	76	99,924	15,000
Wastewater Inspection/Condition PH2	0	315,000	0
WWTP Condition Assessment	25,667	944,333	0
Maximo/Granite XP Integrated Database Management	0	150,000	0
DCWWTP Nitrate Reduction	61,145	1,638,855	3,766,451
PG-DCWWTP Second Clarifier Coating	0	680,000	0
Historical Data Repository	0	3,800,000	0
Dry Creek WWTP Cogeneration	0	1,091,616	407,919
Castle Court Lift Station Rehabilitation	0	0	50,000
Wastewater and Water Reliability	0	0	90,000
CIPP Sewer Rehabilitation 2013	1,036	1,880,205	0
Dry Crk/PI Gr WWTP Arc Flash	415,566	268,843	0
Atkinson St at Dry Creek WW Pipe	707	310,791	0
Transfer to General Fund	113,228	173,710	0
Transfer to General CIP Rehabilitation Fund	107,756	309,847	462,246
Transfer to Solid Waste Operations Fund	8,367	696,691	0
Transfer to Wastewater Operations Fund - Capital	32,921	534,450	115,000
Transfer to Water Rehabilitation Fund	1,827	197,554	0
Transfer to Facility Rehabilitation Fund	0	0	10,193
Transfer to IT Replacement Fund	0	0	68,975
Total Estimated Non-Operating Expenditures and Transfers Out	4,062,911	24,571,037	7,635,784
INCREASE (DECREASE) FROM OPERATIONS	12,503,298	(1,652,835)	2,721,612
Estimated Adjusted Beginning Fund Balance*	15,207,072	17,134,351	15,481,516
Increase (Decrease) from Operations	12,503,298	(1,652,835)	2,721,612
Less Operating Carryover Reserve	(42,602)	0	0
Less CIP Carryover Reserve	(10,533,417)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 17,134,351	\$ 15,481,516	\$ 18,203,128

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

SOLID WASTE OPERATIONS FUND

[Fund 460]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Rental Revenue	\$ 2,129	\$ 1,875	\$ 2,129
Refuse Service Charges	21,769,252	21,371,620	22,024,000
Recycling Revenue	286,327	320,000	200,000
State Bonds and Grants	68,777	15,000	0
From Other Agencies	330,116	0	0
Interest	135,621	180,272	197,609
Miscellaneous	17,657	1,000	1,450
Prior Year Operating Carryover*	315,137	352,149	0
Total Estimated Operating Revenues, Transfers In, and Carryover	22,925,015	22,241,916	22,425,188
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Solid Waste Administration	742,134	977,002	1,518,447
Solid Waste Collection and Disposal	13,358,596	14,556,111	14,357,903
Recycling	661,352	691,678	703,823
Green Waste Program	1,644,808	1,744,993	1,753,306
Organic Waste Program	(92)	493,150	459,135
Interfund Loan Interest Payment to Wastewater Rehabilitation Fund	2,834	0	0
Street Sweeping	981,138	1,203,185	1,318,704
Transfer to Post-Retirement Insurance/Accrual Fund	237,597	212,041	241,623
Transfer to Automotive Replacement Fund	0	560,364	0
Transfer to Utility Exploration Center Fund - Operations	92,221	146,872	144,740
Transfer to Utility Exploration Center Fund - Program Tours	5,997	7,000	8,000
Transfer to Utility Impact Reimbursement Fund	301,453	294,100	294,100
Transfer to Solid Waste Rehabilitation Fund	200,000	200,000	200,000
Transfer to Solid Waste Rate Stabilization Fund	350,000	200,000	350,000
Other Operating Transfers	25,081	0	0
Rent Payment	144,964	145,511	145,027
Indirect Cost	1,634,341	1,653,083	500,792
Indirect Cost - EU Asset Management	109,164	125,956	157,639
Indirect Cost - Environmental Utilities	481,617	516,545	800,430
Indirect Cost - Utility Billing	0	0	893,344
Indirect Cost - Environmental Utilities Engineering	129,683	146,469	195,972
EU Outreach	92,934	179,515	150,000
Total Estimated Operating Expenditures and Transfers Out	21,195,821	24,053,575	24,192,985
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Solid Waste Capital Purchase Fund	8,367	696,691	0
Transfer from Wastewater Rehabilitation Fund - CIP Contribution	8,367	696,691	0
Transfer from Water Construction Fund - CIP Contribution	8,367	696,691	0
Prior Year CIP Carryover*	2,104,715	981,112	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	2,129,817	3,071,185	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
UEC - Ideescape	34,911	2,082,027	0
Transfer to General Fund - CIP Contribution	21,767	39,205	0
Transfer to General Fund	34,083	34,083	0
Transfer to Solid Waste Rehabilitation Fund - General Fund CIP Rehab	39,647	39,489	39,973
Transfer to Utility Exploration Center Fund	17,941	121,251	16,666
Transfer to Wastewater Operations Fund	649,402	926,226	416,667
Transfer to Water Operations Fund	0	56,439	58,500
Solid Waste Technology Replacement	225,000	225,000	225,000
Interfund Loan Principal Payment to Wastewater Rehabilitation Fund	114,512	57,817	0
Total Estimated Non-Operating Expenditures and Transfers Out	1,137,262	3,581,537	756,806
INCREASE (DECREASE) FROM OPERATIONS	2,721,749	(2,322,011)	(2,524,603)
Estimated Adjusted Beginning Fund Balance Without Inventory*	15,716,464	17,175,315	14,853,304
Plus Estimated Inventory	123,786	53,424	53,424
Total Estimated Adjusted Beginning Fund Balance	15,840,250	17,228,738	14,906,727
Increase (Decrease) from Operations	2,721,749	(2,322,011)	(2,524,603)
Estimated Ending Fund Balance Before Reserves	18,561,999	14,906,727	12,382,124
Less Operating Carryover Reserve	(352,149)	0	0
Less CIP Carryover Reserve	(981,112)	0	0
Less Economic Reserve	(2,119,582)	(2,405,357)	(2,419,298)
Estimated Unrestricted Ending Fund Balance	\$ 15,109,156	\$ 12,501,370	\$ 9,962,826

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

SOLID WASTE RATE STABILIZATION FUND

[Fund 464]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 10,764	\$ 14,326	\$ 17,769
Transfer from Solid Waste Operations Fund	350,000	200,000	350,000
Total Estimated Operating Revenues and Transfers In	360,764	214,326	367,769
INCREASE (DECREASE) FROM OPERATIONS	360,764	214,326	367,769
Estimated Beginning Fund Balance	1,011,511	1,372,275	1,586,601
Increase (Decrease) from Operations	360,764	214,326	367,769
Estimated Unrestricted Ending Fund Balance	\$ 1,372,275	\$ 1,586,601	\$ 1,954,370

SOLID WASTE CAPITAL PURCHASE FUND

[Fund 462]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 19,803	\$ 26,039	\$ 29,808
Impact Fee	431,750	419,840	300,000
Total Estimated Operating Revenues and Transfers In	451,552	445,879	329,808
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Solid Waste Capital Purchases	86,433	190,000	190,000
Indirect Cost	3,542	4,420	5,578
Total Estimated Operating Expenditures and Transfers Out	89,975	194,420	195,578
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	0	696,691	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	0	696,691	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to Solid Waste Operations Fund	8,367	696,691	0
Total Estimated Non-Operating Expenditures and Transfers Out	8,367	696,691	0
INCREASE (DECREASE) FROM OPERATIONS	353,210	251,459	134,230
Estimated Adjusted Beginning Fund Balance*	2,143,706	1,800,224	2,051,683
Increase (Decrease) from Operations	353,210	251,459	134,230
Less CIP Carryover Reserve	(696,691)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,800,224	\$ 2,051,683	\$ 2,185,913

SOLID WASTE REHABILITATION FUND

[Fund 463]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 24,418	\$ 32,169	\$ 32,952
Transfer from Utility Exploration Center Fund	10,000	10,000	10,000
Transfer from Solid Waste Operations Fund - Technology Replacement	225,000	225,000	225,000
Transfer from Solid Waste Operations Fund	200,000	200,000	200,000
Prior Year Operating Carryover*	38,412	31,803	0
Total Estimated Operating Revenues, Transfers In, and Carryover	497,830	498,972	467,952
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	3,983	6,478	14,661
Total Estimated Operating Expenditures and Transfers Out	3,983	6,478	14,661
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Solid Waste Operations Fund	39,647	39,489	39,973
Prior Year CIP Carryover*	0	5,236	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	39,647	44,725	39,973
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Solid Waste Annual Rehabilitation	273,805	200,000	80,000
Solid Waste Technology Replacement	3,584	29,354	25,000
Solid Waste UEC Technology Replacement	3,123	10,000	10,000
Transfer to IT Replacement Fund	0	0	60,450
Transfer to Facility Rehabilitation Fund	0	0	2,195
Transfer to General CIP Rehabilitation Fund	81,566	280,440	691,786
Total Estimated Non-Operating Expenditures and Transfers Out	362,079	519,794	869,431
Estimated Adjusted Beginning Fund Balance*	2,418,784	2,553,160	2,570,585
Increase (Decrease) from Operations	171,415	17,425	(376,167)
Less Operating Carryover Reserve	(31,803)	0	0
Less CIP Carryover Reserve	(5,236)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 2,553,160	\$ 2,570,585	\$ 2,194,418

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Golf Course Funds Overview



Golf Course Funds Overview

The City owns two municipal golf courses, operated and maintained by contracts and managed by the Parks, Recreation & Libraries Department. Woodcreek Golf Club is an 18-hole championship course with a lighted driving range and full service restaurant and banquet facility designed to provide the public with a country club like experience. Diamond Oaks Golf Course is an 18-hole traditional municipal course designed to ensure recreational golf is available to the public. Both courses provide a variety of golf opportunities for our residents and neighbors. The enterprise funds associated with the golf courses include:

- Golf Course Operations Fund
- Golf Course Improvement Fund

Revenue

The most significant sources of revenue include user fees for course play and driving range use. Additional revenue is derived from food and beverage services. Revenue generation related to golf industry economics is highly dependent upon customer's desire to expend their disposable income in recreational golf. Regionally, annual rounds played continue to decline, impacting golf revenue trends. This trend has left the Golf Course Fund in a negative position as golf rounds were down 9 percent at both Diamond Oaks and Woodcreek.

Expenses

The major fund expenses are course maintenance, bond payments and utilities. Although City staff is involved in the management of course contracts, no staff are employed directly at the courses. The Woodcreek Golf Course is currently operating at a deficit which is expected to continue through 2024. This is due primarily to the annual bond payment of \$490,000 per year. This may require a General Fund subsidy in the future. It is expected that the course will be self-supporting after 2024.

Debt

The construction of Woodcreek Golf Club was financed through municipal bonds. The construction of the Woodcreek clubhouse was financed through an interfund loan.

CIPs

Minor course repairs and improvements are handled through the operations accounts while more significant repairs and renovations are handled through the Golf Course Improvement Fund and CIPs. This is funded with transfers from the Golf Operations Fund.

GOLF COURSE OPERATIONS FUNDS

[Fund 450 & 451]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Golf Operating Revenue	\$ 2,216,693	\$ 2,380,000	\$ 2,100,000
Interest	3,786	10,000	77,221
Prior Year Operating Carryover*	25,788	144	0
Total Estimated Operating Revenues, Transfers In, and Carryover	2,246,266	2,390,144	2,177,221
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Golf Operating Cost	1,939,402	2,009,024	2,049,942
Transfer to Post-Retirement Insurance/Accrual Fund	3,568	3,668	3,689
Indirect Cost	125,846	82,560	56,548
Total Estimated Operating Expenditures and Transfers Out	2,068,816	2,095,252	2,110,179
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	272,220	47,629	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	272,220	47,629	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Bond Refunding - 03 Golf Course COPs	486,663	491,587	488,859
Interfund Loan Principal Payments to Automotive Replacement Fund	127,000	127,000	127,000
Transfer to Golf Course Improvement Fund	129,976	137,629	35,000
Transfer to General CIP Rehabilitation Fund	0	0	11,877
Transfer to Facility Rehabilitation Fund	0	0	63,500
Total Estimated Non-Operating Expenditures and Transfers Out	743,639	756,216	726,236
INCREASE (DECREASE) FROM OPERATIONS	(293,969)	(413,695)	(659,194)
Estimated Adjusted Beginning Fund Balance*	466,173	124,431	(289,263)
Increase (Decrease) from Operations	(293,969)	(413,695)	(659,194)
Less Operating Carryover Reserve	(144)	0	0
Less CIP Carryover Reserve	(47,629)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 124,431	\$ (289,263)	\$ (948,457)

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: The Golf Operations Funds face financial challenges in the current economy and market. Both golf courses are experiencing increased competition and costs. Regionally, annual rounds played continue to decline, impacting golf revenue trends. Several factors affect the funds' ability to maintain a positive balance. Increased cost recovery expectations of City enterprise funds, including indirect charges and debt expenditures, have placed an additional burden on the funds that they cannot support. Historically, the City has financed a large portion of golf course capital improvements through the issuance of bonds. The debt related to this financing strategy is scheduled for final payoff in FY2023-24.

GOLF COURSE IMPROVEMENT FUND

[Fund 452]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 487	\$ 644	\$ 0
Prior Year Operating Carryover*	0	4,448	0
Total Estimated Operating Revenues, Transfers In, and Carryover	487	5,092	0
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Golf Course Operations Funds	129,976	137,629	35,000
Prior Year CIP Carryover*	159,082	33,225	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	289,058	170,854	35,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Diamond Oaks Golf Course Renovations	178,448	56,253	25,000
Woodcreek Golf Course Renovations	22,000	114,601	10,000
Transfer to General CIP Rehabilitation Fund	18,644	4,448	480
Total Estimated Non-Operating Expenditures and Transfers Out	219,092	175,302	35,480
INCREASE (DECREASE) FROM OPERATIONS	70,453	644	(480)
Estimated Adjusted Beginning Fund Balance*	(97,771)	(64,991)	(64,347)
Increase (Decrease) from Operations	70,453	644	(480)
Less Operating Carryover Reserve	(4,448)	0	0
Less CIP Carryover Reserve	(33,225)	0	0
Estimated Unrestricted Ending Fund Balance	\$ (64,991)	\$ (64,347)	\$ (64,827)

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: The Golf Course Improvement Fund pays for capital improvements at both golf courses and is funded via the Golf Course Operations Funds. The Golf Course Operations Funds face financial challenges in the current economy and market, which also impact the ability to fund golf course improvements. To address these funding challenges, actual expenses are being monitored closely and staff is working to have current projects come in under budget. Projects planned for FY2017-18 are dependent upon the health of the Golf Course Operations Funds and may not move forward.



Transportation Funds Overview

The Transportation Funds (LTF) are used for Transit, Bikeway and Transportation Systems Management (TSM) programs, and associated capital improvements. LTF may also be used for street and road improvements, such as roadway resurfacing. However, funds must be used to meet all transit needs determined to be reasonable before funds can be diverted to roadway improvements. The enterprise funds associated with local transportation include:

- **Transit Fund** - This fund supports transit operations (including services for the elderly and the handicapped), maintenance and capital improvements, California Transportation Development Act (TDA) law requires the City maintain at least a 15 percent fare box recovery ratio.
- **Transit Project Fund** - This fund supports transit capital improvements and facility maintenance.
- **Transportation Fund** - This fund supports bikeway development and maintenance, bicycle education programs, and the TSM Program. This fund also supports roadway resurfacing and pedestrian improvements when funds are available.
- **Consolidated Transportation Service Agency Fund** - This fund supports the South Placer Transit Information Center (the Call Center) and the Transit Ambassador and Mobility Management Programs.

Revenue

State sales taxes, passenger fares, and federal grants typically account for 80 percent or more of the total revenues for the Transportation Funds. Two key sources of money allocated to the City's Transportation Funds each year are derived from different state sales taxes enabled by the Transportation Development Act (TDA). These are revenues from State Transit Assistance (STA) and Transportation Funds accounts. The LTF allocation to the City of Roseville is derived from a ¼-cent of the general sales tax collected in Placer County and distributed based upon the City's population. The STA allocation is derived from the statewide sales tax on diesel fuel and is distributed using a formula based upon population and transit fares. Passenger fares, federal and state grants, and bus advertising are other sources of revenue.

Expenses

Eighty-five percent of all operating expenses in the Transportation Funds are Roseville Transit operations such as contractor expenses, vehicle maintenance, fuel, and administration. The other 15 percent of all expenses in the Transportation Funds are primarily administration for bikeway and TSM program activities, but also include capital projects for new bikeways. Administrative activities include project management for new bikeway projects, maintenance and operations oversight of all bikeways in the City's open space areas, educational activities for bicyclists and pedestrians, and on-going implementation of the City's TSM Ordinance.

TRANSIT FUND

[Fund 440]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Passenger Fares and Services	\$ 1,009,063	\$ 1,041,753	\$ 1,003,000
SB-325 Allocations	2,438,026	3,050,000	1,000,000
Transportation Assistance Funds	503,199	543,041	431,912
Pedestrian Bikeway Funds	0	10,000	0
Federal Department of Transportation	1,301,202	0	2,200,000
State Bonds and Grants	8,834	1,787,466	0
Federal Reimbursement/Grants	0	122,293	0
California Air Resources Board	0	162,000	169,827
Reimbursements	2,152	2,220	8,200
Interest	74,121	75,000	129,135
Gain (Loss) on Sale of Assets	6,160	0	0
Sale of Surplus Property	0	20,000	10,000
Advertising	96,901	100,000	100,000
Non-Construction Contribution from Developers	(36,500)	0	0
Miscellaneous	32,161	27,250	26,500
Transfer from Municipal Services CFD #3	53,962	0	0
Transfer from General Fund	0	60,000	61,700
Prior Year Operating Carryover*	0	1,677	0
Total Estimated Operating Revenues, Transfers In, and Carryover	5,489,281	7,002,700	5,140,274
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Operating Expense	5,147,529	5,394,018	6,214,962
Indirect Cost	233,287	219,281	212,850
Total Estimated Operating Expenditures and Transfers Out	5,380,816	5,613,299	6,427,812
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Roadway Fund	98,618	243,533	0
Prior Year CIP Carryover*	1,053,265	1,574,588	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	1,151,883	1,818,121	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Capital Improvement Projects	200,381	4,217,880	150,000
Transfer to General CIP Rehabilitation Fund	11,554	5,550	1,033,663
Transfer to IT Replacement Fund	0	0	4,750
Total Estimated Non-Operating Expenditures and Transfers Out	211,935	4,223,430	1,188,413
INCREASE (DECREASE) FROM OPERATIONS	1,048,413	(1,015,908)	(2,475,951)
Estimated Adjusted Beginning Fund Balance	9,957,266	9,429,414	8,413,506
Increase (Decrease) from Operations	1,048,413	(1,015,908)	(2,475,951)
Estimated Ending Fund Balance Before Reserves	11,005,679	8,413,506	5,937,555
Less Operating Reserve	(1,500,000)	(1,500,000)	(1,500,000)
Less Operating Carryover Reserve	(1,677)	0	0
Less CIP Carryover Reserve	(1,574,588)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 7,929,414	\$ 6,913,506	\$ 4,437,555

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

TRANSPORTATION FUND

[Fund 441]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
SB-325 Allocations	\$ 2,540,052	\$ 3,803,447	\$ 6,000,000
Federal Department of Transportation	35,875	0	120,000
Federal Reimbursement Grant	0	667,163	1,236,000
State Bonds and Grants	68,825	0	84,000
CMAQ Grant	99,794	38,875	1,926,531
Pedestrian Bikeway Funds	873,743	10,000	4,000
Interest	21,173	15,000	35,179
Donations/Gifts	6,680	6,000	7,000
Non-Construction Contribution from Developers	920	0	0
Miscellaneous	1,778	0	0
Prior Year Operating Carryover*	2,118	5,434	0
Total Estimated Operating Revenues, Transfers In, and Carryover	3,650,957	4,545,919	9,412,710
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Operating Expense	861,932	1,218,294	1,205,330
Transfer to Post-Retirement Insurance/Accrual Fund	14,441	15,035	14,760
Indirect Cost	107,483	121,759	106,583
Total Estimated Operating Expenditures and Transfers Out	983,856	1,355,088	1,326,673
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	2,315,197	3,014,768	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	2,315,197	3,014,768	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Capital Improvement Projects	1,391,951	4,091,930	45,000
Transfer to Public Facilities Fund	130,514	0	0
Transfer to General CIP Rehabilitation Fund	0	0	22,028
Transfer to Roadway Fund	0	800,000	36,000
Transfer to Fire Facilities Fund	0	325,000	0
Total Estimated Non-Operating Expenditures and Transfers Out	1,522,465	5,216,930	103,028
INCREASE (DECREASE) FROM OPERATIONS	3,459,833	988,669	7,983,009
Estimated Adjusted Beginning Fund Balance	1,031,882	1,471,513	2,460,182
Increase (Decrease) from Operations	3,459,833	988,669	7,983,009
Estimated Ending Fund Balance Before Reserves	4,491,715	2,460,182	10,443,191
Less Operating Reserve	0	0	(1,500,000)
Less Operating Carryover Reserve	(5,434)	0	0
Less CIP Carryover Reserve	(3,014,768)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,471,513	\$ 2,460,182	\$ 8,943,191

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

TRANSIT PROJECT FUND

[Fund 442]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 1,261	\$ 1,661	\$ 2,113
Non-Construction Contribution from Developers	36,273	0	0
Total Estimated Operating Revenues and Transfers In	37,534	1,661	2,113
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	1,344	0	0
Total Estimated Non-Operating Expenditures and Transfers Out	1,344	0	0
INCREASE (DECREASE) FROM OPERATIONS	36,190	1,661	2,113
Estimated Beginning Fund Balance	135,070	171,260	172,921
Increase (Decrease) from Operations	36,190	1,661	2,113
Estimated Unrestricted Ending Fund Balance	\$ 171,260	\$ 172,921	\$ 175,034

CONSOLIDATED TRANSPORTATION SERVICE AGENCY FUND

[Fund 443]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 8,112	\$ 10,931	\$ 8,735
SB-325 Allocations	330,000	345,000	330,000
Transit Assist Funds	0	45,000	0
Federal Department of Transportation	38,000	35,000	111,700
Federal Grants	8,729	0	0
Prior Year Operating Carryover*	19,678	0	0
Total Estimated Operating Revenues, Transfers In, and Carryover	404,520	435,931	450,435
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Operating Expense	359,490	536,128	563,892
Indirect Cost	9,955	8,393	9,933
Total Estimated Operating Expenditures and Transfers Out	369,445	544,521	573,825
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	4,105
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	4,105
INCREASE (DECREASE) FROM OPERATIONS	35,074	(108,590)	(127,495)
Estimated Adjusted Beginning Fund Balance*	843,865	878,939	770,349
Increase (Decrease) from Operations	35,074	(108,590)	(127,495)
Estimated Unrestricted Ending Fund Balance	\$ 878,939	\$ 770,349	\$ 642,854

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Youth Development Fund Overview



Youth Development Fund Overview

The Parks, Recreation & Libraries Department operates Adventure Club, Preschool, After School Education, and Youth Development programs from the Youth Development Fund. The Adventure Club program operates in partnership with our school districts to provide before and after school licensed child care at 17 elementary school sites serving approximately 2,000 families. The program will expand to the new Orchard Ranch Elementary School in Fall of 2017. The program offers an affordable and safe environment for students with enrichment activities and homework help. Subsidized care programs are offered for qualifying families at locations that are eligible for grant funding. The Preschool program is located on 14 campuses and provides enrichment, socialization, and Kindergarten readiness to over 500 children ages three through five.

Revenue

The most significant sources of revenue include fees for providing before and after school child care and preschool tuition. The ability to generate these fees depends on families' demand for care and desire to participate in Adventure Club and Preschool. Two subsidized care options are available through a state grant for child care (available at four locations) and a state contract for enrichment, After School Education & Safety (available at two locations). These subsidized care programs are funded within the Youth Development Fund and provide a significant benefit for participating families.

Expenses

Fund expenses include direct service delivery including charges for staff salaries, facility maintenance, materials, and supplies. Additional fund expenses include post-retirement insurance, City indirect contributions, Internal Service Fund expense, and facility loan payments.

Debt

Operationally, non-subsidized child care programs recover 100 percent of direct expenses; however, several other factors affect the fund's debt. Two inter-fund loans exist for new facilities and an aged accounts receivable issue. Additionally, increased cost recovery expectations of City enterprise funds, including indirect charges, internal service fund contributions, ERP project charges, and retiree health funding, have placed an additional burden on the fund that youth development revenues struggle to support. To balance this fund, an evaluation of actual activity will be performed at the end of each fiscal year. If the fund is in a negative position, transfers to cover both subsidized and unsubsidized child care programs will be made from the General Fund to balance the fund.

CIPs

The fund has a minor CIP program funded by the General CIP Rehabilitation Fund for facility rehabilitation (for example, HVAC replacement, floor repair) which passes through the fund. As new schools open, the fund incurs expenses for new facilities of approximately \$225,000 per site.

YOUTH DEVELOPMENT FUND

[Fund 401]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Adventure Club Program Fees	\$ 3,984,761	\$ 4,289,472	\$ 4,420,000
Preschool Education Program Fees	648,603	538,205	582,400
After School Education - Safety Program (Subsidized Care)	215,050	215,000	210,000
Child Development Program Fees (Subsidized Care)	618,427	824,630	780,000
Lease Revenue	2,500	2,500	2,500
Child Development Grant - State	153,460	146,000	146,000
Federal Grants	116,544	125,000	125,000
Interest	1,542	27,955	6,509
Miscellaneous	5,997	0	0
Prior Year Operating Carryover*	2,821	4,170	0
Total Estimated Operating Revenues, Transfers In, and Carryover	5,749,705	6,172,932	6,272,409
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Adventure Club Program	3,629,865	3,828,622	4,208,913
Preschool Education Program	444,560	438,021	480,155
After School Education - Safety Program (Subsidized Care)	425,127	446,132	445,515
Child Development Program (Subsidized Care)	743,602	810,432	929,081
Interfund Loan Interest Payment to Automotive Replacement Fund	0	7,535	3,900
Transfer to Post-Retirement Insurance/Accrual Fund	139,176	145,664	166,149
Indirect Cost	224,984	219,964	294,639
Total Estimated Operating Expenditures and Transfers Out	5,607,314	5,896,369	6,528,352
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Adventure Club Rehabilitation	0	0	40,000
Transfer to General CIP Rehabilitation Fund	0	0	90,388
Transfer to Facility Rehabilitation Fund	0	0	613
Interfund Loan Principal Payment to Automotive Replacement Fund	60,000	20,000	50,000
Total Estimated Non-Operating Expenditures and Transfers Out	60,000	20,000	181,001
INCREASE (DECREASE) FROM OPERATIONS	82,391	256,563	(436,944)
Estimated Adjusted Beginning Fund Balance*	417,603	495,823	752,386
Increase (Decrease) from Operations	82,391	256,563	(436,944)
Less Operating Carryover Reserve	(4,170)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 495,823	\$ 752,386	\$ 315,442

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Special Revenue Funds Overview



Special Revenue Funds Overview

These funds are established to collect money that must be used for a specific project. Special Revenue Funds provide an extra level of accountability and transparency to taxpayers that their tax dollars will go toward an intended purpose. Special Revenue Funds are:

- Affordable Housing Fund
- Air Quality Mitigation Fund
- Begin Fund
- Bike Trail Maintenance Fund
- Cal/Home Fund
- Community Development Block Grant Fund
- Downtown Parking Fund
- Fire Facilities Fund
- Gas Tax Fund
- Highway Users Tax (HUT) Fund
- Home Improvement Fund
- Home Investment Partnership Program Fund
- Housing Trust Fund
- Landscape & Lighting and Services District Funds
- Low and Moderate Income Housing Fund
- Miscellaneous Special Revenue Funds
- Native Oak Tree Propagation Fund
- Non-Native Tree Propagation Fund
- Open Space Maintenance Fund
- Roadway Fund
- Stormwater Management Fund
- Supplemental Law Enforcement Fund
- Technology Fee Replacement Fund
- Traffic Safety Fund
- Traffic Signal Coordination Fund
- Trench Cut Recovery Fund
- Utility Exploration Center Fund
- Utility Impact Reimbursement Fund

On the following page are details for four of the larger Special Revenue Funds presented in this section (Fire Facilities Fund, Highway Users Tax Fund, Roadway Fund, and Stormwater Management Fund).

Special Revenue Funds are funds that are established to collect money that must be used for a specific project.

Fire Facilities Fund

The Fire Facilities Fund was originally created in 1984 through the fire service construction tax for the purpose of requiring new construction within the City to contribute to the cost of providing the new fire service facilities and equipment for which it creates a need. On December 31, 2009 the tax ended; however, the terms of the tax continue to survive in various development agreements.

Revenue

The majority of revenue comes from the surviving Fire Service Construction Tax which is calculated by multiplying 0.005 by the valuation of the structure for which the permit application is made. It is due at the time of the permit application and is a condition for obtaining a building permit. Another source of revenue in this fund is fire-related development agreement fees.

Expenses

The fund expenditures can only be used for the funding of construction, reconstruction or repair of fire facilities, or the acquisition, repair, or maintenance of fire equipment.

Historically, the fund has been the primary source of funding for fire station construction projects. In addition, annual inter-fund loan payments are being made for the purchase of fire apparatus.

Highway Users Tax (HUT) Fund and Roadway Fund

The HUT Fund, along with the Roadway Fund, are the City's source of funding for our street maintenance program which includes maintenance of pavements, curb and gutter, sidewalks, and roadway drainage systems.

Revenue

The source of annual revenue for the HUT Fund comes from the State Excise Tax paid at the pump. The Roadway Fund derives its annual revenue from Utility Impact Reimbursement (UIR) funds paid by Environmental Utilities for their impact to the City's roadway network, Transportation Development Act funds remaining after funding the City's Transit needs, and Federal RSTP (Regional Surface Transportation Program) funds from the Federal Excise Tax paid at the pump. The amount of HUT Fund revenue the City receives is a function of Roseville's population and roadway miles. As the City grows, the HUT Fund revenues will increase accordingly. Roadway Fund revenues are a function of the actual cost of the previous year's resurfacing work (UIR portion) and the cost of meeting the City's transit needs (TDA portion).

Expenses

These funds include costs for staff, materials, and equipment. Also included are the roadway resurfacing contracts that are put out to bid each year. For roadway resurfacing, it is most cost effective for the City crews to perform the prep work (crack filling, pothole repair, etc.) and then contract out the application of resurfacing material.

The investment in our street infrastructure represents over \$1 billion, so it is critical to protect that investment. The City's goal is to maintain our arterial and collector streets at a Pavement Quality Index (PQI) of 72 or better, and 65 or better for residential streets. PQI is a measure from 1 to 100, with 100 representing a brand new street. Having high quality street pavement is a key element in maintaining the high quality of life Roseville citizens and business owners have come to expect. In order to achieve this goal for all streets in Roseville, approximately \$5 million per year of additional revenue would be required for the next 8 to 10 years. The recent approval of Senate Bill 1 should provide about half of the shortfall once it is fully implemented within the next couple of years.

Stormwater Management Fund

The Stormwater Management Fund is a program developed by the City to improve water quality within our local creeks. Under this program, the City educates and involves the community in stormwater pollution prevention, requires water quality facilities in development projects, regulates stormwater run-off from construction sites, investigates non-stormwater discharges and reduces non-stormwater run-off from municipal operations.

Revenue

The main source of revenue comes from a transfer from the General Fund. Other revenues come from grants and transfers from community facilities districts, grants, and open space management funds.

Expenses

Approximately half of the fund expenses are dedicated to staff working in the program. The remaining budget is comprised of material, services, and supplies. This includes professional services, advertising, printing, software, tools, training and travel, as well as other internal charges.

AFFORDABLE HOUSING FUND

[Fund 290]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 86,933	\$ 66,480	\$ 85,192
Program Income	46,660	40,000	140,000
Proceeds from Sleeping Seconds	462,804	374,864	100,000
In Lieu Affordable Housing Fee	216,414	100,000	165,000
Total Estimated Operating Revenues and Transfers In	812,811	581,344	490,192
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Program Administration - Salaries	38,512	79,763	0
Other Operating Expense	4,403	0	0
Deferred Loans	150,000	260,000	60,000
Indirect Cost	2,002	3,049	5,723
Total Estimated Operating Expenditures and Transfers Out	194,918	342,812	65,723
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	634
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	634
INCREASE (DECREASE) FROM OPERATIONS	617,894	238,532	423,835
Estimated Beginning Fund Balance	3,699,721	4,317,615	4,556,147
Increase (Decrease) from Operations	617,894	238,532	423,835
Estimated Unrestricted Ending Fund Balance	\$ 4,317,614	\$ 4,556,147	\$ 4,979,982

AIR QUALITY MITIGATION FUND

[Fund 257]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 2,998	\$ 3,941	\$ 4,554
Mitigation Fee	48,599	60,000	35,000
Total Estimated Operating Revenues and Transfers In	51,598	63,941	39,554
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to Automotive Replacement Fund	0	38,000	0
Indirect Cost	170	217	259
Total Estimated Operating Expenditures and Transfers Out	170	38,217	259
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Air Quality Mitigation	0	49,500	0
Transfer to General CIP Rehabilitation Fund	0	0	2
Total Estimated Non-Operating Expenditures and Transfers Out	0	49,500	2
INCREASE (DECREASE) FROM OPERATIONS	51,428	(23,776)	39,293
Estimated Beginning Fund Balance	322,082	373,510	349,734
Increase (Decrease) from Operations	51,428	(23,776)	39,293
Estimated Unrestricted Ending Fund Balance	\$ 373,510	\$ 349,734	\$ 389,027

BEGIN FUND

[Fund 263]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 8,909	\$ 7,262	\$ 848
Program Income	60,000	29,700	103,500
Total Estimated Operating Revenues and Transfers In	68,909	36,962	104,348
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Program Expenses	211,705	123,400	103,500
Total Estimated Operating Expenditures and Transfers Out	211,705	123,400	103,500
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	882
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	882
INCREASE (DECREASE) FROM OPERATIONS	(142,796)	(86,438)	(34)
Estimated Beginning Fund Balance	234,568	91,772	5,334
Increase (Decrease) from Operations	(142,796)	(86,438)	(34)
Estimated Unrestricted Ending Fund Balance	\$ 91,772	\$ 5,334	\$ 5,300

BIKE TRAIL MAINTENANCE FUND

[Fund 218]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 1,943	\$ 2,345	\$ 2,738
Transfer from Johnson Ranch LLD Zone B Fund	3,000	3,000	3,000
Transfer from Johnson Ranch LLD Zone C Fund	2,500	2,500	2,500
Transfer from Johnson Ranch LLD Zone E Fund	1,136	1,136	1,136
Transfer from North Central Roseville LLD Zone B Fund	515	515	515
Transfer from North Central Roseville LLD Zone F Fund	3,477	3,477	3,477
Transfer from North Central Roseville LLD Zone G Fund	2,364	2,364	2,364
Transfer from North Roseville CFD #2 Services District Zone A Fund	3,005	3,125	3,250
Transfer from North Roseville CFD #2 Services District Zone B Fund	2,776	2,887	3,003
Transfer from North Roseville CFD #2 Services District Zone C Fund	6,967	7,246	7,536
Transfer from North Roseville CFD #2 Services District Zone E Fund	197	205	213
Transfer from Stone Point CFD #2 Services District Fund	4,030	4,192	4,359
Transfer from Stone Point CFD #4 Services District Fund	2,490	2,590	2,694
Transfer from Stoneridge CFD #1 Services District Fund	31,572	32,836	34,149
Transfer from Stoneridge Parcel 1 CFD #2 Services District Fund	858	894	930
Transfer from Woodcreek East CFD #2 Services District Fund	7,017	7,298	7,590
Transfer from Woodcreek West CFD #2 Services District Fund	10,409	10,826	11,259
Transfer from Crocker Ranch CFD #2 Services District Fund	4,633	4,819	5,012
Transfer from Westpark CFD #2 Services District Fund	11,195	12,315	13,546
Transfer from Fiddymont Ranch CFD #2 Services District Fund	8,761	9,638	10,601
Transfer from Longmeadow CFD #2 Services District Fund	1,622	1,687	1,755
Transfer from Infill Services District CFD Fund	5,332	5,546	5,768
Prior Year Operating Carryover*	0	1,000	0
Total Estimated Operating Revenues, Transfers In, and Carryover	115,799	122,441	127,395
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	1,453	5,062	5,546
Total Estimated Operating Expenditures and Transfers Out	1,453	5,062	5,546
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Program Expenses	76,426	110,112	119,112
Transfer to General CIP Rehabilitation Fund	0	0	315
Total Estimated Non-Operating Expenditures and Transfers Out	76,426	110,112	119,427
INCREASE (DECREASE) FROM OPERATIONS	37,920	7,267	2,422
Estimated Adjusted Beginning Fund Balance*	202,471	239,392	246,659
Increase (Decrease) from Operations	37,920	7,267	2,422
Less Operating Carryover Reserve	(1,000)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 239,391	\$ 246,659	\$ 249,081

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

CAL/HOME FUND

[Fund 262]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 360	\$ 536	\$ 995
Program Income	59,813	27,811	106,500
Total Estimated Operating Revenues and Transfers In	60,173	28,347	107,495
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Cal/Home Programs	0	124,000	106,500
Total Estimated Operating Expenditures and Transfers Out	0	124,000	106,500
INCREASE (DECREASE) FROM OPERATIONS	60,173	(95,653)	995
Estimated Beginning Fund Balance	63,953	124,126	28,473
Increase (Decrease) from Operations	60,173	(95,653)	995
Estimated Unrestricted Ending Fund Balance	\$ 124,126	\$ 28,473	\$ 29,468

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

[Fund 260]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Community Development Block Grant	\$ 727,802	830,311	590,000
Housing Program Income	284,169	11,929	0
Interest	10,598	0	0
Prior Year Operating Carryover*	0	1,653	0
Total Estimated Operating Revenues, Transfers In, and Carryover	1,022,569	843,893	590,000
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Program Administration - Salaries	117,596	170,989	90,700
Other Operating Expenditures	4,283	8,272	200
CDBG Programs	513,034	651,050	499,300
Total Estimated Operating Expenditures and Transfers Out	634,914	830,311	590,200
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Electric Operations Fund	12,500	0	0
Prior Year CIP Carryover*	382,729	145,455	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	395,229	145,455	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Historic Old Town Lighting Upgrades	119,456	0	0
2016 Roseville Heights Curb/Ramp	4,545	185,455	0
Transfer to Roadway Fund	234,161	0	0
Transfer to General CIP Rehabilitation Fund	0	0	2,107
Total Estimated Non-Operating Expenditures and Transfers Out	358,162	185,455	2,107
INCREASE (DECREASE) FROM OPERATIONS	424,722	(26,418)	(2,307)
Estimated Adjusted Beginning Fund Balance*	(382,729)	(105,115)	(131,533)
Increase (Decrease) from Operations	424,722	(26,418)	(2,307)
Less Operating Carryover Reserve	(1,653)	0	0
Less CIP Carryover Reserve	(145,455)	0	0
Estimated Unrestricted Ending Fund Balance	\$ (105,115)	\$ (131,533)	\$ (133,840)

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund shows a negative balance at the end of FY2015-16 due to reserving funds for projects. The negative balances for FY2016-17 and FY2017-18 are due to budgeting for projects that have since been delayed. The projected negative fund balance for FY2017-18 should be corrected during the year.

DOWNTOWN PARKING FUND

[Fund 212]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 2,777	\$ 111	\$ 41,024
Total Estimated Operating Revenues and Transfers In	2,777	111	41,024
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interfund Loan from Strategic Improvement Fund	1,967,137	1,500,000	0
Prior Year CIP Carryover*	0	1,967,137	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	1,967,137	3,467,137	0
ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to Public Facilities Fund for Oak Street Parking Garage Project	0	3,467,137	0
Total Estimated Non-Operating Expenditures and Transfers Out	0	3,467,137	0
INCREASE (DECREASE) FROM OPERATIONS	1,969,914	111	41,024
Estimated Adjusted Beginning Fund Balance*	9,096	11,873	11,984
Increase (Decrease) from Operations	1,969,914	111	41,024
Less CIP Carryover Reserve	(1,967,137)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 11,873	\$ 11,984	\$ 53,008

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

FIRE FACILITIES FUND

[Fund 220]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Fire Facilities Tax	\$ 1,183,979	\$ 1,250,000	\$ 900,000
Interest	46,470	53,328	60,626
Total Estimated Operating Revenues and Transfers In	1,230,449	1,303,328	960,626
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Interfund Loan Interest Payment to Automotive Replacement Fund	5,774	471	8,677
Indirect Cost	4,365	3,683	10,694
Total Estimated Operating Expenditures and Transfers Out	10,139	4,154	19,371
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Transportation Fund	0	325,000	0
Interfund Loan from Strategic Improvement Fund	0	1,725,000	0
Prior Year CIP Carryover*	1,749,548	184,794	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	1,749,548	2,234,794	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Fire Station 1 Relocation	943,161	7,234,794	0
Transfer to General CIP Rehabilitation Fund	0	0	626
Interfund Loan Principal Payment to Automotive Replacement Fund	239,474	17,134	0
Interfund Loan Principal Payment to Strategic Improvement Fund	0	0	345,000
Total Estimated Non-Operating Expenditures and Transfers Out	1,182,636	7,251,928	345,626
INCREASE (DECREASE) FROM OPERATIONS	1,787,222	(3,717,960)	595,629
Estimated Adjusted Beginning Fund Balance*	3,161,927	4,764,355	1,046,395
Increase (Decrease) from Operations	1,787,222	(3,717,960)	595,629
Less CIP Carryover Reserve	(184,794)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 4,764,355	\$ 1,046,395	\$ 1,642,024

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

GAS TAX FUND

[Fund 201]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
State and Federal Bonds and Grants	\$ 904,676	\$ 0	\$ 0
Interest	50,604	30,000	60,039
Total Estimated Operating Revenues and Transfers In	955,280	30,000	60,039
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Gas Tax Operating Expenses	0	10,000	20,000
Indirect Cost	12,463	6,643	7,605
Total Estimated Operating Expenditures and Transfers Out	12,463	16,643	27,605
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Highway Users Tax Fund	171,087	17,256	0
Repayment of Interfund Loan to Successor Agency	781,100	80,000	80,000
Prior Year CIP Carryover*	1,574,822	2,282,725	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	2,527,009	2,379,981	80,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Storm Drain Project	171,087	1,595,809	0
2018 Curb, Gutter, Sidewalk	0	0	260,000
Pedestrian Facilities Project	918,655	0	0
Street Resurfacing	15,593	1,508,000	0
Transfer to General Fund	3,742	49,321	0
Transfer to General CIP Rehabilitation Fund	0	0	6,385
Transfer to Roadway Fund	0	700,000	0
Transfer to Highway Users Tax Fund	0	800,000	0
Total Estimated Non-Operating Expenditures and Transfers Out	1,109,076	4,653,130	266,385
INCREASE (DECREASE) FROM OPERATIONS	2,360,750	(2,259,792)	(153,951)
Estimated Adjusted Beginning Fund Balance*	3,989,263	4,067,287	1,807,495
Increase (Decrease) from Operations	2,360,750	(2,259,792)	(153,951)
Less CIP Carryover Reserve	(2,282,725)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 4,067,287	\$ 1,807,495	\$ 1,653,544

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

HIGHWAY USERS TAX FUND

[Fund 252]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 12,543	\$ 10,000	\$ 32,409
Highway Users Tax	2,813,313	2,624,286	2,808,215
Prior Year Operating Carryover*	4,698	13,125	0
Total Estimated Operating Revenues, Transfers In, and Carryover	2,830,554	2,647,411	2,840,624
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Highway Users Tax Operations	3,879	12,377	20,000
Indirect Cost	8,554	6,824	11,805
Total Estimated Operating Expenditures and Transfers Out	12,433	19,201	31,805
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Gas Tax Fund	0	800,000	0
Prior Year CIP Carryover*	205,788	72,468	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	205,788	872,468	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Streets Resurfacing - Highway Users	2,170,196	912,773	1,089,968
2017 Arterial Resurfacing	0	2,850,000	0
Transfer to General Fund	20,707	67,027	0
Transfer to Wastewater Rehabilitation Fund	875	32,125	0
Transfer to Water Rehabilitation Fund	0	20,000	0
Transfer to Gas Tax Fund	171,087	17,256	0
Transfer to General CIP Rehabilitation Fund	0	0	7,256
Total Estimated Non-Operating Expenditures and Transfers Out	2,362,865	3,899,181	1,097,224
INCREASE (DECREASE) FROM OPERATIONS	661,044	(398,502)	1,711,595
Estimated Adjusted Beginning Fund Balance*	1,324,125	1,899,577	1,501,075
Increase (Decrease) from Operations	661,044	(398,502)	1,711,595
Less Operating Carryover Reserve	(13,125)	0	0
Less CIP Carryover Reserve	(72,468)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,899,577	\$ 1,501,075	\$ 3,212,670

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

HOME IMPROVEMENT FUND

[Fund 202]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 749	\$ 990	\$ 620
Housing Program Income	0	5,000	33,000
Total Estimated Operating Revenues and Transfers In	749	5,990	33,620
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Loan Program	13,205	63,000	33,000
Indirect Cost	51	617	538
Total Estimated Operating Expenditures and Transfers Out	13,256	63,617	33,538
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	784
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	784
INCREASE (DECREASE) FROM OPERATIONS	(12,507)	(57,627)	(702)
Estimated Beginning Fund Balance	111,100	98,593	40,966
Increase (Decrease) from Operations	(12,507)	(57,627)	(702)
Estimated Unrestricted Ending Fund Balance	\$ 98,593	\$ 40,966	\$ 40,264

HOME INVESTMENT PARTNERSHIP PROGRAM FUND

[Fund 261]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Home Program Revenue	\$ 245,266	\$ 632,000	\$ 719,249
Housing Program Income	119,960	60,000	0
Interest	74	0	0
Total Estimated Operating Revenues and Transfers In	365,300	692,000	719,249
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Administrative Costs	32,238	34,937	19,249
Home Investment Programs	420,496	600,000	640,000
Total Estimated Operating Expenditures and Transfers Out	452,734	634,937	659,249
ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	2,380
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	2,380
INCREASE (DECREASE) FROM OPERATIONS	(87,434)	57,063	57,620
Estimated Beginning Fund Balance	85,247	(2,188)	54,875
Increase (Decrease) from Operations	(87,434)	57,063	57,620
Estimated Unrestricted Ending Fund Balance	\$ (2,188)	\$ 54,875	\$ 112,495

Note: This fund shows a negative balance at the end of FY2015-16 because of delays in receiving reimbursements from the California Department of Housing and Community Development.

HOUSING TRUST FUND

[Fund 291]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 6,377	\$ 17,580	\$ 12,932
Grant from Non-Government Entity	0	500,000	0
Program Income	0	0	70,000
Other Revenue	0	72,957	0
Total Estimated Operating Revenues and Transfers In	6,377	590,537	82,932
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Deferred Loans	0	761,000	15,833
Indirect Cost	15	0	919
Total Estimated Operating Expenditures and Transfers Out	15	761,000	16,752
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	732
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	732
INCREASE (DECREASE) FROM OPERATIONS	6,362	(170,463)	65,448
Estimated Beginning Fund Balance	1,160,212	1,166,574	996,111
Increase (Decrease) from Operations	6,362	(170,463)	65,448
Estimated Unrestricted Ending Fund Balance	\$ 1,166,574	\$ 996,111	\$ 1,061,559

LANDSCAPE & LIGHTING AND SERVICES DISTRICT FUNDS

[Fund 200]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED REVENUES, TRANSFERS IN, AND CARRYOVER			
Historic District LLD Fund	\$ 38,896	\$ 50,585	\$ 54,525
Riverside District LLD Fund	37,599	33,412	129,843
Stone Point CFD #4 Services District Fund	15,386	41,157	66,702
Infill CFD #4 Woodcreek Oaks Preserve Fund	58,094	59,538	61,214
Sierra Vista Services District CFD #2 Fund	238	313	275
Westbrook Services District CFD #2 Fund	43,297	61,107	378,170
HP Campus Oaks CFD #2 Fund	2	0	86,231
Olympus Point LLD Fund	218,681	238,700	352,700
Northeast Wetlands Fund	700	919	910
NWRSP LLD Fund	487,837	513,347	528,439
SERSP LLD Fund	47,677	50,526	49,475
NCRSP LLD Fund	596,291	620,611	666,499
Infill LLD Fund	27,144	86,754	31,578
North Roseville Services District Fund	415,751	436,103	452,732
Stoneridge CFD #1 Services District Fund	622,788	616,380	700,509
Stoneridge Parcel 1 CFD #2 Services District Fund	25,498	28,561	33,139
Woodcreek West Services District Fund	374,282	569,410	443,882
Crocker Ranch Services District Fund	297,708	303,813	335,682
Highland Reserve North Services District Fund	654,525	570,517	675,653
Vernon Street LLD Fund	34,495	53,000	62,525
Woodcreek East Services District Fund	168,347	151,363	194,634
Stone Point CFD #2 Services District Fund	77,997	78,414	88,188
Westpark CFD #2 Services District Fund	891,573	919,767	1,001,460
Fiddymment Ranch CFD #2 Services District Fund	874,065	878,186	1,206,458
Municipal Services CFD #3 Fund	2,395,202	2,681,264	2,877,543
Longmeadow CFD #2 Services District Fund	113,208	111,679	143,543
Infill Services CFD Fund	71,639	106,596	101,485
Prior Year Operating Carryover*	119,038	1,846	0
Prior Year CIP Carryover*	343,393	0	0
Total Estimated Revenues, Transfers In, and Carryover	9,051,352	9,263,868	10,723,994
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Historic District LLD Fund	32,181	46,721	50,326
Riverside District LLD Fund	20,801	30,099	125,280
Stone Point CFD #4 Services District Fund	9,250	26,276	46,965
Infill CFD #4 Woodcreek Oaks Preserve Fund	11,665	11,382	11,749
Westbrook Services District CFD #2 Fund	22,341	57,280	374,771
HP Campus Oaks CFD #2 Fund	0	0	76,205
Olympus Point LLD Fund	239,654	229,707	342,276
NWRSP LLD Fund	620,795	499,682	513,537
SERSP LLD Fund	11,528	11,084	11,482
NCRSP LLD Fund	527,443	585,402	646,490
Infill LLD Fund	23,605	81,248	27,443
North Roseville Services District Fund	246,614	356,239	315,249
Stoneridge CFD #1 Services District Fund	404,428	466,469	526,268
Stoneridge Parcel 1 CFD #2 Services District Fund	23,225	24,016	28,115
Woodcreek West Services District Fund	285,749	518,786	361,575
Crocker Ranch Services District Fund	221,348	272,869	257,627
Highland Reserve North Services District Fund	540,034	476,226	512,861
Vernon Street LLD Fund	27,430	48,563	58,619
Woodcreek East Services District Fund	122,120	124,051	136,834
Stone Point CFD #2 Services District Fund	37,406	43,396	43,769
Westpark CFD #2 Services District Fund	701,717	804,064	827,055
Fiddymment Ranch CFD #2 Services District Fund	643,442	766,311	1,030,326
Municipal Services CFD #3 Fund	33,651	129,498	147,236
Longmeadow CFD #2 Services District Fund	90,638	102,065	123,192
Infill Services CFD Fund	26,545	31,387	55,342
Transfer to General Fund from Municipal Services District #3	2,326,038	2,540,176	2,341,855
Transfer to Bike Trail Maintenance Fund	113,857	119,096	124,657
Transfer to Open Space Maintenance Fund	472,922	511,014	536,131
Transfer to Stormwater Management Fund	88,210	91,690	95,307
Transfer to Park Development - NWRSP Fund	343,393	0	0
Transfer to Transit Fund	53,962	0	0
Transfer to General CIP Rehabilitation Fund	0	63,893	63,695
Total Estimated Expenditures and Transfers Out	8,321,992	9,068,690	9,812,237
Estimated Adjusted Combined Beginning Fund Balance*	9,766,541	10,494,055	10,689,233
Net Increase (Decrease) in Combined Fund Balance	729,359	195,178	911,757
Less Operating Carryover Reserve	(1,846)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 10,494,054	\$ 10,689,233	\$ 11,600,990

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

LOW & MODERATE INCOME HOUSING FUND

[Fund 296]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 10,341	\$ 9,900	\$ 14,261
Administrative Fee	11,000	0	0
Program Income	58,000	0	282,800
Proceeds from Sleeping Seconds	0	5,500	0
Other Revenue	28,757	27,925	27,925
Transfer from Successor Agency Roseville RDA Fund	195,275	5,966,002	243,293
Total Estimated Operating Revenues and Transfers In	303,373	6,009,327	568,279
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Low and Moderate Income Successor Agency	30,470	6,085,496	332,443
Total Estimated Operating Expenditures and Transfers Out	30,470	6,085,496	332,443
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Interfund Loan Principal Repayment from Redevelopment Successor Agency Fund	244,399	0	0
Total Estimated Non-Operating Revenues and Transfers In	244,399	0	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	708
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	708
INCREASE (DECREASE) FROM OPERATIONS	517,302	(76,169)	235,128
Estimated Beginning Fund Balance	365,472	882,774	806,605
Increase (Decrease) from Operations	517,302	(76,169)	235,128
Estimated Unrestricted Ending Fund Balance	\$ 882,774	\$ 806,605	\$ 1,041,733

MISCELLANEOUS SPECIAL REVENUE FUNDS

[Fund 299]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED REVENUES, TRANSFERS IN, AND CARRYOVER			
Parks & Recreation Fee Fund	\$ 0	\$ 0	\$ 110,615
Parks & Recreation Donation Fund	39,405	37,389	47,507
Roseville Youth Sports Coalition Fund	47,351	47,169	47,502
Buckle Up Baby Fund	4,020	9,841	826
Harrigan Trust Adult Literacy Fund	2,379	3,121	2,973
Rehabilitation Account Fund	0	300,000	400,000
Cable TV PEG Funds	234,763	214,854	226,363
Forfeited Property Fund	14,662	45,272	31,940
Federal Asset Seizure Fund	622	959	1,588
Police Evidence Funds	30,707	17,047	16,999
Prior Year Operating Carryover*	0	59,567	0
Total Estimated Revenues, Transfers In, and Carryover	373,909	735,219	886,313
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Buckle Up Baby Fund	4,775	9,500	6,000
Harrigan Trust Adult Literacy Fund	10,000	20,000	22,400
Rehabilitation Account Fund	2,828	300,000	400,000
Cable TV PEG Funds	106,297	375,778	249,510
Forfeited Property Fund	20,335	68,618	50,000
Federal Asset Seizure Fund	0	7,788	50,000
Police Evidence Funds	0	1	0
Transfer to Parks, Recreation & Library Capital Fund from Parks & Recreation Fee Fund	0	0	40,000
Transfer to General Fund from Olympus Point Children's Art Fund	38	0	0
Transfer to Citywide Park Dev. Fund from Roseville Youth Sports Coalition Fund	15,419	66,000	66,000
Transfer to General CIP Rehabilitation Fund from:			
Parks & Recreation Donation Fund	0	0	91
Roseville Youth Sports Coalition Fund	0	0	115
Buckle Up Baby Fund	0	0	24
Harrigan Trust - Adult Literacy Fund	0	0	8
Cable TV PEG Funds	0	0	524
Forfeited Property Fund	0	0	65
Federal Asset Seizure Fund	0	0	2
Police Evidence Funds	0	0	42
Total Estimated Expenditures and Transfers Out	159,693	847,685	884,781
Estimated Adjusted Beginning Fund Balance*	1,841,379	1,996,029	1,883,563
Net Increase (Decrease) in Combined Fund Balance	214,216	(112,466)	1,532
Less Operating Carryover Reserve	(59,567)	0	0
Estimated Unrestricted Combined Ending Fund Balance	\$ 1,996,029	\$ 1,883,563	\$ 1,885,095

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

NATIVE OAK TREE PROPAGATION FUND

[Fund 255]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 9,499	\$ 12,392	\$ 11,077
Tree Mitigation Fee	21,549	20,000	35,000
Prior Year Operating Carryover*	45,109	1,000	0
Total Estimated Operating Revenues, Transfers In, and Carryover	76,157	33,392	46,077
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	4,259	3,951	3,402
Total Estimated Operating Expenditures and Transfers Out	4,259	3,951	3,402
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
General Projects	113,681	247,300	256,346
Transfer to General CIP Rehabilitation Fund	0	0	605
Total Estimated Non-Operating Expenditures and Transfers Out	113,681	247,300	256,951
INCREASE (DECREASE) FROM OPERATIONS	(41,783)	(217,859)	(214,276)
Estimated Adjusted Beginning Fund Balance*	978,627	935,844	717,985
Increase (Decrease) from Operations	(41,783)	(217,859)	(214,276)
Less Operating Carryover Reserve	(1,000)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 935,844	\$ 717,985	\$ 503,709

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

NON-NATIVE TREE PROPAGATION FUND

[Fund 256]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 7,820	\$ 10,147	\$ 9,102
Tree Mitigation Fee	2,596	5,000	3,000
Prior Year Operating Carryover*	2,600	0	0
Total Estimated Operating Revenues, Transfers In, and Carryover	13,016	15,147	12,102
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	1,492	2,258	3,452
Total Estimated Operating Expenditures and Transfers Out	1,492	2,258	3,452
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
General Projects	57,301	233,575	251,596
Transfer to General CIP Rehabilitation Fund	0	0	356
Total Estimated Non-Operating Expenditures and Transfers Out	57,301	233,575	251,952
INCREASE (DECREASE) FROM OPERATIONS	(45,778)	(220,686)	(243,302)
Estimated Adjusted Beginning Fund Balance*	839,005	793,228	572,542
Increase (Decrease) from Operations	(45,778)	(220,686)	(243,302)
Estimated Unrestricted Ending Fund Balance	\$ 793,228	\$ 572,542	\$ 329,240

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

OPEN SPACE MAINTENANCE FUND

[Fund 219]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 6,265	\$ 7,043	\$ 5,580
Transfer from Woodcreek West Endowment Fund	5,376	5,385	5,367
Transfer from Woodcreek North (Sares) Fund	1,275	1,279	1,280
Transfer from North Central Wetlands Endowment Fund	4,160	4,166	4,151
Transfer from Highland Reserve North Endowment Fund	3,128	3,138	3,141
Transfer from Commerce Center 65 Preserve Area Fund	1,172	1,173	1,174
Transfer from Woodcreek East Longmeadow/Roseville Tech Park Fund	2,728	2,736	2,739
Transfer from Reason Farms Environmental Preserve Fund	15,012	15,492	15,332
Transfer from Silverado Oaks Urban Reserve Fund	763	765	766
Transfer from Open Space Endowments Fund	359	361	361
Transfer from Johnson Ranch LLD Zone A Fund	12,500	12,500	12,500
Transfer from Johnson Ranch LLD Zone B Fund	8,000	8,000	8,000
Transfer from Johnson Ranch LLD Zone C Fund	5,000	4,500	4,500
Transfer from Johnson Ranch LLD Zone D Fund	213	213	213
Transfer from Johnson Ranch LLD Zone E Fund	5,683	5,683	5,683
Transfer from North Central Roseville LLD Zone F Fund	2,320	2,320	2,320
Transfer from North Central Roseville LLD Zone G Fund	2,364	2,364	2,364
Transfer from North Roseville CFD #2 Services District Zone A Fund	12,870	13,385	13,920
Transfer from North Roseville CFD #2 Services District Zone B Fund	5,646	5,872	6,107
Transfer from North Roseville CFD #2 Services District Zone C Fund	14,170	14,737	15,327
Transfer from North Roseville CFD #2 Services District Zone E Fund	400	416	433
Transfer from Stone Point CFD #4 Services District Fund	1,317	1,370	1,425
Transfer from Infill CFD #4 Woodcreek Oaks Preserve Fund	45,039	46,841	48,715
Transfer from Stoneridge CFD #1 Services District Fund	103,370	107,505	111,805
Transfer from Woodcreek West CFD #2 Services District Fund	27,481	28,581	29,724
Transfer from Crocker Ranch CFD #2 Services District Fund	13,809	14,362	14,936
Transfer from Highland Reserve North CFD #2 Services District Fund	71,758	74,629	77,614
Transfer from Woodcreek East CFD #2 Services District Fund	11,173	11,620	12,086
Transfer from Stone Point CFD #2 Services District Fund	25,255	26,267	27,317
Transfer from Westpark CFD #2 Services District Fund	29,338	32,272	35,499
Transfer from Fiddymint Ranch CFD #2 Services District Fund	48,122	69,398	76,337
Transfer from Longmeadow CFD #2 Services District Fund	2,433	2,531	2,632
Transfer from Infill Services District CFD Fund	24,661	25,648	26,674
Prior Year Operating Carryover*	19,935	9,146	0
Total Estimated Operating Revenues, Transfers In, and Carryover	533,095	561,698	576,022
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	6,632	12,377	11,404
Total Estimated Operating Expenditures and Transfers Out	6,632	12,377	11,404
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	3,958	0	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	3,958	0	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	1,613
Total Estimated Non-Operating Expenditures and Transfers Out	472,196	667,384	688,145
INCREASE (DECREASE) FROM OPERATIONS	58,225	(118,063)	(123,527)
Estimated Adjusted Beginning Fund Balance*	629,191	678,269	560,206
Increase (Decrease) from Operations	58,225	(118,063)	(123,527)
Less Operating Carryover Reserve	(9,146)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 678,269	\$ 560,206	\$ 436,679

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

ROADWAY FUND

[Fund 253]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 31,025	\$ 25,000	\$ 0
State and Federal Grants	3,788	719,502	0
Other Revenue	0	6,500,000	0
Prior Year Operating Carryover*	1,507,425	296,527	0
Total Estimated Operating Revenues, Transfers In, and Carryover	1,542,238	7,541,029	0
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Roadway Operations	9,258	10,000	20,000
Indirect Cost	4,883	23,740	12,472
Total Estimated Operating Expenditures and Transfers Out	14,141	33,740	32,472
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Transportation Fund	0	800,000	36,000
Transfer from Gas Tax Fund	0	700,000	0
Transfer from Community Development Block Grant Fund	234,161	0	0
Transfer from Utility Impact Reimbursement Fund	327,996	9,272	1,602,920
Prior Year CIP Carryover*	176,710	1,012,596	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	738,867	2,521,868	1,638,920
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Streets Resurfacing Roadway Fund	1,867,043	296,527	36,000
2015 RSTP Arterial Micro Surface Project	377,973	8,272,027	0
Bridge Preventative Maintenance Project	4,280	895,720	0
2017 Arterial ADA Ramps	179,582	160,418	0
Church Street Sidewalk Project	234,161	0	0
2016 ADA/Monument Project	646	99,354	0
Roller Compacted Concrete PLT	0	50,000	0
2019 Arterial Resurfacing Project	0	0	100,000
2019 Residential Resurfacing	0	0	100,000
Transfer to Traffic Mitigation Fund	188,954	11,046	0
Transfer to Park Development - NWRSP Fund	122,337	0	0
Transfer to Transit Fund	98,618	243,533	0
Transfer to General CIP Rehabilitation Fund	0	0	25,675
Total Estimated Non-Operating Expenditures and Transfers Out	3,073,594	10,028,625	261,675
INCREASE (DECREASE) FROM OPERATIONS	(806,630)	532	1,344,773
Estimated Adjusted Beginning Fund Balance*	1,401,294	(714,459)	(713,928)
Increase (Decrease) from Operations	(806,630)	532	1,344,773
Less Operating Carryover Reserve	(296,527)	0	0
Less CIP Carryover Reserve	(1,012,596)	0	0
Estimated Unrestricted Ending Fund Balance	\$ (714,459)	\$ (713,928)	\$ 630,845

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund shows a negative balance at the end of FY2015-16 and FY2016-17 due to the timing of transfers from the Transportation Fund.

STORMWATER MANAGEMENT FUND

[Fund 224]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Fines/Fees/Penalties	\$ 100	\$ 0	\$ 0
Stormwater Management Fee	4,409	0	0
Interest	2,268	2,749	2,859
Reimbursement	4,359	0	0
Transfer from General Fund	589,085	565,780	571,367
Transfer from Westpark CFD #2 Services District Fund	50,121	52,127	54,212
Transfer from Stone Point CFD #4 Services District Fund	6,760	7,030	7,312
Transfer from Northwest Roseville LLD Zone B Fund	1,278	1,278	1,278
Transfer from Diamond Creek CFD #1 Fund	2,888	3,162	3,200
Transfer from Highland Reserve North CFD #2 Services District Fund	9,458	9,837	10,230
Transfer from Fiddymont CFD #2 Fund	17,434	18,132	18,858
Transfer from Infill Services District CFD Fund	3,159	3,286	3,417
Prior Year Operating Carryover*	2,000	1	0
Total Estimated Operating Revenues, Transfers In, and Carryover	693,320	663,382	672,733
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Stormwater Management Program	631,686	784,106	757,706
Indirect Cost	25,645	65,516	36,496
Total Estimated Operating Expenditures and Transfers Out	657,331	849,622	794,202
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	65,486	0	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	65,486	0	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	6,165
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	6,165
INCREASE (DECREASE) FROM OPERATIONS	101,475	(186,240)	(127,634)
Estimated Adjusted Beginning Fund Balance*	212,402	313,875	127,635
Increase (Decrease) from Operations	101,475	(186,240)	(127,634)
Less Operating Carryover Reserve	(1)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 313,875	\$ 127,635	\$ 1

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

SUPPLEMENTAL LAW ENFORCEMENT FUND

[Fund 210]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Citizen's Option for Public Safety (COPS) Grant	\$ 106,684	\$ 100,000	\$ 100,000
Interest	4,216	5,641	4,696
Total Estimated Operating Revenues and Transfers In	110,901	105,641	104,696
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
General Fund	100,000	300,000	100,000
Indirect Cost	207	375	375
Total Estimated Operating Expenditures and Transfers Out	100,207	300,375	100,375
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	982
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	982
INCREASE (DECREASE) FROM OPERATIONS	10,694	(194,734)	3,339
Estimated Beginning Fund Balance	237,686	248,380	53,646
Increase (Decrease) from Operations	10,694	(194,734)	3,339
Estimated Unrestricted Ending Fund Balance	\$ 248,380	\$ 53,646	\$ 56,985

TECHNOLOGY FEE REPLACEMENT FUND

[Fund 216]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Technology Fee - Permit System	\$ 197,758	\$ 200,000	\$ 200,000
Technology Investment Fee	201,365	370,000	365,000
Interest	1,923	2,549	3,554
Bad Debt Recovery	70	0	0
Total Estimated Operating Revenues and Transfers In	401,116	572,549	568,554
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Development Services - Technology Investment Account	0	435,000	365,000
Interfund Loan Interest Payment to Public Facilities Fund	5,472	2,650	1,951
Total Estimated Operating Expenditures and Transfers Out	5,472	437,650	366,951
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
General Fund	19,170	65,230	0
Prior Year CIP Carryover*	4,636	204,636	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	23,806	269,866	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Permit System Replacement	19,170	269,866	0
Interfund Loan Principal Payment to Public Facilities Fund	100,000	100,000	100,000
Transfer to General CIP Rehabilitation Fund	0	0	766
Total Estimated Non-Operating Expenditures and Transfers Out	119,170	369,866	100,766
INCREASE (DECREASE) FROM OPERATIONS	300,280	34,899	100,837
Estimated Adjusted Beginning Fund Balance*	239,538	335,182	370,081
Increase (Decrease) from Operations	300,280	34,899	100,837
Less CIP Carryover Reserve	(204,636)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 335,182	\$ 370,081	\$ 470,918

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

TRAFFIC SAFETY FUND

[Fund 206]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Vehicle Code Fines	\$ 128,949	\$ 90,000	\$ 75,000
Parking Violations	73,302	55,000	60,000
Other Court Fines	108,166	65,000	70,000
Total Estimated Operating Revenues and Transfers In	310,418	210,000	205,000
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund	195,000	210,000	205,000
Total Estimated Operating Expenditures and Transfers Out	195,000	210,000	205,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	489
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	489
INCREASE (DECREASE) FROM OPERATIONS	115,418	0	(489)
Estimated Beginning Fund Balance	0	115,418	115,418
Increase (Decrease) from Operations	115,418	0	(489)
Estimated Unrestricted Ending Fund Balance	\$ 115,418	\$ 115,418	\$ 114,929

TRAFFIC SIGNAL COORDINATION FUND

[Fund 226]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Non-Construction Contribution from Developers	\$ 53,500	\$ 50,000	\$ 40,000
Interest	20,591	27,018	27,140
Total Estimated Operating Revenues and Transfers In	74,091	77,018	67,140
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	1,726	2,471	1,643
Total Estimated Operating Expenditures and Transfers Out	1,726	2,471	1,643
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Traffic Signal Coordination	26,879	50,000	40,000
Transfer to General CIP Rehabilitation Fund	0	0	2,638
Total Estimated Non-Operating Expenditures and Transfers Out	26,879	50,000	42,638
INCREASE (DECREASE) FROM OPERATIONS	45,485	24,547	22,859
Estimated Beginning Fund Balance	2,216,017	2,261,502	2,286,049
Increase (Decrease) from Operations	45,485	24,547	22,859
Estimated Unrestricted Ending Fund Balance	\$ 2,261,502	\$ 2,286,049	\$ 2,308,908

TRENCH CUT RECOVERY FUND

[Fund 208]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Trench Cut Recovery Fee	\$ (8,430)	\$ 5,000	\$ 5,000
Interest	1,392	1,814	1,748
Total Estimated Operating Revenues and Transfers In	(7,038)	6,814	6,748
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	84	108	111
Total Estimated Operating Expenditures and Transfers Out	84	108	111
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund CIP Rehabilitation Fund	0	0	1
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	1
INCREASE (DECREASE) FROM OPERATIONS	(7,122)	6,706	6,636
Estimated Beginning Fund Balance	153,225	146,103	152,809
Increase (Decrease) from Operations	(7,122)	6,706	6,636
Estimated Unrestricted Ending Fund Balance	\$ 146,103	\$ 152,809	\$ 159,445

UTILITY EXPLORATION CENTER FUND

[Fund 227]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Recreation Program Revenues	\$ 17,199	9,520	14,000
Park and Recreation Use Fees	0	25	0
Rental Revenue	3,850	3,750	3,750
Concession Revenue	8,598	7,750	7,500
From Other Agencies	3,000	3,000	0
Donations	12,975	13,500	7,500
Interest	500	671	683
Transfer from Solid Waste Operations Fund	92,221	146,872	144,740
Transfer from Wastewater Operations Fund	92,226	146,872	144,740
Transfer from Water Operations Fund	92,226	146,872	144,740
Transfer from Electric Operations Fund	276,673	362,394	426,773
Total Estimated Operating Revenues and Transfers In	599,467	841,226	894,426
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Utility Exploration Center Program	545,205	760,261	819,328
Transfer to Post-Retirement Insurance/Accrual Fund	118	0	0
Transfer to Solid Waste Rehabilitation Fund	10,000	10,000	10,000
Indirect Cost	45,272	57,874	32,889
Total Estimated Operating Expenditures and Transfers Out	600,595 0	828,135 0	862,217
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Solid Waste Operations Fund	23,938	128,251	24,666
Transfer from Wastewater Operations Fund	23,938	128,852	24,667
Transfer from Water Operations Fund	23,938	128,852	24,667
Transfer from Electric Operations Fund	(14,431)	300,089	0
Transfer to Electric Construction Fund	0	50,000	50,000
Prior Year CIP Carryover*	40,875	0	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	98,258	736,044	124,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
UEC - Capital Replacement	39,393	715,043	100,000
RUEC School Tour	17,990	21,000	24,000
Transfer to General Fund CIP Rehabilitation Fund	0	0	6,224
Total Estimated Non-Operating Expenditures and Transfers Out	57,383	736,043	130,224
INCREASE (DECREASE) FROM OPERATIONS	39,747	13,092	25,985
Estimated Adjusted Beginning Fund Balance*	56,198	95,945	109,037
Increase (Decrease) from Operations	39,747	13,092	25,985
Estimated Unrestricted Ending Fund Balance	\$ 95,945	\$ 109,037	\$ 135,022

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

UTILITY IMPACT REIMBURSEMENT FUND

[Fund 209]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 11,271	\$ 14,884	\$ 18,737
Utility Impact Reimbursement - Water Operations Fund	754,503	736,100	736,100
Utility Impact Reimbursement - Wastewater Operations Fund	686,545	669,800	669,800
Utility Impact Reimbursement - Solid Waste Operations Fund	301,453	294,100	294,100
Total Estimated Operating Revenues and Transfers In	1,753,772	1,714,884	1,718,737
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund	1,200,000	1,200,000	1,200,000
Transfer to Roadway Fund	327,996	9,272	1,602,920
Total Estimated Operating Expenditures and Transfers Out	1,527,996	1,209,272	2,802,920
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	50,855	58,433	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	50,855	58,433	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund	52,422	69,933	0
Transfer to General CIP Rehabilitation Fund	0	0	3,983
Total Estimated Non-Operating Expenditures and Transfers Out	52,422	69,933	3,983
INCREASE (DECREASE) FROM OPERATIONS	224,209	494,112	(1,088,166)
Estimated Adjusted Beginning Fund Balance*	1,083,529	1,249,305	1,743,417
Increase (Decrease) from Operations	224,209	494,112	(1,088,166)
Less CIP Carryover Reserve	(58,433)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,249,305	\$ 1,743,417	\$ 655,251

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Capital Project Funds Overview

Capital Project Funds Overview

These funds are used to account for financial resources to be used for the construction or maintenance of major city facilities. Capital Project Funds are:

- Animal Control Shelter Fund
- Blue Oaks Boulevard Fund
- Building Improvement Fund
- City/County Mitigation Fee Fund
- Citywide Park Development Fund
- Citywide Park Development - SVSP Fund
- Citywide Park Development - WRSP Fund
- Community Facility Districts - Construction Funds
- General CIP Rehabilitation Fund
- General Equipment Replacement Fund
- Park Development Funds (All)
- Parks, Recreation & Library Capital Fund
- Pleasant Grove Drainage Basin Construction Fund
- Pooled Unit Park Transfer Fees Fund
- Project Play Fund
- Public Facilities Fund
- Reason Farms Revenue Fund
- Traffic Benefit Fee Fund
- Traffic Mitigation Fund
- Westpark Drive Fund

The following are details for two of the larger Capital Project funds presented in this section (Park Development Funds and Traffic Mitigation Fund).

Park Development Funds

The City of Roseville specific plans require each plan area to provide for the development costs of citywide/regional parks, neighborhood parks, and bike trails. The specific plan development agreements and accompanying financing plans set the parameters for the future collection of park development fees and to ensure the amount and types of park facilities are constructed as outlined for each plan area. Different funds are used to segregate and account for the fees, which cannot be used for any other purpose.

The main sources of revenue are development fees which are assessed at building permit issuance, citywide park development fees, neighborhood park development fees, and bike trail fees. Other revenues include paseo fees, in-lieu fees (in-lieu of land dedication) and interest.

The major fund expenses are capital improvement projects for citywide park, neighborhood park or bike trail development. Typical costs include design, grading, construction, permits, and inspections. City indirect charges account for less than 2 percent of expenses.

Inter-fund loans are sometimes used to bridge the timing gap between collection of fees and CIP construction.

Traffic Mitigation Fund

The Traffic Mitigation Fund is the City's primary source of funds for capacity improvements to our roadway network. The source of revenue for the Traffic Mitigation Fund is traffic impact fees paid by developers when they are issued building permits. The fee is based on the amount of traffic generated by land development and the cost of the roadway projects contained in the roadway related CIPs. This method complies with Assembly Bill 1600 which requires a nexus between the impact fee and the impact caused by land development. Although traffic impact fees paid by developers comprise the majority of revenues for capacity improvements to the City's roadway network, the City also participates in federal and state grant programs when available.

The City's roadway capital improvement program is comprised of about \$400 million in roadway improvements that have been identified as being needed to handle the volume of traffic once Roseville is completely built out and areas surrounding Roseville are developed to market levels at some future horizon year (typically around 20 years into the future). Traffic modeling software is used to forecast those future traffic volumes. In determining the projects for the CIP, the City targets the threshold for traffic congestion as adopted by the City Council, which is to maintain Level of Service C or better during the p.m. peak hour at 70 percent or more of our signalized intersections.

The citywide roadway capital improvement and traffic impact fee program were adopted by the City Council in 1989. Since then, the City has constructed over \$200 million in roadway improvements. Examples of some of the major roadway CIPs that have been constructed are:

- Harding Boulevard Overcrossing (over Atlantic Street)
- Old Auburn Road Realignment
- Pleasant Grove Overcrossing (over the Union Pacific railroad tracks)
- Atlantic Street Widening
- Roseville Parkway/I-80 Overcrossing
- Douglas/I-80 Tunnel and Flyover
- Fiddymont Road Widening
- Eureka/I-80/Taylor Improvements
- Intelligent Transportation System (ITS) and Traffic Operations Center (TOC)

Since traffic impact fees are paid when building permits are pulled, the Traffic Mitigation revenue stream varies each year based on the rate of land development. When land development is booming, Traffic Mitigation revenues can range from \$10 million to \$11 million per year. When land development is slow, Traffic Mitigation revenues hover around \$1 million to \$1.5 million per year. During a down economy, it takes longer to save up enough money to construct roadway projects. But by the same token, a lower rate of land development means traffic volumes are not growing as rapidly.

ANIMAL CONTROL SHELTER FUND

[Fund 215]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Animal Control Shelter Fee	\$ 43,169	\$ 0	\$ 0
Interest	2,477	0	0
Total Estimated Operating Revenues and Transfers In	45,646	0	0
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	118,301	96,033	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	118,301	96,033	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to Strategic Improvement Fund	892,752	30,543	0
Total Estimated Non-Operating Expenditures and Transfers Out	892,752	30,543	0
INCREASE (DECREASE) FROM OPERATIONS	(728,806)	65,490	0
Estimated Adjusted Beginning Fund Balance*	759,348	(65,490)	(0)
Increase (Decrease) from Operations	(728,806)	65,490	0
Less CIP Carryover Reserve	(96,033)	0	0
Estimated Unrestricted Ending Fund Balance	\$ (65,490)	\$ (0)	\$ (0)

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

NOTE: This fund shows a negative balance at the end of FY2015-16 due to reserving funding at year-end. An additional funding source was identified for this project in FY2016-17 which corrected the negative fund balance.

BLUE OAKS BOULEVARD FUND

[Fund 320]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 4,239	\$ 6,000	\$ 12,201
Contribution in Aid of Construction	921,668	160,000	350,000
Total Estimated Operating Revenues and Transfers In	925,907	166,000	362,201
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Blue Oaks Boulevard Project	0	700,000	100,000
Total Estimated Non-Operating Expenditures and Transfers Out	0	700,000	100,000
INCREASE (DECREASE) FROM OPERATIONS	925,907	(534,000)	262,201
Estimated Beginning Fund Balance	0	925,907	391,907
Increase (Decrease) from Operations	925,907	(534,000)	262,201
Estimated Unrestricted Ending Fund Balance	\$ 925,907	\$ 391,907	\$ 654,108

BUILDING IMPROVEMENT FUND

[Fund 301]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 14,514	\$ 22,046	\$ 2,149
Total Estimated Operating Revenues and Transfers In	14,514	22,046	2,149
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Professional Services	0	10,500	0
Transfer to Strategic Improvement Fund	1,650,000	0	0
Indirect Cost	4,774	6,555	2,073
Total Estimated Operating Expenditures and Transfers Out	1,654,774	17,055	2,073
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from General CIP Rehabilitation Fund	82,913	685,452	0
Prior Year CIP Carryover*	150,000	0	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	232,913	685,452	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Main Library Remodel - First Floor	82,913	685,452	0
Transfer to General CIP Rehabilitation Fund	0	0	47
Total Estimated Non-Operating Expenditures and Transfers Out	82,913	685,452	47
INCREASE (DECREASE) FROM OPERATIONS	(1,490,260)	4,991	29
Estimated Adjusted Beginning Fund Balance*	1,677,559	187,299	192,290
Increase (Decrease) from Operations	(1,490,260)	4,991	29
Estimated Unrestricted Ending Fund Balance	\$ 187,299	\$ 192,290	\$ 192,319

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

CITY/COUNTY MITIGATION FEE FUND

[Fund 254]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Mitigation Fee	\$ 1,477,270	\$ 300,000	\$ 600,000
Miscellaneous Revenue	91	0	0
Interest	4,696	7,361	20,410
Total Estimated Operating Revenues and Transfers In	1,482,058	307,361	620,410
INCREASE (DECREASE) FROM OPERATIONS	1,482,058	307,361	620,410
Estimated Beginning Fund Balance	0	1,482,058	1,789,419
Increase (Decrease) from Operations	1,482,058	307,361	620,410
Estimated Unrestricted Ending Fund Balance	\$ 1,482,058	\$ 1,789,419	\$ 2,409,829

CITYWIDE PARK DEVELOPMENT FUND

[Fund 230]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 51,071	\$ 67,064	\$ 68,883
Park Construction Fee	376,455	487,758	230,792
In Lieu Park Fee	107,316	48,780	267,959
Other Revenue	5,000	0	0
Total Estimated Operating Revenues and Transfers In	539,842	603,602	567,634
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSERS OUT			
Indirect Cost	6,663	12,650	8,940
Total Estimated Operating Expenditures and Transfers Out	6,663	12,650	8,940
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Roseville Youth Sports Coalition Fund	15,419	66,000	66,000
Transfer from Citywide Park Development - WRSP Fund	20,000	0	0
Transfer from Park Development - NCRSP Fund	(19,585)	0	0
Prior Year CIP Carryover*	3,617,534	4,040,959	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	3,633,368	4,106,959	66,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Central Park - Phase One	57,418	1,760,576	0
Park Site 56 - Gibson Park	71	0	100,000
Storage Units	21,195	80,805	0
Youth Sports Coalition Annual Projects	15,419	66,000	66,000
Maidu Interpretive Center Permanent Building Exhibits	5,000	18,281	0
Transfer to Reason Farms Revenue Fund	319	0	0
Transfer to General CIP Rehabilitation Fund	0	0	1,436
Transfer to Park Development - SRSP Fund	8,411	2,181,298	0
Total Estimated Non-Operating Expenditures and Transfers Out	107,834	4,106,960	167,436
INCREASE (DECREASE) FROM OPERATIONS	4,058,714	590,951	457,258
Estimated Adjusted Beginning Fund Balance*	1,858,205	1,875,959	2,466,910
Increase (Decrease) from Operations	4,058,714	590,951	457,258
Less CIP Carryover Reserve	(4,040,959)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,875,959	\$ 2,466,910	\$ 2,924,168

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

CITYWIDE PARK DEVELOPMENT - SVSP FUND

[Fund 265]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Park Construction Fee	\$ 77,231	\$ 101,940	\$ 341,677
In Lieu Fee	77,256	79,920	0
Interest	295	513	1,846
Total Estimated Operating Revenues and Transfers In	154,782	182,373	343,523
INCREASE (DECREASE) FROM OPERATIONS	154,782	182,373	343,523
Estimated Beginning Fund Balance	0	154,782	337,155
Increase (Decrease) from Operations	154,782	182,373	343,523
Estimated Unrestricted Ending Fund Balance	\$ 154,782	\$ 337,155	\$ 680,678

CITYWIDE PARK DEVELOPMENT - WRSP FUND

[Fund 229]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Park Construction Fee	\$ 1,230,351	1,480,127	1,230,810
Interest	84,722	111,183	112,313
Total Estimated Operating Revenues and Transfers In	1,315,073	1,591,310	1,343,123
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Public Facilities Fund	1,251	198,749	0
Prior Year CIP Carryover*	5,358,265	3,890,626	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	5,359,516	4,089,375	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Sports Park Complex	1,185,660	4,079,340	0
Fiddlyment Houses	1,251	269,499	0
WRSP Dog Park	191	0	0
F-54 Master Plan	0	80,000	1,000,000
WRSP Three-Plex Baseball	0	80,000	0
WRSP Bike Trail	122,729	5,536	0
Transfer to Citywide Park Development Fund	20,000	0	0
Transfer to Public Facilities Fund	0	200,000	2,000,000
Total Estimated Non-Operating Expenditures and Transfers Out	1,329,830	4,714,375	3,000,000
INCREASE (DECREASE) FROM OPERATIONS	5,344,758	966,310	(1,656,877)
Estimated Adjusted Beginning Fund Balance*	3,934,663	5,388,795	6,355,105
Increase (Decrease) from Operations	5,344,758	966,310	(1,656,877)
Less CIP Carryover Reserve	(3,890,626)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 5,388,795	\$ 6,355,105	\$ 4,698,228

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

COMMUNITY FACILITIES DISTRICT FUNDS - CONSTRUCTION FUNDS

[Fund 300]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED REVENUES, TRANSFERS IN, AND CARRYOVER			
Northwest Roseville CFD #1 Construction Fund	\$ 439	\$ 576	\$ 571
North Central Roseville CFD #1 Subcontractor Improvements Fund	20,732	15,000	3,819
Crocker Ranch CFD #1 Construction Fund	5	13	13
Stoneridge West CFD #1 Construction Fund	13	35	34
Westpark CFD #1 Improvement Fund	1,514	2,066	747
Fiddymment Ranch CFD #1 Improvement Fund	2,182	1,449	6,032
Stone Point CFD #5 Improvement Fund	8,143	7,175	7,106
Fountains CFD #1 Improvement Fund	1	2	2
Automall CFD #1 Improvement Fund	2	5	5
HP Campus Oaks CFD #1 Construction Fund	19,907,689	0	0
Transfer to North Central Roseville CFD #1 Subcontractor Improvements Fund	0	0	2,360,630
Transfer to Westpark CFD #1 Special Tax Fund	2,271,044	2,317,000	8,788
Transfer to Fiddymment Ranch CFD #1 Improvement Fund	400,000	0	404,556
Transfer to Stone Point CFD #5 Special Tax Fund	166	0	0
Transfer to Westbrook CFD #1 Improvement Fund	0	0	2,145
Prior Year Operating Carryover*	4,896	0	0
Total Estimated Revenues, Transfers In, and Carryover	22,616,826	2,343,321	2,794,448
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
North Central Roseville CFD #1 Subcontractor Improvements Fund	26,930	9,808	0
Westpark CFD #1 Improvement Fund	129,987	83,911	0
Interfund Loan Interest Payment From Westpark CFD#1 Fund	140,382	0	0
Fiddymment Ranch CFD #1 Improvement Fund	335,300	0	400,000
Westbrook CFD #1 Improvement Fund	0	0	0
HP Campus Oaks CFD #1 Construction Fund	2,075,807	10,000,000	7,800,000
Interfund Loan Principal Payment From Westpark CFD #1 Fund to Water Construction, Water Rehabilitation Fund, and Pleasant Grove Drainage Basin Construction Funds	2,140,167	2,233,090	0
Transfer to General Fund	0	4,326	0
Transfer to Strategic Improvement Fund	1,600,000	0	0
Transfer to General CIP Rehabilitation Fund	0	0	11,838
Transfer to Park Development - NCRSP Fund	500,000	0	0
Transfer to Traffic Mitigation Fund	1,000,000	251,556	0
Transfer to North Roseville CFD #1 Fund	350	0	0
Total Estimated Expenditures and Transfers Out	7,948,924	12,582,691	8,211,838
Estimated Adjusted Combined Beginning Fund Balance*	6,105,203	20,773,105	10,533,735
Net Increase (Decrease) in Combined Fund Balance	14,667,902	(10,239,370)	(5,417,390)
Estimated Unrestricted Combined Ending Fund Balance	\$ 20,773,105	\$ 10,533,735	\$ 5,116,345

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

GENERAL CIP REHABILITATION FUND

[Fund 310]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 108,218	\$ 142,082	\$ 129,233
From Other Agencies	0	10,000	0
Donations and Gifts	148	0	0
Transfer from General Fund	0	5,500,000	450,000
Prior Year Operating Carryover*	793,773	715,901	0
Total Estimated Operating Revenues, Transfers In, and Carryover	902,139	6,367,983	579,233
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to Parks, Recreation & Library Capital Fund	0	0	450,000
Total Estimated Operating Expenditures and Transfers Out	0	0	450,000
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from General Fund	1,000,000	1,552,621	628,042
Transfer from Electric Construction Fund	72,950	690,818	1,326,265
Transfer from Wastewater Rehabilitation Fund	107,756	309,847	403,455
Transfer from Water Rehabilitation Fund	173,912	281,330	500,350
Transfer from Solid Waste Rehabilitation Fund	81,566	280,440	689,302
Transfer from CFD and LLD Funds	0	127,384	121,972
Transfer from Environmental Utilities Engineering Fund	0	17,672	0
Transfer from Transit Fund	11,554	5,550	988,956
Transfer from Water Construction Fund	0	1,400	0
Transfer from Transit Project Fund	1,344	0	0
Transfer from Automotive Services Fund	88,158	4,854	0
Transfer from Golf Course Improvement Fund	18,644	4,448	0
Transfer from Park Development NRSP Fund	0	50,725	0
Transfer from Park Development NCRSP Fund	42,180	0	0
Transfer from Stoneridge Park Development Fund	9,036	0	0
Transfer from Electric Operations Fund	0	37,764	0
Transfer from Other Enterprise Funds	0	0	169,000
Transfer from General Funds	0	0	1,063,695
Transfer from Capital Funds	0	0	151,363
Transfer from Trust Funds	0	0	52,853
Transfer from Internal Service Funds	0	0	212,000
Transfer from Special Revenue Funds	0	0	96,288
Prior Year CIP Carryover*	1,371,283	2,419,143	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	2,978,382	5,783,996	6,403,541
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Enterprise Resource Planning	147,641	4,504,743	3,442,473
800 MHz Radio System Replacement	34,675	4,045,325	2,973,869
Facilities Rehabilitation Project	968,107	1,301,144	0
Parks Rehabilitation Project	652,292	115,390	0
IT Rehab Project	148,919	1,356,087	0
Police Rehabilitation Project	189,556	240,339	0
Fire Station #4 Improvements	137,164	0	0
City Parking Lot Rehabilitation Project	86,253	63,500	50,000
Fire Equipment Rehabilitation Project	0	122,365	0
Community Pipeline Safety Initiative	0	10,000	0
Children's Art Center	0	52,785	0
Buljan School Student Union	0	45,888	0
Sports Court	0	101,000	0
Recreation Software	0	200,000	0
Rube Nelson Park Improvements	0	150,000	0
Maidu Trail Improvements	0	28,786	0
ADA Modification for Senior Center	0	0	12,000
Police Department Radio Upgrades	31,787	1,436	0
Transfer to General Fund	212,910	769,532	140,000
Transfer to Parks, Recreation & Library Capital Fund	0	0	12,000
Transfer to Building Improvement Fund	82,913	685,452	0
Transfer from Public Facilities Fund	0	165,000	0
Transfer from Park Development - Infill Fund	0	50,000	0
Total Estimated Non-Operating Expenditures and Transfers Out	2,692,217	14,008,773	6,630,342
INCREASE (DECREASE) FROM OPERATIONS	1,188,304	(1,856,794)	(97,568)
Estimated Adjusted Beginning Fund Balance*	9,306,797	7,360,057	5,503,263
Increase (Decrease) from Operations	1,188,304	(1,856,794)	(97,568)
Less Operating Carryover Reserve	(715,901)	0	0
Less CIP Carryover Reserve	(2,419,143)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 7,360,057	\$ 5,503,263	\$ 5,405,695

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

GENERAL EQUIPMENT REPLACEMENT FUND

[Fund 311]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Current Services	\$ 0	\$ 0	\$ 150,000
Total Estimated Operating Revenues and Transfers In	0	0	150,000
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
General Equipment Replacement	0	0	150,000
Total Estimated Operating Expenditures and Transfers Out	0	0	150,000
INCREASE (DECREASE) FROM OPERATIONS	0	0	0
Estimated Beginning Fund Balance	0	0	0
Increase (Decrease) from Operations	0	0	0
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ 0	\$ 0

PARK DEVELOPMENT - FIDDYMENT44/WALAIRE FUND

[Fund 245]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Neighborhood Park Fee	\$ 1,129	\$ 0	\$ 0
Interest	2,645	3,469	3,451
Total Estimated Operating Revenues and Transfers In	3,774	3,469	3,451
INCREASE (DECREASE) FROM OPERATIONS	3,774	3,469	3,451
Estimated Beginning Fund Balance	284,459	288,233	291,702
Increase (Decrease) from Operations	3,774	3,469	3,451
Estimated Unrestricted Ending Fund Balance	\$ 288,233	\$ 291,702	\$ 295,153

PARK DEVELOPMENT - HRNSP FUND

[Fund 239]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 111	\$ 145	\$ 144
Total Estimated Operating Revenues and Transfers In	111	145	144
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	8	8	9
Total Estimated Operating Expenditures and Transfers Out	8	8	9
INCREASE (DECREASE) FROM OPERATIONS	103	137	135
Estimated Beginning Fund Balance	11,938	12,041	12,178
Increase (Decrease) from Operations	103	137	135
Estimated Unrestricted Ending Fund Balance	\$ 12,041	\$ 12,178	\$ 12,313

PARK DEVELOPMENT - INFILL FUND

[Fund 231]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 10,004	\$ 13,120	\$ 13,627
Neighborhood Park Fee	41,746	36,128	0
Total Estimated Operating Revenues and Transfers In	51,750	49,248	13,627
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	2,235	909	972
Total Estimated Operating Expenditures and Transfers Out	2,235 0	909 0	972
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Transfer from General CIP Rehabilitation Fund	0	50,000	0
Total Estimated Non-Operating Revenues and Transfers In	0	50,000	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Saugstad Skate Track	0	150,000	0
Civic Plaza at Royer Park	0	75,000	0
Transfer to General CIP Rehabilitation Fund	0	0	22
Total Estimated Non-Operating Expenditures and Transfers Out	0	225,000	22
INCREASE (DECREASE) FROM OPERATIONS	49,515	(126,661)	12,633
Estimated Beginning Fund Balance	1,076,747	1,126,262	999,601
Increase (Decrease) from Operations	49,515	(126,661)	12,633
Estimated Unrestricted Ending Fund Balance	\$ 1,126,262	\$ 999,601	\$ 1,012,234

PARK DEVELOPMENT - LONGMEADOW FUND

[Fund 244]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 277	\$ 364	\$ 361
Total Estimated Operating Revenues and Transfers In	277	364	361
INCREASE (DECREASE) FROM OPERATIONS	277	364	361
Estimated Beginning Fund Balance	29,835	30,113	30,477
Increase (Decrease) from Operations	277	364	361
Estimated Unrestricted Ending Fund Balance	\$ 30,113	\$ 30,477	\$ 30,838

PARK DEVELOPMENT - NCRSP FUND

[Fund 234]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 19,691	26,669	29,220
Transfer from North Central CFD Fund	500,000	0	0
Total Estimated Operating Revenues and Transfers In	519,691	26,669	29,220
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	6,408	1,446	2,450
Total Estimated Operating Expenditures and Transfers Out	6,408	1,446	2,450
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	418,272	319,733	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	418,272	319,733	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
NC 55B Park Site	1,268	120,216	0
NC 57 Neighborhood Park	83	199,517	0
Transfer to Citywide Park Development Fund	(19,585)	0	0
Transfer to General CIP Rehabilitation Fund	42,180	0	63
Total Estimated Non-Operating Expenditures and Transfers Out	23,946	319,733	63
INCREASE (DECREASE) FROM OPERATIONS	907,609	25,223	26,707
Estimated Adjusted Beginning Fund Balance*	1,587,338	2,175,214	2,200,437
Increase (Decrease) from Operations	907,609	25,223	26,707
Less CIP Carryover Reserve	(319,733)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 2,175,214	\$ 2,200,437	\$ 2,227,144

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

PARK DEVELOPMENT - NERSP FUND

[Fund 233]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 240	\$ 314	\$ 311
Total Estimated Operating Revenues and Transfers In	240	314	311
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	16	18	19
Total Estimated Operating Expenditures and Transfers Out	16	18	19
INCREASE (DECREASE) FROM OPERATIONS	224	296	292
Estimated Beginning Fund Balance	25,786	26,010	26,306
Increase (Decrease) from Operations	224	296	292
Estimated Unrestricted Ending Fund Balance	\$ 26,010	\$ 26,306	\$ 26,598

PARK DEVELOPMENT - NRSP FUND

[Fund 237]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 6,628	\$ 8,779	\$ 5,586
Neighborhood Park Fee	92,152	162,043	93,528
Bike Trail Fee	11,876	20,850	11,989
State Bonds/Grants/Reimbursements	0	175,000	0
Prior Year Operating Carryover*	0	50,725	0
Total Estimated Operating Revenues, Transfers In, and Carryover	110,656	417,397	111,103
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	446	553	1,953
Total Estimated Operating Expenditures and Transfers Out	446	553	1,953
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	389,803	327,585	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	389,803	327,585	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
William "Bill" Hughes Park	62,218	472,585	0
Duke Davis Park	0	30,000	0
Transfer to General CIP Rehabilitation Fund	0	50,725	325
Total Estimated Non-Operating Expenditures and Transfers Out	62,218	553,310	325
INCREASE (DECREASE) FROM OPERATIONS	437,796	191,119	108,825
Estimated Adjusted Beginning Fund Balance*	334,828	394,313	585,432
Increase (Decrease) from Operations	437,796	191,119	108,825
Less Operating Carryover Reserve	(50,725)	0	0
Less CIP Carryover Reserve	(327,585)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 394,313	\$ 585,432	\$ 694,257

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

PARK DEVELOPMENT - NRSP II FUND

[Fund 241]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Neighborhood Park Fee	\$ 4,600	\$ 0	\$ 0
Bike Trail Fee	196	0	0
Interest	3,600	4,723	4,682
Total Estimated Operating Revenues and Transfers In	8,396	4,723	4,682
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	98	33	31
Total Estimated Operating Expenditures and Transfers Out	98	33	31
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	1
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	1
INCREASE (DECREASE) FROM OPERATIONS	8,298	4,690	4,651
Estimated Beginning Fund Balance	339,865	348,164	352,854
Increase (Decrease) from Operations	8,298	4,690	4,651
Estimated Unrestricted Ending Fund Balance	\$ 348,163	\$ 352,854	\$ 357,505

PARK DEVELOPMENT - NRSP III FUND

[Fund 242]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 3,536	\$ 4,644	\$ 3,752
Total Estimated Operating Revenues and Transfers In	3,536	4,644	3,752
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	199,705	173,730	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	199,705	173,730	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Hamel Park Expansion	25,975	238,730	0
Total Estimated Non-Operating Expenditures and Transfers Out	25,975	238,730	0
INCREASE (DECREASE) FROM OPERATIONS	177,266	(60,356)	3,752
Estimated Adjusted Beginning Fund Balance*	196,070	199,606	139,250
Increase (Decrease) from Operations	177,266	(60,356)	3,752
Less CIP Carryover Reserve	(173,730)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 199,606	\$ 139,250	\$ 143,002

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

PARK DEVELOPMENT - NWRSP FUND

[Fund 235]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 9	\$ 9	\$ 17
Neighborhood Park Fee	0	0	19,215
Total Estimated Operating Revenues and Transfers In	9	9	19,232
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	313	2,433	113
Total Estimated Operating Expenditures and Transfers Out	313	2,433	113
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Transfer from NWRSP Landscaping & Lighting District Fund	343,393	0	0
Transfer from Roadway Fund	122,337	0	0
Transfer from Traffic Mitigation Fund	137,327	0	0
Total Estimated Non-Operating Revenues and Transfers In	603,057	0	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Overflow Parking/Driveway-RAC	603,057	0	0
Transfer to General CIP Rehabilitation Fund	0	0	3
Total Estimated Non-Operating Expenditures and Transfers Out	603,057	0	3
INCREASE (DECREASE) FROM OPERATIONS	(304)	(2,424)	19,116
Estimated Beginning Fund Balance	3,098	2,794	370
Increase (Decrease) from Operations	(304)	(2,424)	19,116
Estimated Unrestricted Ending Fund Balance	\$ 2,794	\$ 370	\$ 19,486

PARK DEVELOPMENT - SERSP FUND

[Fund 232]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 15	\$ 19	\$ 19
Total Estimated Operating Revenues and Transfers In	15	19	19
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	0	1	1
Total Estimated Operating Expenditures and Transfers Out	0	1	1
INCREASE (DECREASE) FROM OPERATIONS	15	18	18
Estimated Beginning Fund Balance	1,574	1,589	1,607
Increase (Decrease) from Operations	15	18	18
Estimated Unrestricted Ending Fund Balance	\$ 1,589	\$ 1,607	\$ 1,625

PARK DEVELOPMENT - SRSP FUND

[Fund 238]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 11,527	\$ 15,153	\$ 16,817
Neighborhood Park Fee	167,800	319,010	159,815
Bike Trail Fee	18,700	35,435	17,829
Total Estimated Operating Revenues and Transfers In	198,027	369,598	194,461
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	7,269	882	967
Total Estimated Operating Expenditures and Transfers Out	7,269	882	967
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Citywide Park Development Fund	8,411	2,181,298	0
Prior Year CIP Carryover*	236,906	201,796	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	245,317	2,383,094	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Harry Crabb Park	8,411	2,259,935	0
Stoneridge - Waltrip Jr. Park	110	365,535	0
Transfer to General CIP Rehabilitation Fund	9,036	0	71
Total Estimated Non-Operating Expenditures and Transfers Out	17,558	2,625,470	71
INCREASE (DECREASE) FROM OPERATIONS	418,518	126,340	193,423
Estimated Adjusted Beginning Fund Balance*	1,040,151	1,256,873	1,383,213
Increase (Decrease) from Operations	418,518	126,340	193,423
Less CIP Carryover Reserve	(201,796)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,256,873	\$ 1,383,213	\$ 1,576,636

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

PARK DEVELOPMENT - WESTBROOK FUND

[Fund 246]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Neighborhood Park Fee	\$ 118,378	\$ 122,460	\$ 410,519
In Lieu Park Fee	8,178	8,460	28,473
Bike Trail Fee	3,654	3,780	12,676
Interest	243	381	2,264
Total Estimated Operating Revenues and Transfers In	130,453	135,081	453,932
INCREASE (DECREASE) FROM OPERATIONS	130,453	135,081	453,932
Estimated Beginning Fund Balance	0	130,453	265,534
Increase (Decrease) from Operations	130,453	135,081	453,932
Estimated Unrestricted Ending Fund Balance	\$ 130,453	\$ 265,534	\$ 719,466

PARK DEVELOPMENT - WOODCREEK EAST FUND

[Fund 236]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 1,030	\$ 1,351	\$ 1,330
Total Estimated Operating Revenues and Transfers In	1,030	1,351	1,330
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	59	67	67
Total Estimated Operating Expenditures and Transfers Out	59	67	67
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	1
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	1
INCREASE (DECREASE) FROM OPERATIONS	971	1,284	1,262
Estimated Beginning Fund Balance	16,337	17,308	18,592
Increase (Decrease) from Operations	971	1,284	1,262
Estimated Unrestricted Ending Fund Balance	\$ 17,308	\$ 18,592	\$ 19,854

PARK DEVELOPMENT - WRSP FUND

[Fund 243]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Neighborhood Park Fee	\$ 1,503,350	\$ 1,806,830	\$ 1,508,115
Bike Trail Fee	386,270	464,246	387,176
Paseo Fee	348,469	438,845	304,414
Interest	81,158	105,922	123,602
Total Estimated Operating Revenues and Transfers In	2,319,247	2,815,843	2,323,307
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	5,033	4,658	6,567
Total Estimated Operating Expenditures and Transfers Out	5,033	4,658	6,567
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Park Development - WRSP (Bike Trail)	37,273	1,682	0
Transfer from Citywide Park Development - WRSP Fund	122,729	5,536	0
Prior Year CIP Carryover*	3,309,715	1,944,452	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	3,469,716	1,951,670	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Fiddymont Parcel 50 Park	59,730	1,944,881	0
WRSP F-83 Trail and PR Site	556,643	25,108	0
W87 Paseo	466,234	0	0
WRSP PCL W-15-Bike Trail	336,207	0	0
W-50A School/Park	0	80,000	1,500,000
Astill Neighborhood Improvements	0	546,620	0
WRSP Parcel W-81 Bike Trail	0	531,547	0
W-51 Neighborhood Park Site	0	0	2,200,000
F-52 Neighborhood Park Site	0	0	1,600,000
Transfer to Park Development - WRSP Fund (Bike Trail)	37,273	1,682	0
Transfer to General CIP Rehabilitation Fund	0	0	49
Total Estimated Non-Operating Expenditures and Transfers Out	1,456,087	3,129,838	5,300,049
INCREASE (DECREASE) FROM OPERATIONS	4,327,844	1,633,017	(2,983,309)
Estimated Adjusted Beginning Fund Balance*	5,672,950	8,056,341	9,689,358
Increase (Decrease) from Operations	4,327,844	1,633,017	(2,983,309)
Less CIP Carryover Reserve	(1,944,452)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 8,056,341	\$ 9,689,358	\$ 6,706,049

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

PARKS, RECREATION & LIBRARY CAPITAL FUND

[Fund 315]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Transfer from General CIP Rehabilitation Fund	\$ 0	\$ 0	\$ 450,000
Total Estimated Operating Revenues and Transfers In	0	0	450,000
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Transfer from Parks & Recreation Fee Fund	0	0	40,000
Transfer from General CIP Rehabilitation Fund	0	0	12,000
Total Estimated Non-Operating Revenues and Transfers In	0	0	52,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Parks, Recreation & Library Capital Annual Expenses	0	0	100,000
Recreation Capital Replacement	0	0	40,000
Kaseberg Picnic Arbor Replacement	0	0	90,125
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	230,125
INCREASE (DECREASE) FROM OPERATIONS	0	0	271,875
Estimated Beginning Fund Balance	0	0	0
Increase (Decrease) from Operations	0	0	271,875
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ 0	\$ 271,875

PLEASANT GROVE DRAINAGE BASIN CONSTRUCTION FUND

[Fund 250]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 70,353	\$ 91,365	\$ 78,545
Mitigation Fee	390,058	350,000	330,000
Total Estimated Operating Revenues and Transfers In	460,412	441,365	408,545
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	7,163	3,730	4,649
Total Estimated Operating Expenditures and Transfers Out	7,163	3,730	4,649
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interfund Loan Repayment from Westpark CFD #1 Improvement Fund	766,918	2,233,090	0
Prior Year CIP Carryover*	505,647	526,138	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	1,272,565	2,759,228	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Pleasant Grove Retention Basin	5,509	482,830	0
Pleasant Grove Creek Hydraulic Modeling Update	0	43,308	0
2016 Fee Update	0	200,000	0
Transfer to General CIP Rehabilitation Fund	0	0	325
Total Estimated Non-Operating Expenditures and Transfers Out	5,509	726,138	325
INCREASE (DECREASE) FROM OPERATIONS	1,720,304	2,470,725	403,571
Estimated Adjusted Beginning Fund Balance*	4,747,934	5,942,100	8,412,825
Increase (Decrease) from Operations	1,720,304	2,470,725	403,571
Less CIP Carryover Reserve	(526,138)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 5,942,100	\$ 8,412,825	\$ 8,816,396

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

POOLED UNIT PARK TRANSFER FEES FUND

[Fund 240]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 368	\$ 482	\$ 478
Total Estimated Operating Revenues and Transfers In	368	482	478
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Indirect Cost	25	28	29
Total Estimated Operating Expenditures and Transfers Out	25	28	29
INCREASE (DECREASE) FROM OPERATIONS	343	454	449
Estimated Beginning Fund Balance	39,560	39,902	40,356
Increase (Decrease) from Operations	343	454	449
Estimated Unrestricted Ending Fund Balance	\$ 39,902	\$ 40,356	\$ 40,805

PROJECT PLAY FUND

[Fund 217]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 27	\$ 70	\$ 0
Donations	100	0	0
Transfer from Citizen's Benefit Trust Fund	0	364	0
Total Estimated Operating Revenues and Transfers In	127	434	0
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Project Play	0	364	0
Total Estimated Operating Expenditures and Transfers Out	0	364	0
INCREASE (DECREASE) FROM OPERATIONS	127	70	0
Estimated Beginning Fund Balance	5,697	5,824	5,894
Increase (Decrease) from Operations	127	70	0
Estimated Unrestricted Ending Fund Balance	\$ 5,824	\$ 5,894	\$ 5,894

PUBLIC FACILITIES FUND

[Fund 222]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 123,785	\$ 102,650	\$ 158,781
Public Facilities Fee	2,418,151	2,000,000	1,800,000
Total Estimated Operating Revenues and Transfers In	2,541,935	2,102,650	1,958,781
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Public Facilities Operating Expenses	0	0	8,404
Indirect Cost	7,982	14,595	34,794
Transfer to General Fund	355,798	0	0
Total Estimated Operating Expenditures and Transfers Out	363,780	14,595	43,198
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Downtown Parking Fund	0	3,467,137	0
Transfer from General CIP Rehab Fund	0	165,000	0
Transfer from Citywide Park Development - WRSP Fund	0	200,000	2,000,000
Transfer from RFA Capital Projects Fund	14,393,980	656,020	0
Transfer from Transportation Fund	130,514	0	0
Transfer from Successor Agency Roseville RDA Fund	502,869	5,211,507	0
Interfund Loan Repayment from the Strategic Improvement Fund	4,000,000	0	0
Interfund Loan Repayment from the Technology Fee Replacement Fund	100,000	100,000	100,000
Prior Year CIP Carryover*	1,816,764	16,189,958	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	20,944,127	25,989,622	2,100,000
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Downtown Building - 316 Vernon Street	14,393,980	12,300,095	0
Oak Street Parking Garage	502,869	13,478,860	0
Downtown Pedestrian Bridge	188,818	146,696	0
WRSP Community Center	0	380,222	2,000,000
Radio Tower - West Plan	9,099	0	0
Transfer to General Fund	0	867,538	892,138
Transfer to Strategic Improvement Fund	0	2,700,000	0
Transfer to Citywide Park Fund - WRSP	1,251	198,749	0
Transfer to General CIP Rehabilitation Fund	0	0	434
Interfund Loan Principal Payment to Strategic Improvement Fund	0	0	403,840
Interfund Loan Principal Payment to Automotive Replacement Fund	0	0	33,346
Total Estimated Non-Operating Expenditures and Transfers Out	15,096,016	30,072,160	3,329,758
INCREASE (DECREASE) FROM OPERATIONS	8,026,266	(1,994,483)	685,825
Estimated Adjusted Beginning Fund Balance*	11,027,465	2,863,773	869,290
Increase (Decrease) from Operations	8,026,266	(1,994,483)	685,825
Less CIP Carryover Reserve	(16,189,958)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 2,863,773	\$ 869,290	\$ 1,555,115

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

REASON FARMS REVENUE FUND

[Fund 251]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 8,458	\$ 11,130	\$ 11,829
Agricultural Lease	62,220	62,220	62,220
Total Estimated Operating Revenues and Transfers In	70,678	73,350	74,049
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from Citywide Park Development Fund	319	0	0
Prior Year CIP Carryover*	271,033	0	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	271,352	0	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Reason Farms Property Management	0	25,000	20,000
Reason Farms Environmental Preserve	319	0	0
Total Estimated Non-Operating Expenditures and Transfers Out	319	25,000	20,000
INCREASE (DECREASE) FROM OPERATIONS	341,711	48,350	54,049
Estimated Adjusted Beginning Fund Balance*	627,581	969,292	1,017,642
Increase (Decrease) from Operations	341,711	48,350	54,049
Estimated Unrestricted Ending Fund Balance	\$ 969,292	\$ 1,017,642	\$ 1,071,691

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

TRAFFIC BENEFIT FEE FUND

[Fund 214]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Traffic Benefit Fee	\$ 0	\$ 15,000	\$ 5,000
Interest	2,511	3,322	3,491
Total Estimated Operating Revenues and Transfers In	2,511	18,322	8,491
INCREASE (DECREASE) FROM OPERATIONS	2,511	18,322	8,491
Estimated Beginning Fund Balance	289,048	291,559	309,881
Increase (Decrease) from Operations	2,511	18,322	8,491
Estimated Unrestricted Ending Fund Balance	\$ 291,559	\$ 309,881	\$ 318,372

TRAFFIC MITIGATION FUND

[Fund 221]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Federal and State Bonds and Grants	\$ 245,055	\$ 7,335,311	\$ 0
Interest	205,215	200,396	252,400
Traffic Equipment Reimbursement	46,964	0	0
Mitigation Fee	3,691,582	2,650,000	2,750,000
Blue Oaks Boulevard Fee	(375,040)	0	0
Westpark Drive Fee	(87,584)	0	0
Sale of Real Property	1,628	0	0
Other Revenues	0	900,000	0
Prior Year Operating Carryover*	17,185	222,037	0
Total Estimated Operating Revenues, Transfers In, and Carryover	3,745,005	11,307,744	3,002,400
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Traffic Mitigation Operating Expenses	8	20,000	17,000
Indirect Cost	61,248	41,230	51,699
Total Estimated Operating Expenditures and Transfers Out	61,256	61,230	68,699
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Transfer from NCRCFD #1 - Sub Improvement Construction Fund	1,000,000	251,556	0
Transfer from Roadway Fund	188,954	11,046	0
Prior Year CIP Carryover*	9,274,107	9,464,550	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	10,463,061	9,727,152	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Industrial Avenue Bridge Replacement	1,285,599	3,975,097	0
Cirby/Roseville Road Intersection	817,984	3,466,483	0
Washington Boulevard/Andora Widening	88,079	3,890,201	0
Pleasant Grove Roseville Parkway Triple Left	216	1,649,784	0
Developer Reimbursement - TMF	0	1,537,611	500,000
Traffic Signals	759,712	867,037	550,000
Atlantic/Eureka I-80 Westbound On-Ramp	121,244	478,756	0
Oakridge Bridge Replacement	86,488	3,366,629	0
City Traffic Model Update	128,546	183,233	233,233
Blue Oaks- Pleasant Grove CMS Project	0	152,513	0
Woodcreek Oaks Widening	14,399	2,795,601	0
Oak/Washington Roundabout	(9,412)	0	0
Conference Center Drive Extension	(513)	0	0
Transfer to General CIP Rehabilitation Fund	0	0	7,176
Transfer to Park Development - NWRSP Fund	137,327	0	0
Total Estimated Non-Operating Expenditures and Transfers Out	3,429,669	22,362,945	1,290,409
INCREASE (DECREASE) FROM OPERATIONS	10,717,141	(1,389,279)	1,643,292
Estimated Adjusted Beginning Fund Balance*	13,020,880	14,051,434	12,662,155
Increase (Decrease) from Operations	10,717,141	(1,389,279)	1,643,292
Less Operating Carryover Reserve	(222,037)	0	0
Less CIP Carryover Reserve	(9,464,550)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 14,051,434	\$ 12,662,155	\$ 14,305,447

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

WESTPARK DRIVE FUND

[Fund 321]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 1,042	\$ 3,000	\$ 2,721
Contribution in Aid of Construction	207,633	60,000	60,000
Total Estimated Operating Revenues and Transfers In	208,675	63,000	62,721
INCREASE (DECREASE) FROM OPERATIONS	208,675	63,000	62,721
Estimated Beginning Fund Balance	0	208,675	271,675
Increase (Decrease) from Operations	208,675	63,000	62,721
Estimated Unrestricted Ending Fund Balance	\$ 208,675	\$ 271,675	\$ 334,396

Permanent Funds

These funds are used to account for the principal amount of the gifts the organization is required, by agreement with the donor, to maintain intact in perpetuity or until a specific future date or event. Permanent funds are:

- **City of Roseville Citizen's Benefit Trust Fund** – provides community and Roseville Employees Charitable Hearts (REACH) grants to non-profit organizations throughout the City. The primary source of annual revenue comes from interest and City of Roseville employee donations.
- **Roseville Aquatics Complex (RAC) Maintenance Fund** – Offsets costs of maintaining the RAC. The Roseville High School District provided the initial contribution and the interest is spent annually towards maintenance.

Special District Agency Funds

These funds account for assets held by the City as an agent for individuals, governmental entities, and non-public organizations. Special District Agency Funds are funds used for public infrastructure improvements and maintenance financed by special levies against property holders. They are secured by special taxes assessed on the property owners within the district to pay the principal and interest on the bonds.

Trust Funds

These funds are earmarked for specific programs and purposes in accordance with a statute that designates the fund as a trust. Its statutory designation distinguishes the fund as a trust rather than a special fund. Trust Funds are:

- **General Trust Funds** –used to account for assets held by the City as an agent for individuals, private organizations, and other governments.
- **The OPEB Trust Fund** – used to account for assets held by the City as a trustee agent for the members and beneficiaries of other post-employment benefit plans (retiree medical).
- **Private Purpose Trust Funds** – a collection of trust funds including the Library Endowment Fund and various urban reserve funds.
- **Successor Agency Roseville RDA Fund** - is responsible for unwinding the affairs of the former Redevelopment Agency (RDA). The Successor Agency will continue to oversee completion of redevelopment projects, dispose of assets and properties of the former RDA and meet its enforceable obligations. A seven-member Oversight Board approves the semi-annual Recognized Obligation Payment Schedules (ROPS) that determine the amount of property tax increment the Successor Agency receives to pay its annual debt service and other enforceable obligations.

Internal Service Funds and Self-Insurance Funds

These funds are used to account for financing of goods and services provided by one City department to other City departments on a cost-reimbursement basis. Internal Service Funds are:

- **Automotive Replacement Fund** – provides automotive replacement services for the City's fleet.
- **Automotive Services Fund** – provides maintenance and supplies to the City's fleet.
- **Facility Rehabilitation Fund** - provides rehabilitation for City's facilities.
- **Facilities Services Fund** – provides building maintenance and custodial services to all departments citywide.
- **IT Operations Fund** - provides information technology support and services for digital communication, database and cloud, network infrastructure, business solutions, GIS, client services, and enterprise solutions to all departments citywide.
- **IT Replacement Fund** - provides rehabilitation for City's information technology infrastructure.

Self-insurance funds are:

- Dental Insurance Fund
- General Liability Fund
- General Liability Rent Insurance Fund
- Post-Retirement Insurance/Accrual Fund
- Section 125 Fund
- Unemployment Insurance Fund
- Vision Insurance Fund
- Workers' Compensation Fund

These self-insurance funds provide services and benefits to the City and its employees on a cost reimbursement basis. The primary source of revenue is a premium charged to funds that include city salaries.



CITY OF ROSEVILLE CITIZEN'S BENEFIT TRUST FUND

[Fund 280]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 395,070	\$ 450,710	\$ 426,385
Donations	11,653	250	0
Total Estimated Operating Revenues and Transfers In	406,724	450,960	426,385
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Community Grants	246,139	417,372	415,000
REACH Grants	6,500	11,480	7,500
Transfer to Project Play Fund	0	364	0
Total Estimated Operating Expenditures and Transfers Out	252,639	429,216	422,500
INCREASE (DECREASE) FROM OPERATIONS	154,085	21,744	3,885
Estimated Beginning Fund Balance	17,441,250	17,595,335	17,617,079
Increase (Decrease) from Operations	154,085	21,744	3,885
Estimated Unrestricted Ending Fund Balance	\$ 17,595,335	\$ 17,617,079	\$ 17,620,964

Note: Per Ordinance 3388, Section 4.06.040, the City Council may annually appropriate up to 90% of the annual interest earnings. To smooth out the monies available for grants, a higher percentage can be awarded when not all available interest was awarded in previous years. This allows for a higher award amount in a given fiscal year, while meeting the requirements of the ordinance.

ROSEVILLE AQUATICS COMPLEX MAINTENANCE FUND

[Fund 606]

	<u>Actual FY2015-16</u>	<u>Amended Budget FY2016-17</u>	<u>Adopted Budget FY2017-18</u>
INCREASE (DECREASE) FROM OPERATIONS	\$ 0	\$ 0	\$ 0
Estimated Beginning Fund Balance	23,404	23,404	23,404
Increase (Decrease) from Operations	0	0	0
Estimated Unrestricted Ending Fund Balance	\$ 23,404	\$ 23,404	\$ 23,404

AGENCY FUNDS

[Fund 700]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED REVENUES AND TRANSFERS IN			
Downtown Roseville Prop - Business Improvement	\$ 247,221	\$ 248,927	\$ 256,395
Automall CFD#1 Special Tax Fund	522,477	578,952	552,220
Westbrook CFD#1 Special Tax Fund	826,209	806,239	847,394
HP Campus Oaks CFD #1 Special Tax Fund	3,101,528	258	1,194,174
Fiddymment Overlay #5 Special Tax Fund	32	55	17
Westpark Federico #1 Special Tax Fund	0	0	35
Northeast Roseville CFD #1 Special Tax Fund	0	0	251
Northeast Roseville CFD #2 Special Tax Fund	838,983	867,089	862,194
Northwest Roseville CFD #1 Special Tax Fund	2,324,072	2,325,068	2,320,073
Northcentral Roseville CFD #1 Special Tax Fund	4,029,180	4,023,597	3,728,499
North Roseville CFD #1 Special Tax Fund	1,651,771	1,527,791	1,546,370
Stoneridge Parcel 1 CFD #1 Special Tax Fund	158,362	166,069	157,872
Highland Reserve North CFD #1 Special Tax Fund	2,711,850	2,715,894	2,671,129
Woodcreek West CFD #1 Special Tax Fund	1,336,879	1,255,864	1,238,870
Crocker Ranch CFD #1 Special Tax Fund	1,502,294	1,523,792	1,509,035
Woodcreek East CFD #1 Special Tax Fund	505,303	503,417	507,500
Stoneridge East CFD #1 Special Tax Fund	1,255,079	1,267,208	1,253,081
Stoneridge West CFD #1 Special Tax Fund	785,326	996,626	976,494
Stone Point CFD #1 Special Tax Fund	791,867	804,778	795,050
Westpark CFD #1 Special Tax Fund	6,303,047	3,875,567	3,651,957
Fiddymment Ranch CFD #1 Special Tax Fund	4,784,195	5,429,969	5,514,855
Longmeadow CFD #1 Special Tax Fund	622,986	618,776	614,254
Stone Point CFD #5 Special Tax Fund	308,914	373,189	376,121
Diamond Creek CFD #1 Special Tax Fund	429,323	477,411	475,049
Fountains CFD #1 Special Tax Fund	822,111	813,749	855,943
Transfer in to NRCFD #1 Special Tax Fund	350	0	0
Total Estimated Revenues and Transfers In	35,859,361	31,200,285	31,904,832
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Downtown Roseville Prop - Business Improvement	247,221	248,927	256,395
Automall CFD#1 Special Tax Fund	554,653	571,041	548,175
Westbrook CFD#1 Special Tax Fund	726,774	801,145	837,653
HP Campus Oaks CFD #1 Special Tax Fund	676,681	1,095,876	1,189,983
Northeast Roseville CFD#2 Special Tax Fund	856,272	857,621	854,324
Northwest Roseville CFD#1 Special Tax Fund	2,306,641	2,303,396	2,304,058
North Central Roseville CFD#1 Special Tax Fund	3,939,363	3,945,505	3,708,660
North Roseville CFD#1 Special Tax Fund	1,917,175	1,514,399	1,533,465
Stoneridge Parcel 1 CFD#1 Special Tax Fund	156,147	158,369	154,252
Highland Reserve North CFD#1 Special Tax Fund	2,653,546	2,674,544	2,658,603
Woodcreek West CFD#1 Special Tax Fund	1,581,737	1,245,669	1,228,394
Crocker Ranch CFD#1 Special Tax Fund	1,496,141	1,505,312	1,498,305
Woodcreek East CFD#1 Special Tax Fund	506,432	494,922	502,571
Stoneridge East CFD#1 Special Tax Fund	1,241,405	1,246,895	1,243,506
Stoneridge West CFD#1 Special Tax Fund	963,362	972,839	965,122
Stone Point CFD#1 Special Tax Fund	790,958	785,681	788,097
Westpark CFD#1 Special Tax Fund	6,477,532	3,798,140	3,619,970
Fiddymment Ranch CFD#1 Special Tax Fund	5,183,248	5,379,742	5,483,129
Longmeadow CFD#1 Special Tax Fund	616,690	608,269	608,106
Stone Point CFD#5 Special Tax Fund	361,688	360,568	370,984
Diamond Creek CFD#1 Special Tax Fund	449,772	456,474	466,301
Fountains CFD#1 Special Tax Fund	785,751	1,171,049	849,911
Transfer to General CIP Rehabilitation Fund for Enterprise Resource Planning	0	63,491	58,277
Transfer to Fiddymment Ranch CFD #1 Improvement Fund from Fiddymment Ranch CFD #1 Special Tax Fund	400,000	0	0
Transfer to NRCFD #1 Construction Fund from NRCFD #1 Special Tax Fund	0	0	2,360,630
Transfer to Stormwater Management Fund from Diamond Creek CFD #1 Improvement Fund	2,888	3,162	3,200
Transfer to Westpark CFD #1 Improvement Fund from Westpark CFD #1 Special Tax Fund	2,271,044	2,317,000	8,788
Transfer to RFA Debt Service Fund from Highland Reserve North CFD #1 Fund	0	33	0
Transfer to RFA Debt Service Fund from WCE CFD #1 Special Tax Fund	0	7	0
Transfer to Westbrook Construction Fund from Westbrook CFD #1 Special Tax Fund	0	0	2,145
Transfer to Fiddymment Ranch CFD #1 Improvement Fund from Fiddymment Ranch CFD #1 Special Tax Fund	0	0	404,556
Total Estimated Expenditures and Transfers Out	37,163,289	34,580,076	34,507,560
Estimated Combined Beginning Fund Balance	58,137,068	56,833,139	53,453,348
Net Increase (Decrease) in Combined Fund Balance	(1,303,929)	(3,379,791)	(2,602,728)
Estimated Unrestricted Combined Ending Fund Balance	\$ 56,833,139	\$ 53,453,348	\$ 50,850,620

GENERAL TRUST FUNDS

[Fund 604, 608, 609, 630]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Merchant Parking Program Fund Revenue	\$ 585	\$ 349	\$ 104
Total Estimated Operating Revenues and Transfers In	585	349	104
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Merchant Parking Program Fund Expenses	0	600	0
Transfer from Roseville Volunteer Collaborative Fund to General Fund	0	2,131	0
Total Estimated Operating Expenditures and Transfers Out	0	2,731	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer from Merchant Parking Program Fund to General CIP Rehabilitation Fund	0	0	6
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	6
INCREASE (DECREASE) FROM OPERATIONS	585	(2,382)	98
Estimated Beginning Fund Balance	9,451	10,036	7,654
Increase (Decrease) from Operations	585	(2,382)	98
Estimated Unrestricted Ending Fund Balance	\$ 10,036	\$ 7,654	\$ 7,752

OPEB TRUST FUND

[Fund 650]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Investment Income	\$ 1,656,690	1,000,000	1,200,000
Contribution in OPEB	6,079,963	6,379,020	6,597,804
Copying Fees	42	0	0
Transfer from Post-Retirement Insurance/Accrual Fund	4,047,782	4,492,340	5,163,532
Total Estimated Operating Revenues and Transfers In	11,784,477	11,871,360	12,961,336
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
OPEB Trust	6,243,079	6,544,020	6,774,804
Total Estimated Operating Expenditures and Transfers Out	6,243,079	6,544,020	6,774,804
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	32,370
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	32,370
INCREASE (DECREASE) FROM OPERATIONS	5,541,397	5,327,340	6,154,162
Estimated Beginning Fund Balance	55,230,675	60,772,073	66,099,413
Increase (Decrease) from Operations	5,541,397	5,327,340	6,154,162
Estimated Unrestricted Ending Fund Balance	\$ 60,772,073	\$ 66,099,413	\$ 72,253,575

Note: Investment income is based on a long-term portfolio average of 6.5% and may include income earned, realized, and unrealized gains/losses.

PRIVATE PURPOSE TRUST FUNDS

[Fund 611 - 659]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Schoolhouse Park - Jackson Monument Fund	\$ 29	\$ 38	\$ 38
Library Endowment Fund	178	220	0
Woodcreek West Endowment Fund	4,416	6,534	7,013
Woodcreek North (Sares) Fund	1,183	1,553	1,524
North Central Wetlands Endowment Fund	3,387	5,060	5,462
Highland Reserve North Endowment Fund	2,902	3,811	3,740
Commercial Center 65 Preserve Area Fund	1,085	1,425	1,398
Woodcreek East Longmeadow/Roseville Tech Park Fund	2,530	3,324	3,261
Reason Farms Environmental Preserve Fund	319	446	262
Silverado Oaks Urban Reserve Fund	708	930	912
Open Space Endowments - Miscellaneous	333	438	430
Total Estimated Operating Revenues and Transfers In	17,070	23,779	24,040
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund from Library Endowment Fund	0	5,616	0
Transfer to Open Space Maintenance Fund from:			
Woodcreek West Endowment Fund	5,376	5,385	5,367
Woodcreek North (Sares) Fund	1,275	1,279	1,280
North Central Wetlands Endowment Fund	4,160	4,166	4,151
Highland Reserve North Endowment Fund	3,128	3,138	3,141
Commercial Center 65 Preserve Area Fund	1,172	1,173	1,174
Woodcreek East Longmeadow/Roseville Tech Park Fund	2,728	2,736	2,739
Reason Farms Environmental Preserve Fund	15,012	15,492	15,332
Silverado Oaks Urban Reserve Fund	763	765	766
Open Space Endowments - Misc Fund	359	361	361
Total Estimated Operating Expenditures and Transfers Out	33,973	40,111	34,311
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund from:			
Woodcreek West Endowment Fund	0	0	53
Woodcreek North (Sares) Fund	0	0	12
North Central Wetland Endowment Fund	0	0	41
Highlands Reserve North Endowment Fund	0	0	31
Commerce Center 65 Preserve Area Fund	0	0	11
WCE Longmeadow/Roseville Tech Park Fund	0	0	27
Silverado Oaks Urban Reserve Fund	0	0	7
Open Space Endowment - Miscellaneous Fund	0	0	4
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	186
INCREASE (DECREASE) FROM OPERATIONS	(16,903)	(16,332)	(10,457)
Estimated Beginning Fund Balance	1,936,399	1,919,497	1,903,165
Increase (Decrease) from Operations	(16,903)	(16,332)	(10,457)
Estimated Unrestricted Ending Fund Balance	\$ 1,919,497	\$ 1,903,165	\$ 1,892,708

SUCCESSOR AGENCY ROSEVILLE RDA FUND

[Fund 670]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Secured Taxes	\$ 2,515,962	\$ 3,402,380	\$ 3,434,951
Interest	97,694	58,188	111,650
Program Income	0	19,368	0
Prior Year Operating Carryover*	5,400	0	0
Total Estimated Operating Revenues, Transfers In, and Carryover	2,619,056	3,479,936	3,546,601
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Successor Agency - RDA/RORF	0	664,900	0
Successor Agency - RDA Administration	225,349	256,143	253,172
Transfer to Low & Moderate Income Housing Fund	195,275	5,966,002	243,293
Total Estimated Operating Expenditures and Transfers Out	420,624	6,887,045	496,465
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	5,714,376	5,211,507	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	5,714,376	5,211,507	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
2006A RDA Project Tax Exempt Tax Allocation Bond	642,655	110,976	0
2006AT RDA Project Taxable Tax Allocation Bond	259,745	148,140	0
2006HT Housing Taxable Tax Allocation Bond	445,890	163,272	0
2014 RDA Refunding Project Tax Allocation	828,188	821,813	817,213
2016-T RDA Taxable Refunding	0	709,559	1,083,294
Interfund Loan Principal Payment to Low & Moderate Income Housing Fund	244,399	0	0
Interfund Loan Principal Payment to General Fund	781,100	744,010	893,173
Interfund Loan Principal Payment to Gas Tax Fund	0	80,000	80,000
Transfer to Public Facilities Fund	502,869	5,211,507	0
Transfer to General CIP Rehabilitation Fund	0	0	20,291
Total Estimated Non-Operating Expenditures and Transfers Out	3,704,846	7,989,277	2,893,971
INCREASE (DECREASE) FROM OPERATIONS	4,207,963	(6,184,879)	156,165
Estimated Adjusted Beginning Fund Balance*	2,949,722	1,946,178	1,727,301
Plus Cash Previously Restricted	0	5,966,002	0
Increase (Decrease) from Operations	4,207,963	(6,184,879)	156,165
Less CIP Carryover Reserve	(5,211,507)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 1,946,178	\$ 1,727,301	\$ 1,883,466

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

AUTOMOTIVE REPLACEMENT FUND

[Fund 502]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Automotive Replacement	\$ 6,036,556	\$ 5,813,243	\$ 6,138,828
State Grants	25,000	0	0
Interest	334,415	208,006	319,528
Miscellaneous	483,029	0	0
Prior Year Operating Carryover*	5,573,637	2,196,262	0
Total Estimated Operating Revenues, Transfers In, and Carryover	12,452,638	8,217,511	6,458,356
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Vehicle Replacement	8,495,097	8,956,773	4,355,362
<i>Less Operating Transfers In:</i>			
General Fund	0	218,375	0
Water Operations Fund	0	349,727	0
Wastewater Operations Fund	0	447,720	0
Solid Waste Operations Fund	0	560,364	0
Air Quality Mitigation Fund	0	38,000	0
<i>Subtotal Operating Transfers In:</i>	0	1,614,186	0
Transfer to Traffic Signal Construction Fund	0	801,820	0
Transfer to Post-Retirement Insurance/Accrual Fund	14,712	17,100	15,915
Transfer to Electric Construction Fund	0	4,751,011	0
Indirect Cost	71,964	137,281	98,020
Total Estimated Operating Expenditures and Transfers Out	8,581,772	13,049,799	4,469,297
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interfund Loan Principal Repayment from Youth Development Fund	60,000	20,000	50,000
Interfund Loan Principal Repayment from Fire Facilities Fund	239,474	17,134	0
Interfund Loan Principal Repayment from Golf Operations Funds	127,000	127,000	127,000
Interfund Loan Principal Repayment from Public Facilities Fund	0	0	33,346
Prior Year CIP Carryover*	11,681	6,158	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	438,155	170,292	210,346
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund	5,523	6,158	21,782
Transfer to General CIP Rehabilitation Fund	0	0	38,968
Total Estimated Non-Operating Expenditures and Transfers Out	5,523	6,158	60,750
INCREASE (DECREASE) FROM OPERATIONS	4,303,497	(4,668,154)	2,138,655
Estimated Adjusted Beginning Fund Balance*	25,729,660	27,830,737	23,162,583
Increase (Decrease) from Operations	4,303,497	(4,668,154)	2,138,655
Less Operating Carryover Reserve	(2,196,262)	0	0
Less CIP Carryover Reserve	(6,158)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 27,830,737	\$ 23,162,583	\$ 25,301,238

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

AUTOMOTIVE SERVICES FUND

[Fund 501]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 13,747	\$ 16,790	\$ 0
Vehicle Usage Charge	6,831,240	7,241,897	7,571,321
Alarm Permits	2,360	0	0
Administrative Fee	2,400	2,400	2,400
From Other Agencies	56,037	30,000	40,000
Reimbursement	17,090	13,000	13,000
Other Revenue	14,877	0	0
Prior Year Operating Carryover*	0	4,854	0
Total Estimated Operating Revenues, Transfers In, and Carryover	6,937,752	7,308,941	7,626,721
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Mechanical Maintenance	5,682,931	6,095,921	6,792,773
Transfer to Post-Retirement Insurance/Accrual Fund	213,039	203,610	200,473
Indirect Cost	665,556	584,255	410,802
Total Estimated Operating Expenditures and Transfers Out	6,561,526	6,883,786	7,404,048
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	0	7,713	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	0	7,713	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund	6,919	0	0
Transfer to General CIP Rehabilitation Fund	88,158	4,854	68,585
Transfer to Facility Rehabilitation Fund	0	7,713	20,000
Total Estimated Non-Operating Expenditures and Transfers Out	95,077	12,567	88,585
INCREASE (DECREASE) FROM OPERATIONS	281,149	420,301	134,088
Estimated Adjusted Beginning Fund Balance Without Inventory*	(957,332)	(769,043)	(348,742)
Plus Estimated Inventory	653,998	734,291	734,291
Total Estimated Adjusted Beginning Fund Balance	(303,334)	(34,752)	385,549
Increase (Decrease) from Operations	281,149	420,301	134,088
Less Operating Carryover Reserve	(4,854)	0	0
Less CIP Carryover Reserve	(7,713)	0	0
Estimated Unrestricted Ending Fund Balance	\$ (34,752)	\$ 385,549	\$ 519,637

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund was negative in FY2015-16 due to lower-than-projected revenues and higher-than-projected expenditures in prior years. Beginning in FY2014-15, auto rental rates were increased annually to achieve a positive fund balance for the FY2016-17 budget.

FACILITY REHABILITATION FUND

[Fund 511]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Current Services	\$ 0	\$ 0	\$ 450,000
Total Estimated Operating Revenues and Transfers In	0	0	450,000
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Facility Rehabilitation Operations	0	0	780
Total Estimated Operating Expenditures and Transfers Out	0	0	780
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Transfer from Solid Waste Rehabilitation Fund	0	0	2,195
Transfer from Golf Improvement Fund	0	0	63,500
Transfer from Youth Development Fund	0	0	613
Transfer from Water Rehabilitation Fund	0	0	2,195
Transfer from Automotive Services Fund	0	0	20,000
Transfer from Wastewater Rehabilitation Fund	0	0	10,193
Transfer from Electric Rehabilitation Fund	0	0	171,584
Total Estimated Non-Operating Revenues and Transfers In	0	0	270,280
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Facilities Rehabilitation Project	0	0	719,500
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	719,500
INCREASE (DECREASE) FROM OPERATIONS	0	0	0
Estimated Beginning Fund Balance	0	0	0
Increase (Decrease) from Operations	0	0	0
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ 0	\$ 0

FACILITY SERVICES FUND

[Fund 510]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Current Services	\$ 0	\$ 0	\$ 3,862,407
Demand Services	0	0	317,948
Total Estimated Operating Revenues and Transfers In	0	0	4,180,355
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Building Maintenance	0	0	2,483,717
Custodial Services	0	0	1,205,544
Indirect Cost	0	0	481,207
Total Estimated Operating Expenditures and Transfers Out	0	0	4,170,468
INCREASE (DECREASE) FROM OPERATIONS	0	0	9,887
Estimated Beginning Fund Balance	0	0	0
Increase (Decrease) from Operations	0	0	9,887
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ 0	\$ 9,887

INFORMATION TECHNOLOGY OPERATIONS FUND

[Fund 520]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Current Services	\$ 0	\$ 0	\$ 9,069,580
Lease Revenue	0	0	0
Total Estimated Operating Revenues and Transfers In	0	0	9,069,580
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
IT Strategic Plan/Digital Communication	0	0	1,962,561
IT Database and Cloud	0	0	617,658
IT Network Infrastructure	0	0	1,753,648
IT Business Solutions	0	0	1,213,259
IT GIS Analytics	0	0	720,416
IT Client Services	0	0	1,259,558
IT Enterprise Solutions	0	0	1,002,497
Indirect Cost	0	0	539,982
Total Estimated Operating Expenditures and Transfers Out	0	0	9,069,579
INCREASE (DECREASE) FROM OPERATIONS	0	0	1
Estimated Beginning Fund Balance	0	0	0
Increase (Decrease) from Operations	0	0	1
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ 0	\$ 1

INFORMATION TECHNOLOGY REPLACEMENT FUND

[Fund 521]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Current Services	\$ 0	\$ 0	\$ 507,625
Total Estimated Operating Revenues and Transfers In	0	0	507,625
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Transfer from Electric Rehabilitation Fund	0	0	85,935
Transfer from Solid Waste Rehabilitation Fund	0	0	60,450
Transfer from Wastewater Rehabilitation Fund	0	0	68,975
Transfer from Water Rehabilitation Fund	0	0	47,275
Transfer from Transit Fund	0	0	4,750
Total Estimated Non-Operating Revenues and Transfers In	0	0	267,385
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
IT Rehabilitation Project	0	0	775,000
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	775,000
INCREASE (DECREASE) FROM OPERATIONS	0	0	10
Estimated Adjusted Beginning Fund Balance*	0	0	0
Increase (Decrease) from Operations	0	0	10
Estimated Unrestricted Ending Fund Balance	\$ 0	\$ 0	\$ 10

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

DENTAL INSURANCE FUND

[Fund 03115]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Insurance Premium	\$ 1,476,470	\$ 1,593,467	\$ 1,566,977
Interest	6,833	9,170	7,980
Reimbursement	7,290	0	0
Prior Year Operating Carryover*	168,947	160,715	0
Total Estimated Operating Revenues, Transfers In, and Carryover	1,659,540	1,763,352	1,574,957
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Dental Claims and Services	1,542,426	1,766,073	1,754,349
Indirect Cost	3,823	2,618	4,414
Total Estimated Operating Expenditures and Transfers Out	1,546,249	1,768,691	1,758,763
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	7,940
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	7,940
INCREASE (DECREASE) FROM OPERATIONS	113,292	(5,339)	(191,746)
Estimated Adjusted Beginning Fund Balance*	666,288	618,864	613,526
Increase (Decrease) from Operations	113,292	(5,339)	(191,746)
Less Operating Carryover Reserve	(160,715)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 618,864	\$ 613,526	\$ 421,780

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

GENERAL LIABILITY FUND

[Fund 03112]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 45,579	\$ 60,471	\$ 49,637
Accident Expense Recovery	1,565	0	0
Self-Insurance Premium	2,204,346	2,675,003	2,763,478
Other Revenue	2,000	0	0
Transfer from General Liability Rent Insurance Fund	0	33,135	0
Prior Year Operating Carryover*	9,675	0	0
Total Estimated Operating Revenues, Transfers In, and Carryover	2,263,164	2,768,609	2,813,115
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Self-Insurance Claims and Services	2,299,754	2,674,642	2,730,142
Transfer to Post-Retirement Insurance/Accrual Fund	3,431	0	0
Transfer to General Fund	0	42,000	0
Indirect Cost	2,282	17,617	28,728
Total Estimated Operating Expenditures and Transfers Out	2,305,466	2,734,259	2,758,870
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Fund	562	159,313	0
Transfer to General CIP Rehabilitation Fund	0	0	27,799
Total Estimated Non-Operating Expenditures and Transfers Out	562	159,313	27,799
INCREASE (DECREASE) FROM OPERATIONS	(42,864)	(124,963)	26,446
Estimated Adjusted Beginning Fund Balance*	3,425,312	3,382,448	3,257,485
Increase (Decrease) from Operations	(42,864)	(124,963)	26,446
Estimated Unrestricted Ending Fund Balance	\$ 3,382,448	\$ 3,257,485	\$ 3,283,931

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

GENERAL LIABILITY - RENT INSURANCE FUND

[Fund 03119]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 153	\$ 402	\$ 0
Total Estimated Operating Revenues and Transfers In	153	402	0
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General Liability Fund	0	33,135	0
Total Estimated Operating Expenditures and Transfers Out	0	33,135	0
INCREASE (DECREASE) FROM OPERATIONS	153	(32,733)	0
Estimated Beginning Fund Balance	32,981	33,134	401
Increase (Decrease) from Operations	153	(32,733)	0
Estimated Unrestricted Ending Fund Balance	\$ 33,134	\$ 401	\$ 401

POST-RETIREMENT INSURANCE/ACCRUAL FUND

[Fund 03118]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 11,400	15,287	4,921
Self-Insurance Premium	3,756,105	4,450,340	5,219,233
HSA Fire OPEB	42,081	42,000	60,000
Transfer from General Liability Fund	3,431	0	0
Transfer from Utility Exploration Center Fund	118	0	0
Transfer from Electric Operations Fund	892,118	807,261	814,363
Transfer from Traffic Signals Maintenance Fund	11,487	12,539	37,431
Transfer from Youth Development Fund	139,176	145,664	166,149
Transfer from Transportation Fund	14,441	15,035	14,760
Transfer from Golf Course Operations Fund	3,568	3,668	3,689
Transfer from Water Operations Fund	363,707	309,771	323,025
Transfer from Wastewater Operations Fund	471,486	384,046	436,654
Transfer from Solid Waste Operations Fund	237,597	212,041	241,623
Transfer from Water Meter Retrofit Fund	15,292	15,700	1,619
Transfer from Water EU Technical Services Fund	74,818	31,760	11,687
Transfer from Automotive Services Fund	213,039	203,610	200,473
Transfer from Vehicle Replacement Fund	14,712	17,100	15,915
Transfer from General Fund	4,814,835	4,497,090	4,583,884
Prior Year Operating Carryover*	2,268	8,388	0
Total Estimated Operating Revenues, Transfers In, and Carryover	11,081,678	11,171,300	12,135,426
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Retirement Settlements/Insurance	7,139,364	6,655,284	6,851,273
Professional Services	51,919	8,388	25,000
Transfer to OPEB Trust Fund	4,048,790	4,492,340	5,163,532
Indirect Cost	44,276	35,890	14,414
Total Estimated Operating Expenditures and Transfers Out	11,284,349	11,191,902	12,054,219
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	48,524
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	48,524
INCREASE (DECREASE) FROM OPERATIONS	(202,671)	(20,602)	32,683
Estimated Adjusted Beginning Fund Balance*	2,438,879	2,227,819	2,207,218
Increase (Decrease) from Operations	(202,671)	(20,602)	32,683
Less Operating Carryover Reserve	(8,388)	0	0
Estimated Unrestricted Ending Fund Balance	\$ 2,227,819	\$ 2,207,218	\$ 2,239,901

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

SECTION 125 FUND

[Fund 03117]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Self-Insurance Premium	\$ 391,693	\$ 379,840	\$ 407,278
Interest	225	229	714
Total Estimated Operating Revenues and Transfers In	391,918	380,069	407,992
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Cafeteria Plan Claims	365,514	379,840	407,278
Indirect Cost	1,073	633	724
Total Estimated Operating Expenditures and Transfers Out	366,587	380,473	408,002
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	1,966
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	1,966
INCREASE (DECREASE) FROM OPERATIONS	25,331	(404)	(1,976)
Estimated Beginning Fund Balance	68,912	94,243	93,839
Increase (Decrease) from Operations	25,331	(404)	(1,976)
Estimated Unrestricted Ending Fund Balance	\$ 94,243	\$ 93,839	\$ 91,863

UNEMPLOYMENT INSURANCE FUND

[Fund 03113]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Interest	\$ 5,363	\$ 7,071	\$ 10,996
Self-Insurance Premium	542,687	120,854	312,665
Total Estimated Operating Revenues and Transfers In	548,050	127,925	323,661
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Unemployment Claims	137,208	150,000	150,000
Indirect Cost	8,060	7,408	8,494
Total Estimated Operating Expenditures and Transfers Out	145,268	157,408	158,494
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	1,409
Interfund Loan Principal Payment to Workers' Compensation Fund	90,353	0	0
Total Estimated Non-Operating Expenditures and Transfers Out	90,353	0	1,409
INCREASE (DECREASE) FROM OPERATIONS	312,429	(29,483)	163,758
Estimated Beginning Fund Balance	557,496	869,924	840,441
Increase (Decrease) from Operations	312,429	(29,483)	163,758
Estimated Unrestricted Ending Fund Balance	\$ 869,924	\$ 840,441	\$ 1,004,199

VISION INSURANCE FUND

[Fund 03114]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES AND TRANSFERS IN			
Insurance Premium	\$ 159,193	\$ 170,808	\$ 169,109
Interest	2,679	3,480	3,393
Reimbursement	560	0	0
Total Estimated Operating Revenues and Transfers In	162,431 0	174,288	172,502
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Vision Claims and Services	161,407	168,000	171,242
Indirect Cost	4,162	1,632	2,162
Total Estimated Operating Expenditures and Transfers Out	165,569	169,632	173,404
ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Prior Year CIP Carryover*	35,330	0	0
Total Estimated Non-Operating Revenues, Transfers In, and Carryover	35,330	0	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	1,046
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	1,046
INCREASE (DECREASE) FROM OPERATIONS	32,193	4,656	(1,948)
Estimated Adjusted Beginning Fund Balance*	261,314	293,506	298,162
Increase (Decrease) from Operations	32,193	4,656	(1,948)
Estimated Unrestricted Ending Fund Balance	\$ 293,507	\$ 298,162	\$ 296,214

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

WORKERS' COMPENSATION FUND

[Fund 03111]

	Actual FY2015-16	Amended Budget FY2016-17	Adopted Budget FY2017-18
ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER			
Interest	\$ 118,590	155,335	134,933
Workers' Compensation Premium	2,820,949	3,915,608	3,993,363
Miscellaneous Revenue	28	0	0
Workers' Compensation Refund - Emp	10,697	0	0
Reimbursement	5,985	0	0
Prior Year Operating Carryover*	121,550	0	0
Total Estimated Operating Revenues, Transfers In, and Carryover	3,077,798	4,070,943	4,128,296
LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT			
Workers' Compensation Claims and Services	3,615,430	3,346,709	3,305,997
Transfer from General Fund	0	300,000	0
Indirect Cost	90,469	102,178	112,399
Total Estimated Operating Expenditures and Transfers Out	3,705,899	3,748,887	3,418,396
ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN			
Interfund Loan Principal Repayment from Unemployment Insurance Fund	90,353	0	0
Total Estimated Non-Operating Revenues and Transfers In	90,353	0	0
LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT			
Transfer to General CIP Rehabilitation Fund	0	0	15,763
Total Estimated Non-Operating Expenditures and Transfers Out	0	0	15,763
INCREASE (DECREASE) FROM OPERATIONS	(537,748)	322,056	694,137
Estimated Adjusted Beginning Fund Balance*	10,866,854	10,329,106	10,651,162
Increase (Decrease) from Operations	(537,748)	322,056	694,137
Estimated Unrestricted Ending Fund Balance	\$ 10,329,106	\$ 10,651,162	\$ 11,345,299

* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

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Department Operating Budgets Overview

The Department Operating Budgets contain the operational costs by department and their programs. The section begins with an “Organization Budget Summary” that outlines all departments and their operational programs. The summary contains two years of data: the current year amended budget along with the new budget year. The full-time equivalent (FTE) employees for both years are presented as a comparison. Following the Organizational Budget Summary is the detail for each department, their programs, and the costs required to fund their programs.

Each department contains an organizational chart and a departmental narrative. The organizational chart displays the overall structure of the department. The departmental narrative describes the services provided by each department including key issues currently faced and goals for the upcoming fiscal year. Following each narrative is the Department Budget Summary and associated Program Budgets.

The Department Budget Summary shows the various programs (also known as divisions) and their expenditures over a three-year period: prior year actuals, current year budget, and the new budget year. The expenditures are segregated into four categories:

- Salaries, wages, and benefits
- Materials, supplies, and services
- Capital outlays
- Reimbursed expenditures

The salaries, wages, and benefits category includes compensation and benefits paid to employees of the City. Materials, supplies, and services contain costs that

are consumed during the course of the fiscal year and are not of a capital nature. Capital outlays are expenditures which result in acquisitions or additions to fixed assets and represent a betterment or improvement. These expenditures typically have a life of more than two years and cost \$5,000 or more. Reimbursed expenditures serve to reduce the total expenditures of a program. The reimbursements generally result from expenses charged to other programs.

The funding summary for each department shows the funding sources allocated to pay for the programs. This may include more than one fund as well as expenses charged elsewhere via reimbursed expenditures.

Following the Department Budget Summaries are individual Program Performance Budgets for each program within the department. The program budget contains specific and measurable objectives and specifies work volumes to be accomplished and efficiency and effectiveness levels to be achieved. These are compared on a year-to-year basis. Any new positions added in the new budget year or a change in positions (FTE) that has occurred since adoption of the current year budget is noted.

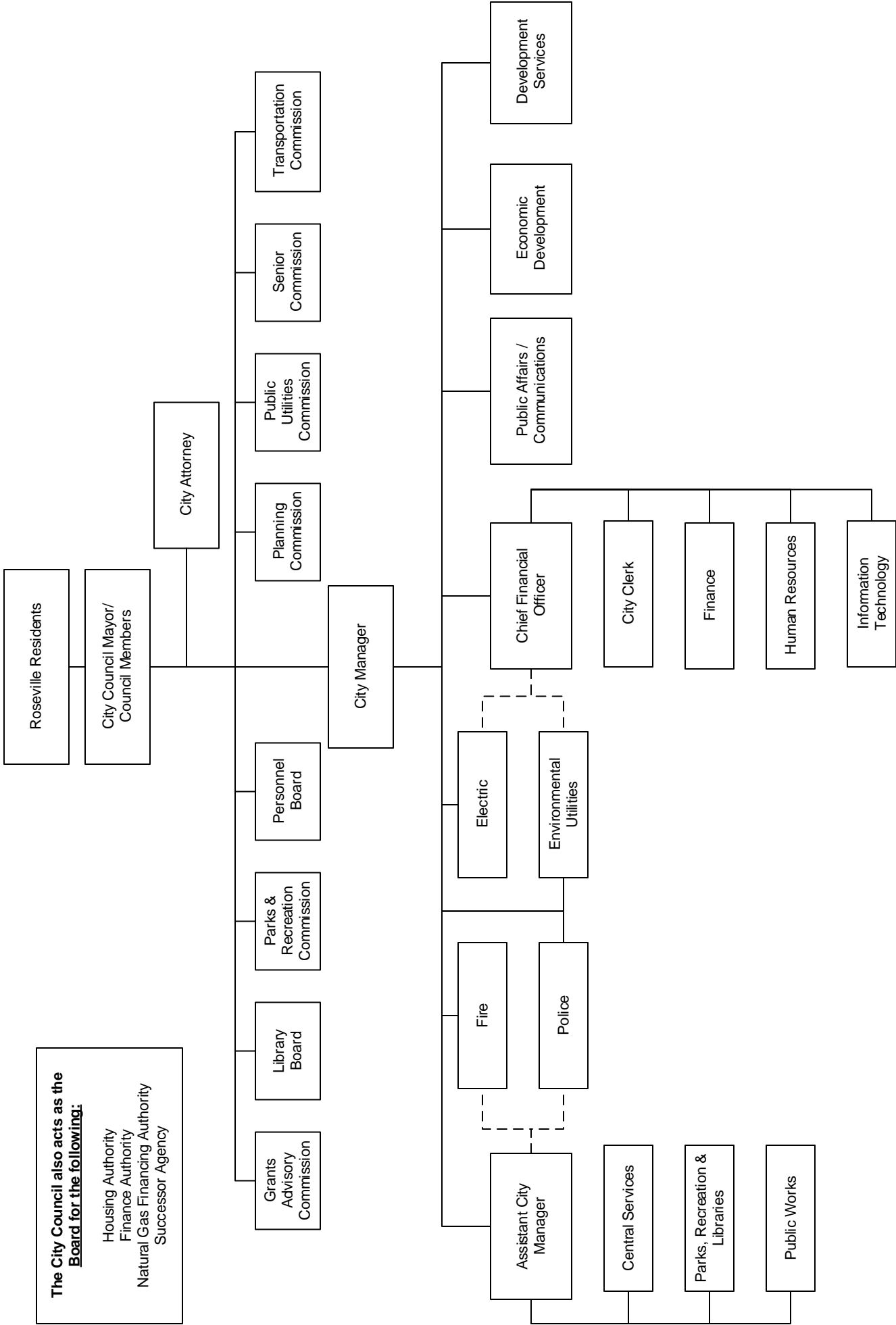
At the end of the Program Performance section is the Divisional Budget Summary. This section summarizes the budgeted appropriations by ORG key as per the budget approval level mandated in the City’s Budget Ordinance. This is the initial spending limit that each ORG key must operate within for each major code category. These appropriation limits are enforced for all of the ORG keys listed as well as against the annual total for each Capital Improvement Project (CIP). The initial budget is adjusted throughout the year via City Council-approved budget adjustments.

ORGANIZATION BUDGET SUMMARY

	FY2016-17		FY2017-18	
	FTE POSITIONS	AMENDED BUDGET	FTE POSITIONS	BUDGET EXPENDITURES
CITY COUNCIL				
CITY COUNCIL	0.00	415,242	0.00	418,732
LESS: REIMBURSED EXPENDITURES		0		0
SUBTOTAL	0.00	415,242	0.00	418,732
CITY MANAGER				
CITY MANAGEMENT	4.00	1,127,173	4.00	1,078,433
PUBLIC AFFAIRS & COMMUNICATIONS DEPARTMENT	4.00	770,291	4.00	885,771
DEVELOPMENT & OPERATIONS	3.00	668,485	2.00	588,391
LESS: REIMBURSED EXPENDITURES		(68,320)		(134,871)
SUBTOTAL	11.00	2,497,629	10.00	2,417,724
CITY ATTORNEY				
LEGAL SERVICES	9.00	1,823,687	9.00	1,961,931
LESS: REIMBURSED EXPENDITURES		0		0
SUBTOTAL	9.00	1,823,687	9.00	1,961,931
FINANCE				
DEPARTMENT ADMINISTRATION	4.00	710,753	4.00	1,085,035
BUDGET	3.75	664,287	3.75	722,823
CASH MANAGEMENT & LICENSING	2.50	328,906	2.50	345,220
UTILITY BILLING & SERVICES	30.25	4,733,512	32.25	5,339,641
GENERAL ACCOUNTING / PAYROLL	16.23	2,263,408	16.23	2,244,087
LESS: REIMBURSED EXPENDITURES		(442,500)		(7,500)
SUBTOTAL	56.73	8,258,366	58.73	9,729,306
HUMAN RESOURCES				
HUMAN RESOURCES	10.65	1,910,010	11.65	2,072,208
RISK MANAGEMENT	4.35	447,036	3.35	328,171
LESS: REIMBURSED EXPENDITURES		(84,230)		(116,384)
SUBTOTAL	15.00	2,272,816	15.00	2,283,995
INFORMATION TECHNOLOGY				
STRATEGIC PLANNING	7.00	1,744,492	7.00	1,962,561
INFRASTRUCTURE	15.00	3,109,383	15.00	3,153,722
CUSTOMER SERVICE	18.00	3,063,581	18.00	3,607,314
LESS: IT OPERATIONS FUND		0		(8,529,597)
LESS: REIMBURSED EXPENDITURES		(202,563)		(194,000)
SUBTOTAL	40.00	7,714,893	40.00	0
CITY CLERK				
CLERK SUPPORT SERVICES	7.50	1,004,903	7.50	1,017,465
LESS: REIMBURSED EXPENDITURES		0		0
SUBTOTAL	7.50	1,004,903	7.50	1,017,465
CENTRAL SERVICES				
DEPARTMENT ADMINISTRATION	3.00	542,095	3.00	720,603
PURCHASING	6.00	695,138	6.00	692,616
CENTRAL STORES	3.00	339,790	3.00	484,590
AUTOMOTIVE SERVICES	21.00	6,096,921	21.00	6,793,773
BUILDING / CUSTODIAL MAINTENANCE	15.75	3,533,024	15.75	4,497,459
LESS: AUTOMOTIVE SERVICES FUND		(6,095,921)		(6,792,773)
LESS: FACILITY SERVICES FUND		0		(3,689,261)
LESS: FACILITY REHABILITATION FUND		0		(780)
LESS: REIMBURSED EXPENDITURES		(1,000)		(120,637)
SUBTOTAL	48.75	5,110,047	48.75	2,585,590
POLICE				
ADMINISTRATION, SUPPORT & COMMUNITY SERVICES	63.50	10,041,592	68.50	12,071,342
POLICE OPERATIONS	131.00	24,808,145	125.00	26,362,238
ANIMAL CONTROL	3.00	1,200,076	3.00	1,137,023
LESS: REIMBURSED EXPENDITURES		(5,000)		(5,000)
SUBTOTAL	197.50	36,044,813	196.50	39,565,603
FIRE				
ADMINISTRATION & GRANTS	4.50	774,329	3.00	849,732
FIRE & LIFE SAFETY	8.00	1,741,987	10.00	1,824,778
FIRE OPERATIONS	104.00	25,171,304	103.00	25,791,524
FIRE TRAINING	2.00	624,385	3.00	852,277
EMERGENCY PREPAREDNESS	1.00	303,417	0.00	16,340
LESS: REIMBURSED EXPENDITURES		(5,000)		(20,000)
SUBTOTAL	119.50	28,610,422	119.00	29,314,651
ECONOMIC DEVELOPMENT				
HOUSING	10.00	9,229,665	10.00	2,511,797
COMMUNITY DEVELOPMENT BLOCK GRANT	0.00	830,311	0.00	590,200
ECONOMIC DEVELOPMENT	3.00	849,493	4.00	1,021,772
LESS: REIMBURSED EXPENDITURES		(1,105,748)		(1,080,445)
SUBTOTAL	13.00	9,803,721	14.00	3,043,324

ORGANIZATION BUDGET SUMMARY

	FY2016-17		FY2017-18	
	FTE POSITIONS	AMENDED BUDGET	FTE POSITIONS	BUDGET EXPENDITURES
PARKS, RECREATION & LIBRARIES				
PARKS & RECREATION ADMINISTRATION	6.00	1,472,197	6.00	3,643,204
PARKS	45.00	9,477,262	45.00	9,458,555
RECREATION	20.00	5,764,505	20.00	5,770,339
YOUTH DEVELOPMENT	26.00	5,523,207	25.00	6,063,664
GOLF	0.00	2,009,024	0.00	2,049,942
LIBRARIES AND MMHS	27.50	4,228,878	26.50	5,332,085
LESS: REIMBURSED EXPENDITURES		(830,348)		(792,261)
SUBTOTAL	124.50	27,644,725	122.50	31,525,528
PUBLIC WORKS				
DEPARTMENT ADMINISTRATION	2.00	360,862	2.00	415,073
ENGINEERING / FLOOD ALERT	16.75	2,837,702	15.00	2,799,116
TRAFFIC SIGNALS	8.00	2,282,027	8.00	1,912,634
STREET MAINTENANCE	34.00	5,963,454	34.00	6,392,092
LOCAL TRANSPORTATION	10.75	7,386,556	11.75	7,984,184
LESS: REIMBURSED EXPENDITURES		(1,240,585)		(1,090,495)
SUBTOTAL	71.50	17,590,016	70.75	18,412,604
ENVIRONMENTAL UTILITIES				
DEPARTMENT ADMINISTRATION	9.00	2,489,105	9.00	2,679,102
EU ASSET MANAGEMENT	3.00	418,911	3.00	525,464
EU - TECHNICAL SERVICES	20.00	3,399,748	20.00	3,423,149
SOLID WASTE COLLECTION	43.00	15,738,113	43.00	16,081,350
SOLID WASTE RECYCLING & GREEN WASTE	10.00	2,929,821	10.00	2,916,264
WASTEWATER ADMINISTRATION	3.00	943,232	3.00	1,728,832
WATER TREATMENT & STORAGE	6.00	5,188,594	6.00	4,994,975
DRY CREEK WASTEWATER TREATMENT PLANT	8.00	7,163,675	8.00	7,328,741
ENVIRONMENTAL UTILITIES MAINTENANCE	26.00	4,665,976	26.00	5,026,812
W/WW ANALYSIS	9.00	1,804,624	9.00	1,852,904
PLEASANT GROVE WASTEWATER TREATMENT PLANT	6.00	6,860,030	6.00	6,873,151
WATER ADMINISTRATION	1.00	1,371,086	1.00	2,145,603
WATER DISTRIBUTION	32.00	6,249,586	32.00	6,325,931
WASTEWATER COLLECTION	30.00	5,366,163	30.00	5,356,020
WATER EFFICIENCY	8.75	2,193,020	8.75	2,014,441
RECYCLED WATER	1.00	555,361	1.00	545,247
STORMWATER MANAGEMENT	4.00	784,106	4.00	757,706
UTILITY EXPLORATION CENTER	4.00	775,261	4.00	834,328
LESS: REIMBURSED EXPENDITURES		(5,023,229)		(5,660,633)
SUBTOTAL	223.75	63,873,183	223.75	65,749,387
ELECTRIC				
ADMINISTRATION	17.00	4,622,428	17.00	6,324,495
REGULATORY & LEGISLATIVE	5.00	1,739,682	5.00	1,349,080
ENGINEERING, NEW SERVICES & DISTRIBUTION	81.00	21,299,473	81.00	20,789,816
ELECTRIC POWER PLANT	25.00	14,561,705	26.00	11,344,752
POWER SUPPLY	11.00	74,314,979	11.00	74,672,513
PUBLIC BENEFITS	11.00	6,424,975	11.00	5,768,464
VEHICLE PURCHASES	0.00	1,442,714	0.00	712,475
LESS: REIMBURSED EXPENDITURES		(3,506,000)		(5,236,000)
SUBTOTAL	150.00	120,899,956	151.00	115,725,595
DEVELOPMENT SERVICES				
ADMINISTRATION	4.00	1,203,841	4.00	1,483,721
BUSINESS SERVICES AND PERMIT CENTER	10.00	1,400,463	10.00	1,421,811
BUILDING INSPECTION & PLAN CHECK	15.00	2,679,710	15.00	2,588,329
CODE ENFORCEMENT	5.00	622,100	5.00	618,997
DS - ENGINEERING	16.00	2,515,594	16.00	2,680,497
PLANNING	11.00	1,643,761	11.00	1,687,374
LESS: REIMBURSED EXPENDITURES		(1,281,979)		(1,155,000)
SUBTOTAL	61.00	8,783,490	61.00	9,325,729
OTHER				
COMMUNITY GRANTS		498,360		462,500
OPEB TRUST FUND		6,544,020		6,774,804
POST RETIREMENT OPERATING TRANSFERS		6,434,575		6,634,884
MISCELLANEOUS SPECIAL REVENUE FUNDS		781,685		777,910
GENERAL TRUST FUNDS		600		0
AUTOMOTIVE REPLACEMENT OPERATING TRANSFERS		1,614,186		0
ANNEXATION PAYMENTS		4,750,000		5,450,000
OTHER (VERNON, SIF, LRF, VERNON LLD, INTEREST)		447,346		512,214
GENERAL FUND CONTINGENCY		878,859		1,200,000
ENVIRONMENTAL UTILITY FUNDS CONTINGENCY		0		1,943,661
SUCCESSOR AGENCY ROSEVILLE RDA FUND		256,143		253,172
SUBTOTAL		22,205,774		24,009,145
TOTAL OPERATING EXPENDITURES	1,148.73	364,553,683	1,147.48	357,086,309



The City Council also acts as the Board for the following:
 Housing Authority
 Finance Authority
 Natural Gas Financing Authority
 Successor Agency

City Wide Organization (1,147.48 FTE)

ROSEVILLE CITY COUNCIL

Fiscal Year 2017-18

ROSEVILLE CITY COUNCIL AND COUNCIL-MANAGER FORM OF GOVERNMENT

The City of Roseville operates under the council-manager form of municipal government. Council members are elected at large to four-year terms of office. Two and three Council members will be elected alternately at the general municipal election in November of even-numbered years. The Council member receiving the highest number of votes in the latest election is seated as Vice Mayor for the first two years of his or her four-year term, and as Mayor for the final two years.

OVERVIEW OF SERVICES

The City Council, as the elected body, adopts legislation, sets policy, adjudicates issues, and establishes the budget. As the administrative head of the City government, the City Manager implements City Council policy and laws. The City Council obtains direct citizen input from 13 Council-appointed Boards and Commissions. The Mayor and Council Members are accountable to the electorate and must balance the views of individuals and groups with the needs of the entire community. Council Members will achieve success with public policy issues facing the region by leading and collaborating with residents, businesses, and regional partners on issues of mutual interest.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The City Council will continue to ensure long-term fiscal and resource stability through effective management, visionary long-term planning, and opportunities to further community goals with innovative ideas and new efficiencies. A key focus will be City Council members' involvement in collaboration on regional issues and leadership in regional committees and organizations.

KEY ISSUES

As the governing body for the City of Roseville the City Council sets policy, diligently working toward common solutions, building a sustainable future, providing perspective on critical issues, seeking community input, and working with the community to enhance understanding of City processes. The City Council has identified the following key priorities for the Fiscal Year 2017-18 budget:

- Public safety
- Fiscal soundness
- Economic development
- Sound and stable utilities
- A great downtown
- Infrastructure
- Legislative advocacy
- Civic engagement
- Core neighborhoods

SUMMARY

Council policies and leadership are critical in determining the quality of life and economic success the City enjoys today. As we enter our 110th year of cityhood, we have recently emerged from the most challenging economic time in the past 80 years, and we must face the fiscal realities of slowing growth and rising expenses. Policies the Council has implemented in the past few years position the City well to meet its financial commitments and live within its means, ensuring expenses don't outpace revenue in any given year. We will look for community involvement to re-examine our services and standards to align them with budget realities. We will continue to set the stage for new economic development opportunities while renewing our commitment to maintain our fiscal health, grow responsibly, and offer high-quality services that meet our residents' and businesses' needs.

DEPARTMENT BUDGET SUMMARY

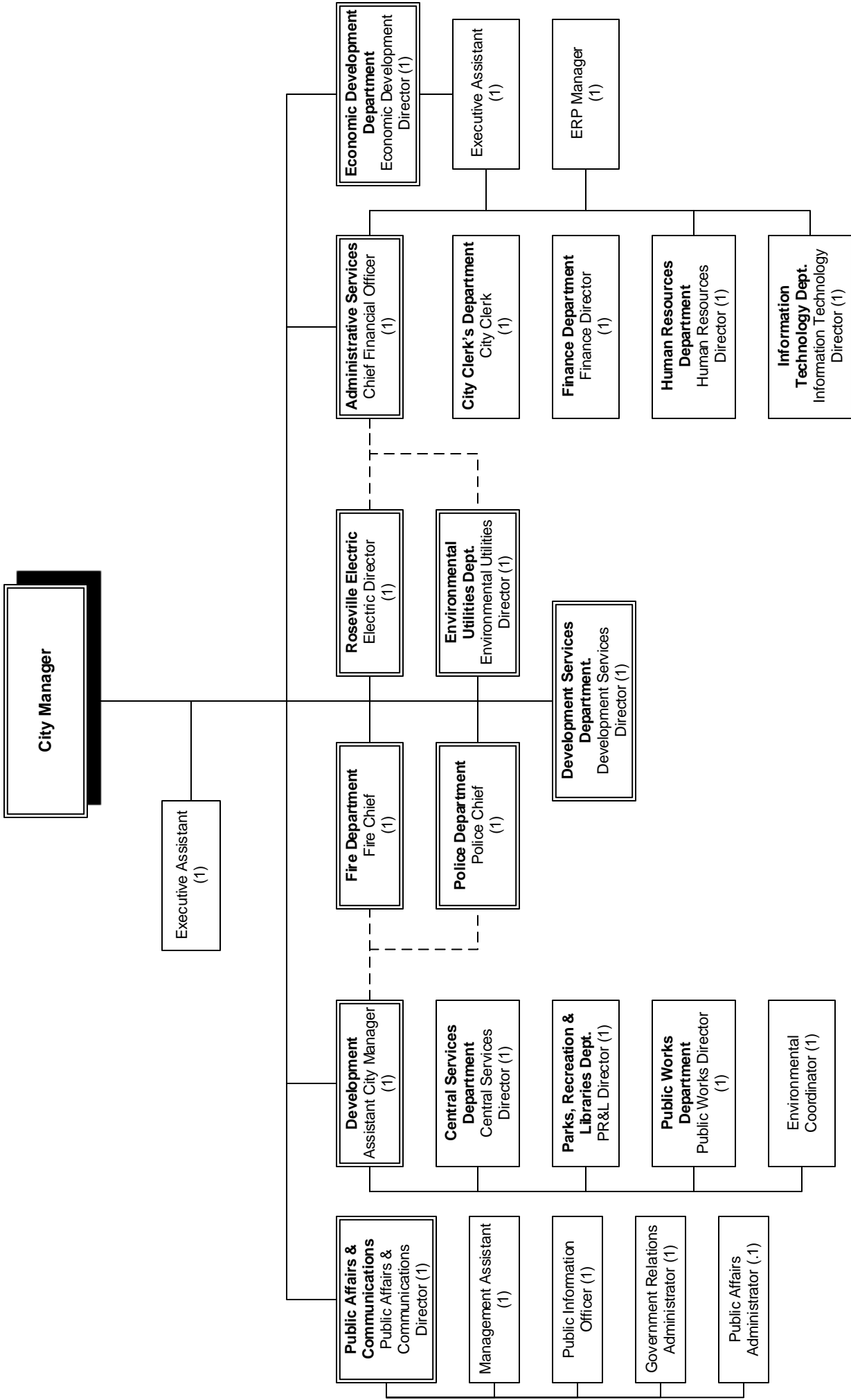
Fiscal Year 2017-18

CITY COUNCIL	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(01000) CITY COUNCIL	\$ 379,655	\$ 394,622	\$ 415,242	\$ 418,732
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL DEPARTMENT EXPENDITURES	\$ 379,655	\$ 394,622	\$ 415,242	\$ 418,732
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 36,600	\$ 36,600	\$ 36,600	\$ 38,152
MATERIALS, SUPPLIES, SERVICES	343,055	358,022	378,642	380,580
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL NET RESOURCES REQUIRED	\$ 379,655	\$ 394,622	\$ 415,242	\$ 418,732
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	379,655	394,622	415,242	418,732
TOTAL DEPARTMENT FUNDING	\$ 379,655	\$ 394,622	\$ 415,242	\$ 418,732

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CITY COUNCIL	CITY COUNCIL	CITY COUNCIL (01000)		
PROGRAM				
To serve as the legislative and policy-making body of the City of Roseville.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To annually support and implement the City of Roseville Mission, Vision, and Values through projects, programs and services outlined in the organizational goals - To determine strategies, priorities and resource allocations necessary to achieve the community objectives - To provide for the effective and efficient implementation of city policy - To provide an opportunity for the public to participate in city government through public meetings, workshops, on-line surveys, board and commission meetings, and city sponsored neighborhood forums 				
PERFORMANCE MEASURES				
WORK VOLUME:	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
- Not Applicable				
EFFICIENCY AND EFFECTIVENESS:				
- Not Applicable				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 36,600	\$ 36,600	\$ 36,600	\$ 38,152
MATERIALS, SUPPLIES, SERVICES	343,055	358,022	378,642	380,580
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 379,655	\$ 394,622	\$ 415,242	\$ 418,732
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	379,655	394,622	415,242	418,732
TOTAL FUNDING REQUIRED	\$ 379,655	\$ 394,622	\$ 415,242	\$ 418,732
ANALYSIS				



City Manager's Office (10 FTE)
(includes positions funded in the CM budget)

CITY MANAGER'S OFFICE

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The City Manager's Office implements the City Council's vision by administering City projects, programs, and services. The City Manager makes policy recommendations to the City Council and oversees all City departments except the City Attorney's Office. In addition, the City Manager's Office focuses on internal and external communications; engagement with employees, the business community, neighborhood associations, and residents; internal collaboration between departments; public/private partnerships; and higher-education opportunities.

Development & Operations

The Development & Operations Division in the City Manager's Office is responsible for overseeing Central Services; Public Works; and Parks, Recreation, and Libraries as well as supporting Public Safety. The Development & Operations Division oversees environmental review and permitting for City projects and programs and coordination and processing of capital improvement projects (CIPs) and citywide specific plans. The division also manages special programs and projects, including the Citywide Organizational Culture and Leadership effort.

Citywide Organizational Culture and Leadership (OC&L): The OC&L Team is a citywide cross-functional team committed to valuing employees, improving internal communication, and creating meaningful policies and processes to improve the efficiency and effectiveness of citywide operations. The OC&L Team continues to complete goals and objectives outlined in the five-year year OC&L Plan.

Environmental Coordination: Staff will continue to coordinate the preparation and processing of environmental documents for CIPs, programs, and activities and assist with state and federal permitting. This includes City review and comment on environmental documents prepared for adjacent jurisdictions. Development & Operations staff also serve as the City's liaison to various resource conservation groups and state and federal resource agencies, oversee related Memoranda of Understanding (MOUs), and represent the City's interests in the Placer County Conservation Plan (PCCP) and on proposed environmental regulations that affect the City.

Public Affairs & Communications

The Public Affairs & Communications (PA&C) Department leads the City's legislative advocacy, media relations, community relations, social media, broadcast, internal communications, neighborhood services, and public information initiatives. The department manages the staff work related to the City Council's Law & Regulation Committee. PA&C also has a leadership role in citywide teams including Communications, Government Relations, Marketing, Emergency Services, E-Government, and Open Data.

Following are descriptions of the department's key citywide teams:

Communications Team: This team exchanges information on current messages and topics; media relations; and City programs, events, and initiatives to strengthen the City's "one voice." It ensures communications are comprehensive and provides opportunities for training, partnering, and cross-promoting among departments. Outreach is done through our City website, our numerous City social media outlets, traditional media outlets such as television stations and newspapers, e-newsletters, and a government-access television station. The department also manages community outreach and develops speeches and presentations for business and community groups. In emergency situations, vital information needed to ensure public safety is coordinated and disseminated through our public information channels. In all cases, the goal is to deliver timely, accurate, consistent, and transparent information.

Legislative Advocacy Team: This team develops, recommends, and manages the annual state and federal legislative agenda and strategy for the City in accordance with Council policy through advocacy, coalition-building, and public education. The department is also staffing the Council's Law & Regulation Committee created in 2012 to facilitate analysis, public education, and engagement. Legislative staff develops and maintains the City's relationship with its contract lobbyists and serves as the City's primary, day-to-day liaison for the City's legislative strategy.

E-Government Team: This team assists in shaping the City's 24/7 virtual presence, services, interaction, information, engagement, and transparency with our internal and external communities online. In FY2017-18, this will include the launch of a new content management system (CMS) for the website, the City's most important vehicle for communicating with its stakeholders. This team helps evaluate and prioritize external, public-facing services through the governance process and helps guide the work done by the Web and Marketing teams.

Marketing Team: This team collaborates on all marketing, public and neighborhood outreach, and graphic design and social media efforts to ensure brand standards are consistent and upheld, campaigns and key messages are vetted, cross-channel opportunities are facilitated, and resources are shared. In FY2016-17, PA&C will lead the roll-out and implementation of the "brand refresh" initiative begun in FY2015-16, which will include an updated brand style guide, refreshed template, and new color palette. The guide will also incorporate options for the City to use either a logo featuring the City's current slogan ("Tradition Pride Progress") or the timeless logo with "California," which identifies

which American city is being referenced—particularly helpful when working with audiences who are not familiar with Roseville, such as site-selectors or federal legislators and regulators.

Community Relations: This team serves as liaison between the City and various community groups, including the Roseville Coalition of Neighborhood Associations, the Sun City Government Affairs Committee, and the Roseville Area Chamber of Commerce. It assists in two-way communication regarding initiatives, policies, operations, and events; resolution of issues; and outreach regarding proposed Council action or City policy or operational changes.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-2018

Roseville has a tradition of leadership in making innovative, bold decisions in the best interest of the community. The City will continue to promote fiscal responsibility, economic vitality, community engagement, and legislative advocacy. While the economy has been improving, growth is slowing.

KEY ISSUES

This year the City Manager's Office will continue to implement the City's goals.

- Track economic indicators to inform fiscal decisions
- Engage community in service level discussions to align expenses with revenues
- Direct ongoing advocacy strategies to support City's federal transportation, public safety, and water projects
- Monitor federal funding notices and coordinate with departments to maximize opportunities for the City to submit competitive applications
- Track state and federal emission-reduction requirements and sustainability initiatives to protect local authority and assess the effects on utility operations and rates
- Work with state advocate, league and other interested parties to monitor key state legislation
- Position the City as leader in fiscal responsibility, regional issues, and community outreach through regional and national news media
- Speak with one voice so information from and about the City is coordinated and consistent
- Enhance access to and availability of City information to improve efficiencies and service by enhancing ability for residents to conduct online transactions with the City, obtain relevant information online, and provide input and feedback
- Produce strategic counsel on messaging and implementation
- Update the City of Roseville Open Space Preserve Overarching Management Plan
- Implement the new CDFW Routine Maintenance Agreement for Stream Channels and Drainage Facilities

SUMMARY

The City remains committed to making wise compromises that allow it to fulfill its mission to create and maintain a vibrant community environment and enhance the quality of life for our residents, businesses, customers, and partners by providing exceptional facilities, programs, and services in a fiscally responsible manner.

The City Manager's Office will continue to provide the best possible service to Roseville's citizens, businesses, and City Council. The City will continue to involve stakeholders in determining the best course of action to address pressing issues and to plan for the future.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

CITY MANAGER	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(01500) CITY MANAGEMENT	\$ 1,128,799	\$ 1,127,173	\$ 1,127,173	\$ 1,078,433
(01520) PUBLIC AFFAIRS & COMMUNICATIONS DEPT	828,026	764,168	770,291	885,771
(08100) DEVELOPMENT & OPERATIONS	841,833	655,675	668,485	588,391
REIMBURSED EXPENDITURES	(102,015)	(68,320)	(68,320)	(134,871)
TOTAL DEPARTMENT EXPENDITURES	\$ 2,696,643	\$ 2,478,696	\$ 2,497,629	\$ 2,417,724
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 2,467,407	\$ 2,351,591	\$ 2,297,912	\$ 2,143,208
MATERIALS, SUPPLIES, SERVICES	331,251	195,425	268,037	409,387
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(102,015)	(68,320)	(68,320)	(134,871)
TOTAL NET RESOURCES REQUIRED	\$ 2,696,643	\$ 2,478,696	\$ 2,497,629	\$ 2,417,724
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	12.00	12.00	11.00	10.00
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 102,015	\$ 68,320	\$ 68,320	\$ 134,871
NET GENERAL FUND	2,696,643	2,478,696	2,497,629	2,417,724
TOTAL DEPARTMENT FUNDING	\$ 2,798,658	\$ 2,547,016	\$ 2,565,949	\$ 2,552,595

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
CITY MANAGER	CITY MANAGER	CITY MANAGEMENT (01500, 01505)			
PROGRAM					
To provide overall direction, coordination and management of all city functions.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To respond to citizen inquiries and council requests in a timely and productive manner - To implement the City's Mission, Vision, and Values through projects, programs and services - To provide and promote effective leadership for all employees in order to accomplish the City's organizational goals and effectively respond to policy decisions from the city council - To work with neighboring jurisdictions, districts and agencies to creatively address regional issues - To lobby state and federal representatives regarding legislation and policy actions critical to the City of Roseville and local government - To align city resources to create the ultimate quality of life 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Total authorized regular employees (FTE)		1,136	1,146	1,149	1,147
- City population		133,618	136,500	135,868	138,150
EFFICIENCY AND EFFECTIVENESS:					
- Percentage of departmental objectives achieved		98%	98%	98%	98%
- Number of city regular positions per 1,000 population served (FTE)		8.5	8.4	8.5	8.3
- Total City Manager Department cost per capita		\$20.18	\$18.16	\$18.38	\$17.50
- Total General Fund cost per capita		\$920.83	\$934.27	\$953.68	\$898.31
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 1,040,711	\$ 1,076,815	\$ 1,062,418	\$ 937,626
MATERIALS, SUPPLIES, SERVICES		88,088	50,358	64,755	140,807
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(11,382)	(2,320)	(2,320)	(800)
TOTAL RESOURCES		\$ 1,117,417	\$ 1,124,853	\$ 1,124,853	\$ 1,077,633
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		5.00	5.00	4.00	4.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 11,382	\$ 2,320	\$ 2,320	\$ 800
NET GENERAL FUND		1,117,417	1,124,853	1,124,853	1,077,633
TOTAL FUNDING REQUIRED		\$ 1,128,799	\$ 1,127,173	\$ 1,127,173	\$ 1,078,433
ANALYSIS					
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.					
The drop in FTE during FY2016-17 is due to removing one (1) "Executive Assistant to City Manager" position.					

PROGRAM PERFORMANCE BUDGET

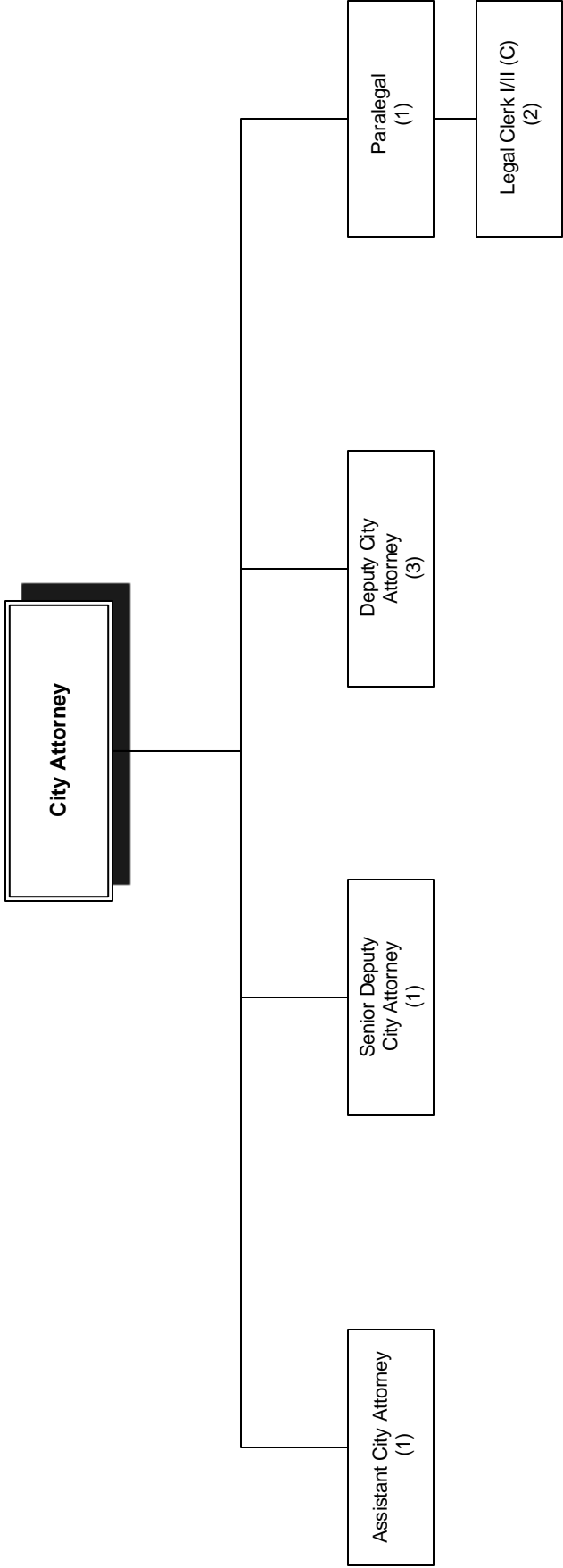
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PUBLIC AFFAIRS & COMMUNICATIONS	PUBLIC AFFAIRS & COMMUNICATIONS	PUBLIC AFFAIRS AND COMMUNICATIONS (01520)		
PROGRAM				
To promote and strengthen Roseville's identity by ensuring the City speaks with one voice in all communications - online, on COR-TV, in the news media, in newsletters, in speeches and social media. To promote Roseville's advocacy efforts in government relations at the state and federal level.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Provide accurate, consistent, timely information to news media as City's primary spokesperson and through new City news bureau - Promote city services and initiatives through Web site, COR-TV, media relations, advertising, COR e-newsletter, social media and presentations - Lead communications during citywide emergencies and EOC activation - Consult with departments and work teams on communications strategy for sensitive issues, special initiatives, and high-visibility projects promoted via website, COR-TV, e-newsletters and social media - Create multi-media productions for broadcast on COR-TV, video streaming live on website as well as archived on the City's website - Write newsletters, columns, speeches, news releases, brochure copy, Web content and social media content. (COMM) - Develop, recommend, manage annual State and federal legislative agenda for the City in accordance with Council policy - Develop and recommend specific legislative strategies to the City Manager, Council and City staff - Establish and maintain effective working relationships with the City's State and federal delegations and staff and interest groups - Direct contact with federal, state, local elected officials and administrative agencies on legislation, state and regional issues, and regulatory matters - Develop, plan and facilitate meetings between City officials, regional, State and national elected officials and organizations - Develop and maintain the City's relationship with its contract lobbyists and serve as the City's primary, day-to-day liaison 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of meeting/hrs of live meeting coverage on COR-TV	90	90	90	90
- Hours per day of meetings replayed on COR-TV during weekday	10	10	10	10
- Number of media issues handled weekly	33	25	25	27
- Track pertinent State/federal legislation & monitor legislative developments	905	800	1,300	1,500
- Number of City meetings to review and discuss legislation and regulations	56	50	80	95
- Participate in chamber, RCONA, Sun City and other community meetings	18	42	45	45
- Number of printed employee newsletters	12	12	12	12
- Number of electronic employee newsletters	24	24	24	24
- Produce bi-weekly city eNews letters for the public	24	24	24	24
EFFICIENCY AND EFFECTIVENESS:				
- Percentage of timely responses to media and public inquires	100%	100%	100%	100%
- Number of legislative bills tracked and monitored	308	150	500	600
- Number of meetings with City departments	51	45	70	80
- Visits with City staff and elected officials	45	45	60	70
- Cost per capita for services	\$5.85	\$5.31	\$5.38	\$5.64
- Respond to requests for assistance by neighborhood assoc and RCONA	100%	100%	100%	100%
- Percentage of assistance with City departments and/or neighborhood associations and RCONA with projects, programs and services as requested	100%	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 730,944	\$ 694,093	\$ 673,592	\$ 739,561
MATERIALS, SUPPLIES, SERVICES	97,082	70,075	96,699	146,210
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(45,819)	(40,000)	(40,000)	(106,071)
TOTAL RESOURCES	\$ 782,207	\$ 724,168	\$ 730,291	\$ 779,700
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	4.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 45,819	\$ 40,000	\$ 40,000	\$ 106,071
NET GENERAL FUND	782,207	724,168	730,291	779,700
TOTAL FUNDING REQUIRED	\$ 828,026	\$ 764,168	\$ 770,291	\$ 885,771
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT & OPERATIONS	DEVELOPMENT & OPERATIONS	DEVELOPMENT & OPERATIONS (08100)		
PROGRAM				
Oversee the operations of Parks, Recreation and Libraries, Public Safety, Central Services, and Public Works. Provide assistance to City departments in the preparation/review of the environmental documents; coordinate citywide environmental topics and coordinate review and comment on projects of regional significance. Manage special programs and projects such as the Citywide Organizational Culture and Leadership (OC&L).				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Maintain the City's implementing procedures for CEQA compliance; coordinate environmental review for City projects; coordinate State and Federal permitting for Specific Plans and CIP projects - Increase the number of OC&L initiatives implemented citywide. 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Complete environmental documentation for City projects	33	25	25	28
EFFICIENCY AND EFFECTIVENESS:				
- Percent of Program Objectives and Performance Measures Completed	100%	100%	100%	100%
- General Fund cost per capita	\$5.96	\$4.61	\$4.73	\$4.06
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 695,752	\$ 580,683	\$ 561,902	\$ 466,021
MATERIALS, SUPPLIES, SERVICES	146,081	74,992	106,583	122,370
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(44,814)	(26,000)	(26,000)	(28,000)
TOTAL RESOURCES	\$ 797,019	\$ 629,675	\$ 642,485	\$ 560,391
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	2.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 44,814	\$ 26,000	\$ 26,000	\$ 28,000
NET GENERAL FUND	797,019	629,675	642,485	560,391
TOTAL FUNDING REQUIRED	\$ 841,833	\$ 655,675	\$ 668,485	\$ 588,391
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				
The change in FTE for FY2017-18 is due to moving one (1) Executive Assistant to the Economic Development Department.				



CITY ATTORNEY'S OFFICE

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The City Attorney's Office provides comprehensive legal services consisting chiefly of staffing City Council meetings, boards, and commissions; preparation and review of ordinances, resolutions, contracts, and other documents; advice and strategic assistance to City departments; and civil litigation management and code enforcement.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The City Attorney's Office will continue to provide legal support for proposed annexations, the specific plan process, development projects, infill and rezoning projects, economic development, Central Roseville revitalization efforts, and regional development issues.

Regional and statewide water supply issues will require special attention, adding to the growing volume and complexity of legal services required for the City's utilities. Major projects such as downtown development and improvement require considerable attention, as do increasingly complex state and federal mandates regarding energy and conservation. Ordinances will be introduced or updated to reduce the City's exposure to liability and to comply with statutory and regulatory mandates. Legal assistance will continue to be provided for the legislatively-mandated dissolution of the redevelopment agency, the enforcement of affordable housing agreements, economic development, programs serving local businesses and residents, matters pertaining to marijuana legislation and homelessness, and the entire spectrum of City functions and services.

We will increase our provision of training for staff, commissioners, and other City officials on legal issues related to their roles. We will promote efficient use of resources with a proactive approach to serving City departments with training and education on legal issues and early involvement of attorneys in proposed projects.

SUMMARY

Our attention to litigated matters will continue the aggressive defense of liability claims, the intensive management of outside legal counsel on pending cases, and self-handling of hearings on law enforcement and certain law and motion and liability matters. We will proactively and strategically provide transactional and advisory legal support for all City services and functions, adding value to all City programs through avoidance of liability and efficient use of resources.

DEPARTMENT BUDGET SUMMARY

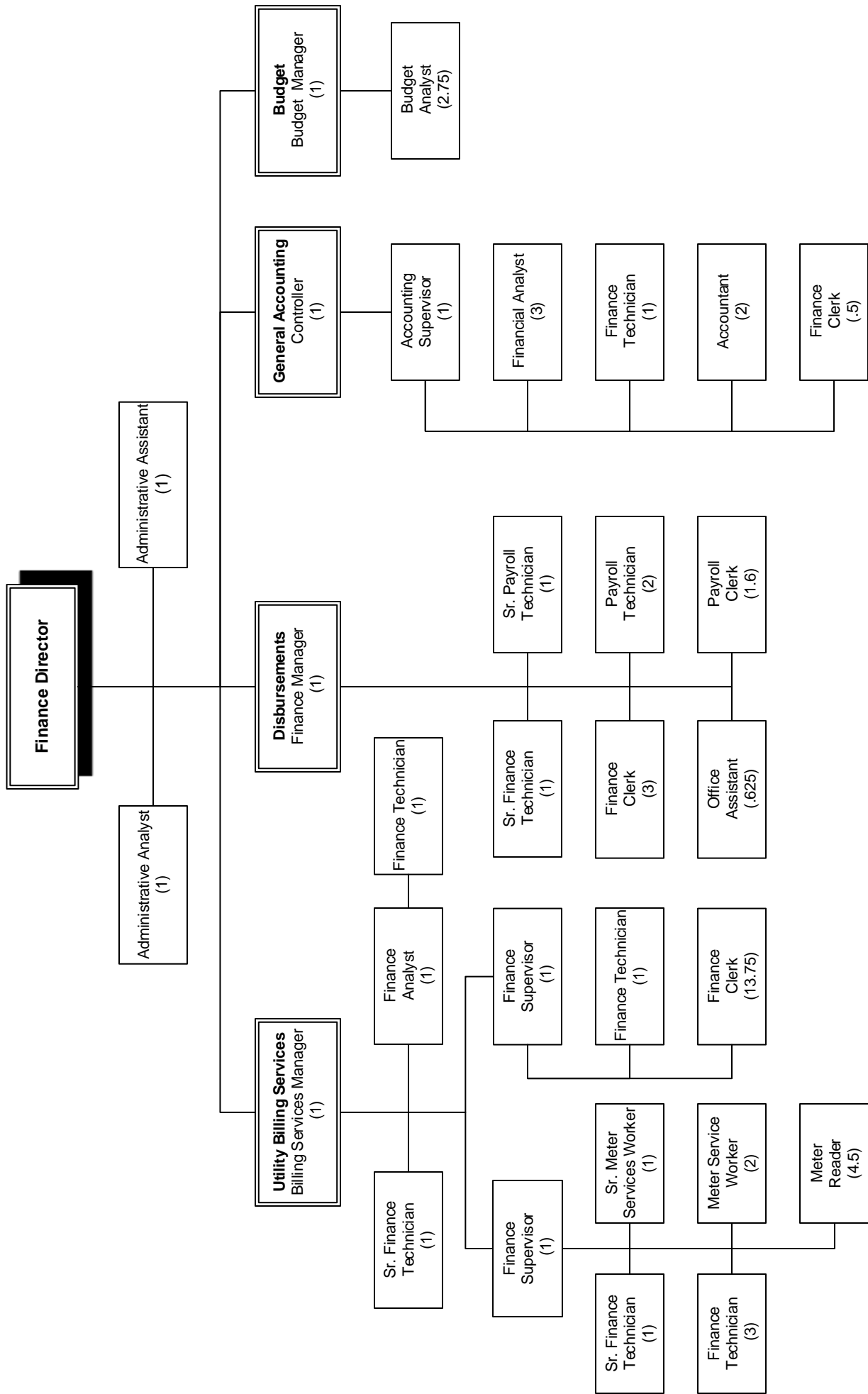
Fiscal Year 2017-18

CITY ATTORNEY	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(02000) LEGAL SERVICES	\$ 1,704,581	\$ 1,821,687	\$ 1,823,687	\$ 1,961,931
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL DEPARTMENT EXPENDITURES	\$ 1,704,581	\$ 1,821,687	\$ 1,823,687	\$ 1,961,931
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,565,200	\$ 1,646,892	\$ 1,614,012	\$ 1,707,355
MATERIALS, SUPPLIES, SERVICES	139,381	174,795	209,675	254,576
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL NET RESOURCES REQUIRED	\$ 1,704,581	\$ 1,821,687	\$ 1,823,687	\$ 1,961,931
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	9.00	9.00	9.00	9.00
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	1,704,581	1,821,687	1,823,687	1,961,931
TOTAL DEPARTMENT FUNDING	\$ 1,704,581	\$ 1,821,687	\$ 1,823,687	\$ 1,961,931

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CITY ATTORNEY	CITY ATTORNEY	LEGAL SERVICES (02000)		
PROGRAM				
To act as legal counsel to the City Council, Housing Authority, Finance Authority, Redevelopment Successor Agency, Roseville Natural Gas Authority, and all boards and commissions, to provide high quality legal services to the various city departments, and manage litigation.				
PROGRAM OBJECTIVES				
- To complete 80% of all requests for legal service within 15 days; 90% within 45 days; and 100% within 90 days				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Requests for legal service completed	1,632	1,750	1,300	1,300
- Written legal opinions	4,347	3,500	5,860	5,500
- Informal legal opinions	4,824	4,500	6,700	6,000
- Council Communication Review	n/a	n/a	700	700
- Ordinance / resolutions prepared	192 / 551	150 / 400	150 / 450	150 / 400
- Citations and code enforcement complaints filed	523	725	280	350
- Public meeting	181	150	168	150
- Litigation: Representation (Pitchess Motions, Code Enforcement, etc.)	32	25	10	10
- Litigation: Management - major cases resolved and on-going	14	14	14	14
EFFICIENCY AND EFFECTIVENESS:				
- Percent of requests for service completed within 15 days	91%	80%	88%	80%
- Percent of requests for service completed within 45 days	96%	90%	96%	90%
- Percent of requests for service completed within 90 days	98%	100%	98%	100%
- Cost per capita	\$12.76	\$13.35	\$13.42	\$14.20
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,565,200	\$ 1,646,892	\$ 1,614,012	\$ 1,707,355
MATERIALS, SUPPLIES, SERVICES	139,381	174,795	209,675	254,576
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 1,704,581	\$ 1,821,687	\$ 1,823,687	\$ 1,961,931
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	9.00	9.00	9.00	9.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	1,704,581	1,821,687	1,823,687	1,961,931
TOTAL FUNDING REQUIRED	\$ 1,704,581	\$ 1,821,687	\$ 1,823,687	\$ 1,961,931
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				



FINANCE DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Finance Department provides services in budget, cash management, general accounting, disbursements, and utility billing.

The Budget Division is responsible for the preparation, development, and publication of the Annual Adopted Budget as well as the Mid-Year and Year End Performance Reports. This division also provides assistance with budget amendments including the carry-forward of approved budgets for unspent encumbrances and capital improvement projects (CIPs) throughout the year. The budget team works with all City departments to ensure that actual spending does not exceed City Council-approved budget appropriations.

The Cash Management Division is responsible for managing the revenue operations of the City and monitoring the City's debt and investment portfolio. It is also responsible for the City's billed receivables including the collection of citywide delinquent accounts.

The General Accounting Division is responsible for the development, implementation, and maintenance of effective financial accounting systems and internal controls. The division provides for management control over the City's financial activity by ensuring the ability to present a fairly stated financial position of the City in a timely basis. This division is also responsible for grants, special assessments, fixed assets, and financial reporting.

The Disbursements Division is responsible for the timely calculation and payment of payroll, payments to vendors, PERS administration and reporting, and retiree health administration and payment. The division is also responsible for all federal and state reporting requirements.

The Utility Billing Services Division is responsible for the billing and collection of utility services to the City of Roseville residents for electric, water, wastewater, and refuse service. This includes the processing of new service, transfers, payments, delinquency cutoffs, and meter reading.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The Finance Department's total budgeted net expenditures for FY2017-18 are in line with the target for materials, services and supplies, which was calculated based on prior years' spending history and the removal of "what-ifs." During FY2017-18, the department will have a critical role in the Enterprise Resource Planning (ERP) project that is scheduled to begin implementation in June 2017. Other highlights include:

Budget Division

- Prepare and maintain balanced annual operating and CIP budgets that meet the California Society of Municipal Finance Officers (CSMFO) award program guidelines for excellence in budgeting
- Anticipate potential economic impacts from changing conditions, state budget impacts to Roseville, state and federal legislation to the City, and recommend and/or take measures to mitigate those impacts
- Administer quarterly budget monitoring meetings with City departments

Cash Management Division

- Administer and control the investment of all monies for the purpose of maximizing interest income while preserving the safety, liquidity, and yield of principal

General Accounting Division

- Issue the 6/30/2017 Comprehensive Annual Financial Report (CAFR) that meets the guidelines for Government Finance Officers Association's (GFOA) certificate of achievement for excellence in financial reporting program
- Complete month-end closings of all financial modules in a timely manner

Disbursements Division

- Deliver excellent customer service while paying vendors and employees on time and accurately
- Administration of retiree health payments
- Enhance the Workforce time and attendance system to allow more streamlined configuration for any legislative, memorandum of understanding (MOU), or report changes

Utility Billing Services Division

- Deliver superior service to internal and external customers in a fiscally responsible manner
- Participation in the Customer Information System (CIS) Upgrade Project, the Advanced Metering Infrastructure (AMI) Study, and the Maximo Project

KEY ISSUES

- Creation of a 10-year long range financial forecast to address any future projected shortfalls
- Begin implementation of the Enterprise Resource Planning (ERP) project
- Implementation and rollout of CIS

SUMMARY

By implementing and completing our priorities for FY2017-18, the Finance Department will continue to fulfill its mission of promoting a sustainable community by providing sound financial expertise and outstanding customer service.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

FINANCE	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(05000) DEPARTMENT ADMINISTRATION	\$ 740,959	\$ 684,278	\$ 710,753	\$ 1,085,035
(05010) BUDGET	609,330	664,287	664,287	722,823
(05030) CASH MANAGEMENT & LICENSING	318,158	324,491	328,906	345,220
(05040) UTILITY BILLING & SERVICES	3,903,832	4,649,292	4,733,512	5,339,641
(05050) GENERAL ACCOUNTING / PAYROLL	1,990,580	2,210,037	2,263,408	2,244,087
REIMBURSED EXPENDITURES	(721,579)	(442,500)	(442,500)	(7,500)
TOTAL DEPARTMENT EXPENDITURES	\$ 6,841,280	\$ 8,089,885	\$ 8,258,366	\$ 9,729,306
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 6,159,284	\$ 6,849,346	\$ 6,721,248	\$ 7,329,987
MATERIALS, SUPPLIES, SERVICES	1,403,575	1,683,039	1,979,618	2,406,819
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(721,579)	(442,500)	(442,500)	(7,500)
TOTAL NET RESOURCES REQUIRED	\$ 6,841,280	\$ 8,089,885	\$ 8,258,366	\$ 9,729,306
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	54.73	55.73	56.73	58.73
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 721,579	\$ 442,500	\$ 442,500	\$ 7,500
NET WATER FUND	0	0	0	2,682,782
NET ELECTRIC FUND	0	0	0	2,656,859
NET GENERAL FUND	6,841,280	8,089,885	8,258,366	4,389,665
TOTAL DEPARTMENT FUNDING	\$ 7,562,859	\$ 8,532,385	\$ 8,700,866	\$ 9,736,806

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	ADMINISTRATION (05000)		
PROGRAM				
To provide general administrative direction to the department and to execute various mandated responsibilities including protection of the City's assets and provision of timely, accurate and usable financial and program information.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To provide direction and guidance to other divisions of the Finance Department so they may achieve their goals and objectives - To assist other departments in a variety of financial projects and reports - Provide financial staffing and analysis to the Grants Commission 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of Department positions (FTE)	54.73	55.73	56.73	58.73
- Number of Funds monitored	106	107	105	117
EFFICIENCY AND EFFECTIVENESS:				
- Percentage of division objectives achieved	99%	100%	90%	90%
- Finance departmental General Fund cost per capita *	\$51.20	\$59.27	\$60.78	\$31.77
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 535,928	\$ 515,990	\$ 498,987	\$ 700,500
MATERIALS, SUPPLIES, SERVICES	205,031	168,288	211,766	384,535
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 740,959	\$ 684,278	\$ 710,753	\$ 1,085,035
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	4.00	4.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	740,959	684,278	710,753	1,085,035
TOTAL FUNDING REQUIRED	\$ 740,959	\$ 684,278	\$ 710,753	\$ 1,085,035
ANALYSIS				
<p>The increase in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service Funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.</p> <p>The increase in FTE during FY2016-17 is due to adding one (1) ERP Manager.</p> <p>* The Utility Billing Services program is directly funded by the Environmental Utility and Electric Department beginning FY2017-18. Prior years the program was funded through indirect cost recovery. This change affects the General Fund cost per capita.</p>				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	BUDGET (05010)		
PROGRAM				
To coordinate the preparation of City budget; provide revenue and expenditure monitoring and forecasting.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To prepare budget documents and present to City Council by the first June meeting - To publish the Quarterly Performance Reports within thirty days after printing of the latest monthly financial reports - To apply and receive the CSMFO Certificate of Award in Budgeting - To project significant General Fund taxes within 5% of actual 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of Funds included in Financial Analysis reports	106	107	105	117
- Total number of Funds monitored	209	209	209	220
- Number of Quarterly Program reports monitored quarterly	65	63	63	65
- Number of city employees attending Annual Budget Training Class	45	30	55	50
- Number of budget adjustments processed	1,480	5,000	1,500	1,500
- Number of active projects budgeted	240	199	253	193
- Number of hours spent managing budget blocks	255	300	350	350
EFFICIENCY AND EFFECTIVENESS:				
- Average number of days to publish Quarterly Performance Report	33	30	30	30
- Receive the CSMFO Certificate of Award in Budgeting.	1	1	1	1
- Variance of significant General Fund taxes - Budget to Actual	-0.15%	5%	5%	5%
- Deliver on time and balanced budget by second meeting in June	Yes	Yes	Yes	Yes
- Number of divisions exceeding their budget	0	0	0	0
- Cost of Budget per capita	\$4.54	\$4.87	\$4.89	\$5.23
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 567,728	\$ 604,543	\$ 595,414	\$ 597,721
MATERIALS, SUPPLIES, SERVICES	41,602	59,744	68,873	125,102
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(2,785)	0	0	0
TOTAL RESOURCES	\$ 606,545	\$ 664,287	\$ 664,287	\$ 722,823
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.75	3.75	3.75	3.75
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 2,785	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	606,545	664,287	664,287	722,823
TOTAL FUNDING REQUIRED	\$ 609,330	\$ 664,287	\$ 664,287	\$ 722,823
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	CASH MANAGEMENT & LICENSING (05020, 05030)		
PROGRAM				
To administer and control the investment of all moneys in custody that are not required for payment of current obligations, for the purpose of preserving the safety, liquidity, and yield of principal. To ensure timely and efficient processing of business licenses.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To provide continuing cash flow analysis in order to maintain an appropriate balance between the funds required to meet current obligations and the maintenance of an investment portfolio which will approximate a 100% invested position - To provide an annual yield that meets or exceeds the benchmark set by the Treasurer, on all funds invested by and under the control of the Treasurer. The benchmark is based on the 2-Yr US Treasury's 12-Month Moving Average. - To provide exceptional customer service through knowledgeable employees, quick service, and quality products 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Average funds invested per month (in millions)	\$491.7	\$460.0	\$537.8	\$525.0
- Number of funds budgeted interest income	200	200	224	236
- Number of business licenses issued	9,416	10,500	4,053	9,800
- Number of home - based businesses	1,840	1,500	763	1,700
- Number of closed business licenses	511	600	267	550
EFFICIENCY AND EFFECTIVENESS:				
- Rate of return to benchmark pooled funds	0.991%	> 0.70%	1.289%	> 0.9869%
- Process all license applications within 4 working days	99.5%	99%	99%	99%
- Licenses mailed within 3 weeks	100%	100%	100%	100%
- Phone messages returned within 1 business day	100%	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 269,327	\$ 264,228	\$ 259,737	\$ 276,315
MATERIALS, SUPPLIES, SERVICES	48,831	60,263	69,169	68,905
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 318,158	\$ 324,491	\$ 328,906	\$ 345,220
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	2.50	2.50	2.50	2.50
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	318,158	324,491	328,906	345,220
TOTAL FUNDING REQUIRED	\$ 318,158	\$ 324,491	\$ 328,906	\$ 345,220
ANALYSIS				
The Licensing Program is now combined with Cash Management.				

PROGRAM PERFORMANCE BUDGET

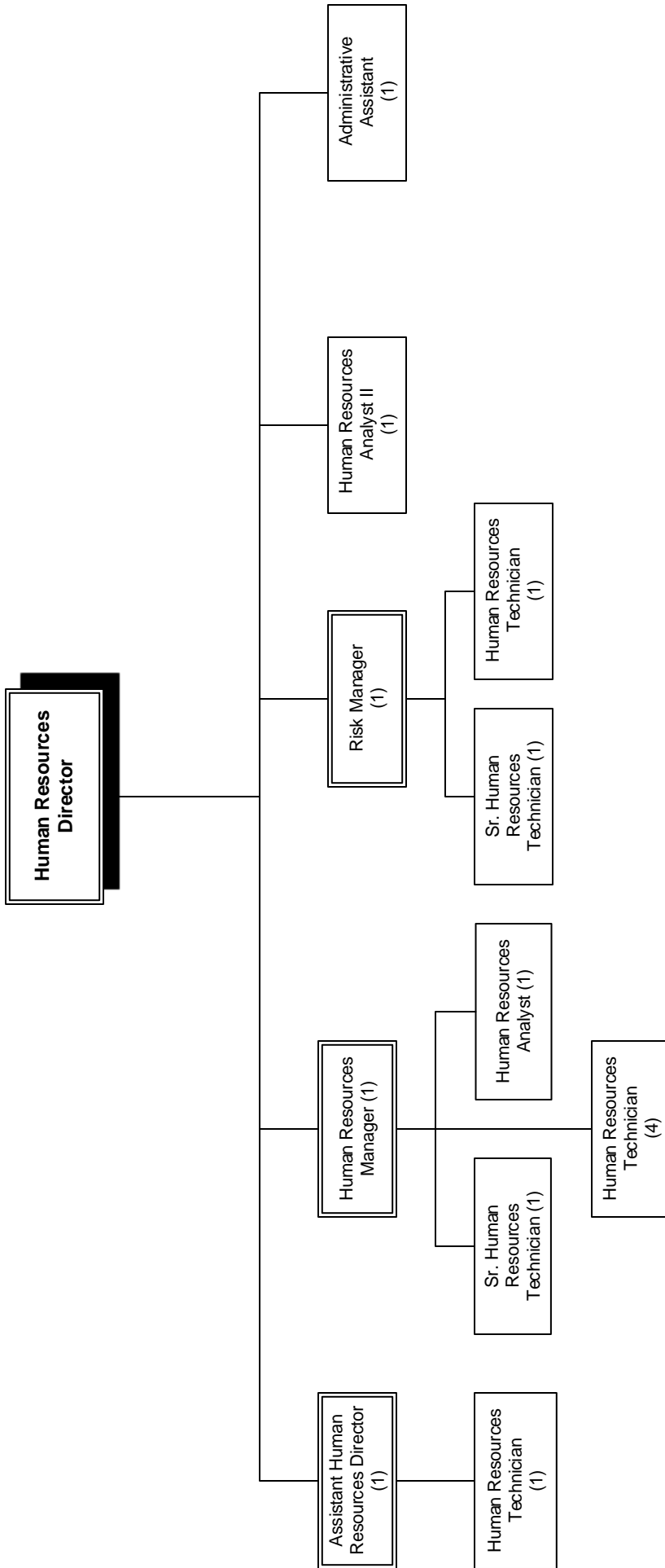
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES & ELECTRIC	FINANCE	UTILITY BILLING AND SERVICES (05040-05043, 08480-08483, 08680-08683)		
PROGRAM				
Deliver superior service to our internal and external customers in a fiscally responsible manner. Minimize complaints from the public.				
PROGRAM OBJECTIVES				
To Provide:				
<ul style="list-style-type: none"> - Accurate Meter Reading - Timely and accurate billing services - Quality customer service - Revenue protection 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of customer service orders processed per year	28,653	30,000	30,000	30,000
- Number of utility bills produced per year	792,927	800,000	795,000	800,000
- Number of meters read per year	1,191,705	1,200,000	1,205,000	1,205,000
- Number of customer service calls per year answered by customer service staff	100,838	100,000	102,000	105,000
- Number of utility payments processed each year	757,520	800,000	775,000	800,000
- Number of walk-in customers assisted by customer service staff each year	29,263	30,000	30,000	31,000
EFFICIENCY AND EFFECTIVENESS:				
- Accuracy rate - meters read	99.97%	99.90%	99.95%	99.90%
- Accuracy rate - dollar amount of billing adjustments	99.97%	99.90%	99.95%	99.90%
- Cost per utility bill (total costs/total number of bills)	\$4.03	\$5.27	\$5.41	\$6.67
- Percent change in cost per utility bill	-9.2%	14.2%	34.3%	23.4%
- Bad debt as a percentage of amount billed	0.19%	0.21%	0.21%	0.21%
- Average call wait time (seconds)	46	90	60	60
- Accuracy rate - utility bills issued on time	100%	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 3,013,087	\$ 3,500,249	\$ 3,438,019	\$ 3,796,934
MATERIALS, SUPPLIES, SERVICES	890,745	1,149,043	1,295,493	1,542,707
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(712,257)	(435,000)	(435,000)	0
TOTAL RESOURCES	\$ 3,191,575	\$ 4,214,292	\$ 4,298,512	\$ 5,339,641
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	30.25	30.25	30.25	32.25
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 712,257	\$ 435,000	\$ 435,000	\$ 0
NET WATER FUND	0	0	0	2,682,782
NET ELECTRIC FUND	0	0	0	2,656,859
NET GENERAL FUND	3,191,575	4,214,292	4,298,512	0
TOTAL FUNDING REQUIRED	\$ 3,903,832	\$ 4,649,292	\$ 4,733,512	\$ 5,339,641
ANALYSIS				
The change in FTE for FY2017-18 is due to adding one (1) Finance Technician and one (1) Finance Clerk.				
The Utility Billing Services program is directly funded by the Environmental Utility and Electric Department beginning FY2017-18. Prior years the program was funded through indirect cost recovery.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	GENERAL ACCOUNTING / PAYROLL (05011, 05012, 05050, 05051, 05053)		
PROGRAM				
To provide comprehensive, accurate and timely financial service and data to all City departments and to ensure that the departments comply with all legal provisions governing revenue and expenditures.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To provide interim financial reports to the departments not later than ten working days after the end of the month - To pay all invoices, excluding incomplete purchase order, within thirty calendar days of receipt by the city - To prepare June 30 closing reports for the annual audit by October 1 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Purchase orders / Payment requests / Housing payments processed	18,152	22,000	20,000	21,000
- Number of accounts payable transactions	64,162	76,000	55,000	60,000
- Payroll checks	40,983	43,000	43,000	44,000
- Number of employees processed - Regular	1,083	1,100	1,130	1,150
- Number of employees processed - Total	1,757	1,800	1,850	1,900
EFFICIENCY AND EFFECTIVENESS:				
- Average number of workdays required to issue financial reports	10.3	10.0	9.0	10.0
- Number of weeks required to prepare closing reports for auditors	12.0	12.0	12.0	12.0
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,773,214	\$ 1,964,336	\$ 1,929,091	\$ 1,958,517
MATERIALS, SUPPLIES, SERVICES	217,366	245,701	334,317	285,570
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(6,537)	(7,500)	(7,500)	(7,500)
TOTAL RESOURCES	\$ 1,984,043	\$ 2,202,537	\$ 2,255,908	\$ 2,236,587
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	15.23	16.23	16.23	16.23
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 6,537	\$ 7,500	\$ 7,500	\$ 7,500
NET GENERAL FUND	1,984,043	2,202,537	2,255,908	2,236,587
TOTAL FUNDING REQUIRED	\$ 1,990,580	\$ 2,210,037	\$ 2,263,408	\$ 2,244,087
ANALYSIS				



HUMAN RESOURCES DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Human Resources Department provides services to both internal departments and employees as well as to the community. Our focus is on attracting, developing, and retaining a diverse, well-qualified, and professional workforce that reflects the high standards of the community we serve, as well as ensuring the safety and security of our employees and the community. We accomplish our goals through teamwork, collaboration, and dedication to providing excellence in public service.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The Human Resources Department will continue its focus on updating and streamlining services to our customers. A major change in the service delivery model to departments continues, with the shift to generalist assignments bringing cross-trained staff into most functional areas. Additional goals for the year include increased support for the City's succession planning initiative, planning for the implementation of a new enterprise resource planning (ERP) system, coordinating diversity training for the workforce, and the implementation of a formal and centralized Safety Program.

KEY ISSUES

- Employee/Employer Relations – Support the labor relations process to ensure timely successor labor agreements, support operational changes in departments through the meet and confer process, and communication, as well as updating the Personnel Rules and Regulations to include recent legislation.
- Recruitment and Hiring – Continue to focus on streamlining the hiring process to bring efficiencies and incorporate additional outreach strategies to ensure that the City has the best candidate pool available.
- Human Resources Systems – Continue the multi-year process of replacing the ERP system (which includes HR/Payroll) as a priority for the upcoming year. Staff will continue to participate with the Steering Committee as well as dedicate the necessary time to ensure that the replacement of the system is successful.
- Risk Management – Continue to increase focus on citywide safety through the organizational safety structure.
- Inclusion/Diversity Training – Complete inclusion/diversity training for all City employees during this year.

SUMMARY

FY2017-18 will continue to be a year of ongoing change as the continued reorganization of duties within the office presents both challenges and opportunities for continuous improvement. In addition, with approximately 36 percent of the workforce eligible to retire over the next three years, succession planning efforts, and recruiting continue to be a major focus for this year. The Human Resources staff looks forward to the challenges of the new year.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

HUMAN RESOURCES	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(03100) HUMAN RESOURCES	\$ 1,766,956	\$ 1,759,874	\$ 1,910,010	\$ 2,072,208
(03110) RISK MANAGEMENT	138,813	447,036	447,036	328,171
REIMBURSED EXPENDITURES	(3,288)	0	(84,230)	(116,384)
TOTAL DEPARTMENT EXPENDITURES	\$ 1,902,481	\$ 2,206,910	\$ 2,272,816	\$ 2,283,995
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,350,439	\$ 1,390,975	\$ 1,445,673	\$ 1,444,924
MATERIALS, SUPPLIES, SERVICES	555,330	815,935	911,373	955,455
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(3,288)	0	(84,230)	(116,384)
TOTAL NET RESOURCES REQUIRED	\$ 1,902,481	\$ 2,206,910	\$ 2,272,816	\$ 2,283,995
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.00	14.00	15.00	15.00
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 3,288	\$ 0	\$ 84,230	\$ 116,384
NET GENERAL FUND	1,902,481	2,206,910	2,272,816	2,283,995
TOTAL DEPARTMENT FUNDING	\$ 1,905,769	\$ 2,206,910	\$ 2,357,046	\$ 2,400,379

PROGRAM PERFORMANCE BUDGET

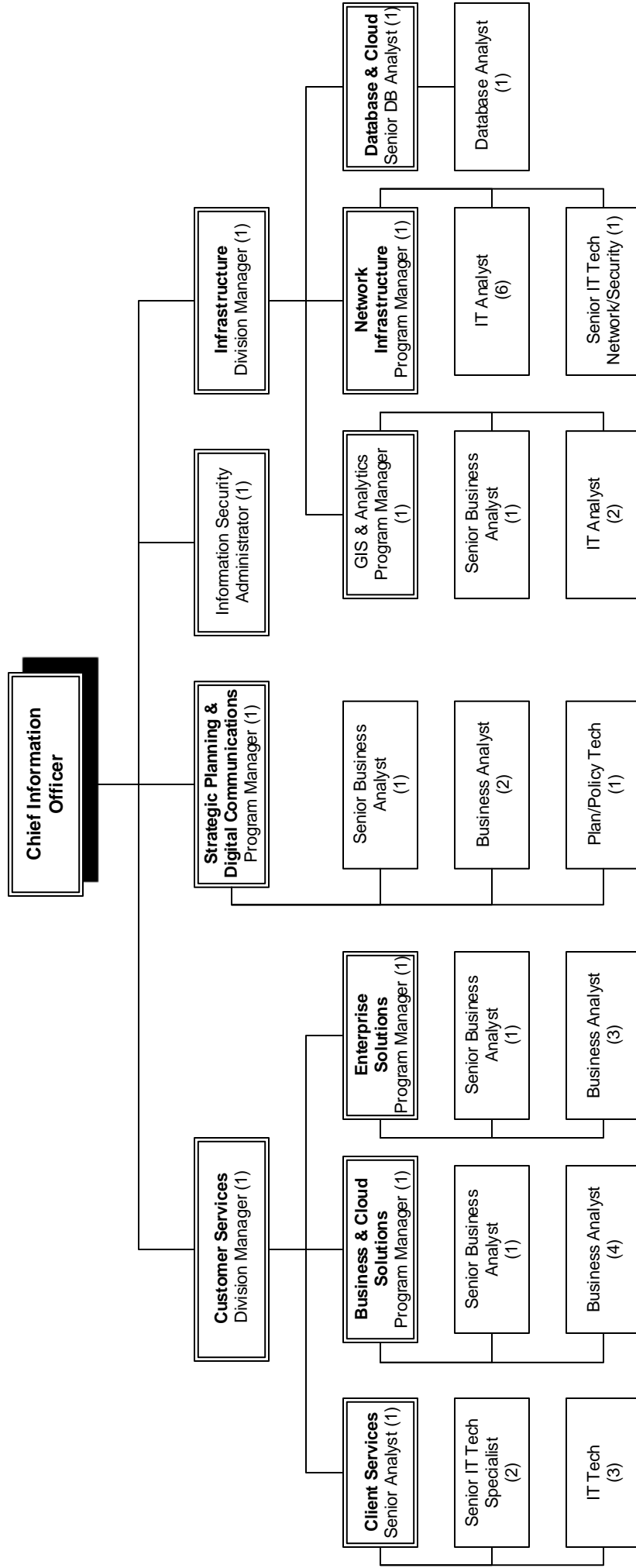
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
HUMAN RESOURCES	HUMAN RESOURCES	HUMAN RESOURCES (03100)		
PROGRAM				
To provide departments the best applicants for city employment; and to make available opportunities for employee development through training, performance evaluation, and strategic succession planning efforts, thereby enhancing potential, and productivity, and employee retention.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Perform recruitments to provide a quality pool of candidates to fill various departments' hiring needs - Maintain an effective classification and compensation plan - Evaluate and implement workforce development strategies that will result in effective recruitment and retention of a high quality workforce - Offer job-related training, volunteer, internship and career development opportunities City-wide 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Total authorized regular employees	1,136	1,146	1,149	1,147
- Number of general / management recruitments	96	100	95	100
- Number of temporary recruitments	51	75	72	75
- Number of training hours citywide - General	25,552	20,000	17,360	20,000
- Number of training hours citywide - Safety	20,115	15,000	11,539	15,000
- Number of New Hires onboarded - Regular	90	90	90	90
- Number of New Hires onboarded - Temporary	407	800	409	450
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,211,626	\$ 1,285,724	\$ 1,344,274	\$ 1,444,924
MATERIALS, SUPPLIES, SERVICES	555,330	474,150	565,736	627,284
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(3,288)	0	(84,230)	(116,384)
TOTAL RESOURCES	\$ 1,763,668	\$ 1,759,874	\$ 1,825,780	\$ 1,955,824
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	9.65	9.65	10.65	11.65
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 3,288	\$ 0	\$ 84,230	\$ 116,384
NET GENERAL FUND	1,763,668	1,759,874	1,825,780	1,955,824
TOTAL FUNDING REQUIRED	\$ 1,766,956	\$ 1,759,874	\$ 1,910,010	\$ 2,072,208
ANALYSIS				
* Dependent on ACA impact.				
The increase in FTE for FY2017-18 is due to moving one (1) Human Resource Technician from the Risk Management/General Liability program.				
The increase in FTE during FY2016-17 is due to adding one (1) Human Resource Analyst.				
The variance in materials, supplies and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
HUMAN RESOURCES	HUMAN RESOURCES	RISK MANAGEMENT (03110, 03111, 03112)		
PROGRAM				
To minimize adverse effects of accidental loss by 1) identification of exposure; 2) examining feasible alternatives; 3) selecting and implementing the best alternatives; and 4) monitoring the results of the chosen alternatives.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To produce safety and liability training programs designed to reduce the potential for accidents - Manage risk and demonstrate our commitment to the safety of employees and the public - Manage City's financial resources 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of subrogation (cost recovery) claims	100	80	80	80
- Number of workers' compensation claims filed	130	130	130	140
- Number of government claims filed	100	100	100	110
- Number of loss days	600	700	700	710
EFFICIENCY AND EFFECTIVENESS:				
- Percentage of medical vs. indemnity	75%	72%	72%	72%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 138,813	\$ 105,251	\$ 101,399	\$ 0
MATERIALS, SUPPLIES, SERVICES	0	341,785	345,637	328,171
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 138,813	\$ 447,036	\$ 447,036	\$ 328,171
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.35	4.35	4.35	3.35
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	138,813	447,036	447,036	328,171
TOTAL FUNDING REQUIRED	\$ 138,813	\$ 447,036	\$ 447,036	\$ 328,171
ANALYSIS				
The change in FTE for FY2017-18 is due to moving one (1) Human Resource Technician to the HR Administration program.				



INFORMATION TECHNOLOGY (IT)

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Information Technology (IT) Department is comprised of three major business units – Strategic Planning & Digital Communication, Client & Innovation Services (spanning Client Services, Enterprise Solutions and Business & Cloud Solutions), and the Infrastructure team (comprised of Geographic Information System (GIS) & Analytics, Database & Cloud, and Network Infrastructure). The department has the responsibility of administering and maintaining innovative technology for the City of Roseville.

IT Vision: Leadership, Innovation, Partnership, Performance

Department Strategic Goals:

- Provide secure, cost effective and innovative solutions, and technology leadership for Roseville
- Customer-focused collaborative partnerships working towards the City's success
- Achieve results by meeting business needs through flexible and agile services
- Develop a trusted, cooperative, and collaborative work environment

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

Information Technology efforts will continue to focus on implementing recommendations from the IT Strategic Technology Plan to continue to improve the security, delivery, and maintenance of the City's technology assets and continue to provide innovative and excellent customer service.

The IT team will continue to maximize resources and capitalize on opportunities to provide business cost savings through operational efficiency programs. IT continues to utilize the CIP Annual Rehab Fund which was established to replace aging infrastructure equipment, including the city network and storage space.

Staff training and e-learning programs will focus on increasing product knowledge of existing technologies, as well as innovative technologies, obtaining industry certifications, and developing/improving core business skills sets.

In addition, there will also be a heavy focus on the coming budget changes, as we continue to transition into an internal service fund (ISF) structure.

IT will continue looking into cloud opportunities, whether public, private, or community to take advantage of benefits such as scalability, cost savings, and the reallocation of resources. The utilization of mobile technology to expand citizen interaction opportunities and capitalize on workforce mobility within the City will also continue to be a major focus for the department. The use of big/open data and social computing for economic and community development purposes round out the four main forces that IT plans to continue to build upon.

KEY ISSUES

Strategic Initiatives			
Cyber Security	Social Engagement and Open Government	Business Technology Replacement Planning	Cloud First/Mobile Computing Initiative
<p>Cyber attacks are on the rise and becoming more sophisticated and complex. Protecting private data has become a primary focus of every organization. Legislative compliance regulations continue to keep us accountable. The IT Department will continue to advance its Citywide Cyber Security program and give the staff, citizens and Council confidence that city technology infrastructure and private information is protected and secure.</p>	<p>This initiative is to make government information available to the public as an informed community and accountable government. The goal is to provide maximum information accessibility and maximum inclusion in participatory processes. The e-Government and Communications Strategic Plans align with Council goals of civic engagement.</p>	<p>Maintaining critical business technology systems is vital to the growth of the City. IT will continue to focus on business system upgrades and replacements to support City growth and provide reliable infrastructure. To help ensure fiscal soundness in our community and City, the City will be implementing a new information system that better enables the Finance and Human Resource departments to operate effectively and efficiently.</p>	<p>The IT Department is continuing to promote a "Cloud First" approach for system updates, replacements and implementations. In addition, we are working towards an all mobile workforce. With this initiative we will enable our staff to better interact with each other and the public through mobile technologies.</p>

Support for Ongoing Programs:

Strategies	One-time/Multi-year Projects
<ul style="list-style-type: none">• Staff cross-training & growth plan• Customer Service improvement strategies• IT Governance process improvements• Computing license, device and service standardization and refresh• Continue building an inclusive and diversified team through leadership/technical e-training• Create customer service level agreement with IT team and business partners	<ul style="list-style-type: none">• ERP Financial & Human Resources Information System• Utilities-Advanced Metering Infrastructure (AMI)• East Site Radio Tower Installation & 800MHz Radio System Replacement

SUMMARY

Through our leadership, expertise and strategic partnerships, the City of Roseville Information Technology Department will deliver innovative, cost effective technology solutions to support citywide operations and provide excellent service to the community.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

INFORMATION TECHNOLOGY	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(03130) STRATEGIC PLANNING	\$ 1,478,595	\$ 1,681,043	\$ 1,744,492	\$ 1,962,561
(03131) INFRASTRUCTURE	3,335,149	3,032,624	3,109,383	3,153,722
(03133) CUSTOMER SERVICE	2,963,882	2,977,225	3,063,581	3,607,314
TO BE FUNDED BY IT OPERATIONS I/S FUND	0	0	0	(8,529,597)
REIMBURSED EXPENDITURES	(266,713)	(202,563)	(202,563)	(194,000)
TOTAL DEPARTMENT EXPENDITURES	\$ 7,510,913	\$ 7,488,329	\$ 7,714,893	\$ 0
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 5,409,262	\$ 5,696,923	\$ 5,590,548	\$ 6,174,056
MATERIALS, SUPPLIES, SERVICES	2,332,567	1,993,969	2,326,908	2,549,541
CAPITAL OUTLAYS	35,797	0	0	0
REIMBURSED EXPENDITURES	(266,713)	(202,563)	(202,563)	(194,000)
NET IT OPERATIONS I/S FUND *	0	0	0	(8,529,597)
TOTAL NET RESOURCES REQUIRED *	\$ 7,510,913	\$ 7,488,329	\$ 7,714,893	\$ 0
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	39.63	39.63	40.00	40.00
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 266,713	\$ 202,563	\$ 202,563	\$ 194,000
NET GENERAL FUND	7,510,913	7,488,329	7,714,893	0
NET IT OPERATIONS I/S FUND	0	0	0	8,529,597
TOTAL DEPARTMENT FUNDING	\$ 7,777,626	\$ 7,690,892	\$ 7,917,456	\$ 8,723,597

* The Information Technology department has been established as an Internal Service fund. Charges will be reimbursed via their internal service rate beginning with FY2017-18.

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
INFORMATION TECHNOLOGY OPERATIONS	INFORMATION TECHNOLOGY	STRATEGIC PLANNING & DIGITAL COMMUNICATIONS (03120, 03130)			
PROGRAM					
The IT Strategic Planning & Digital communications team focuses on the management and governance of technology related projects, IT policies and procedures, re-investment in IT staff, IT budget and office administration, as well as strategic training and planning for the department's future and vision.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - Provide secure, cost effective and innovative solution, and technology leadership for Roseville - Customer focused, collaborative partnerships, working towards the City's success - Achieve results by meeting business needs through flexible and agile services - Develop a trusted, cooperative, collaborative work environment 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- # of innovative projects submitted (annual)		30	25	25	25
- \$ amount of revenue transacted via technology (annual)		\$209 Mil	\$216 Mil	\$216 Mil	\$216 Mil
- # of innovative projects completed (annual)		11	12	12	15
- # of change requests submitted (annual)		616	650	650	300
EFFICIENCY AND EFFECTIVENESS:					
- % of budget reinvested in staff (annual)		9.0%	1.5%	1.5%	1.0%
- % of IT staff hours spent on innovation/projects (annual)		30%	30%	30%	40%
- # of hours utilizing multisourcing staffing options (annual)		2,309	2,000	2,000	10,000
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 900,582	\$ 1,048,748	\$ 1,035,616	\$ 1,110,108
MATERIALS, SUPPLIES, SERVICES		578,013	632,295	708,876	852,453
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(1,937)	(1,000)	(1,000)	0
TOTAL RESOURCES		\$ 1,476,658	\$ 1,680,043	\$ 1,743,492	\$ 1,962,561
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		6.63	6.63	7.00	7.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 1,937	\$ 1,000	\$ 1,000	\$ 0
NET GENERAL FUND		1,476,658	1,680,043	1,743,492	0
NET IT OPERATIONS I/S FUND		0	0	0	1,962,561
TOTAL FUNDING REQUIRED		\$ 1,478,595	\$ 1,681,043	\$ 1,744,492	\$ 1,962,561
ANALYSIS					
The change in FTE during FY2016-17 is due to adding 0.375 allocation for a Senior Business Systems Analyst.					
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for janitorial and building maintenance services which were charged out via the Indirect Cost study in previous years.					

PROGRAM PERFORMANCE BUDGET

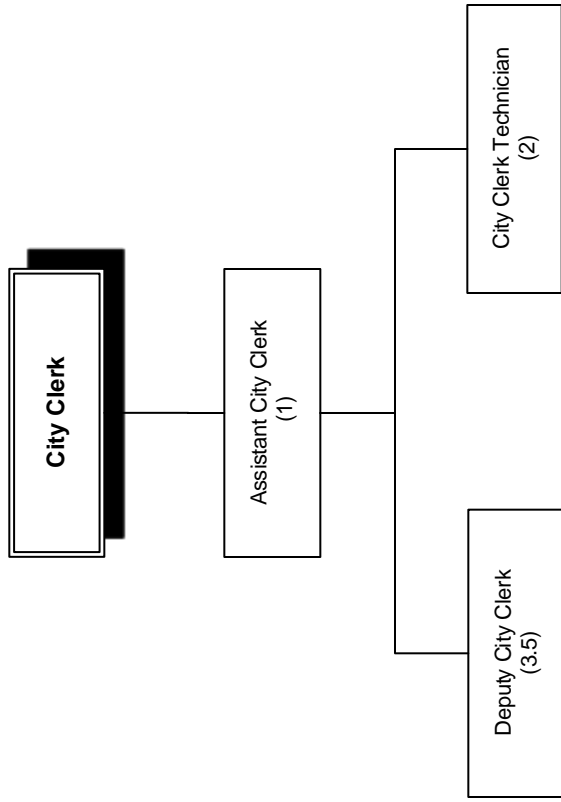
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
INFORMATION TECHNOLOGY OPERATIONS	INFORMATION TECHNOLOGY	INFRASTRUCTURE (03121, 03122, 03124, 03131, 03132, 03134)		
PROGRAM				
The IT Infrastructure team consists of three divisions: Database and Cloud, Network Infrastructure, and Geographical Information Systems/Analytic. They are dedicated to the quality supply of the City's network, security (both physical and informational), radio and telephony, data center maintenance, database administration, server administration and security, web infrastructure and development, and all geographic information systems.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Provide secure, cost effective and innovative solution, and technology leadership for Roseville - Customer focused, collaborative partnerships, working towards the City's success - Achieve results by meeting business needs through flexible and agile services - Develop a trusted, cooperative, collaborative work environment 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- # of web conferences conducted (quarterly)	817	988	988	600
- # of landline/telephone calls with external customers (quarterly)	1,759,117	3,230,000	2,000,000	3,230,000
- # of production databases supported (quarterly)	n/a	n/a	n/a	85
- # of production servers installed and operational (quarterly)	n/a	n/a	n/a	385
- # of radio subscribers (quarterly)	n/a	n/a	n/a	1,400
- # of radio transmissions without busy signal (quarterly)	2,185,078	2,260,000	2,200,000	2,260,000
- # of SharePoint sites supported (annual)	n/a	n/a	n/a	190
- # of telephones set supported (quarterly)	n/a	n/a	n/a	1,900
- # of total disk space (quarterly)	n/a	n/a	n/a	256.1 TB
- # of views on City website (quarterly)	25.1M	25 Mil	20M	25M
- # of visits to City website (quarterly)	4.9M	3.5 Mil	5M	5M
- # of views for online GIS applications (quarterly)	n/a	n/a	n/a	50,000
- # of GIS application online (annual)	n/a	n/a	n/a	30
EFFICIENCY AND EFFECTIVENESS:				
- % of security incidents mitigated (quarterly)	100%	100%	100%	100%
- % of network uptime during business hours (quarterly)	99%	99%	99%	100%
- % of radio availability (annual)	n/a	n/a	n/a	100%
- % of servers that are virtualized (annual)	81%	80%	81%	95%
- % of technology solutions in the Cloud (annual)	29%	33%	30%	40%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 2,167,336	\$ 2,264,194	\$ 2,218,158	\$ 2,404,350
MATERIALS, SUPPLIES, SERVICES	1,132,016	768,430	891,225	749,372
CAPITAL OUTLAYS	35,797	0	0	0
REIMBURSED EXPENDITURES	(45,935)	(98,263)	(98,263)	(62,000)
TOTAL RESOURCES	\$ 3,289,214	\$ 2,934,361	\$ 3,011,120	\$ 3,091,722
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	15.00	15.00	15.00	15.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 45,935	\$ 98,263	\$ 98,263	\$ 62,000
NET GENERAL FUND	3,289,214	2,934,361	3,011,120	0
NET IT OPERATIONS I/S FUND	0	0	0	3,091,722
TOTAL FUNDING REQUIRED	\$ 3,335,149	\$ 3,032,624	\$ 3,109,383	\$ 3,153,722
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
INFORMATION TECHNOLOGY OPERATIONS	INFORMATION TECHNOLOGY	CUSTOMER SERVICE (03123, 03125, 03126, 03133, 03135, 03136)			
PROGRAM					
The IT Customer Service team comprises of three divisions: Client Services, Business / Cloud and Enterprise Solutions. They are dedicated to providing superior customer service to the City, incident management, asset management, business and public safety applications support, technology solutions implementation, report development and business solutions analysis.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - Provide secure, cost effective and innovation solution, and technology leadership for Roseville - Customer focused, collaborative partnerships, working towards the City's success - Achieve results by meeting business needs through flexible and agile services - Develop a trusted, cooperative, collaborative work environment 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- # of technology incidents resolved (quarterly)		n/a	n/a	n/a	3,000
- # of service requests resolved (annual)		n/a	n/a	n/a	4,000
- # of general government business systems & solutions supported (annual)		110	110	60	60
- # of public safety systems & solutions supported (annual)		96	96	90	90
- # of utility systems & solutions supported (annual)		16	15	16	15
- # of computing devices supported (annual)		1,212	1,500	1,200	2,200
- # of personal devices supported - mobile & PC (annual)		n/a	n/a	n/a	350
EFFICIENCY AND EFFECTIVENESS:					
- # of application uptime during business hours (annual)		99%	99%	99%	99%
- % of priority 1 service requests fulfilled or incidents resolved within established SLAs (quarterly)		n/a	n/a	n/a	95%
- % increase of mobile devices from prior year (annual)		n/a	n/a	n/a	10%
- % of overall customer satisfaction (annual)		94%	95%	95%	95%
- # of open data sets established on internet (annual)		7	10	14	17
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 2,341,344	\$ 2,383,981	\$ 2,336,774	\$ 2,659,598
MATERIALS, SUPPLIES, SERVICES		622,538	593,244	726,807	947,716
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(218,841)	(103,300)	(103,300)	(132,000)
TOTAL RESOURCES		\$ 2,745,041	\$ 2,873,925	\$ 2,960,281	\$ 3,475,314
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		18.00	18.00	18.00	18.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 218,841	\$ 103,300	\$ 103,300	\$ 132,000
NET GENERAL FUND		2,745,041	2,873,925	2,960,281	0
NET IT OPERATIONS I/S FUND		0	0	0	3,475,314
TOTAL FUNDING REQUIRED		\$ 2,963,882	\$ 2,977,225	\$ 3,063,581	\$ 3,607,314
ANALYSIS					
The increase in materials, supplies, and services in FY2017-18 is due to over \$300,000 for citywide software, MDC repair and maintenance, and CAD/RMS.					



City Clerk (7.5 FTE)

CITY CLERK DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The City Clerk Department's multi-faceted functions have evolved in response to the needs of the legislative body and its constituents. The department is the link between the public, the City Council, and other City departments. The department is committed to providing support services and access to government in an accurate, efficient, and timely manner with a focus on customer service. Department responsibilities include:

- City Council and staff support: legal posting, agenda preparation, legislative meeting follow-up, minutes preparation, and video streaming for the City Council, Roseville Housing Authority, Roseville Natural Gas Authority, and Roseville Finance Authority
- Board and commission member recruitment and training
- Passport processing and notary public services
- Records management
- Elections administration and campaign finance reform
- Fair Political Practices Commission Filing requirements
- Bids/contracts management
- City switchboard
- Bond and security processing

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The City Clerk Department remains committed to efficiently supporting the City Manager, City Council, city staff, and the citizens of Roseville with a high level of customer service. Key programs for the department during the next budget year include:

- **Administration:** In order to accurately maintain the legal record of the actions of the City Council and all permanent records, staff will continue to provide information and assistance in an efficient and service-oriented manner. Considerable time will be allocated to completing administrative functions and complying with regulations regarding the filing of Statements of Economic Interests (Form 700), ethics training tracking, board and commission recruitment, and bid openings. The department will monitor changes to federal and state law and alter procedures to ensure compliance. The City Clerk Department work plan includes moving forward in automating councilmember and candidate campaign statements as well as transitioning to a new video streaming module which will complete the NOVUS platform. Meeting minutes will also be integrated using the NOVUS module for a more timely and seamless process.
- **Records Management:** The City Clerk Department will begin to conduct a comprehensive review and develop plans to replace the City's current electronic document management system (SIRE/Hyland Company) with a replacement system. SIRE replacement is critical as the company will no longer be offering maintenance and upgrade services for the 16 City departments currently using SIRE for their document storage needs.
- **Regional Passport Acceptance Center:** The City Clerk Department is designated by the U.S. Department of State, Bureau of Consular Affairs, as an authorized Passport Acceptance Facility. For the tenth consecutive year, the facility will continue to offer a convenient location for members of the community and surrounding region to submit passport applications. An automated appointment system will be implemented in order to assist workload issues in the department.

KEY ISSUES

Key issues for the City Clerk Department include continuing current service levels while facing newly-imposed unfunded mandates regarding public records, campaign filing, and notification procedures.

SUMMARY

The City Clerk Department will continue to be responsive, credible, and innovative in serving the citizens of Roseville and our internal service partners. The department is fully committed to safeguarding public trust by providing information and access to government.

DEPARTMENT BUDGET SUMMARY

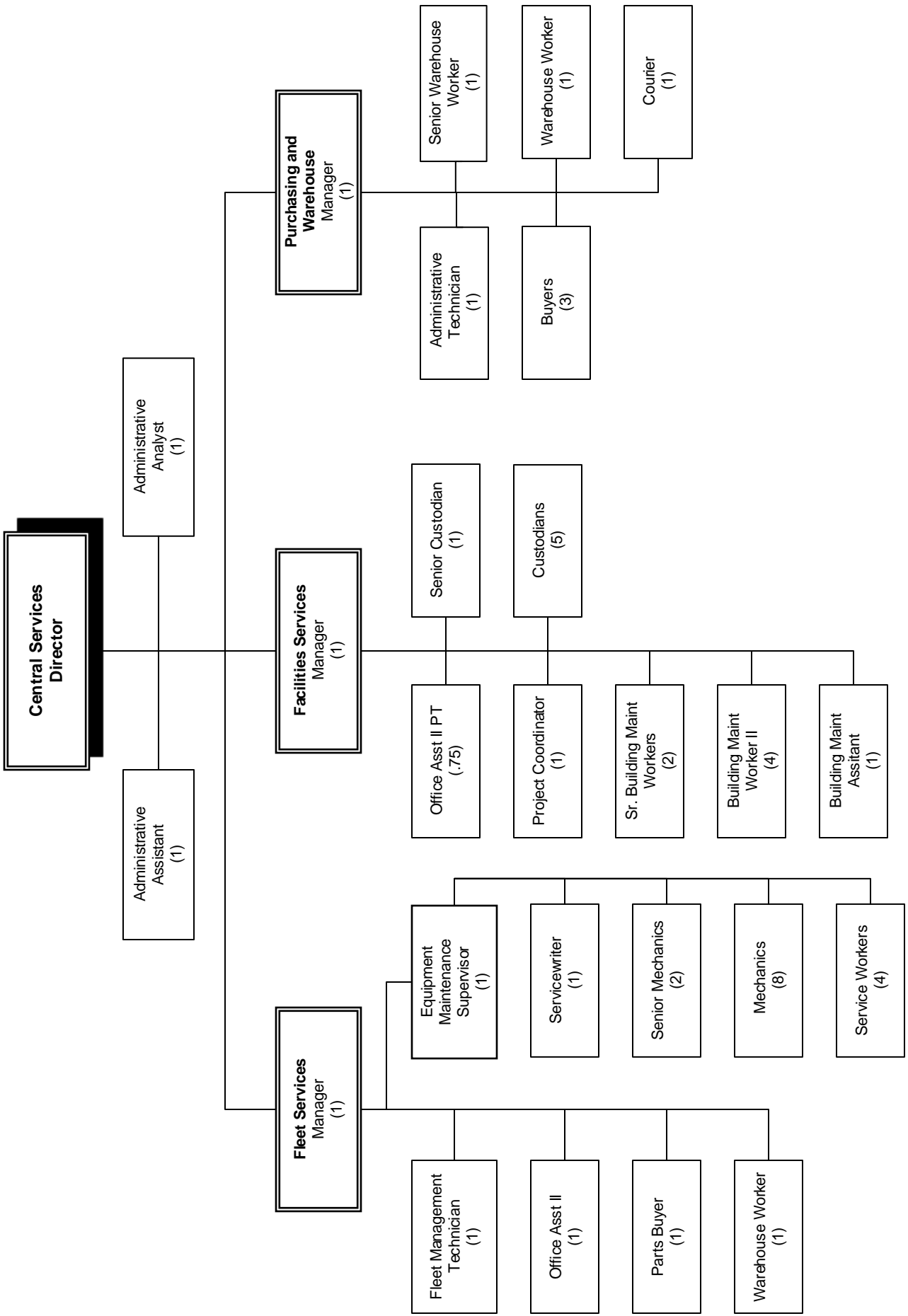
Fiscal Year 2017-18

CITY CLERK	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(03200) CLERK SUPPORT SERVICES	\$ 884,993	\$ 982,687	\$ 1,004,903	\$ 1,017,465
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL DEPARTMENT EXPENDITURES	\$ 884,993	\$ 982,687	\$ 1,004,903	\$ 1,017,465
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 776,563	\$ 806,237	\$ 789,680	\$ 831,608
MATERIALS, SUPPLIES, SERVICES	108,430	176,450	215,223	185,857
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL NET RESOURCES REQUIRED	\$ 884,993	\$ 982,687	\$ 1,004,903	\$ 1,017,465
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	7.00	7.00	7.50	7.50
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	884,993	982,687	1,004,903	1,017,465
TOTAL DEPARTMENT FUNDING	\$ 884,993	\$ 982,687	\$ 1,004,903	\$ 1,017,465

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CITY CLERK	CITY CLERK	CLERK SUPPORT SERVICES (03200, 03201)		
PROGRAM				
To provide information on City Council, Housing Authority and Roseville Finance Authority meetings; elections; city records; and follow-up action to city departments, applicants and the general public in an accurate, efficient and timely manner.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Provide City Council minutes within 30 days of a meeting 80% of the time - Document legislative history information in the computer system no later than 4 days after each council meeting 80% of the time - Respond to numerous requests for information and public records requests within 10 days - Provide specialized services such as notarization of documents and passport processing - 100% compliance with Brown Act, Public Records Act, Elections Code and Fair Political Practices Commission "FPPC" 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Resolutions acted upon by City Council	551	450	439	445
- Ordinances acted upon by City Council	192	140	135	125
- Agenda items / entries input into legislative history	809	750	750	765
- Housing and RFA meetings/minutes	13	10	8	10
- Legal notices published and / or mailed	38	35	29	30
- Requests for research / public records completed	337	295	325	340
- Number of calls answered on City switchboard	23,467	24,000	13,000	22,500
- Passport Applications Processed	4,724	3,100	3,000	3,000
EFFICIENCY AND EFFECTIVENESS:				
- Percent of time council minutes provided within 30 days	78%	80%	75%	80%
- Percent of time legislative history documented within 4 days after meetings	83%	80%	80%	80%
- Per capita costs of City Clerk department (excluding elections)	\$6.43	\$6.47	\$6.50	\$7.36
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 776,563	\$ 806,237	\$ 789,680	\$ 831,608
MATERIALS, SUPPLIES, SERVICES	108,430	176,450	215,223	185,857
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 884,993	\$ 982,687	\$ 1,004,903	\$ 1,017,465
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	7.00	7.00	7.50	7.50
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	884,993	982,687	1,004,903	1,017,465
TOTAL FUNDING REQUIRED	\$ 884,993	\$ 982,687	\$ 1,004,903	\$ 1,017,465
ANALYSIS				
* Going to appointment only system for passport processing due to work volume.				
The change in FTE during FY2016-17 is due to adding 0.5 FTE allocation for a Deputy City Clerk.				



Central Services Department (48.75 FTE)

CENTRAL SERVICES

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Central Services Department helps the City of Roseville better serve the public by providing a variety of services to all City departments including procurement and acquisition services, central warehousing, mail handling and courier services, and fleet and facility services.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

Purchasing/Central Stores

- Enterprise Resource Planning (ERP) project will require significant capacity from both Senior Buyer and Purchasing Manager over the next one to two years
- Continued focus on an open, fair, and competitive central purchasing system while continuing to leverage multi-year, citywide commodity based strategies
- Expand internal customer outreach and training program
- Continued focus on training and certification programs for Purchasing and Warehouse staff

Facility Management

- Transition Facility Services to Internal Service Fund (ISF) accounting and service delivery model
- Program expansion with new 316 Vernon building, Fire Station #1, and parking garage
- Management of several capital improvement projects at multiple facilities
- ADA Transition Plan
- Update 10-Year Facility CIP Plan

Fleet

- Maintain Automotive Service Excellence (ASE) Blue Seal of Excellence status
- Maintain compliance with all California Air Resources Board's rules and regulations for public fleets
- Apply for additional grant funding for compressed natural gas (CNG) vehicles and infrastructure improvements

KEY ISSUES

- Focus on customer service, service levels and service delivery models
- Continue to augment operations with contracted services
- Implementation of new ERP system
- The 10-Year Facility CIP Plan includes several projects that have been deferred over the past few years. Increased funding in the General CIP Rehabilitation Fund and deferred maintenance will continue to be a key issue over the next few years

SUMMARY

We will continue our commitment to professional, timely, and consistent customer service across all divisions. We will work to refine the culture of innovation and improvement and continue our commitment to collaboration and innovation. All divisions will continue to examine their operations in order to improve efficiencies and lower operating costs.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

CENTRAL SERVICES	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(03300) DEPARTMENT ADMINISTRATION	\$ 519,839	\$ 539,721	\$ 542,095	\$ 720,603
(03311) PURCHASING	507,777	696,898	695,138	692,616
(03312) CENTRAL STORES	360,142	339,790	339,790	484,590
(03321) AUTOMOTIVE SERVICES	5,682,218	6,096,921	6,096,921	6,793,773
(03340) BUILDING AND CUSTODIAL MAINTENANCE	3,144,823	3,372,136	3,533,024	4,497,459
TO BE FUNDED BY AUTOMOTIVE SERVICES I/S FUND	(5,680,021)	(6,095,921)	(6,095,921)	(6,792,773)
TO BE FUNDED BY FACILITY SERVICES I/S FUND	0	0	0	(3,689,261)
TO BE FUNDED BY FACILITY REHABILITATION I/S FUND	0	0	0	(780)
REIMBURSED EXPENDITURES	(3,368)	(1,000)	(1,000)	(120,637)
TOTAL DEPARTMENT EXPENDITURES	\$ 4,531,410	\$ 4,948,545	\$ 5,110,047	\$ 2,585,590
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 4,614,913	\$ 5,096,334	\$ 4,996,007	\$ 5,162,881
MATERIALS, SUPPLIES, SERVICES	5,568,873	5,864,132	6,125,961	7,756,160
CAPITAL OUTLAYS	31,013	85,000	85,000	270,000
REIMBURSED EXPENDITURES	(3,368)	(1,000)	(1,000)	(120,637)
NET AUTOMOTIVE SERVICES I/S FUND	(5,680,021)	(6,095,921)	(6,095,921)	(6,792,773)
NET FACILITY SERVICES I/S FUND	0	0	0	(3,689,261)
NET FACILITY REHABILITATION FUND I/S	0	0	0	(780)
TOTAL NET RESOURCES REQUIRED	\$ 4,531,410	\$ 4,948,545	\$ 5,110,047	\$ 2,585,590
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	46.75	48.75	48.75	48.75
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 3,368	\$ 1,000	\$ 1,000	\$ 120,637
NET AUTOMOTIVE SERVICES I/S FUND	5,680,021	6,095,921	6,095,921	6,792,773
NET FACILITY SERVICES I/S FUND	0	0	0	3,689,261
NET FACILITY REHABILITATION I/S FUND	0	0	0	780
NET GENERAL EQUIPMENT REPLACEMENT FUND	0	0	0	150,000
NET GENERAL FUND	4,531,410	4,948,545	5,110,047	2,435,590
TOTAL DEPARTMENT FUNDING	\$ 10,214,799	\$ 11,045,466	\$ 11,206,968	\$ 13,189,041

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CENTRAL SERVICES	CENTRAL SERVICES	ADMINISTRATION (03300, 03400)		
PROGRAM				
To provide general direction and assistance to the department to assure that all divisions are providing quality service to our users.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To provide leadership, direction and coordination to the divisions of the Central Services Department so that they can achieve their goals and objectives - To enhance communication and coordination of Central Services to better support the other department users - To coordinate the Capital Improvement Projects (CIPs) for city facilities 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of Department positions (FTE)	46.75	48.75	48.75	48.75
EFFICIENCY AND EFFECTIVENESS:				
- Percent of overall department objectives achieved	100%	100%	100%	100%
- Department General Fund cost per capita*	\$33.91	\$36.25	\$37.61	\$17.63
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 505,185	\$ 512,308	\$ 498,212	\$ 505,153
MATERIALS, SUPPLIES, SERVICES	14,654	27,413	43,883	65,450
CAPITAL OUTLAYS	0	0	0	150,000
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 519,839	\$ 539,721	\$ 542,095	\$ 720,603
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	3.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	519,839	539,721	542,095	570,603
NET GENERAL EQUIPMENT REPLACEMENT FUND	0	0	0	150,000
TOTAL FUNDING REQUIRED	\$ 519,839	\$ 539,721	\$ 542,095	\$ 720,603
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years. * This also affects the General Fund cost per capita.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CENTRAL SERVICES	CENTRAL SERVICES	PURCHASING (03311, 03319)		
PROGRAM				
To provide materials and supplies to the operating departments in a timely manner at the most reasonable cost, and to maintain central store's inventory to support customer requirements. To procure goods and services in accordance with all applicable laws in an efficient and effective manner while meeting the needs of the end user.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Process 90% of purchase requests within ten business days after request is entered - Process 90% of purchase requests requiring formal bids that result in a purchase order within 60 days - Process 95% of purchase requests requiring formal bids that result in a service agreement within 75 days - Keep customer satisfaction surveys at 96% 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Purchase requests processed	2,476	2,800	2,500	2,500
- Formal bid requests requiring purchase orders	20	20	20	20
- Formal bid requests requiring service agreements	14	15	22	20
EFFICIENCY AND EFFECTIVENESS:				
- Percent of purchase requests processed within ten days	55%	90%	75%	90%
- Percent of formal bid requests requiring purchase orders processed in 60 days	53%	90%	70%	90%
- Percent of formal bid requests requiring service agreements processed in 75 days	58%	95%	70%	90%
- Percent of customer satisfaction	100%	96%	100%	96%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 491,690	\$ 645,841	\$ 636,916	\$ 596,017
MATERIALS, SUPPLIES, SERVICES	16,087	51,057	58,222	96,599
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 507,777	\$ 696,898	\$ 695,138	\$ 692,616
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	5.00	6.00	6.00	6.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	507,777	696,898	695,138	692,616
TOTAL FUNDING REQUIRED	\$ 507,777	\$ 696,898	\$ 695,138	\$ 692,616
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CENTRAL SERVICES	CENTRAL SERVICES	CENTRAL STORES (03312)		
PROGRAM				
To provide materials and supplies to the operating departments in a timely manner, and to maintain an accurate inventory. To protect the City's investment in the purchase of goods by receiving, issuing, surplusing and controlling inventory in an efficient and effective manner.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Cycle Count 100% of inventory items annually - Maintain inventory accuracy between EAM (Maximo) and physical count - Turn total inventory valuation twice annually - Process all stock requisitions within two business days 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of line items scheduled for cycle counting	2,177	n/a	2,206	2,235
- Number of line items cycle counted and reconciled	2,177	n/a	2,235	2,235
- Total valuation of inventory issued and transferred	n/a	n/a	1,500,000	1,500,000
- Customer stock requisitions processed within two days	3,939	n/a	3,600	3,500
EFFICIENCY AND EFFECTIVENESS:				
- Percent of line items cycle counted	n/a	n/a	100%	100%
- Accuracy of inventory dollars counted compared to database	1%	n/a	90%	-3%
- Number of inventory turns	n/a	n/a	n/a	2
- Percent of inventory stock outs	3%	n/a	4%	-4%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 290,821	\$ 262,943	\$ 257,807	\$ 297,020
MATERIALS, SUPPLIES, SERVICES	69,321	76,847	81,983	187,570
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 360,142	\$ 339,790	\$ 339,790	\$ 484,590
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	3.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	360,142	339,790	339,790	484,590
TOTAL FUNDING REQUIRED	\$ 360,142	\$ 339,790	\$ 339,790	\$ 484,590
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

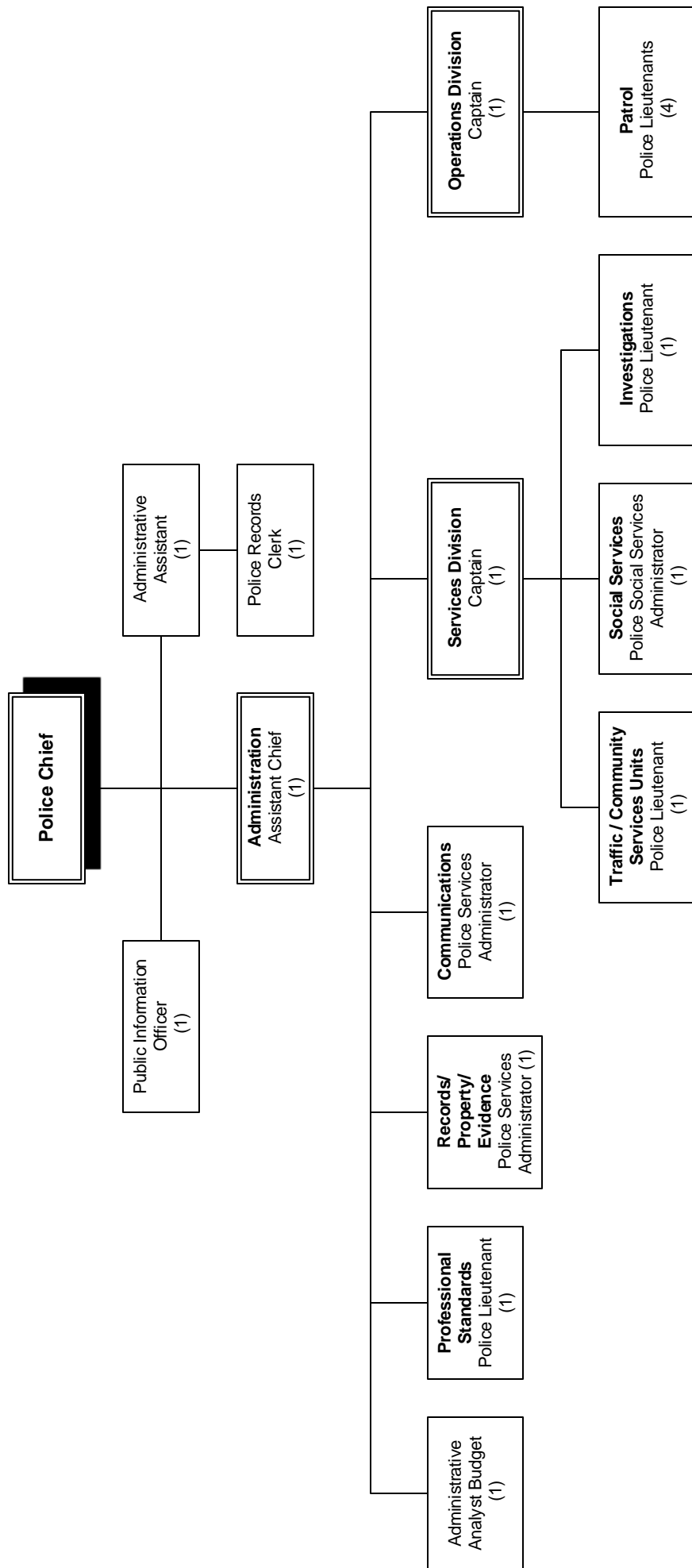
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
AUTOMOTIVE SERVICES	CENTRAL SERVICES	AUTOMOTIVE SERVICES (03321)		
PROGRAM				
To support the various departments by providing high quality service and repair to city vehicles and equipment with a minimum amount of down-time.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To perform at least 98% of all scheduled preventive maintenance inspections within 30 calendar days of due time - To conduct 98% of all state mandated vehicle inspections (CHP, smog & crane inspections) within their required inspection period - To keep an average of 93% of city vehicles in service - To keep customer satisfaction surveys at 96% - 70% of work orders completed within 24 hours - 70% Technician time on workorders 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Total number of vehicles / equipment	924	880	880	880
- Total number of vehicles / equipment in service daily	870	840	856	856
- Total number P. M. I. scheduled	1,275	1,260	1,260	1,260
- Total number CHP inspections due	1,177	1,150	1,150	1,150
- Total number of smog and crane inspections due	332	344	344	344
- Total number of work orders	7,795	8,000	8,000	8,000
- Total possible technician hours	24,018	29,120	29,120	29,120
EFFICIENCY AND EFFECTIVENESS:				
- Percent of P. M. I. completed on schedule	98%	98%	98%	98%
- Percent of CHP, smog and crane inspections completed	99%	98%	98%	98%
- Percent of city vehicles in service daily	94%	93%	93%	93%
- Percent of customer satisfaction	99%	96%	96%	96%
- Percent of workorders completed within 24 hours	72%	70%	70%	70%
- Percent of possible technician hours on workorders	74%	70%	70%	70%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,879,964	\$ 2,108,205	\$ 2,064,557	\$ 2,123,184
MATERIALS, SUPPLIES, SERVICES	3,771,241	3,903,716	3,947,364	4,550,589
CAPITAL OUTLAYS	31,013	85,000	85,000	120,000
REIMBURSED EXPENDITURES	(2,197)	(1,000)	(1,000)	(1,000)
TOTAL RESOURCES	\$ 5,680,021	\$ 6,095,921	\$ 6,095,921	\$ 6,792,773
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	21.00	21.00	21.00	21.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 2,197	\$ 1,000	\$ 1,000	\$ 1,000
NET AUTOMOTIVE SERVICES I/S FUND	5,680,021	6,095,921	6,095,921	6,792,773
TOTAL FUNDING REQUIRED	\$ 5,682,218	\$ 6,096,921	\$ 6,096,921	\$ 6,793,773
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FACILITIES AND CENTRAL SERVICES	CENTRAL SERVICES	FACILITY SERVICES BUILDING AND CUSTODIAL MAINTENANCE (03314-03316, 03331, 03332, 03340, 03341)		
PROGRAM				
To provide the City of Roseville with high quality maintenance and custodial services that present a favorable public image and a conducive environment for high productivity and community service.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Complete 98% of all Preventative Maintenance (PM) within 30 days of assignment - Complete 98% of all Health & Safety (HS) work orders within 30 days of assignment - Achieve 70% technician time on work orders - Complete 98% of custodial facility inspections quarterly 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of Preventative Maintenance (PM) work orders	n/a	n/a	n/a	3,600
- Number of Health and Safety (HS) work orders	n/a	n/a	n/a	1,900
- Total possible technician hours	n/a	n/a	n/a	12,480
- Number of custodial inspections	n/a	n/a	n/a	108
EFFICIENCY AND EFFECTIVENESS:				
- Percent of PM's completed in 30 days of assignment	97%	98%	98%	98%
- Percent of HS work orders completed in 30 days of assignment	98%	98%	98%	98%
- Percent of possible technician hours on work orders	n/a	n/a	n/a	70%
- Percent of custodial inspections completed	n/a	n/a	n/a	98%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,447,253	\$ 1,567,037	\$ 1,538,515	\$ 1,641,507
MATERIALS, SUPPLIES, SERVICES	1,697,570	1,805,099	1,994,509	2,855,952
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(1,171)	0	0	(119,637)
TOTAL RESOURCES	\$ 3,143,652	\$ 3,372,136	\$ 3,533,024	\$ 4,377,822
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.75	15.75	15.75	15.75
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 1,171	\$ 0	\$ 0	\$ 119,637
NET GENERAL FUND	3,143,652	3,372,136	3,533,024	687,781
NET FACILITY SERVICES I/S FUND	0	0	0	3,689,261
NET FACILITY REHABILITATION I/S FUND	0	0	0	780
TOTAL FUNDING REQUIRED	\$ 3,144,823	\$ 3,372,136	\$ 3,533,024	\$ 4,497,459
ANALYSIS				



Police Department (196.5 FTE)

POLICE DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Roseville Police Department provides all law enforcement services within the City. Our primary mission is the safety of the public and the protection of their property. To meet our City's goal of a safe and healthy community, we provide the following services:

- **Police Administration** sets goals and provides leadership to the department. Police administration includes the Professional Standards Unit, training and personnel, payroll, and budget/finance.
- **Police Records Unit** processes thousands of police reports, citations, and other documents annually, and provides for the security and legal release of police record information. This unit also manages the department's false alarm reduction program.
- **The Communications Unit** answers 911 and routine calls for police, fire, and advanced emergency medical dispatch, and dispatches the appropriate assistance. The unit also conducts public outreach through "911 for Kids," and "911 Community Outreach."
- **Police Community Services** includes public safety outreach, public information and police volunteers. This unit coordinates neighborhood-policing services, helps organize neighborhood watch groups and other crime prevention efforts. This division also includes the Crime Suppression Unit, which targets gangs, known offenders, and emerging crime problems.
- **Police Social Services** places police officers on school campuses, provides follow-up services for truants and runaways, and follow-up contact and referral services for families of arrested youth. This unit also works on establishing comprehensive social service plans for those needing support.
- **Police Patrol** provides uniformed police officers and other staff who respond to emergencies and routine calls for service. Patrol also includes Regional Special Operations Units which include SWAT, CINT, and EOD teams.
- **Police Investigation** investigates major crimes, with the goal of identifying and arresting the perpetrators. The investigation division also includes the Vice and Narcotics Enforcement Team; and investigators who are assigned to the Placer County Narcotics Task Force and the Placer County Vehicle Theft Task Force.
- **Animal Control** enforces animal control laws, responds to animal-related emergency and routine calls, and takes dead, stray, and abandoned animals to the shelter. The City's contract with the Placer County SPCA for shelter and disposal service is included in the Animal Control budget.
- **Police Traffic** enforces traffic laws, DUI (driving under the influence) laws, and investigates traffic collisions.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

One of the major changes in our FY2017-18 budget is the creation of our Social Services Unit. This unit is managed by a Social Worker and consists of a Sergeant, Problem Oriented Policing (POP) Officer and Youth Service Officers (YSO). We also have patrol officers trained specifically in mental health who serve on our mental health team. The Social Services Unit engages various community based organizations, non-profit organizations, as well as city and county departments, to establish a comprehensive social services plan for those needing support. Our goal is to bring various stakeholders to the table in an effort to provide resources and support with long term stability for individuals. Our officers work in conjunction with mental health and service advocates, practitioners, social workers and interns to provide resources and referrals. Additionally, we have an embedded Placer County Probation Officer and also support of a county mental health practitioner who both work exclusively with a caseload that consists of homeless individuals currently on probation. Social Work interns who are earning their degrees from CSUS also provide direct resourcing and support to homeless individuals and families.

Roseville's 2016 total crime rate fell 2% from 2015 levels, and is still far lower on a per-capita basis than it was 20 years ago. The City's violent crime rate remains one of the lowest in the Sacramento region. The City's rate of property crime runs higher than the state average due to its large retail sector, and the City's position as a more affluent community with a low fear of crime.

KEY ISSUES

- The Police Department continues to face vacancies through attrition due to retirements or resignations; however, we are maintaining authorized staffing levels through targeted recruiting and efficient hiring programs. We're striving to hire the best entry-level and experienced new employees, in both the sworn officer and professional staff ranks. The department continually strives to maintain high standards and quality service by carefully selecting qualified candidates, training them well, and providing the best possible continuing professional development for all employees.
- The SPCA contract for animal care and shelter, continues to be the largest portion of the Animal Control budget, as well as the largest contracted amount in the Police Department's budget. To accurately identify this cost, we have separated out Animal Control's budget information from the operations budget, and in FY2017-18 Animal Control will have its own Program Performance Budget sheet.
- A staffing analysis was presented to City Council in FY2016-17. The analysis will help City and Police Department leaders establish goals for FY2017-18 and the future in order to provide high quality service, and meet community expectations with available resources.
- The Materials, Supplies, and Services (MS&S) budget for Police will increase by approximately 67% this year due to the movement of indirect costs into new internal service fund accounts directly affecting the MS&S lines; however, the Police Department's actual MS&S budget will remain relatively the same as in FY2016-17.

SUMMARY

The Roseville Police Department is dedicated to providing the best quality of life possible through the highest level of service to the citizens of Roseville. We are focused on continuing to build trust in our community. The department hosts a variety of community events throughout the year, and representatives regularly attend neighborhood association meetings and other community events. Another way the department strives to build trust is through accountability and transparency. The department maintains a Professional Standards Unit that regularly updates policies, conducts internal audits of critical procedures, oversees professional standards, oversees professional training standards, and investigates citizen complaints and other matters of concern. The department responds to inquiries from the public in a timely manner, and endeavors to provide as much information as circumstances and the law allow. The department strives to maintain an organizational culture that values public trust, inclusion, professional competence and service. The Police Department will continue to work together with our neighborhoods and businesses to identify and resolve community problems, and take necessary and effective action to ensure a safe City.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

POLICE DEPARTMENT	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(05500) ADMINISTRATION, SUPPORT & COMM. SERVICES	\$ 9,703,005	\$ 10,010,805	\$ 10,041,592	\$ 12,071,342
(05531) POLICE OPERATIONS	23,763,922	24,701,790	24,808,145	26,362,238
(05533) ANIMAL CONTROL	1,091,315	1,104,707	1,200,076	1,137,023
REIMBURSED EXPENDITURES	(1,679)	(5,000)	(5,000)	(5,000)
TOTAL DEPARTMENT EXPENDITURES	\$ 34,556,563	\$ 35,812,302	\$ 36,044,813	\$ 39,565,603
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 29,700,445	\$ 30,756,204	\$ 29,784,933	\$ 31,027,844
MATERIALS, SUPPLIES, SERVICES	4,846,797	5,055,098	6,258,880	8,495,976
CAPITAL OUTLAYS	11,000	6,000	6,000	46,783
REIMBURSED EXPENDITURES	(1,679)	(5,000)	(5,000)	(5,000)
TOTAL NET RESOURCES REQUIRED	\$ 34,556,563	\$ 35,812,302	\$ 36,044,813	\$ 39,565,603
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	196.50	197.50	197.50	196.50
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 1,679	\$ 5,000	\$ 5,000	\$ 5,000
NET GENERAL FUND	34,556,563	35,812,302	36,044,813	39,565,603
TOTAL DEPARTMENT FUNDING	\$ 34,558,242	\$ 35,817,302	\$ 36,049,813	\$ 39,570,603

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
POLICE	POLICE	ADMINISTRATION, SUPPORT, COMMUNITY & SOCIAL SERVICES (05500, 05511, 05512, 05513, 05514, 05515)		
PROGRAM				
To serve the community with outstanding emergency communication services, records, property and other police support services. To provide outstanding prevention programs for the community, schools, youth and families. To uphold the highest professional standards of the police profession through leadership, recruitment, hiring and training.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> -To meet or exceed POST training standards for applicable employees -To maintain timely entry of police reports into the automated police records system -To review 6 Emergency Medical Dispatch calls per dispatcher per quarter -To provide a safe learning environment at our schools by building relationships with youth and giving them alternatives to delinquent behavior 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Phone calls received by communication center	123,495	120,000	120,000	120,000
- Jail bookings at Placer County *	211	4,000	474	500
- Police reports processed	11,125	14,000	10,530	14,000
- Training hours completed, department wide	12,386	10,000	40,000	10,000
- Volunteers hired	8	10	10	10
- Volunteer hours provided	13,629	20,000	11,500	15,000
- Counseling intern hours provided	2,578	1,700	1,000	1,200
EFFICIENCY AND EFFECTIVENESS:				
- Percentage of EMD quality assurance reports receiving a rating between 17-20 (excellent)	91%	100%	87%	100%
- Average time lapse in days between report approval to merge	18	6	3	3
- Do employees meet POST in-service training requirements as determined by quarterly training (Y/N)	Yes	Yes	Yes	Yes
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 8,530,812	\$ 8,932,496	\$ 8,743,644	\$ 8,426,032
MATERIALS, SUPPLIES, SERVICES	1,166,193	1,072,309	1,291,948	3,639,310
CAPITAL OUTLAYS	6,000	6,000	6,000	6,000
REIMBURSED EXPENDITURES	(460)	0	0	0
TOTAL RESOURCES	\$ 9,702,545	\$ 10,010,805	\$ 10,041,592	\$ 12,071,342
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	63.50	63.50	63.50	68.50
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 460	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	9,702,545	10,010,805	10,041,592	12,071,342
TOTAL FUNDING REQUIRED	\$ 9,703,005	\$ 10,010,805	\$ 10,041,592	\$ 12,071,342
ANALYSIS				
<p>* Due to jail closure in October 2015, our booking process has changed. The County only tracks certain misdemeanor bookings, and we are averaging 500 qualifying bookings.</p> <p>The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service Funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.</p> <p>The change in FTE for FY2017-18 is due to moving in one (1) Police Sergeant and three (3) Patrol Officers in from the Patrol program, and moving in one (1) Records Clerk from the Investigations program.</p>				

PROGRAM PERFORMANCE BUDGET

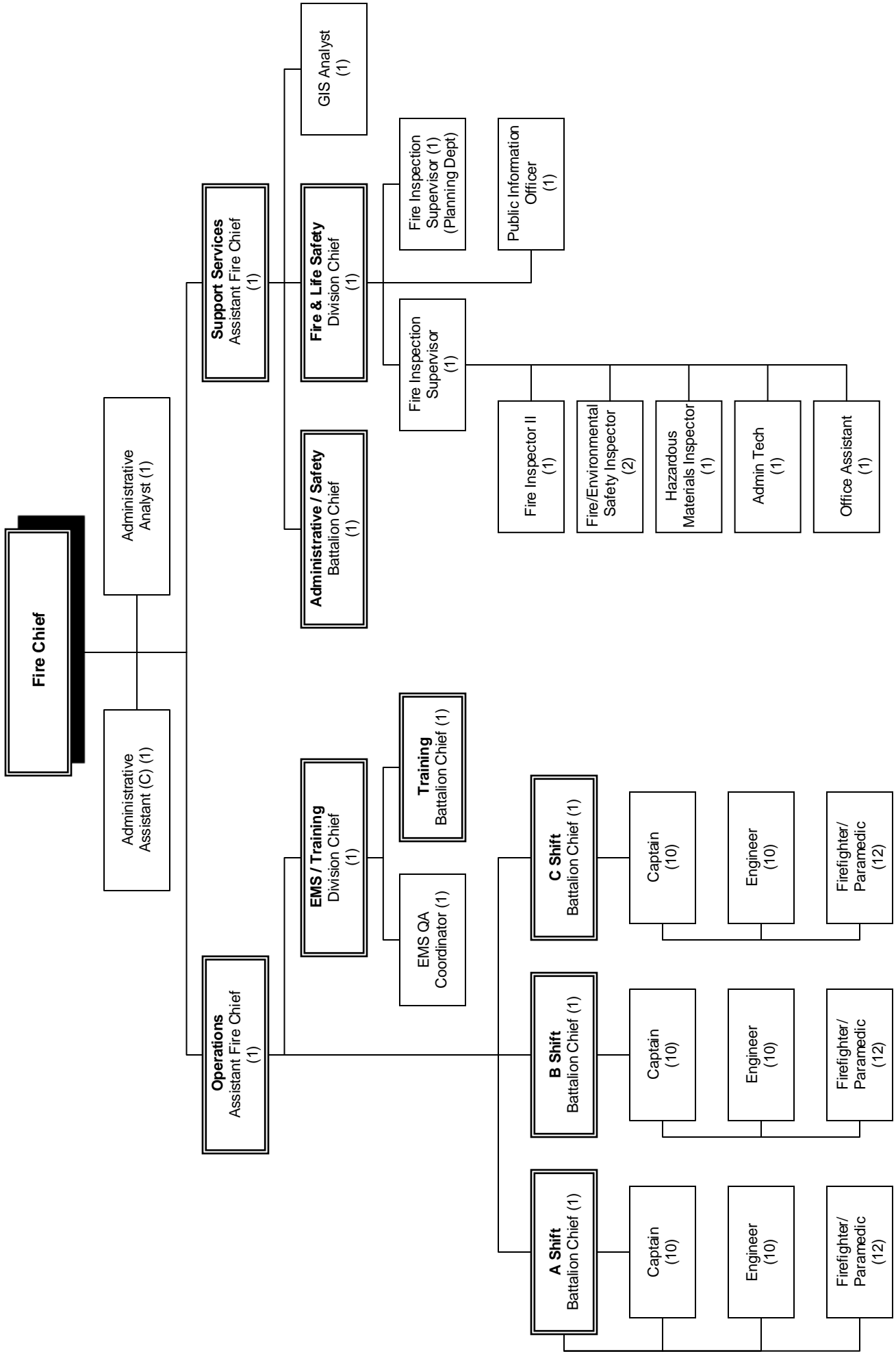
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
POLICE	POLICE	OPERATIONS - PATROL, INVESTIGATIONS, TRAFFIC, SOCIAL SERVICES (05515, 05531, 05532, 05535, 05540)			
PROGRAM					
To increase the safety of the public and the protection of their property through criminal and traffic law enforcement, prevention, community/neighborhood partnerships, and effective investigations.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To maintain or reduce the Part 1 crime rate - To maintain or reduce the number of DUI related collisions through enforcement, education and checkpoints - To maintain or reduce injury and fatal traffic collisions through enforcement. 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Police dispatched calls for service (officer or citizen initiated, unit responded)		48,299	50,000	50,000	50,000
- Arrests and misdemeanor citations		3,999	6,000	3,500	5,000
- Investigation cases assigned		1,019	800	1,000	900
- Injury and fatal traffic collisions		570	500	550	500
- DUI-related collisions		90	150	75	100
<u>Calendar Year</u>		<u>CY 2016</u>	<u>CY 2017</u>	<u>CY 2017</u>	<u>CY 2018</u>
- Part 1 violent crimes reported (by calendar year)		288	300	*	300
- Part 1 property crimes reported (by calendar year)		3,281	4,000	*	4,000
EFFICIENCY AND EFFECTIVENESS:					
<u>Calendar Year</u>		<u>CY 2016</u>	<u>CY 2017</u>	<u>CY 2017</u>	<u>CY 2018</u>
- Part 1 Crimes per 100,000 population (crime rate)		2,746	3,000	*	3,000
- Percentage violent crimes cleared		60%	55%	*	55%
- Percentage property crimes cleared		20%	20%	*	20%
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 20,859,584	\$ 21,515,733	\$ 20,739,699	\$ 22,286,622
MATERIALS, SUPPLIES, SERVICES		2,899,338	3,186,057	4,068,446	4,034,833
CAPITAL OUTLAYS		5,000	0	0	40,783
REIMBURSED EXPENDITURES		(1,219)	(5,000)	(5,000)	(5,000)
TOTAL RESOURCES		\$ 23,762,703	\$ 24,696,790	\$ 24,803,145	\$ 26,357,238
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		130.00	131.00	131.00	125.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 1,219	\$ 5,000	\$ 5,000	\$ 5,000
NET GENERAL FUND		<u>23,762,703</u>	<u>24,696,790</u>	<u>24,803,145</u>	<u>26,357,238</u>
TOTAL FUNDING REQUIRED		\$ 23,763,922	\$ 24,701,790	\$ 24,808,145	\$ 26,362,238
ANALYSIS					
<p>* DOJ verifies our UCR reports to determine crimes reported. Due to compatibility issues, we do not have statistics yet from the DOJ. Unable to estimate accurately.</p> <p>The Animal Control program now appears separately due to the significant amount of the SPCA contract and animal services. Previously it has been included with Operations.</p> <p>The change in FTE for FY2017-18 is due to moving out one (1) Police Sergeant and three (3) Police Officers to the Social Services program, moving out one (1) Records Clerk to the Records program and eliminating one (1) Records Clerk position.</p>					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
POLICE	POLICE	ANIMAL CONTROL (05533)			
PROGRAM					
To enforce municipal ordinances and state humane laws relating to domestic and wild animals.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To maintain or increase the number of animal licenses each fiscal year. - To increase the number of animal control calls for service handled annually. - To provide humane education to Roseville elementary schools. 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Number of animal licenses issued / active in the system		4,420 / 5,396	4,600 / 8,300	3,800 / 6,000	4,600 / 8,300
- Number of animal control calls for service.		6,014	7,000	6,136	7,000
- Number of education classes taught.		n/a	n/a	n/a	4
EFFICIENCY AND EFFECTIVENESS:					
- Percent change of animal licenses issued		n/a	n/a	n/a	5%
- Percent change of animal control calls for service handled.		n/a	n/a	n/a	5%
- Are humane classes being taught to elementary school - Yes / No		n/a	n/a	n/a	Yes
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 310,049	\$ 307,975	\$ 301,590	\$ 315,190
MATERIALS, SUPPLIES, SERVICES		781,266	796,732	898,486	821,833
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 1,091,315	\$ 1,104,707	\$ 1,200,076	\$ 1,137,023
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		3.00	3.00	3.00	3.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		1,091,315	1,104,707	1,200,076	1,137,023
TOTAL FUNDING REQUIRED		\$ 1,091,315	\$ 1,104,707	\$ 1,200,076	\$ 1,137,023
ANALYSIS					
<p>The SPCA contract for FY2017-18 is \$785,600. The SPCA is actually paid \$70,800 every month, or \$849,600 each fiscal year for a contracted intake total of 2,800 animals. As the animal intake is traditionally less than the contracted amount, the City receives a credit back from SPCA at end of the fiscal year. Therefore, we budget the contract as a lesser amount in order to meet budget targets. In addition, the Police Department pays the SPCA additional \$2,000 more for protective custodies, quarantines and vicious holds. Due to credits received in FY2015-16, the total contract amount paid to the SPCA was \$754,780.</p>					



Roseville Fire Department (119 FTE)

FIRE DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Roseville Fire Department is a full-service agency that is also responsible for citywide emergency preparedness coordination. In fulfilling our mission, the following services are provided:

- **Fire Administration** implements City policies and programs including the management of the various programs, including budget, within the Fire Department to provide the highest level of fire and emergency management services in a responsible way.
- **Fire and Life Safety** is the focal point of the Fire Department's efforts to minimize fire losses in our community. This division's key role is improving the safety and quality of life of the citizens of Roseville. Its primary activities are fire code enforcement, a comprehensive fire safety inspection program, plan review services, hazardous materials enforcement, hazard abatement, and public education activities. The division also manages the Buckle-Up Baby and public information/education programs.
- **Fire Operations** provides emergency response to all types of fires, medical emergencies, hazardous materials releases, technical rescue, and tactical medics that support the Roseville Police Department Special Weapons and Tactics (SWAT) team. Our firefighters respond to requests for service from the public when those services are not assigned to another public agency. The division also participates in the Sacramento Regional Homeland Security Initiative, and the FEMA Urban Search and Rescue California Task Force 7. Fire Operations supports public education and information programs designed to prepare the citizens to better prevent a wide range of emergencies.
- **Fire Training** provides training at our training center for all firefighters within the department and for regional cooperators. Effective training is the single most important ingredient to the readiness of our firefighters and emergency responders to fulfill their assigned mission. The training center is utilized by other fire departments on a daily fee-for-use basis. In addition, it provides quality training, service agreements, and contracts on a cost-recovery basis for the use of our facilities, equipment, and personnel. The use of our training center for the Sierra College Regional Fire Academy is included.
- **Fire Support Services** provides all the logistical, purchasing, and management support for the business support side of the Fire Department. This includes the maintenance of all stations, personal protective equipment, administration of information technology and Geographic Information System (GIS) activities, purchasing of supplies, and management of fleet.
- **Emergency Preparedness** is a citywide program managed by the Fire Department which includes the maintenance of the Emergency Operations Center, emergency operations and mitigation plans, and other technology related to disaster planning and preparedness. This program also provides ongoing emergency management training to employees and the general public.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The Fire Department will run an academy to hire Firefighter Paramedics to fill existing vacancies. In addition, the department will adjust as needed to any operational changes to maintain response times to the community.

KEY ISSUES

Working within budgetary limitations, the key issues facing the Fire Department will be in providing the safe and effective delivery of fire emergency services (facilities, equipment, and personnel) to staff, constituents, and visitors.

- Maintaining minimum training standards as required by state and federal agencies.
- The department will work to replace key equipment such as Self-Contained Breathing Apparatus (SCBA) bottles, VHF equipment, and other items as it is mandated.
- The department will continue to work with City staff to identify alternative funding methods.
- Maintain basic citywide Emergency Preparedness capabilities.
- Maintaining response vigilance in support of homeland security.
- Managing the loss of experienced senior personnel and training their successors.

SUMMARY

The FY2017-18 budget reflects the department's continuing commitment to provide fire and emergency services in a well-planned, cost effective, and professional manner to our citizens.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

FIRE DEPARTMENT	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(06000) ADMINISTRATION & GRANTS	\$ 700,737	\$ 738,380	\$ 774,329	\$ 849,732
(06011) FIRE & LIFE SAFETY	1,584,555	1,671,078	1,741,987	1,824,778
(06021) FIRE OPERATIONS	25,495,503	24,488,621	25,171,304	25,791,524
(06022) FIRE TRAINING	676,062	569,736	624,385	852,277
(06040) EMERGENCY PREPAREDNESS	358,387	297,509	303,417	16,340
REIMBURSED EXPENDITURES	(15,085)	(5,000)	(5,000)	(20,000)
TOTAL DEPARTMENT EXPENDITURES	\$ 28,800,159	\$ 27,760,324	\$ 28,610,422	\$ 29,314,651
RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 25,982,212	\$ 25,263,223	\$ 25,361,094	\$ 24,664,880
MATERIALS, SUPPLIES, SERVICES	2,820,468	2,502,101	3,254,328	4,669,771
CAPITAL OUTLAYS	12,564	0	0	0
REIMBURSED EXPENDITURES	(15,085)	(5,000)	(5,000)	(20,000)
TOTAL NET RESOURCES REQUIRED	\$ 28,800,159	\$ 27,760,324	\$ 28,610,422	\$ 29,314,651
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	119.50	119.00	119.50	119.00
FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 15,085	\$ 5,000	\$ 5,000	\$ 20,000
NET GENERAL FUND	28,800,159	27,760,324	28,610,422	29,314,651
TOTAL DEPARTMENT FUNDING	\$ 28,815,244	\$ 27,765,324	\$ 28,615,422	\$ 29,334,651

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	ADMINISTRATION & GRANTS (06000, 06026)			
PROGRAM					
To coordinate and plan the overall operation and resources of the department for the protection and enhancement of the safety and well being of residents, businesses, customers, and partners.					
PROGRAM OBJECTIVES					
<u>COORDINATION</u>					
To Provide program direction and planning for all divisions:					
<ul style="list-style-type: none"> - Implement and support Fire Department mission, vision, and values - Support and facilitate Program managers in accomplishing their goals - Facilitate team-building programs for all members of the management team - Promote increased communication and participation at all levels within the department 					
<u>PLANNING</u>					
Provide a planning interface with other City Departments and regional agencies to facilitate improved fire services:					
<ul style="list-style-type: none"> - Monitor City development and 'Standards of Response Coverage' as it relates to staffing and construction of fire stations - Provide systems analysis and computerization of existing business processes and operations - Participate in regional planning activities, including cooperation and coordination of personnel, training, equipment and facilities 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Total number of department positions		119.50	119.00	119.50	119.00
EFFICIENCY AND EFFECTIVENESS:					
- City ISO Rating		3	2	2	2
- General Fund cost per capita		\$215.54	\$203.37	\$210.58	\$212.19
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 595,851	\$ 696,395	\$ 700,743	\$ 580,919
MATERIALS, SUPPLIES, SERVICES		104,886	41,985	73,586	268,813
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 700,737	\$ 738,380	\$ 774,329	\$ 849,732
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		4.50	4.00	4.50	3.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		700,737	738,380	774,329	849,732
TOTAL FUNDING REQUIRED		\$ 700,737	\$ 738,380	\$ 774,329	\$ 849,732
ANALYSIS					
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.					
<ul style="list-style-type: none"> - The change in FTE for FY2017-18 is due to removing 0.5 allocation for a Public Education Coordinator, moving one (1) Administrative Analyst in from the Fire Logistics program, moving one (1) Administrative Technician and one (1) Office Assistant out to the Fire Prevention program. - The change in FTE during FY2016-17 is due to adding back 0.5 allocation for a Public Education Coordinator. 					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	FIRE & LIFE SAFETY (06011)			
PROGRAM					
To protect life, the environment and property through the development and application of sound fire and hazardous materials education engineering and enforcement policies.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - Perform 100% of all State mandated - To have all inspection staff certified by the International Code Council - Maintain CalEPA Certified Unified Program Requirements - Provide a professional assessment regarding firesetting behavior for all juveniles referred to the Department - Provide a fire safety education program that reaches the majority of K-5th grade students attending Roseville schools 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Number of Assembly (A) occupancy		608	475	615	615
- Number of Educational (E) occupancy inspections		147	115	145	145
- Number of Institutional (I) Occupancy inspections		55	12	55	55
- Number of Hotel / Motel / Apartment (R-1/R-2) occupancy inspections		273	380	275	275
- Number of Large Family Daycare (R-3) occupancy inspections		66	60	65	65
- Number of Residential Care (R-3.1) occupancy inspections		125	260	125	125
- Number of Hazardous Materials/CUPA inspections		804	680	815	815
- Number of fireworks booth, public display and special effects inspections		20	20	20	20
- Number of juvenile firesetting assesments performed		15	15	15	15
- Number of Roseville K-5th grade students receiving fire safety education		n/a	8,000	8,000	8,000
EFFICIENCY AND EFFECTIVENESS:					
-Percent of Assembly (A) occupancy inspections		71%	100%	100%	100%
-Percent of Educational (E) occupancy inspections		102%	100%	100%	100%
-Percent of Institutional (I) occupancy inspections		150%	100%	100%	100%
-Percent of Hotel / Motel / Apartment (R-1/R-2) occupancy inspections		107%	100%	100%	100%
-Percent of Large Family Daycare (R-3) occupancy inspections		106%	100%	100%	100%
-Percent of Residential Care (R-3.1) occupancy inspections		95%	100%	100%	100%
-Percent of Hazardous Materials / CUPA inspections		88%	100%	100%	100%
-Percent of Fireworks booth, public display and special effects inspections		100%	100%	100%	100%
-Percent of juvenile firesetting assesments performed		99%	100%	100%	100%
-Percent of Roseville K-5th grade students receiving fire safety education		99%	100%	100%	100%
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 1,483,672	\$ 1,560,679	\$ 1,530,975	\$ 1,664,470
MATERIALS, SUPPLIES, SERVICES		100,883	110,399	211,012	160,308
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(15,085)	(5,000)	(5,000)	(20,000)
TOTAL RESOURCES		\$ 1,569,470	\$ 1,666,078	\$ 1,736,987	\$ 1,804,778
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.00	8.00	8.00	10.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 15,085	\$ 5,000	\$ 5,000	\$ 20,000
NET GENERAL FUND		1,569,470	1,666,078	1,736,987	1,804,778
TOTAL FUNDING REQUIRED		\$ 1,584,555	\$ 1,671,078	\$ 1,741,987	\$ 1,824,778
ANALYSIS					
The change in FTE for FY2017-18 is due to moving in one (1) Administrative Technician and one (1) Office Assistant from Fire Administration.					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FIRE	FIRE	FIRE OPERATIONS (06021, 06025, 06030)		
PROGRAM				
Protect and enhance the safety as well being of residents, business customers and partners by delivering exceptional service and compassionate solutions as a cohesive team with dedication, pride and vigilance.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To save as many lives as possible by ensuring the adequate numbers of properly trained personnel arrive as quickly as possible to all emergency medical incidents - To keep fires and chemical spills as small as possible by ensuring that adequate numbers of properly trained personnel arrive as quickly as possible to all fire and explosion incidents -To reduce property damage as much as possible by ensuring that an adequate number of responders arrive as quickly as possible on all service calls 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of fires, ruptures, explosions	318	400	400	400
- Number of hazardous conditions	204	230	230	230
- Number of medical incidents, rescues	10,694	11,000	11,000	11,000
- Number of service calls	1,612	1,650	1,650	1,650
- Number of good intent, false calls, weather related and other	2,462	2,400	2,400	2,400
- Total calls for service	15,290	15,680	15,680	15,680
- GIS map updates	4	2	4	4
EFFICIENCY AND EFFECTIVENESS:				
Total call processing (call to dispatch) for 90% of all incidents	1:53	1:00	1:43	1:43
Total turnout time (dispatch to enroute) for 90% of all incidents	2:04	2:00	2:04	2:04
Total travel time (enroute to arrival)for 90% of all incidents	5:50	5:12	5:27	5:27
Total response time (call to arrival) for 90% of total incidents	8:31	8:12	8:10	8:10
Total response time (call to arrival) for 90% of fire incidents	9:20	7:55	9:28	9:28
Total response time (call to arrival) for 90% of medical incidents	7:38	7:12	7:54	7:54
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 23,224,493	\$ 22,354,749	\$ 22,459,573	\$ 21,731,483
MATERIALS, SUPPLIES, SERVICES	2,271,010	2,133,872	2,711,731	4,060,041
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 25,495,503	\$ 24,488,621	\$ 25,171,304	\$ 25,791,524
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	104.00	104.00	104.00	103.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	25,495,503	24,488,621	25,171,304	25,791,524
TOTAL FUNDING REQUIRED	\$ 25,495,503	\$ 24,488,621	\$ 25,171,304	\$ 25,791,524
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is largely due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				
The change in FTE for FY2017-18 is due to moving one (1) Administrative Analyst to Fire Administration.				

PROGRAM PERFORMANCE BUDGET

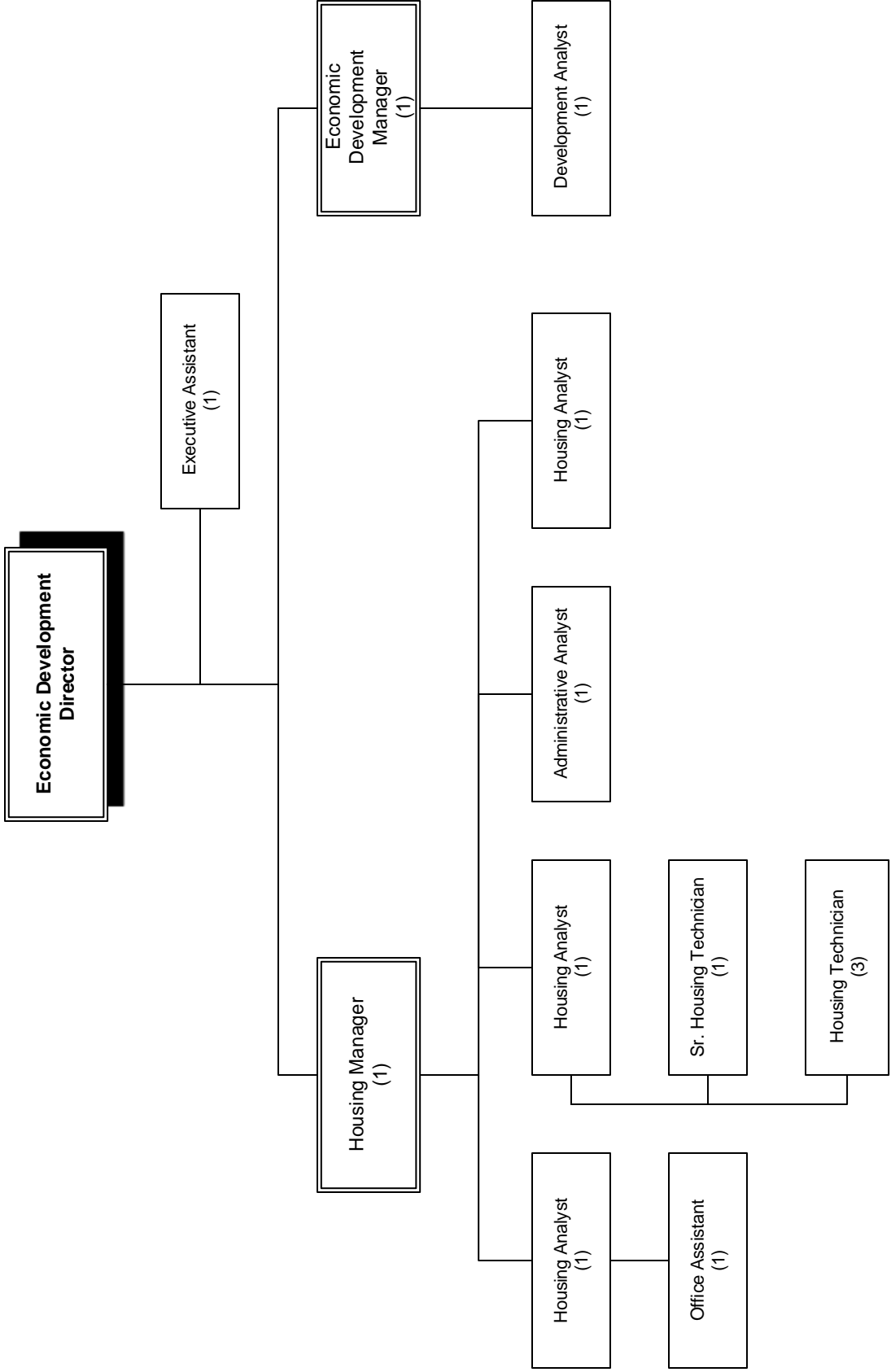
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	FIRE TRAINING (06022)			
PROGRAM					
To provide a comprehensive training program to Fire Operations personnel that will allow employees to deliver effective and safe service to the public.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To meet OSHA mandated training requirements - To meet State and local EMS agency requirements - To meet Insurance Services Office (ISO) fire training requirements - To provide professional development to meet organizational needs - To provide revenue to the City for the use of Fire Training Center 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Total hours training per person		240	240	240	240
- Days Fire Training Center contracted out on a fee basis		160	160	160	160
EFFICIENCY AND EFFECTIVENESS:					
- Hours Safety training per person		24	24	24	24
- Hours EMS training per person		24	24	24	24
- Hours Hazmat training per person		6	6	6	6
- Hours Company training per person		192	192	192	192
- Hours continuing education per Fire officer		12	12	12	12
- Hours Driver / Operator training per Engineer		12	12	12	12
- Hours training with Automatic-aid Fire Companies		12	12	12	12
- Hours Company Drills at Fire Training Center per person		18	18	18	18
- Hours Recruit training per new employee		240	240	240	240
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 438,501	\$ 418,491	\$ 436,894	\$ 688,008
MATERIALS, SUPPLIES, SERVICES		224,997	151,245	187,491	164,269
CAPITAL OUTLAYS		12,564	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 676,062	\$ 569,736	\$ 624,385	\$ 852,277
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		2.00	2.00	2.00	3.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		676,062	569,736	624,385	852,277
TOTAL FUNDING REQUIRED		\$ 676,062	\$ 569,736	\$ 624,385	\$ 852,277
ANALYSIS					
The change in FTE for FY2017-18 is due to moving in one (1) Fire Division Chief from the Emergency Preparedness program.					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	EMERGENCY PREPAREDNESS (06040)			
PROGRAM					
Develop and manage emergency preparedness and hazard mitigation programs that reduce the impact of natural and human caused disasters.					
PROGRAM OBJECTIVES					
<u>TRAINING AND EDUCATION</u>					
Conduct classroom and simulation training for all key City staff members.					
Conduct training and exercises with City Emergency Operations staff on emergency plan elements.					
Provide basic emergency response and NIMS training to City employees.					
<u>PLANNING</u>					
Review and modify the City's Emergency Response Plan to improve Citywide emergency preparedness.					
Review and modify the City's Multi-Hazard Mitigation Plan					
<u>INTER-AGENCY COORDINATION</u>					
Represent the interests of the City on county, state, and federal emergency preparedness planning.					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Number of classes held on emergency plan elements & NIMS		4	8	8	8
- Number of siren (HAR) drills conducted (monthly siren test)		0	12	0	12
- Number of EOC readiness drills completed (setup drills, GIS drills)		2	4	2	4
- Emergency plans updated / All types		4	4	4	4
- Number of meetings attended with County / State Office of Emergency Services		10	10	30	10
EFFICIENCY AND EFFECTIVENESS:					
- Number of disaster simulations conducted (annual table top exercise)		2	2	2	2
- Cost per capita		\$2.68	\$2.18	\$2.23	\$0.12
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 239,695	\$ 232,909	\$ 232,909	\$ 0
MATERIALS, SUPPLIES, SERVICES		118,692	64,600	70,508	16,340
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 358,387	\$ 297,509	\$ 303,417	\$ 16,340
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		1.00	1.00	1.00	0.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		358,387	297,509	303,417	16,340
TOTAL FUNDING REQUIRED		\$ 358,387	\$ 297,509	\$ 303,417	\$ 16,340
ANALYSIS					
The change in FTE for FY2017-18 is due to moving the Fire Division Chief to the Fire Training program.					



Economic Development Department (14 FTE)

ECONOMIC DEVELOPMENT DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

Economic Development

The Economic Development Department was created in 2013 and is responsible for creating an environment that attracts and expands businesses and business investments that support the community's values. Economic Development focuses on leveraging partnerships, sharing resources, building on Roseville's competitive advantages, and strengthening Roseville's position as the region's community of choice for business, investment and the community. The department uses affordable housing, social services, and infrastructure programs to further enhance the City and its local and regional attraction to businesses, which benefit from a broader employee base and reduced blight and deterioration in older parts of the city through program reinvestment.

Promotion and marketing efforts are done through Advantage Roseville, a public/private partnership operated through the Roseville Community Development Corporation (RCDC). Advantage Roseville delivers on business attraction and retention programs through marketing and business-support events and takes a leadership role in the region for job creation.

The Economic Development Department also enhances the quality of life for residents, visitors, and businesses by supporting tourism and City programs and services that make the Roseville community more healthy, livable, and enjoyable. It also administers the Community Development Block Grant (CDBG) Program; the City receives a direct allocation from the U.S. Department of Housing and Urban Development (HUD).

The Economic Development Department supports the Economic Development Advisory Committee, the Roseville Housing Authority, the Roseville Grants Advisory Commission, the Oversight Board of the Successor Agency, the RCDC Board, and Advantage Roseville members.

Economic Development Advisory Committee

The Economic Development Advisory Committee advises the City Council on creating a community environment conducive to existing businesses, attracting desirable businesses to Roseville, and promoting tourism as a key element of the local economy. The committee reviews the Roseville Economic Development Strategy on a regular basis to ensure its relevance and effectiveness in achieving the City's goals for economic development.

Housing Authority

The Housing Authority is funded by the HUD and administers the Housing Choice Voucher Rental Assistance Program, which assists elderly, disabled, and very low-income families by providing affordable housing opportunities in a safe environment. The Housing Authority also administers: (1) the Family-Self-Sufficiency (FSS) Program that enables families assisted through the Housing Choice Voucher (HCV) Program to increase participants' education, training, and earned income and reduce their dependency on welfare assistance and rental subsidies and (2) the Veterans Affairs Supportive Housing (VASH) Program which provides HCV rental assistance to homeless and unstably-housed veterans.

Housing Programs (First-Time Homebuyer, Rehabilitation, and Affordable Purchase and Rental Programs)

The Housing Division of the Economic Development Department coordinates and administers the First-Time Homebuyer, Housing Rehabilitation, and Affordable Purchase and Rental programs, which are funded from several federal and state grants, as well as developer fees and other sources. These programs support affordable homeownership, ongoing reinvestment into existing housing, and affordable rental opportunities that work to recruit and retain members of the local workforce, as well as addressing other local community needs.

Community Development Block Grant (CDBG)

The Economic Development Department oversees the CDBG Program funded by HUD as well. As an entitlement jurisdiction, the City receives an annual CDBG allocation to provide a wide range of community development activities that are directed to revitalizing neighborhoods, economic development, and providing improved community facilities, infrastructure, and services for low-income persons and areas of the community.

Grants and Community Giving

The Economic Development Department staffs the Roseville Grants Advisory Commission that recommends grant awards from the Citizens' Benefit Trust Fund, the Roseville Community Automall Fund, and the Roseville Employees Annual Charitable Hearts (REACH) Fund, a special fund in the employee-giving campaign designated for community grants. The Grants Advisory Commission has recommended approval of grant awards totaling \$16 million in its 22-year history.

Successor Agency and Housing Successor

The Economic Development Department provides staff support for the Oversight Board of the Successor Agency of the former Redevelopment Agency. The Oversight Board will continue to be managed until such time that there are no longer any remaining payment obligations for enforceable agreements entered into by the former Redevelopment Agency. To date, the City, with its former Redevelopment Agency, has facilitated the investment of over \$80 million in improvements and projects in the Downtown.

The City also acts as the Housing Successor of the former Redevelopment Agency. In its role as the Housing Successor, the City has assumed and administers former Agency affordable housing properties and funds. Through these resources, the City is working on the development of affordable rental housing, including the construction of Mercy's affordable rental housing site on Vernon Street and predevelopment work on the Main Street Plaza and Junction Station affordable housing projects in Historic Old Town. This year the City also initiated a Homeless Prevention and Rapid Rehousing program that provides funds from the Housing Successor to local service providers in programs that end and prevent homelessness for individuals and families in Roseville.

Roseville Community Development Corporation (RCDC)

The RCDC was formed for the specific and primary purpose of providing physical, economic, and educational development and revitalization efforts resulting in expanded employment, economic prosperity, and business and housing opportunities for businesses and residents and to provide charitable services that are associated with such specific purposes. Through mutual agreement, City staff will be utilized, when appropriate, to support the efforts of the RCDC. The role of the RCDC is consistent with that of the former Redevelopment Agency in that it is focused on promoting economic, educational, and physical development within the Downtown.

Advantage Roseville

The RCDC administers a public-private partnership called Advantage Roseville. The goal of Advantage Roseville is to grow Roseville's economy by bringing in new businesses and retaining and expanding existing businesses. Advantage Roseville is in its fifth year of operation with 17 partners and an anticipated operating budget for FY2017-18 of \$125,000. Economic Development Department staff supports Advantage Roseville efforts and represents the City as a partner.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The Economic Development Department is focused on implementation of the Economic Development Strategy during this fiscal year. Implementation of the strategy will be monitored by the Economic Development Advisory Committee (EDAC). The department will continue to work with Advantage Roseville operated by the RCDC on business attraction, retention and growth; project assistance; outreach to higher education; and tourism and marketing of Roseville's business-friendly programs and services.

Each year, staff continues to support the revitalization of Downtown Roseville. Focus includes the implementation of Downtown Specific Plan goals; development of strong public/private partnerships; interactions with the entire downtown community; and the identification, financing, and construction of new downtown projects. Economic Development will continue to work to ensure the success of downtown investments and projects including the pending construction of the Oak Street parking facility, the multi-use building at 316 Vernon Street, and two downtown pedestrian bridges.

Department staff will continue to work with the Oversight Board of the Successor Agency to move former Redevelopment Agency property to City ownership to allow City development plans such as the relocation of Fire Station No. 1 to move forward.

The Housing Authority will continue to fully expend its funds allocated by HUD for the Housing Choice Voucher Rental Assistance Program and will apply for additional funding when available.

Grant funding includes continued staffing and coordination of Grants Advisory Commission activities and support of the non-profit community serving Roseville. Last year the grants process was moved to an online application process and this year's focus will be on refining and improving that process.

The Housing Division will continue implementation of the City's 10-percent Affordable Housing Goal (rental and purchase programs), as well as the First-Time Homebuyer Down Payment Assistance Program when funding is available. Housing staff will continue to administer Homeless Prevention and Rapid Rehousing funding within the community, with continued matching funds from Sutter Health's *Getting to Zero* campaign, as well as efforts in the review and processing of affordable rental housing development with Housing Successor assistance. Staff will also continue with the administration of local Community Development Block Grants that support local services and infrastructure projects that are investing into the older core neighborhoods of the City, including current plans to demolish a blighted building on Main Street and rehabilitate the Johnson Pool with health, safety, and accessibility upgrades.

KEY ISSUES

- Expand the City's brand recognition and position the City as a leader in job growth and business attraction
- Track economic indicators to form fiscal decisions
- Build and strengthen the City's public/private partnerships with the RCDC and private development partners
- Support reinvestment into core neighborhoods through the rehabilitation of the Johnson Pool, affordable ownership programs, and affordable housing development
- Continue to increase efficacy and efficiency of City public services, particularly homeless services grants through the implementation and monitoring of refined funding strategies of collaboration and referral, as well as the newly-implemented outcome performance measures

SUMMARY

The Economic Development Department will focus on implementation of the Economic Development Strategy by playing a key role in attraction, retention, and business growth efforts of the City.

The Housing Authority will continue to focus on providing rental assistance through funding from HUD and maintain its status as a "High Performing Agency." The Housing Division will continue to implement the City's affordable housing goals by using funding from the HOME Investment Partnerships Program (HOME), Building Equity and Growth in Neighborhoods Program (BEGIN), Affordable Housing and the Housing Trust Funds, as well as other funding sources for the provision of affordable ownership and rental housing opportunities. CDBG will continue to provide grants for community development activities and public services through the implementation of the Consolidated and Annual Action Plans, as well as the goals of the Analysis of Impediments to Fair Housing Choice (AI). In the current year, the Housing Authority and the CDBG program of the Housing Division are also participating in a regional analysis for the creation and adoption of a newly-required Affirmatively Furthering Fair Housing Plan.

The department will also take a lead role in coordinating business-focused resources, programs, and services from multiple City departments. Leveraging partnerships with the Roseville Area Chamber of Commerce, City resources, and other economic-related organizations will be critical to the department's implementation of the Economic Development Strategy.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

ECONOMIC DEVELOPMENT	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(08110) HOUSING	\$ 1,904,730	\$ 2,485,579	\$ 9,229,665	\$ 2,511,797
(08115) COMMUNITY DEVELOPMENT BLOCK GRANT	634,914	868,658	830,311	590,200
(08123) ECONOMIC DEVELOPMENT	837,451	847,993	849,493	1,021,772
REIMBURSED EXPENDITURES	(805,315)	(1,105,748)	(1,105,748)	(1,080,445)
TOTAL DEPARTMENT EXPENDITURES	\$ 2,571,780	\$ 3,096,482	\$ 9,803,721	\$ 3,043,324

RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,601,407	\$ 1,692,789	\$ 1,658,459	\$ 1,836,089
MATERIALS, SUPPLIES, SERVICES	1,775,688	2,509,441	9,251,010	2,287,680
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(805,315)	(1,105,748)	(1,105,748)	(1,080,445)
TOTAL NET RESOURCES REQUIRED	\$ 2,571,780	\$ 3,096,482	\$ 9,803,721	\$ 3,043,324
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	13.00	12.00	13.00	14.00

FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 805,315	\$ 1,105,748	\$ 1,105,748	\$ 1,080,445
NET GENERAL FUND	1,035,836	840,314	841,814	1,142,599
NET LOW AND MODERATE INCOME HOUSING FUND	30,470	112,310	6,085,496	332,443
NET HOME INVESTMENT FUND	452,734	694,937	634,937	659,249
NET CAL/HOME FUND	0	63,000	124,000	106,500
NET BEGIN PROGRAM FUND	211,705	103,500	123,400	103,500
NET HOUSING TRUST FUND	0	11,000	761,000	15,833
NET HOME IMPROVEMENT FUND	13,205	63,000	63,000	33,000
NET AFFORDABLE HOUSING FUND	192,916	339,763	339,763	60,000
NET COMMUNITY DEVELOPMENT BLOCK GRANT FUND	634,914	868,658	830,311	590,200
TOTAL DEPARTMENT FUNDING	\$ 3,377,095	\$ 4,202,230	\$ 10,909,469	\$ 4,123,769

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ECONOMIC DEVELOPMENT & HOUSING	ECONOMIC DEVELOPMENT	HOUSING (08110, 08113, 08116, 08117, 08119, 08120, 08121, 08125, 08127)		
PROGRAM				
Provide affordable, safe and decent housing opportunities to Roseville's low and middle income households Improve physical and social renovation of Roseville's older neighborhoods				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Apply for additional funding for the Housing Choice Voucher (HCV) rental assistance program when new funding opportunities are available - Assist as many HCV participants as possible by maximizing the funding received from the U.S. Dept. of Housing & Urban Development - Secure and provide financing for First Time Home Buyers (FTHB) - Continue to adhere to the City's Comprehensive Housing Strategic Plan - Partner with rental property owners to increase available housing for very low income households - Maintain the City's 10% Affordable Housing Goal 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Provide HCV rental assistance to at least 622 households monthly	638	622	639	649
- Reserve FTHB funding for at least 5 program applicants	6	5	5	5
- Monitor City's 24 Affordable Rental Housing Agreements	24	24	24	24
- At least 6 FSS participants will have positive escrow accounts	6	6	6	6
EFFICIENCY AND EFFECTIVENESS:				
- 95% monthly lease up of HCV households will be maintained	79%	95%	78%	95%
- 50% of applicants with reserved FTHB funds will purchase home	50%	50%	50%	50%
- 100% of Affordable Rental Housing Agreements will be monitored	100%	100%	100%	100%
- FSS positive escrow accounts will average \$150 per participant	\$150	\$150	\$150	\$150
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 990,315	\$ 1,083,204	\$ 1,063,596	\$ 1,095,721
MATERIALS, SUPPLIES, SERVICES	914,415	1,402,375	8,166,069	1,416,076
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(639,566)	(949,206)	(949,206)	(930,060)
TOTAL RESOURCES	\$ 1,265,164	\$ 1,536,373	\$ 8,280,459	\$ 1,581,737
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	10.00	9.00	10.00	10.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 639,566	\$ 949,206	\$ 949,206	\$ 930,060
NET GENERAL FUND	364,134	148,863	148,863	271,212
NET LOW AND MODERATE INCOME HOUSING FUND	30,470	112,310	6,085,496	332,443
NET HOME INVESTMENT FUND	452,734	694,937	634,937	659,249
NET CAL/HOME FUND	0	63,000	124,000	106,500
NET BEGIN PROGRAM FUND	211,705	103,500	123,400	103,500
NET HOUSING TRUST FUND	0	11,000	761,000	15,833
NET HOME IMPROVEMENT FUND	13,205	63,000	63,000	33,000
NET AFFORDABLE HOUSING FUND	192,916	339,763	339,763	60,000
TOTAL FUNDING REQUIRED	\$ 1,904,730	\$ 2,485,579	\$ 9,229,665	\$ 2,511,797
ANALYSIS				
The increase in FTE during FY2016-17 is due to adding one (1) Office Assistant.				
The increase in materials, supplies, and services during FY2016-17 is due to funding a loan to Mercy Housing by the Low and Moderate Income Housing Fund.				

PROGRAM PERFORMANCE BUDGET

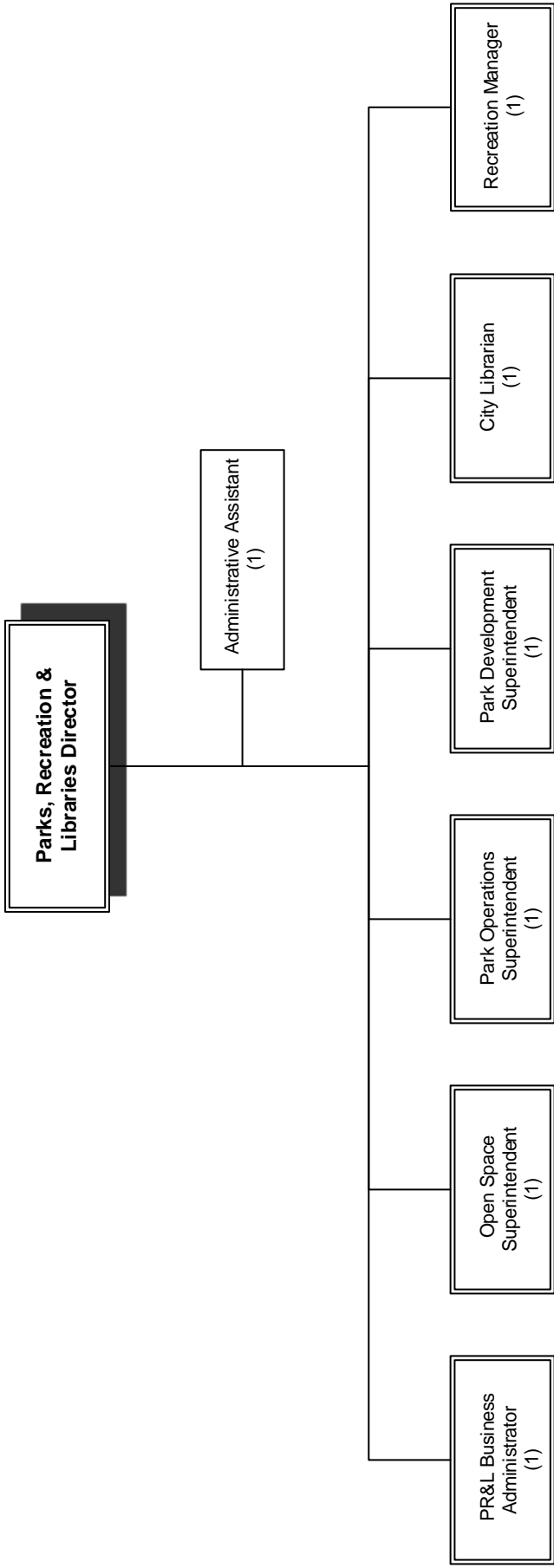
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
CDBG	ECONOMIC DEVELOPMENT	COMMUNITY DEVELOPMENT BLOCK GRANT (08115)			
PROGRAM					
<ul style="list-style-type: none"> - Community Development Block Grant - Federal funding, through an annual entitlement grant, to support homeless residents, low-income residents and low income neighborhoods with services, capital improvements, and affordable, safe and decent housing opportunities. - Support of Roseville and Placer County non-profit service providers through grants and loans. - Grant and sub-recipient management 					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - Provide owner occupied rehabilitation grants and loans. - Issue exterior paint program vouchers. - Fund Roseville and Placer County non-profit service providers. - Fund capital improvement projects benefitting lower income areas - Expend at least 75 percent of annual CDBG funds per HUD timeliness requirements (<1.5 times annual allocation unexpended by April 1 annually). 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Number of owner occupied rehabilitation projects completed (fully drawn)		10	10	10	10
- Number of service providers funded		5	6	9	8
- Number of capital improvement projects funded		2	1	2	1
- Annual CDBG funds allocated by HUD		\$593,511	\$587,048	\$587,048	\$590,000
EFFICIENCY AND EFFECTIVENESS:					
- Percent of owner occupied rehabilitation projects completed (fully drawn)		100%	100%	100%	100%
- Percent of service providers monitored		100%	100%	100%	100%
- Percent of capital improvement projects completed		100%	50%	0%	100%
- Percent of annually allocated CDBG funds drawn from HUD		100%	100%	100%	100%
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 0	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES		634,914	868,658	830,311	590,200
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 634,914	\$ 868,658	\$ 830,311	\$ 590,200
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		0.00	0.00	0.00	0.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET COMMUNITY DEVELOPMENT BLOCK GRANT FUND		634,914	868,658	830,311	590,200
TOTAL FUNDING REQUIRED		\$ 634,914	\$ 868,658	\$ 830,311	\$ 590,200
ANALYSIS					

PROGRAM PERFORMANCE BUDGET

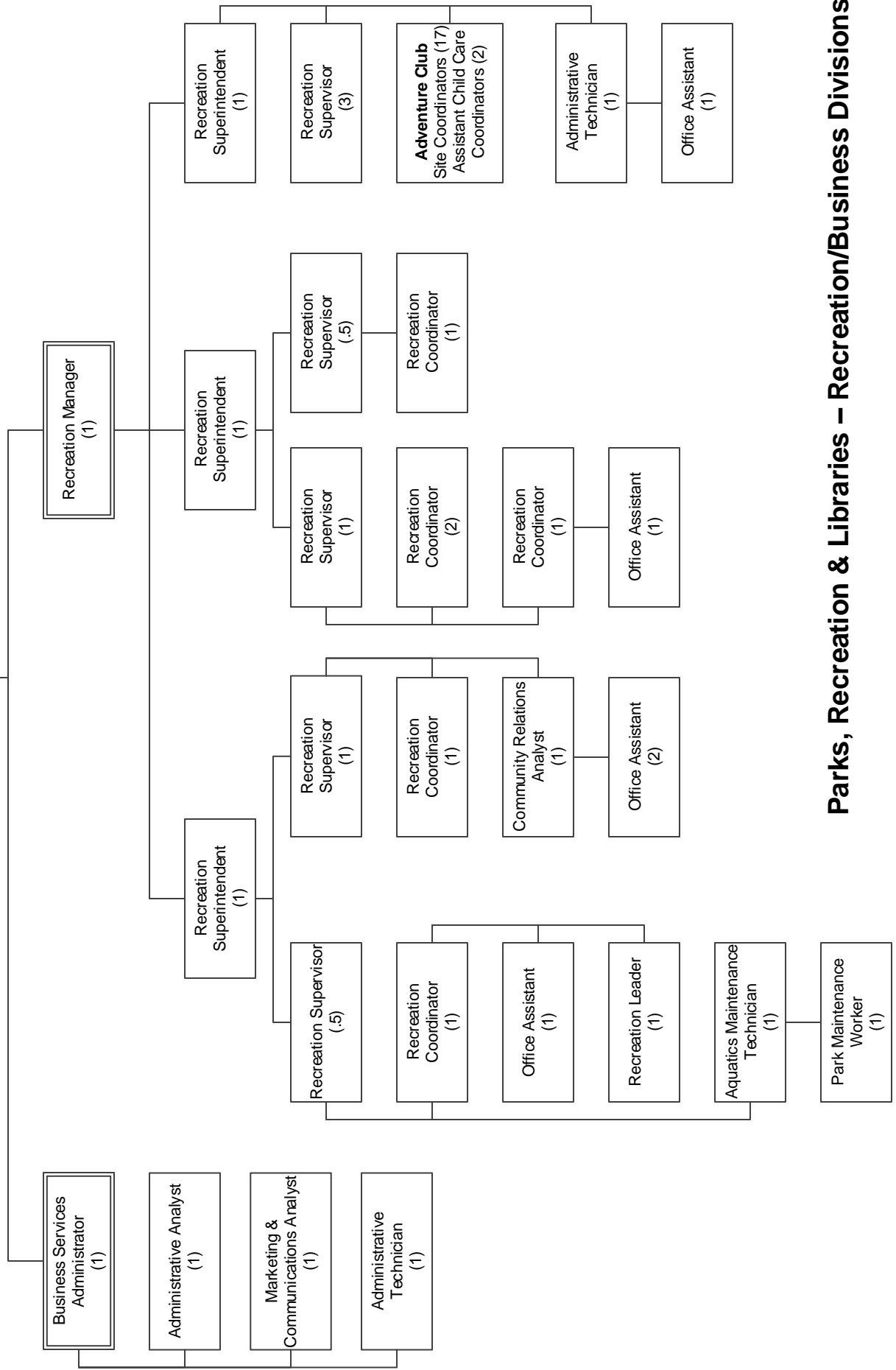
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ECONOMIC DEVELOPMENT & HOUSING	ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT (08123)		
PROGRAM				
<p>The Economic Development Department helps support an economic environment where jobs are created, attracted and retained. Economic Development enhances the quality of life for residents, visitors and businesses and aims at increasing our tax base and other City revenues by supporting new businesses, tourism, and city programs and services. Additionally, the Economic Development Department supports, coordinates or administers affordable housing and community programs including the Housing Division, Grants and Community Development, and Successor Agency.</p>				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Implement the 2011 Economic Development Strategy initiatives through a coordinated effort with the Chamber, other business support groups, business owners, brokers and residents. - Attract new businesses, retain and grow existing businesses and support business start-ups. - Expand and maintain our partnerships with other economic development entities such as the Roseville and Local Chamber, GSAEC, Valley Vision, and Placer County. - Administer incentive programs such as Fee Deferral and SCIP (Statewide Community Infrastructure Program). - Establish the Department as the central source of information for economic and business related data and assistance. - Facilitate community giving and community grant programs, including staff and support of the Grants Advisory Commission. - Staff coordinates grant applications benefitting programs and services throughout the City to ensure maximum efficiency and effectiveness. - Facilitate and implement the improvements associated with the Downtown Public Improvement Program. - Provide staffing support to the RCDC as assigned. - Implement the required actions to complete the "unwinding" of Redevelopment and support of the Successor Agency & Oversight Board. - Participate with the ongoing adoption and management of the Downtown Property Based Improvement District (PBID) 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of Business/broker visits/contact and trade events	213	200	200	200
- Publish "Business Matters"	12	12	12	12
- Attend Chamber and regional Economic Development Meetings and Events	82	50	125	100
- Staff Grants Advisory Commission Meetings	7	8	8	8
- Number of grants funded (Citizen benefit Fund & REACH)/ total grant amount	43 / \$231,500	50 / \$400,000	49 / 404,353	50 / 407,500
- Oversight Board Meetings	3	1	2	1
- RCDC Board Meetings	10	12	10	10
- Downtown Merchant Meetings	12	12	12	12
- Downtown Property Based Improvement District (PBID)	10	12	10	10
EFFICIENCY AND EFFECTIVENESS:				
- Respond to requests from businesses or brokers within 24 hours	100%	100%	100%	100%
- Increase 'Business Matters' subscriptions by 5%	4%	5%	5%	5%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 611,092	\$ 609,585	\$ 594,863	\$ 740,368
MATERIALS, SUPPLIES, SERVICES	226,359	238,408	254,630	281,404
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(165,749)	(156,542)	(156,542)	(150,385)
TOTAL RESOURCES	\$ 671,702	\$ 691,451	\$ 692,951	\$ 871,387
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	4.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 165,749	\$ 156,542	\$ 156,542	\$ 150,385
NET GENERAL FUND	671,702	691,451	692,951	871,387
TOTAL FUNDING REQUIRED	\$ 837,451	\$ 847,993	\$ 849,493	\$ 1,021,772
ANALYSIS				
The increase in FTE for FY2017-18 is due to moving in one (1) Executive Assistant from the Development & Operations program.				

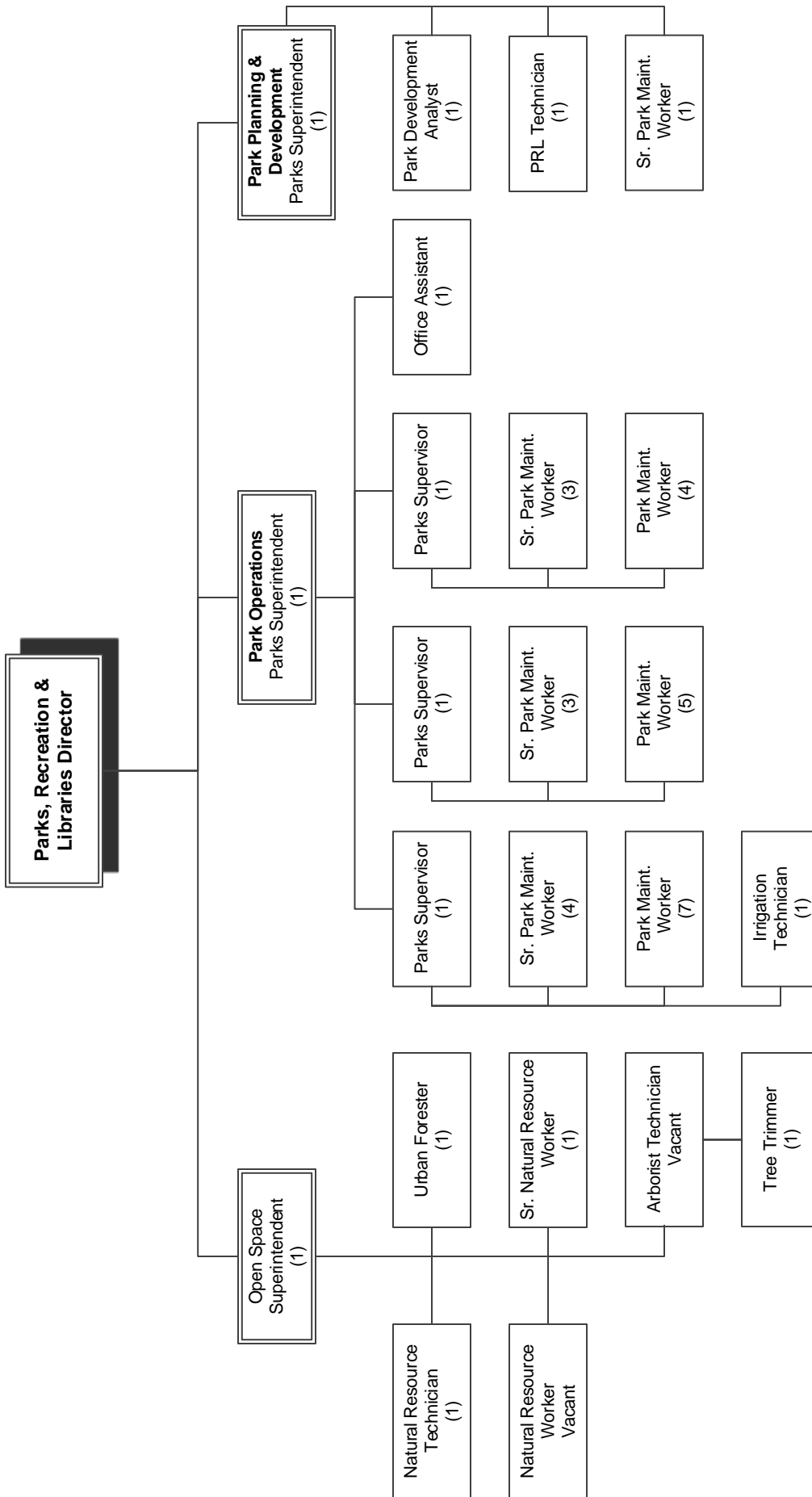


Parks, Recreation & Libraries (122.5 FTE)

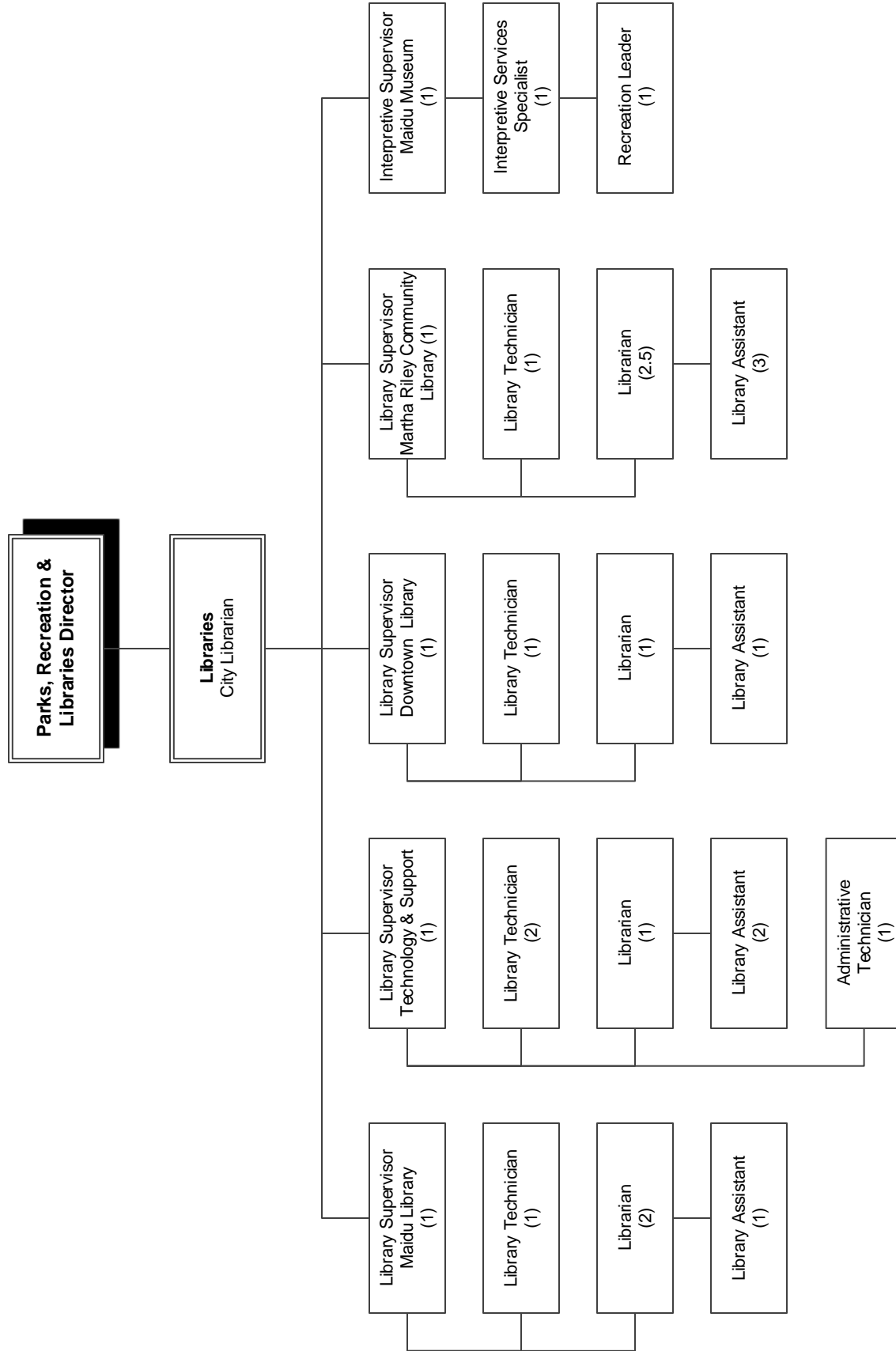
Parks, Recreation & Libraries Director



Parks, Recreation & Libraries – Recreation/Business Divisions



Parks, Recreation & Libraries – Park Operations Division



Parks, Recreation & Libraries – Library Division

PARKS, RECREATION & LIBRARIES DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The mission of the Parks, Recreation & Libraries Department is to enhance lives and the community by providing exceptional experiences. We accomplish this through a variety of programs, services and facilities. The proposed budget for this fiscal year is approximately \$31.5 million, with an estimated \$13.5 million offset in revenue. The Department currently maintains and operates 77 developed parks and facilities, 237 acres of streetscape, 49 acres of school property, 4,080 acres of open space, two championship golf courses, two community centers, three swimming pool facilities, the Maidu Museum, 17 Adventure Club childcare facilities, and three libraries.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The department continues to be challenged to sustain existing service levels while operating the established programs, parks, and acreage. In an effort to meet demand, the department continually evaluates these levels and customer service standards, making reductions as necessary. With continued disparity in revenue and expense pressures, the department has focused priorities on core services. The department continues to defer maintenance and programming in order to meet budget targets. Parks, Recreation & Libraries' focus is on core services such as developing and maintaining parks and facilities, protecting and preserving natural and cultural resources, and providing recreational and healthy lifestyle experiences. The department continues to look for alternative funding sources. In the current fiscal year, a Parks and Recreation Programs Capital Replacement Fee was implemented that will be utilized to reinvest back into our facilities.

In the Parks Division, Park Development will include several turn-key (or developer-built) projects that are underway, including a pocket park and a neighborhood park in West Roseville and a neighborhood park in Stone Point (East Roseville). The division plans to initiate construction of Laurel T. Stizzo School/Park (F-50) and Sierra Crossing Park (W-50A), both in West Roseville, during this fiscal year. Planning and design will include F-56, the joint-use high school site; W-51 Neighborhood Park off of Pleasant Grove Blvd and F-52 Neighborhood Park, off of Old Coach Dr. Rehabilitation or replacement of existing park assets will also be on-going. The Open Space Division continues to manage natural areas, preserves and the urban forest as defined in the management plans and service level standards. Park Operations/Maintenance will be implementing a new asset management program that will assist in work flow, preventative maintenance and asset life cycle predictions.

The Recreation Division is concentrating efforts on core services and City Council goals. Continued emphasis on the Vernon Street Town Square, programming special interest classes and community special events are priorities. The department also continues to identify opportunities for financial assistance/scholarships programs based on eligibility requirements and available funding.

The Libraries Division prioritizes access to information, education, literacy, technology assistance, cultural awareness, and serving as community gathering spaces. The three focus areas for the coming year are outreach to at-risk and underserved, organizational efficiencies and improving technology services.

KEY ISSUES

The Parks Division continues to balance the demand for new parks with the available resources to develop and maintain existing and new assets. Deferred maintenance in our general fund areas remains a challenge as the need to reinvest in our existing facilities grows. The division will continue to adjust service levels for routine maintenance activities such as tree pruning, preserve monitoring, streetscapes and park maintenance. In addition, the joint-use agreements with local schools are being updated. Parks and landscape maintenance contracts are up for renewal, with new maintenance standards being developed for inclusion in future agreements.

The Recreation Division is strategically offering popular programs to provide residents a variety of recreation and fitness choices throughout the year. To help meet budget goals, the division is delaying some repairs and increasing user fees in strategic areas. The Recreation Division's two enterprise funds continue to be a financial challenge in the current economy and market. Both golf courses are experiencing increased competition and costs while rounds and green fees have declined over the previous year, due in part to the weather. The Adventure Club program continues to provide nearly 2,000 families with quality, dependable childcare and preschool services.

The Libraries Division continues to make community outreach a priority. Automated materials handling and self-check allows for more efficient library operations, and frees staff to enhance customer experiences through programming and outreach. The Division's volunteer programs continue to expand. The Maidu Museum & Historic Site continues to build tribal relationships with financial support and consultation assistance. Program attendance and visitation continue to increase.

ENTERPRISE FUNDS

Golf Fund

The most significant sources of revenue include user fees for course play and driving range use. Additional revenue is derived from food and beverage services. Regionally, annual rounds played continue to decline, impacting golf revenue trends. This trend has left the Golf Course Operations Fund in a negative position as golf rounds were down 9 percent at both Diamond Oaks and Woodcreek. The major fund expenses are course maintenance, bond payments and utilities. Although City staff is involved in the management of course contracts, no staff are employed directly at the facilities. The annual bond payment is approximately \$490,000 and is scheduled to be paid off in 2024. This fund is projected to have a \$400,000-500,000 subsidy until the bond is paid off.

Youth Development Fund

The most significant sources of revenue include fees for providing before and after school child care and preschool tuition. Two subsidized care options are available through a state grant for child care (available at four locations) and a state contract for enrichment, After School Education & Safety (available at two locations). These subsidized care programs are funded within the Youth Development Fund and provide a significant benefit for participating families. Fund expenses include direct service delivery charges for staff salaries, facility maintenance, materials, and supplies. Additional fund expenses include post-retirement insurance, City indirect contributions, internal service funds expense, and facility loan payments. Operationally, non-subsidized child care programs recover 100 percent of direct expenses; however, several other factors affect the fund's debt. Two inter-fund loans exist for new facilities and an aged accounts receivable liability. Additionally, increased cost recovery expectations of City enterprise funds, including indirect charges, internal service fund contributions, ERP project charges, and retiree health funding, have placed an additional burden on the fund that youth development revenues struggle to support. To balance this fund, an evaluation of actual activity will be performed at the end of each fiscal year. The fund performed well during the last fiscal year. If the fund is in a negative position, transfers to cover both subsidized and unsubsidized child care programs will be made from the General Fund to balance the fund.

SUMMARY

The Parks, Recreation & Libraries Department remains challenged but committed to providing exceptional services, facilities, and programs to our residents. The department continues to deploy existing staffing and financial resources to focus on core services, which may require additional changes to service levels, standards, and programs. In FY2015-16, the department developed a five-year plan to better align goals and strategy, and to guide continuous improvement efforts in operational effectiveness and efficiency. The department plans to focus on improvements in the following key areas for FY2017-18:

- Develop and update policies and procedures
- Key Performance Indicators (KPIs) tracking and analysis
- Succession planning

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

<i>PARKS, RECREATION & LIBRARIES DEPARTMENT</i>	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(08500) PARKS & RECREATION ADMINISTRATION	\$ 1,446,372	\$ 1,455,719	\$ 1,472,197	\$ 3,643,204
(08501) PARKS	8,725,321	9,393,229	9,477,262	9,458,555
(08511) RECREATION	5,336,001	5,713,464	5,764,505	5,770,339
(08541) YOUTH DEVELOPMENT	5,243,155	5,519,037	5,523,207	6,063,664
(08571) GOLF COURSE OPERATIONS	1,939,402	2,008,880	2,009,024	2,049,942
(06500) LIBRARIES AND MAIDU MUSEUM HISTORICAL SITE	4,110,111	4,213,173	4,228,878	5,332,085
REIMBURSED EXPENDITURES	(606,088)	(830,348)	(830,348)	(792,261)
TOTAL DEPARTMENT EXPENDITURES	\$ 26,194,274	\$ 27,473,154	\$ 27,644,725	\$ 31,525,528

<i>RESOURCES</i>	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 17,812,465	\$ 18,852,178	\$ 18,484,548	\$ 19,527,535
MATERIALS, SUPPLIES, SERVICES	8,987,897	9,451,324	9,990,525	12,743,054
CAPITAL OUTLAYS	0	0	0	47,200
REIMBURSED EXPENDITURES	(606,088)	(830,348)	(830,348)	(792,261)
TOTAL NET RESOURCES REQUIRED	\$ 26,194,274	\$ 27,473,154	\$ 27,644,725	\$ 31,525,528
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	122.50	124.50	124.50	122.50

<i>FUNDING SUMMARY</i>	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 606,088	\$ 830,348	\$ 830,348	\$ 792,261
NET GENERAL FUND	19,011,717	19,945,237	20,112,494	23,411,922
NET YOUTH DEVELOPMENT FUND	5,243,155	5,519,037	5,523,207	6,063,664
NET GOLF COURSE OPERATIONS FUND	1,939,402	2,008,880	2,009,024	2,049,942
TOTAL DEPARTMENT FUNDING	\$ 26,800,362	\$ 28,303,502	\$ 28,475,073	\$ 32,317,789

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PARKS, RECREATION & LIBRARIES	PARKS, RECREATION & LIBRARIES	PARKS & RECREATION ADMINISTRATION (08500)		
PROGRAM				
To improve the quality of life of the Roseville community by providing exceptional programs, facilities and services at a good value to our taxpayers and customers and preserving and protecting our city's natural resources.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To provide leadership, direction and coordination to the divisions of the Parks, Recreation and Libraries Department - Plan and develop Parks and Recreation facilities for the City as outlined in the Capital Improvement Program for Parks and Golf Courses - Maintain high quality facilities and programs through accomplishing of the goals and objectives of each of the divisions within the Parks, Recreation and Libraries Department - To charge program and facility fees sufficient to recover a portion of the General Fund costs of the Department - To recover 26% of the General Fund cost of the Parks & Recreation portion of Department - Coordinate long range planning for Parks, Recreation & Libraries, facilities and services 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Total number of Department positions (FTE)	122.50	124.50	124.50	122.50
EFFICIENCY AND EFFECTIVENESS:				
- Percent of division objectives accomplished	95%	95%	95%	95%
- General Fund cost per capita - Park divisions	\$60.78	\$62.73	\$63.64	\$62.69
- General Fund cost per capita - Recreation divisions	\$39.93	\$41.86	\$42.43	\$41.80
- General Fund cost per capita - Department of Parks and Recreation	\$111.52	\$115.25	\$116.90	\$130.87
- Percent of General Fund subsidy for Department of Parks and Recreation	69.6%	70.5%	70.7%	73.7%
- Percent of total revenue increase - Department of Parks and Recreation	2.0%	1.8%	5.5%	-0.4%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,206,017	\$ 1,225,959	\$ 1,193,382	\$ 1,217,214
MATERIALS, SUPPLIES, SERVICES	240,355	229,760	278,815	2,425,990
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(2,627)	0	0	0
TOTAL RESOURCES	\$ 1,443,745	\$ 1,455,719	\$ 1,472,197	\$ 3,643,204
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	6.00	6.00	6.00	6.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 2,627	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	1,443,745	1,455,719	1,472,197	3,643,204
TOTAL FUNDING REQUIRED	\$ 1,446,372	\$ 1,455,719	\$ 1,472,197	\$ 3,643,204
ANALYSIS				
The variance in materials, supplies and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PARKS, RECREATION & LIBRARIES	PARKS, RECREATION & LIBRARIES	PARKS (08501, 08550, 08551, 08555)		
PROGRAM				
To plan and develop safe, high quality and uniquely aesthetic park and recreation facilities to meet the recreational needs of the Roseville residents.				
To provide a park environment that is conducive to a healthy, safe and pleasurable experience.				
To provide inspections and maintenance of open space, floodways and streambeds throughout the City of Roseville.				
To provide programmed maintenance for the City's publicly owned trees in a methodical, systematic plan.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Plan and develop park and recreation facilities according to the Park and Recreation Master Plan and renovate existing park and recreation facilities - Coordinate with School Districts on long range joint use facility planning - Maintain parks, recreation facilities and landscapes in a safe, clean and attractive condition - Provide turf maintenance of school facilities as provided through joint use agreements - Maintain a preventative maintenance schedule for park and street trees - Inspect open space, wetlands and streambeds for debris, fire breaks and invasion of non-native vegetation - Remove accumulated debris and obstructions in streambeds 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of CIP's completed	7	5	9	5
- Annual dollars spent on completed CIP projects	\$660,000	\$2,650,000	\$2,763,000	\$4,390,000
- Number of developed park facilities maintained	75	76	73	79
- Acres of parks maintained	447.0	414.0	417.0	430.0
- Number of production hours to maintain bike trails	3,200	3,200	3,200	3,200
- Number of general fund trees pruned (5 year cycle)	1,800	1,600	1,800	1,800
- Number of CFD / LLD trees pruned	4,500	2,500	2,500	2,500
- Acres of streetscapes maintained	233	239	239	241
- Acres of school property maintained	49	49	55	55
- Number of acres of open space / wetlands inspected	4,200	4,200	4,200	4,200
EFFICIENCY AND EFFECTIVENESS:				
- Percentage of CIP's completed by end of fiscal year	80%	90%	180%	90%
- % of Park Quality Assurance inspections that meet or exceed standards:				
- Rushmore Level	96%	90%	90%	90%
- Yosemite Level	94%	90%	90%	90%
- Sequoia Level	94%	85%	87%	87%
- Mojave Level	93%	98%	97%	97%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 4,998,987	\$ 5,484,437	\$ 5,388,401	\$ 5,721,515
MATERIALS, SUPPLIES, SERVICES	3,726,334	3,908,792	4,088,861	3,727,040
CAPITAL OUTLAYS	0	0	0	10,000
REIMBURSED EXPENDITURES	(603,461)	(830,348)	(830,348)	(797,261)
TOTAL RESOURCES	\$ 8,121,860	\$ 8,562,881	\$ 8,646,914	\$ 8,661,294
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	44.00	45.00	45.00	45.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 603,461	\$ 830,348	\$ 830,348	\$ 797,261
NET GENERAL FUND	<u>8,121,860</u>	<u>8,562,881</u>	<u>8,646,914</u>	<u>8,661,294</u>
TOTAL FUNDING REQUIRED	\$ 8,725,321	\$ 9,393,229	\$ 9,477,262	\$ 9,458,555
ANALYSIS				
Increased CIP projects are projected for the 2016-17 fiscal year.				
There is a change in FTE for FY2017-18 but has a zero net effect: Adding one Park Development Analyst and one Park and Recreation Manager while removing one Natural Resource Technician and one Sr. Parks Maintenance Worker.				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PARKS, RECREATION & LIBRARIES	PARKS, RECREATION & LIBRARIES	RECREATION (08505, 08511, 08512, 08514, 08515, 08517, 08518, 08519, 08520, 08525, 08526, 08530)			
PROGRAM					
To enhance the leisure time of Roseville residents by providing a variety of recreational activities and facilities including sports, physical fitness, special interest classes, trip, cultural arts, camps, neighborhood programs, family recreation and special events.					
To educate Roseville residents about Maidu Indian culture.					
To promote water safety, physical fitness, aquatic skill development, and water recreation through a comprehensive aquatic program.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - Provide a variety of quality sports, special interest, cultural arts and community special event programs - Provide a variety of quality fitness and recreational opportunities - Provide positive and affordable programs for low income youth by offering low cost youth programs throughout targeted neighborhoods - Provide cultural education programs and classes - Provide a quality instructional swimming lesson program that meets or exceeds our customer's expectations - Pursue grant funding and fundraising to enhance and offset program costs as appropriate - To recover 84% of operating costs for youth programs - To recover 76% of operating costs for adult/senior programs - To recover 60% of operating costs of Maidu Community Center through program fees and rentals - To recover 80% of operating costs for Roseville Sports Center through program fees and rentals - To recover 63% of operating costs for Aquatics programs through program fees, daily admissions and rentals 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Youth programs attendance		69,335	64,905	55,037	50,490
- Adult/Senior programs attendance		176,996	158,460	154,000	155,000
- Number of visitors to Maidu Community Center		265,401	177,600	187,600	189,600
- Number of visitors to Roseville Sports Center		276,799	246,500	242,000	242,000
- Number of events Town Square and Downtown		59	54	32	49
- Number of Community Special Events		26	47	44	48
- Number of visitors to Aquatics facilities		316,994	360,000	360,000	360,000
REVENUE MEASUREMENTS:					
- Youth programs total revenue / % recovery to General Fund		648,158 / 80%	679,030 / 80%	689,030 / 80%	733,094 / 84%
- Adult / Senior programs total revenue / % recovery to General Fund		462,600 / 78%	505,091 / 81%	505,091 / 81%	474,010 / 76%
- Maidu Community Center total revenue / % recovery to General Fund		257,083 / 67%	212,000 / 59%	212,000 / 59%	224,418 / 60%
- Roseville Sports Center total revenue / % recovery to General Fund		755,430 / 95%	731,272 / 80%	731,272 / 79%	729,293 / 80%
- Aquatics programs total revenue / % recovery to General Fund		1,341,101 / 66%	1,462,295 / 67%	1,462,295 / 67%	1,411,805 / 63%
EFFICIENCY AND EFFECTIVENESS:					
- % of participants rating overall programs and facilities 'good' to 'excellent'		97%	97%	97%	97%
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 3,626,598	\$ 3,821,236	\$ 3,764,355	\$ 3,975,815
MATERIALS, SUPPLIES, SERVICES		1,709,403	1,892,228	2,000,150	1,773,524
CAPITAL OUTLAYS		0	0	0	21,000
REIMBURSED EXPENDITURES		0	0	0	5,000
TOTAL RESOURCES		\$ 5,336,001	\$ 5,713,464	\$ 5,764,505	\$ 5,775,339
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		19.00	20.00	20.00	20.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ (5,000)
NET GENERAL FUND		5,336,001	5,713,464	5,764,505	5,775,339
TOTAL FUNDING REQUIRED		\$ 5,336,001	\$ 5,713,464	\$ 5,764,505	\$ 5,770,339
ANALYSIS					
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)					
Decrease in youth programs attendance is due to elimination of some programs.					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
YOUTH DEVELOPMENT	PARKS, RECREATION & LIBRARIES	ADVENTURE CLUB, PRESCHOOL, ASES & CDE (08541, 08542, 08545, 08546)		
PROGRAM				
To provide a safe, caring, before and after school and vacation environment to meet the social, physical and intellectual needs for the elementary school age, preschool and intermediate school child.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To generate revenue to cover all expenses related to programs through fees, partnerships, and/or grant funding - To operate 18 Adventure Club sites and 13 Preschool programs - To operate 2 ASES programs at qualifying school locations in partnership with the Roseville City School District - To operate up to 4 Adventure Club before and after school and vacation break programs at qualifying CDE grant locations - Provide tutoring and enrichment experiences to participating children to improve academics and interpersonal skills - To provide programs at no more than an average budget cost per service hour of \$5.00 per hour for the Adventure Club and Preschool programs - Develop and maintain a highly trained and motivated staff who are responsive to the needs of the children participating in the programs - Meet or exceed the expectations of the parents and children participating in the programs 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Average daily attendance - Adventure Club / CDE Programs	976	850	850	1,000
- Average daily attendance - ASES	199	210	210	210
- Total CDE grant children enrolled	73	70	70	70
EFFICIENCY AND EFFECTIVENESS:				
- Percent of participants indicating program 'meets' or 'exceeds' expectations	95%	95%	95%	95%
- Percent of staff rated 'good' to 'excellent'	95%	95%	95%	95%
- Youth Development total program revenues	5,736,845	5,397,990	6,138,307	6,263,400
- % Youth Development direct program expenditures recovered through direct program revenues	109%	98%	111%	103%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 4,635,576	\$ 4,880,911	\$ 4,766,960	\$ 5,222,155
MATERIALS, SUPPLIES, SERVICES	607,579	638,126	756,247	825,309
CAPITAL OUTLAYS	0	0	0	16,200
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 5,243,155	\$ 5,519,037	\$ 5,523,207	\$ 6,063,664
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	26.00	26.00	26.00	25.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET YOUTH DEVELOPMENT FUND	5,243,155	5,519,037	5,523,207	6,063,664
TOTAL FUNDING REQUIRED	\$ 5,243,155	\$ 5,519,037	\$ 5,523,207	\$ 6,063,664
ANALYSIS				
<p>The program budgets for ASES and CDE have been combined with the Youth Development program. Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.) The change in FTE for FY2017-18 is due to removing 2 "Assistant" Child Care Site Coordinators while adding one Child Care Site Coordinator.</p>				

PROGRAM PERFORMANCE BUDGET

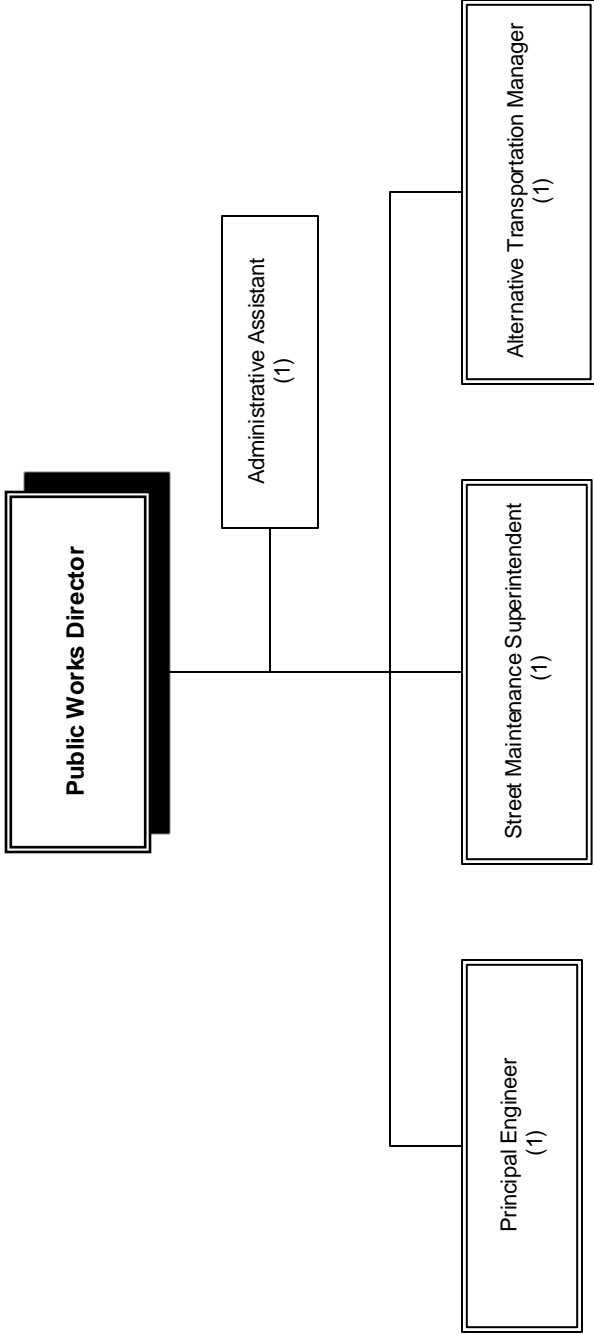
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GOLF COURSE OPERATIONS	PARKS, RECREATION & LIBRARIES	GOLF COURSE OPERATIONS (08571, 08572)		
PROGRAM				
To provide an enjoyable golf experience for the public by maintaining the golf courses in a safe, attractive and playable condition and by providing quality service and products through the pro shop and food and beverage concessions.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To maintain and operate the courses in accordance with USGA standards through a regimented maintenance program, strict turf management, and an on-going improvement projects and upgrades program - To maintain the courses in an attractive and playable condition - To provide championship quality courses on a self-supporting basis 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
DIAMOND OAKS GOLF COURSE				
- Total Rounds Played	57,439	60,000	55,000	54,000
- Total Program Revenue	1,108,346	\$1,190,000	1,190,000	1,050,000
WOODCREEK GOLF COURSE				
- Total Rounds Played	43,428	60,000	44,000	44,000
- Total Program Revenue	1,108,346	\$1,190,000	1,190,000	1,050,000
EFFICIENCY AND EFFECTIVENESS:				
- Golf course direct operating revenue as a % of direct program expenditures	114%	118%	118%	102%
- Percent of players rating course 'good' to 'excellent' - Diamond Oaks	90%	90%	90%	90%
- Percent of players rating course 'good' to 'excellent' - Woodcreek	90%	90%	90%	90%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 0	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES	1,939,402	2,008,880	2,009,024	2,049,942
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 1,939,402	\$ 2,008,880	\$ 2,009,024	\$ 2,049,942
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GOLF COURSE OPERATIONS FUND	1,939,402	2,008,880	2,009,024	2,049,942
TOTAL FUNDING REQUIRED	\$ 1,939,402	\$ 2,008,880	\$ 2,009,024	\$ 2,049,942
ANALYSIS				

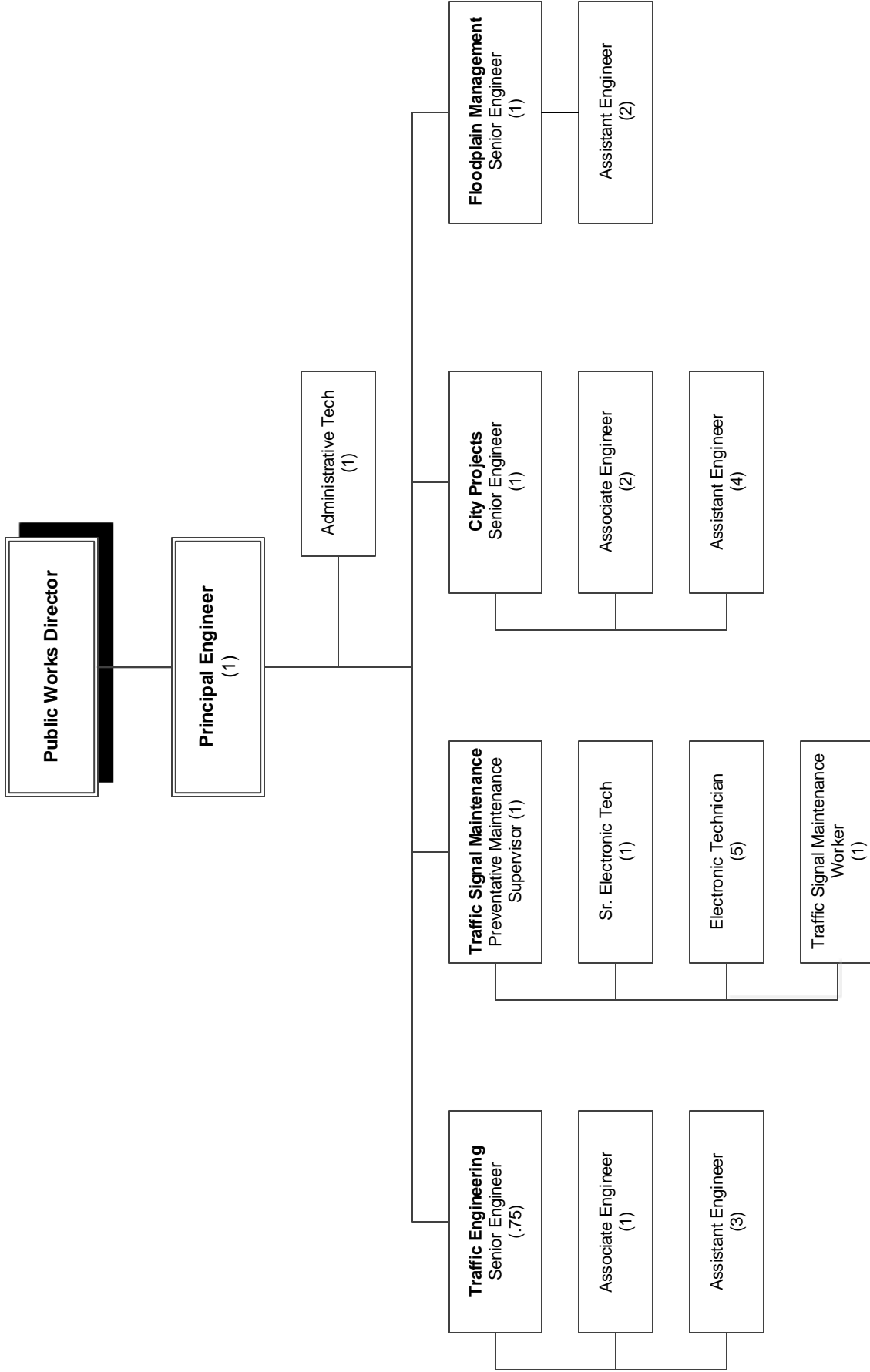
PROGRAM PERFORMANCE BUDGET

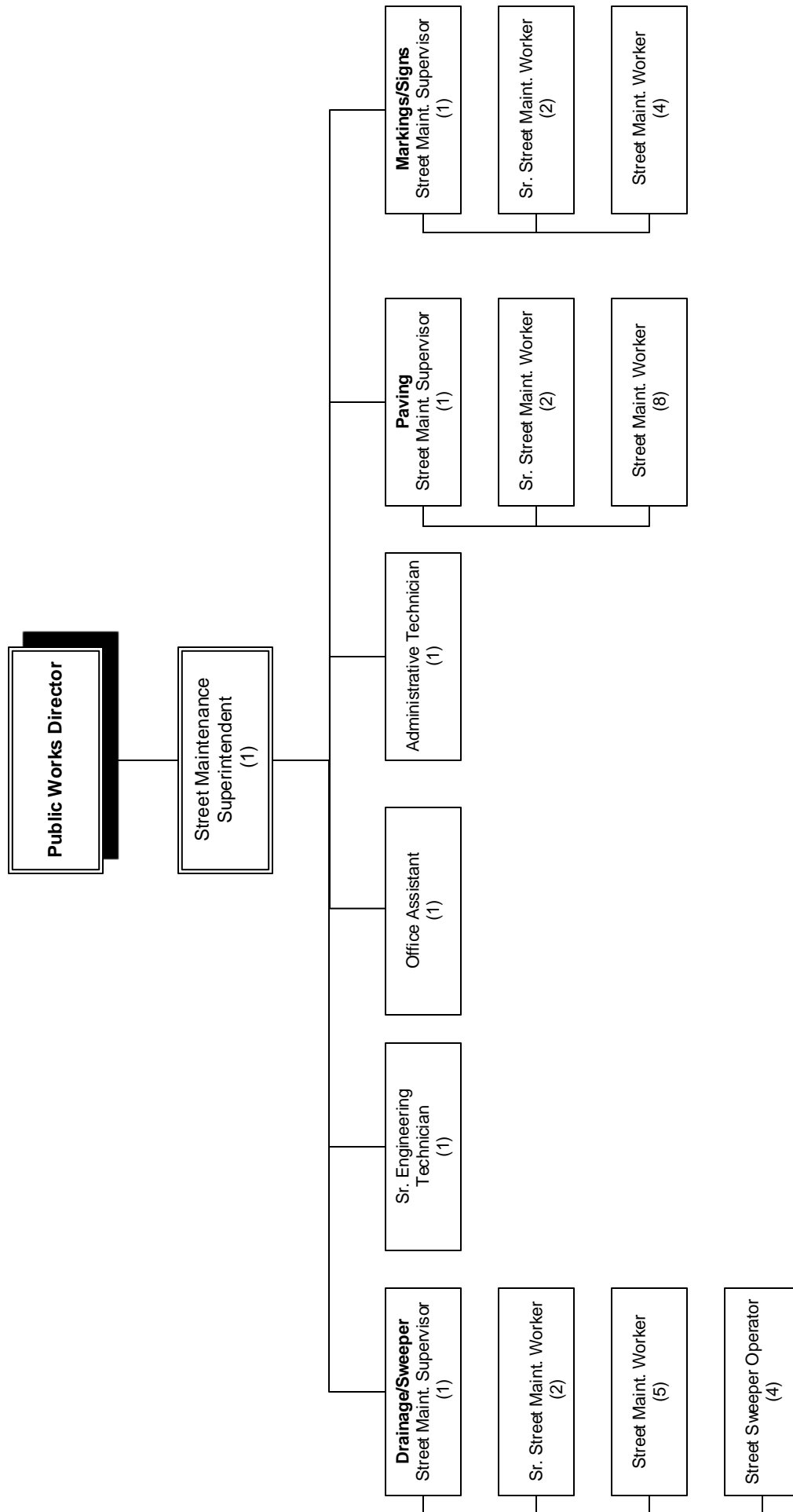
Fiscal Year 2017-18

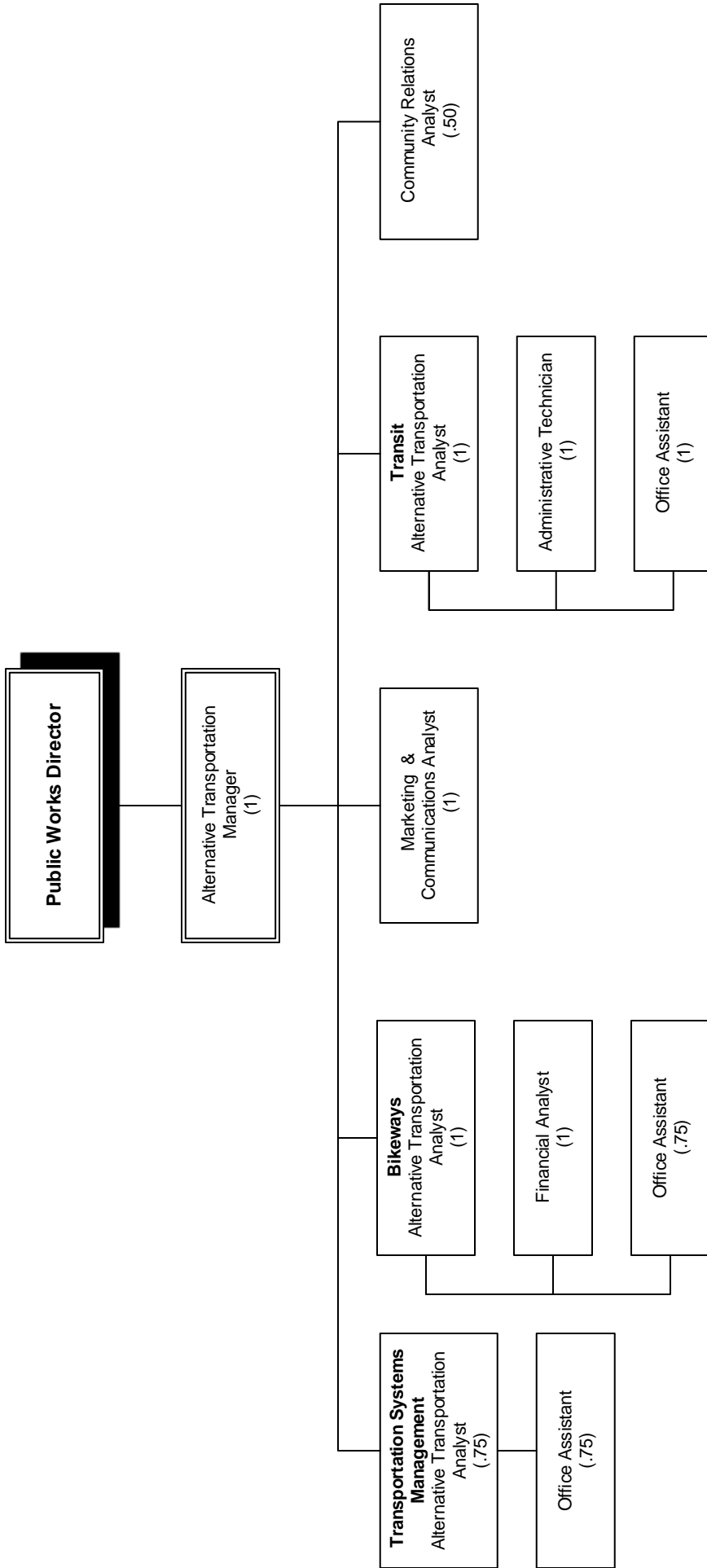
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
LIBRARIES	PARKS, RECREATION & LIBRARIES	LIBRARIES & MAIDU MUSEUM (06500, 06510, 06515, 08521)		
PROGRAM				
To help the Roseville community meet its needs for educational, cultural, and recreational experiences and for information of all kinds by providing comprehensive library and museum services, along with a wide variety of materials for customers' reading pleasure.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To provide access and assistance to information using state-of-the-art technologies, computers, and on-line services, as well as books and other materials, library personnel and other resources to meet the diverse needs of library customers - To provide library and museum facilities which are comfortable, attractive, inviting and well-equipped places to access information and provide space for community gathering - To provide programs and special events which promote literacy, reading and the native Maidu culture for pleasure as well as for education, and which encourage individuals and families to frequent the library and museum - To increase the visibility of the library and the museum within the community and to encourage the growth of partnerships with other agencies - To assist school-age children and youth by offering resources and services related to their education needs 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Library Circulation	1,306,844	1,200,000	1,200,000	1,200,000
- Visits: Libraries	528,341	550,000	550,000	550,000
- Visits: Maidu Museum Historic Site	27,220	26,000	26,000	26,000
- Program attendance: Libraries	46,412	40,000	40,000	40,000
- Program attendance: Maidu Museum Historic Site	15,787	17,000	17,000	17,000
- Number of library customer transactions via all online sources	3,844,045	4,000,000	4,000,000	4,000,000
- Materials expenditure per capita	\$1.87	\$1.59	\$1.59	\$1.56
- Total materials expenditure	\$249,353	\$216,700	\$216,700	\$215,335
- Total Library and Maidu Museum revenue	\$260,600	\$399,200	\$288,200	\$258,800
- General Fund cost per capita - All Libraries and Maidu Museum	\$30.76	\$30.87	\$31.12	\$38.60
EFFICIENCY AND EFFECTIVENESS:				
- Percentage of library customers rating their overall library experience as 'good' to 'excellent'	95%	95%	95%	95%
- Percentage of customers rating programs and events as "good" to "excellent" (Libraries and Maidu Museum Historic Site)	95%	95%	95%	95%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 3,345,287	\$ 3,439,635	\$ 3,371,450	\$ 3,390,836
MATERIALS, SUPPLIES, SERVICES	764,824	773,538	857,428	1,941,249
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 4,110,111	\$ 4,213,173	\$ 4,228,878	\$ 5,332,085
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	27.50	27.50	27.50	26.50
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	4,110,111	4,213,173	4,228,878	5,332,085
TOTAL FUNDING REQUIRED	\$ 4,110,111	\$ 4,213,173	\$ 4,228,878	\$ 5,332,085
ANALYSIS				
<p>The variance in materials, supplies and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years. Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)</p> <p>The change in FTE for FY2017-18 is due to removing one Program Technician.</p>				



Public Works Department (70.75 FTE)







Public Works Department – Alternative Transportation Division

PUBLIC WORKS DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Public Works Department (PWD) manages all aspects of transportation infrastructure within the public right of way including the maintenance and operations of programs and services for the safe and efficient transportation of Roseville residents, businesses, and visitors. PWD also manages the construction of public buildings and is responsible for flood control within the City. Specifically, Public Works plans, develops, and maintains public roads, bridges, flood control facilities, and Class I (off-road) bikeways. Additionally, it is responsible for the maintenance of 502 center line miles of streets; 34 miles of Class I (off-road) bikeways; and the Intelligent Transportation System for 180 traffic signals, 10 changeable message signs, the Bus Tracker real-time arrival tool, and information for the Google Transit online trip planner.

Management of Roseville Transit and the local Transportation Systems Management Ordinance is similarly undertaken by Public Works. Furthermore, the department provides and promotes transportation safety and education through various programs and events, including but not limited to: Safe Routes to School, Pedalsafe, Mobility Training, and volunteer Transit Ambassador and Bike/Walk Ambassador programs. In addition to managing Roseville Transit, the PWD provides a regional service, South Placer Transit Information, a phone, web, and e-mail portal for the public to easily obtain information and trip-planning assistance for all public transit in the south Placer region.

PWD provides road maintenance (signs, signals, lights, pavement, storm drains, etc.), street sweeping, and an annual leaf pickup program. It also manages flood control projects and services within the City, including an advance flood alert warning system for public safety. As the only community in the United States to have the FEMA Class I Rating for flood insurance, PWD is responsible to maintain this rating for the safety and benefit of the community. Public Works recognizes the impact and importance transportation has on the region, and continues to enhance communication and public engagement regarding infrastructure projects, transportation services, as well as bike and pedestrian safety. PWD also acts as staff to the Transportation Commission, a recommending body for the City Council.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The proposed total budget for this fiscal year is \$19.5 million of which 31 percent (\$6.0 million) is funded from the City's General Fund. The net General Fund costs for FY2017-18 reflect a 4.6 percent increase from the FY2016-17 amended budget. The remaining funding sources are State Transportation Development Act funds, solid waste funds, electric funds and gas tax funds.

Capital Improvement Projects (CIPs) Goals for FY2017-18

- Construct Fire Station No. 1
- Reconstruct Washington Boulevard, Atkinson, and Hickory with roller compacted concrete (RCC)
- Construct the Oak Street parking garage
- Construct the Library and Rube Nelson "Ice House" Bridges as part of the Downtown Bridges Project
- Construct the Woodcreek Oaks Widening Project
- Construct the Louis Orlando Transfer Point Project
- Construct the Sierra Gardens Transfer Point Project
- Construct the Harding to Royer Bike Trail Segment 3
- Complete underground drainage upgrades in the Hillcrest area
- Begin construction on the Oakridge Bridge Replacement Project
- Install a Changeable Message Sign on Pleasant Grove
- Repair the Miner's Ravine Bike Trail under Sunrise Ave
- Repair the Maidu Park Bike Trail
- Continue design of the Washington "Andora" Widening Project
- Continue design of the SR65/Galleria Blvd northbound ramps project
- Continue design of the Atlantic/Eureka/I-80 westbound on-ramp
- Finalize the EIR and begin design for the Dry Creek Greenway Bike Trail Project
- Begin the Dry Creek Greenway West Trail Planning & Feasibility Study
- Begin the Bicycle Master Plan and Pedestrian Master Plan Updates
- Support PCTPA's update of the Roseville Short Range Transit Plan
- Complete the design of the Downtown Pedestrian Bridge
- Begin replacement of four commuter buses

Street Maintenance Projects

Public Works plans to reconstruct several roads this year and improve pedestrian ramps and storm drains in preparation for more residential and arterial resurfacing next year. Maintenance is also planned on 13 bridge decks located throughout the City. The goal is to maintain all collectors and arterial streets at an average pavement quality index of 72 and residential streets at 65. The list of neighborhoods and streets targeted for reconstruction and resurfacing preparation this fiscal year are included in the CIP section of this budget.

Roseville Transit Services

Our largest project will be the construction of the Louis/Orlando Transfer Point Project. Construction is anticipated to be completed by the fall of 2017. This busy transfer point provides connections between Roseville Transit, Placer County Transit, and Sacramento Regional Transit services. We will also launch the Connect Card in the summer of 2017, providing a single reloadable fare card for passengers to travel seamlessly throughout the Sacramento region. We will work with PCTPA on an update of the Short Range Transit Plan. The update of the Transit Plan will help us assess the use of transportation network providers (TPNs) and local taxi companies in our transit and TSM systems. Furthermore, we will continue pursuing changes to provide inter-city, door-to-door services for medical appointments to qualified passengers of Health Express as an extension of the current Western Placer Consolidated Transportation Services Agency (CTSA). We also plan to update the Bicycle Master Plan and Pedestrian Master Plan.

KEY ISSUES

Roadway maintenance is, and will continue to be, a challenge as our roadways age. We will need to continue to look for opportunities to procure funding for roadway maintenance costs. A portion of Transportation Development Act (TDA) Funds will again be used for roadway maintenance in FY2017-18. However, it is uncertain how much TDA funding will be available on a year-by-year basis for roadway maintenance until after the amount needed to fund existing transit services is determined each year. It's been 24 years since the state gas tax has been increased, with no inflation adjustments. We usually receive about \$3 million per year in gas tax revenues for roadway maintenance, and our need is about \$8 million per year. That leaves us with about a \$5 million per year shortfall. The recent passage of Senate Bill 1 (SB1) will help close that gap, but it won't close it completely. It's estimated that we will start off in FY2018-19 (SB1's first "full year" of funding) with an additional \$2.3 million per year, and it will go up each year due to an inflation adjustment. FY2017-18 will only be a "partial year" for SB1 funding, which will bring us an estimated \$750,000 in additional gas tax revenues. The state estimates that Roseville will receive about \$30 million in additional gas tax revenues over the next 10 years, so that's an average of \$3 million per year in additional revenues. Although the lion's share of SB1 revenues is for roadway maintenance, there are other categories for which SB1 will provide additional revenues, such as public transit and bicycle/pedestrian facilities. And, although SB1 will provide more funds for maintaining existing roadway infrastructure throughout the state, it does not provide funds for regional capacity improvements. So traffic congestion on regional facilities such as State Route 65 and Interstate 80 will continue to worsen unless another funding source is identified for regional capacity improvements.

SUMMARY

Public Works will continue to focus on improving traffic circulation and air quality in Roseville, as well as expanding bikeways and Roseville Transit services. The department will continue to work closely with the Placer County Transportation Planning Agency on the design of planned improvements to the 80/65 Interchange, State Route 65, and Interstate 80, in addition to partnering with the Capital Corridor Joint Powers Authority on the design of the Third Track project. Public Works will continue to provide project management for downtown revitalization projects, City building construction, and various maintenance projects. Innovative and cost-effective repair methods to maintain our roadways at the level expected by our residents will also be pursued. Public Works will continue to meet the growing needs of our residents, businesses and visitors by providing friendly, responsive, and consistent transportation services.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

PUBLIC WORKS	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(08300) DEPARTMENT ADMINISTRATION	\$ 380,812	\$ 360,862	\$ 360,862	\$ 415,073
(08320) ENGINEERING / FLOOD ALERT	2,425,915	2,824,066	2,837,702	2,799,116
(08335) TRAFFIC SIGNALS	1,840,014	1,960,843	2,282,027	1,912,634
(08340) STREET MAINTENANCE	5,055,546	5,935,130	5,963,454	6,392,092
(08350) LOCAL TRANSPORTATION	6,515,659	7,379,445	7,386,556	7,984,184
REIMBURSED EXPENDITURES	(1,112,611)	(1,240,585)	(1,240,585)	(1,090,495)
TOTAL DEPARTMENT EXPENDITURES	\$ 15,105,335	\$ 17,219,761	\$ 17,590,016	\$ 18,412,604

RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 8,601,997	\$ 9,774,473	\$ 9,579,205	\$ 9,684,652
MATERIALS, SUPPLIES, SERVICES	7,615,949	8,549,673	8,794,012	9,743,447
CAPITAL OUTLAYS	0	136,200	457,384	75,000
REIMBURSED EXPENDITURES	(1,112,611)	(1,240,585)	(1,240,585)	(1,090,495)
TOTAL NET RESOURCES REQUIRED	\$ 15,105,335	\$ 17,219,761	\$ 17,590,016	\$ 18,412,604
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	71.50	71.50	71.50	70.75

FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 1,112,611	\$ 1,240,585	\$ 1,240,585	\$ 1,090,495
NET GENERAL FUND *	5,950,751	6,904,404	6,933,987	7,200,082
NET HIGHWAY USERS TAX FUND	3,879	10,000	12,377	20,000
NET ROADWAY FUND	9,258	10,000	10,000	20,000
NET GAS TAX FUND	0	10,000	10,000	20,000
NET TRAFFIC MITIGATION FUND	8	10,000	20,000	17,000
NET TRAFFIC SIGNAL MAINTENANCE FUND	1,791,278	1,895,843	1,895,843	1,832,634
NET TRAFFIC SIGNAL CAPITAL FUND	0	35,000	356,184	0
NET CTSA FUND	359,490	536,128	536,128	563,892
NET LOCAL TRANSPORTATION FUND	6,009,534	6,605,201	6,612,312	7,420,292
NET SOLID WASTE FUND	981,137	1,203,185	1,203,185	1,318,704
TOTAL DEPARTMENT FUNDING	\$ 16,217,946	\$ 18,460,346	\$ 18,830,601	\$ 19,503,099

* GENERAL FUNDS REQUIRED	5,950,751	6,904,404	6,933,987	7,200,082
<u>LESS: GAS TAX TRANSFER FOR STREETS</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>
NET GENERAL FUNDS REQUIRED	\$ 4,750,751	\$ 5,704,404	\$ 5,733,987	\$ 6,000,082

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PUBLIC WORKS	PUBLIC WORKS	ADMINISTRATION (08300)		
PROGRAM				
To provide overall direction, coordination, and management of Public Works programs for implementation and maintenance of transportation systems and drainage systems, and construction of city building facilities to serve the needs of the community.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Minimize traffic congestion - Minimize flood risk - Provide high quality streets - Provide a convenient public transit system - Provide an enjoyable bike/pedestrian trail network - Provide new city building facilities as needed 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number roadway, city building, transit, and bike/ped CIPs in process	20	33	33	20
- Number of drainage studies reviewed	4	3	3	3
- Miles of streets resurfaced	36.0	42.5	42.5	2.3
- Miles of transit routes	450	453	453	453
- Miles of off-street bike trails	34	36	36	36
EFFICIENCY AND EFFECTIVENESS:				
- Percent of CIP targets accomplished	100%	100%	100%	100%
- Percent of signalized intersections at LOS C or better during pm peak hour	96%	70%	70%	70%
- FEMA's CRS rating for Roseville	1	1	1	1
- Pavement Quality Index on Arterials - Collectors / Residentials	71 / 70	70 / 65	70 / 69	70 / 69
- Transit farebox recovery ratio	22.1%	22.0%	22.0%	22.0%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 358,006	\$ 351,792	\$ 342,505	\$ 346,461
MATERIALS, SUPPLIES, SERVICES	22,806	9,070	18,357	68,612
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(24,937)	(15,000)	(15,000)	(13,000)
TOTAL RESOURCES	\$ 355,875	\$ 345,862	\$ 345,862	\$ 402,073
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	2.00	2.00	2.00	2.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 24,937	\$ 15,000	\$ 15,000	\$ 13,000
NET GENERAL FUND	355,875	345,862	345,862	402,073
TOTAL FUNDING REQUIRED	\$ 380,812	\$ 360,862	\$ 360,862	\$ 415,073
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PUBLIC WORKS	PUBLIC WORKS	ENGINEERING / FLOOD ALERT (08320, 08321, 08327, 08328, 08329, 08330)		
PROGRAM				
To support the infrastructure of the City by providing general civil engineering services for Capital Improvements, Traffic Engineering and Stormwater Management.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - CAPITAL IMPROVEMENTS - TRAFFIC ENGINEERING - TRAFFIC ENGINEERING - TRAFFIC ENGINEERING - FLOODPLAIN MANAGEMENT 	City projects staff to spend a minimum of 75% of work hours on CIP's Complete 90% of traffic studies within 3 months of beginning, and 100% within 6 months Maintain 70% of signalized intersections at LOS C or better Retime 33% of Free Mode signalized intersections per year Complete 75% of flood determinations within 1 week			
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of hours spent on CIP's	9,889	7,000	7,000	9,000
- Number of traffic studies completed	150	100	100	100
- Number of speed surveys completed	67	45	45	45
- Number of signalized intersections at LOS C or better	163	117	117	126
- Number of "Free Mode" intersections retimed	24	25	25	28
- Number of flood determinations	44	40	40	40
- Number of drainage studies completed	3	3	3	3
- CIP Reimbursed Costs	\$652,457	\$575,000	\$575,000	\$575,000
EFFICIENCY AND EFFECTIVENESS:				
- Percent work hours spent on CIP's	75%	75%	75%	75%
- Percent traffic studies completed within 3 / 6 months	92% / 100%	90% / 100%	90% / 100%	90% / 100%
- Percent of signalized intersections at LOS C or better	96%	70%	70%	70%
- Percent of City's Free Mode signalized intersections retimed	32%	33%	33%	33%
- Percent of flood determinations completed within 1 week	100%	75%	75%	75%
- Ratio of Engineering Revenues / Expenses	5%	4%	4%	1%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 2,260,106	\$ 2,584,738	\$ 2,531,196	\$ 2,271,697
MATERIALS, SUPPLIES, SERVICES	165,809	239,328	306,506	527,419
CAPITAL OUTLAYS	0	0	0	0
CIP REIMBURSED EXPENDITURES	(652,879)	(575,000)	(575,000)	(578,000)
TOTAL RESOURCES	\$ 1,773,036	\$ 2,249,066	\$ 2,262,702	\$ 2,221,116
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	16.75	16.75	16.75	15.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 652,879	\$ 575,000	\$ 575,000	\$ 578,000
NET GENERAL FUND	1,759,891	2,209,066	2,210,325	2,144,116
NET HIGHWAY USERS TAX FUND	3,879	10,000	12,377	20,000
NET ROADWAY FUND	9,258	10,000	10,000	20,000
NET GAS TAX FUND	0	10,000	10,000	20,000
NET TRAFFIC MITIGATION FUND	8	10,000	20,000	17,000
TOTAL FUNDING REQUIRED	\$ 2,425,915	\$ 2,824,066	\$ 2,837,702	\$ 2,799,116
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				
The change in FTE for FY2017-18 is due to removing two (2) Assistant Engineers while adding 0.25 allocation to a Senior Engineer position.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
TRAFFIC SIGNALS	PUBLIC WORKS	TRAFFIC SIGNALS (08335, 08336)		
PROGRAM				
To provide for safe and efficient movement of vehicles and pedestrians by effectively maintaining, improving, and installing traffic signals and ITS (Intelligent Transportation System) equipment.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To respond to safety-related traffic signal malfunctions within one hour of notification - To perform 100% of Type "A" maintenance routines once every six months, and Annual PM (Preventative Maintenance) routines once every year - To keep average number of signal malfunctions per signal per year below 1.0 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of traffic signals maintained	175	180	180	180
- Number of Type "A" routines performed (all ITS equipment)	160 *	401	300 **	401
- Number of Annual PM routines performed (signals, beacons, CMS)	139 *	188	188	188
- Number of workorders completed	1,135	1,500	1,300	1,500
EFFICIENCY AND EFFECTIVENESS:				
- Average time to respond per safety related malfunction (in hours)	0.47	1.00	1.00	1.00
- Percent Type "A" routines performed	51.9% *	100%	75% **	100%
- Percent Annual PM routines performed	87.9% *	100%	100%	100%
- Number of signal malfunctions per year	27	180	180	180
- Average time to acknowledge safety related malfunction (in hours)	0.04	0.25	0.25	0.25
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,419,625	\$ 1,457,396	\$ 1,430,926	\$ 1,432,507
MATERIALS, SUPPLIES, SERVICES	420,389	468,447	494,917	480,127
CAPITAL OUTLAYS	0	35,000	356,184	0
REIMBURSED EXPENDITURES	(48,736)	(30,000)	(30,000)	(80,000)
TOTAL RESOURCES	\$ 1,791,278	\$ 1,930,843	\$ 2,252,027	\$ 1,832,634
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	8.00	8.00	8.00	8.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 48,736	\$ 30,000	\$ 30,000	\$ 80,000
NET TRAFFIC SIGNAL MAINTENANCE FUND	1,791,278	1,895,843	1,895,843	1,832,634
NET TRAFFIC SIGNAL CAPITAL FUND	0	35,000	356,184	0
TOTAL FUNDING REQUIRED	\$ 1,840,014	\$ 1,960,843	\$ 2,282,027	\$ 1,912,634
ANALYSIS				
* FY2015-16 Maintenance numbers were low due to heavy construction workload and training of new signal technician.				
** FY2016-17 Type A maintenance is projected to be below target due to promotion and backfill of two signal technician positions.				

PROGRAM PERFORMANCE BUDGET

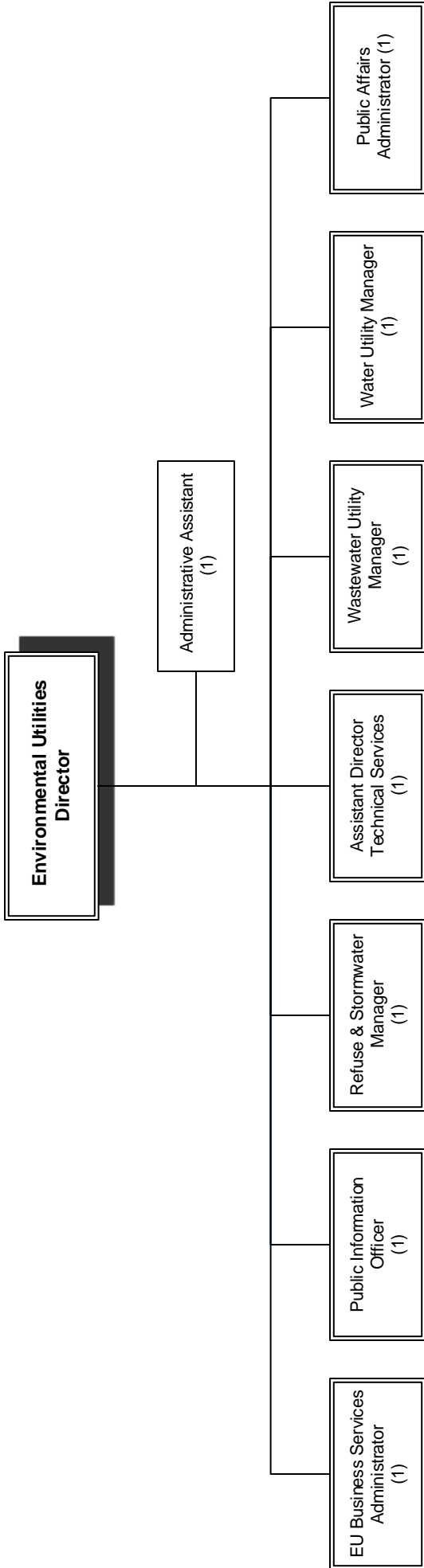
Fiscal Year 2017-18

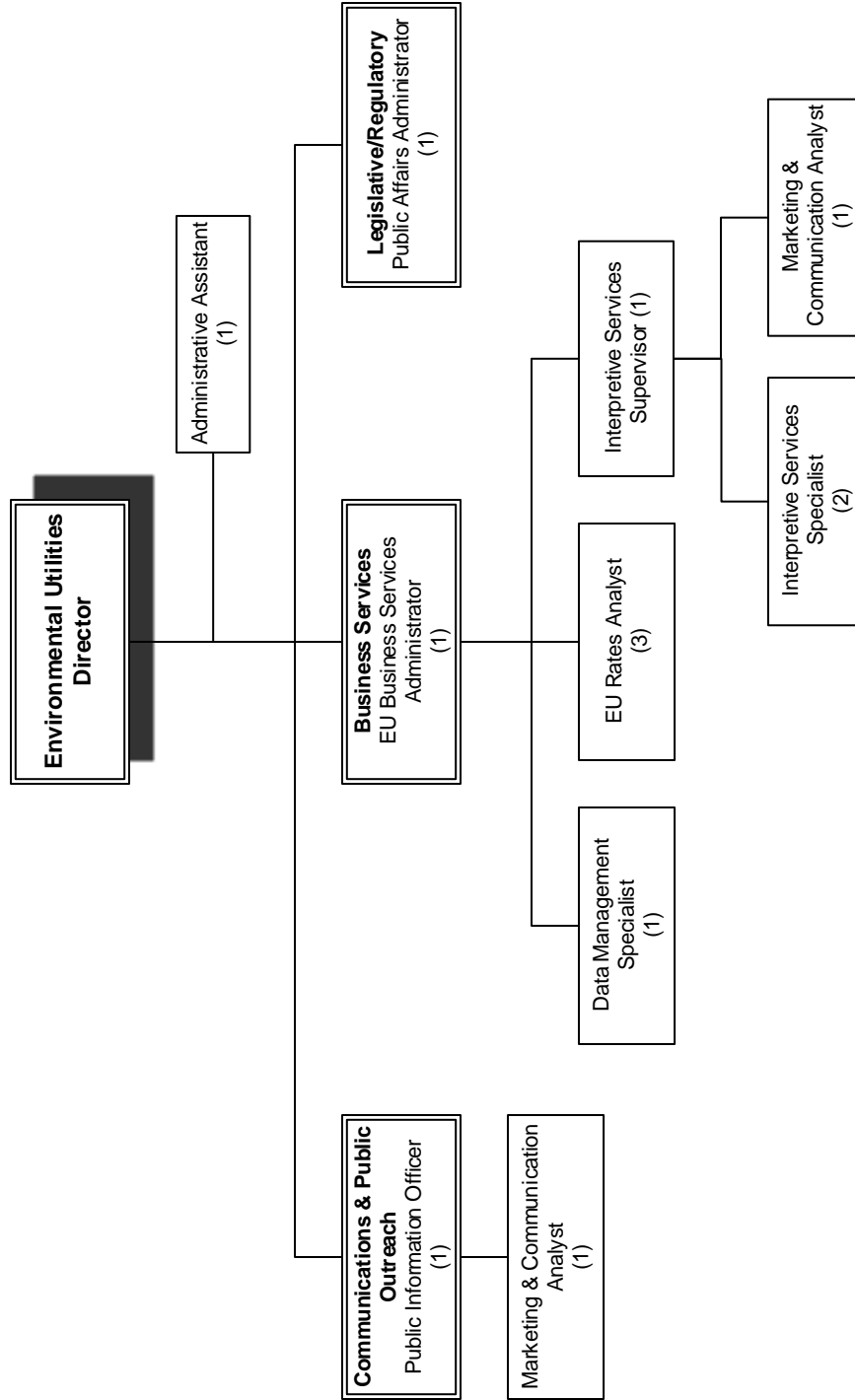
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PUBLIC WORKS	PUBLIC WORKS	STREET MAINTENANCE (08340 - 08345, 08348)			
PROGRAM					
To provide a system of maintenance of the roadways which will improve the quality of roadway / shoulder repair and remove debris at a level which will maximize safety and minimize citizen inconvenience and complaints. To maintain 502 centerline miles of city streets in safe and attractive condition maintaining an overall pavement quality index of a minimum of 65 to 72 or better.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To phase out painting and increase thermoplastic application to all traffic legends - To clean storm drains in accordance with MS4 Permit requirements - To sweep all streets once every 30 days to assist in meeting MS4 permit requirements - To replace deteriorated street signs/posts in accordance to MUTCD requirements - To repair, patch and seal streets in preparation for annual resurfacing projects - To abate 90% of graffiti within 48 hours after receiving notification from the Police Department 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Linear feet of storm drains		506,843	400,000	315,000	400,000
- Number of curb miles swept		18,781	24,500	19,750	24,500
- Crack-fill / Lbs. placed		98,744	50,000	50,000	50,000
- Remove / replace tons of asphalt		2,208	2,500	2,700	2,500
- Skin patch / tons of asphalt		894	500	150	150
- Square footage of painted legends		29,212	15,000	15,000	15,000
- Square footage of thermo plastic legends		3,146	5,000	5,000	5,000
- Number of deteriorated traffic signs replaced		1,191	1,200	1,200	1,200
- Alley maintenance program (miles / square feet)		0 / 0 *	.5 / 32,000	0 / 0 *	.25 / 16,000
- Miles of streets resurfaced (centerline)		18.57	42.50	43.72	2.00 **
EFFICIENCY AND EFFECTIVENESS:					
- Percent of streets swept every 30 days		75%	90%	80%	90%
- Average cost per mile of roadway maintained		\$10,357	\$11,941	\$11,118	\$11,898
- Crack-fill lane feet		423,641	200,000	250,000	250,000
- Removal of deteriorated square feet		105,862	100,000	105,000	125,000
- Skin patch square feet		154,928	75,000	25,000	25,000
- Pavement Quality index Rating (PQI) Arterials - Collectors / Residential		71 / 70	70 / 65	70 / 69	70 / 69
- Percent of graffiti removed within 48 hours		70%	90%	70%	90%
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 3,218,807	\$ 3,850,392	\$ 3,772,428	\$ 3,881,288
MATERIALS, SUPPLIES, SERVICES		1,836,739	2,084,738	2,191,026	2,510,804
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(239,424)	(382,469)	(382,469)	(419,495)
TOTAL RESOURCES		\$ 4,816,122	\$ 5,552,661	\$ 5,580,985	\$ 5,972,597
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		34.00	34.00	34.00	34.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 239,424	\$ 382,469	\$ 382,469	\$ 419,495
NET GENERAL FUND		3,834,985	4,349,476	4,377,800	4,653,893
NET SOLID WASTE FUND		981,137	1,203,185	1,203,185	1,318,704
TOTAL FUNDING REQUIRED		\$ 5,055,546	\$ 5,935,130	\$ 5,963,454	\$ 6,392,092
ANALYSIS					
GENERAL FUNDING REQUIRED		3,834,985	4,349,476	4,377,800	4,653,893
LESS: GAS TAX CONTRIBUTIONS		(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
NET GENERAL FUNDING REQUIRED		\$ 2,634,985	\$ 3,149,476	\$ 3,177,800	\$ 3,453,893
* Ally maintenance work not done, crews shfted to work on arterial and residential streets.					
** Staff to cut back on resurfacing and will only rehabilitate two miles of roads.					

PROGRAM PERFORMANCE BUDGET

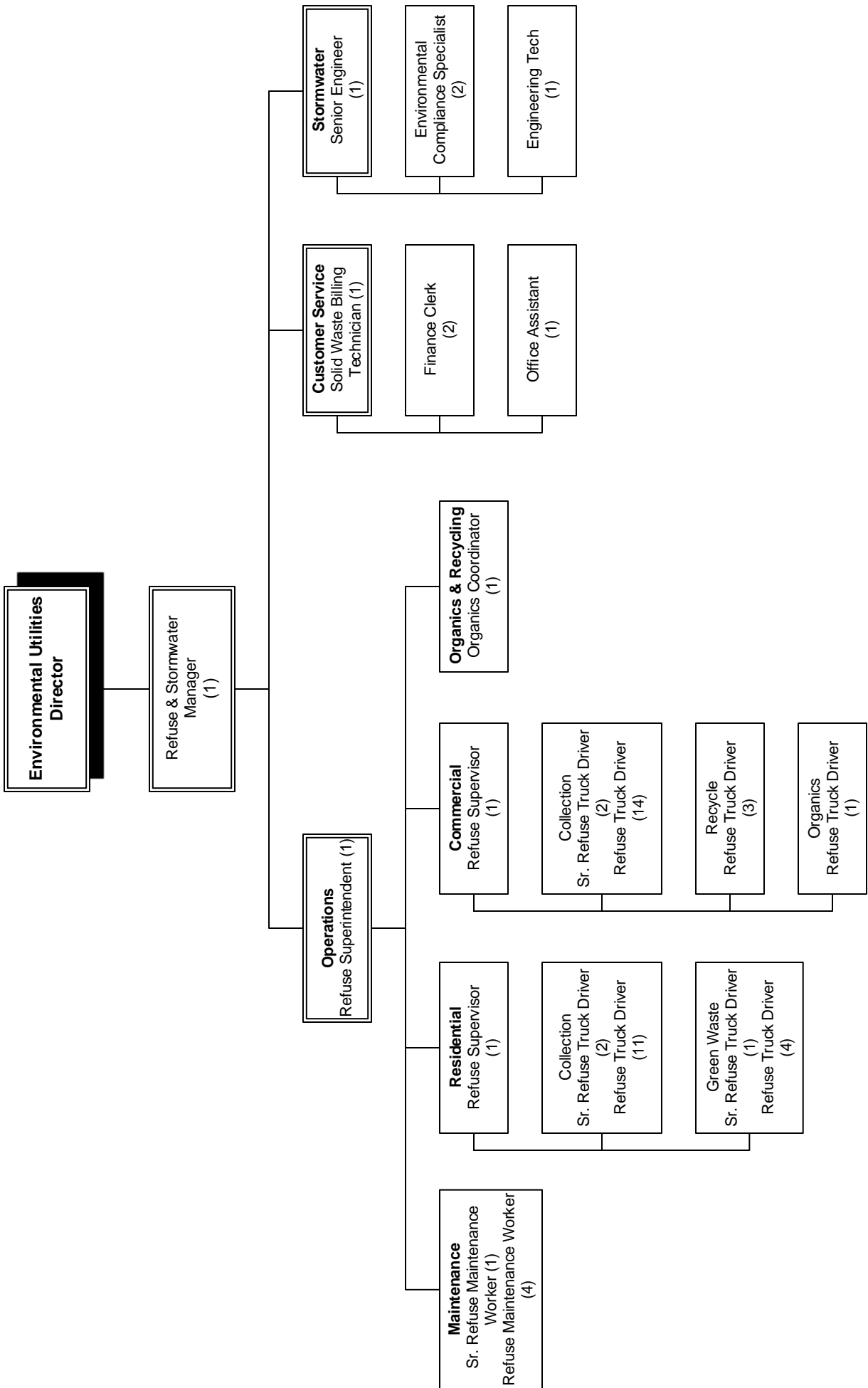
Fiscal Year 2017-18

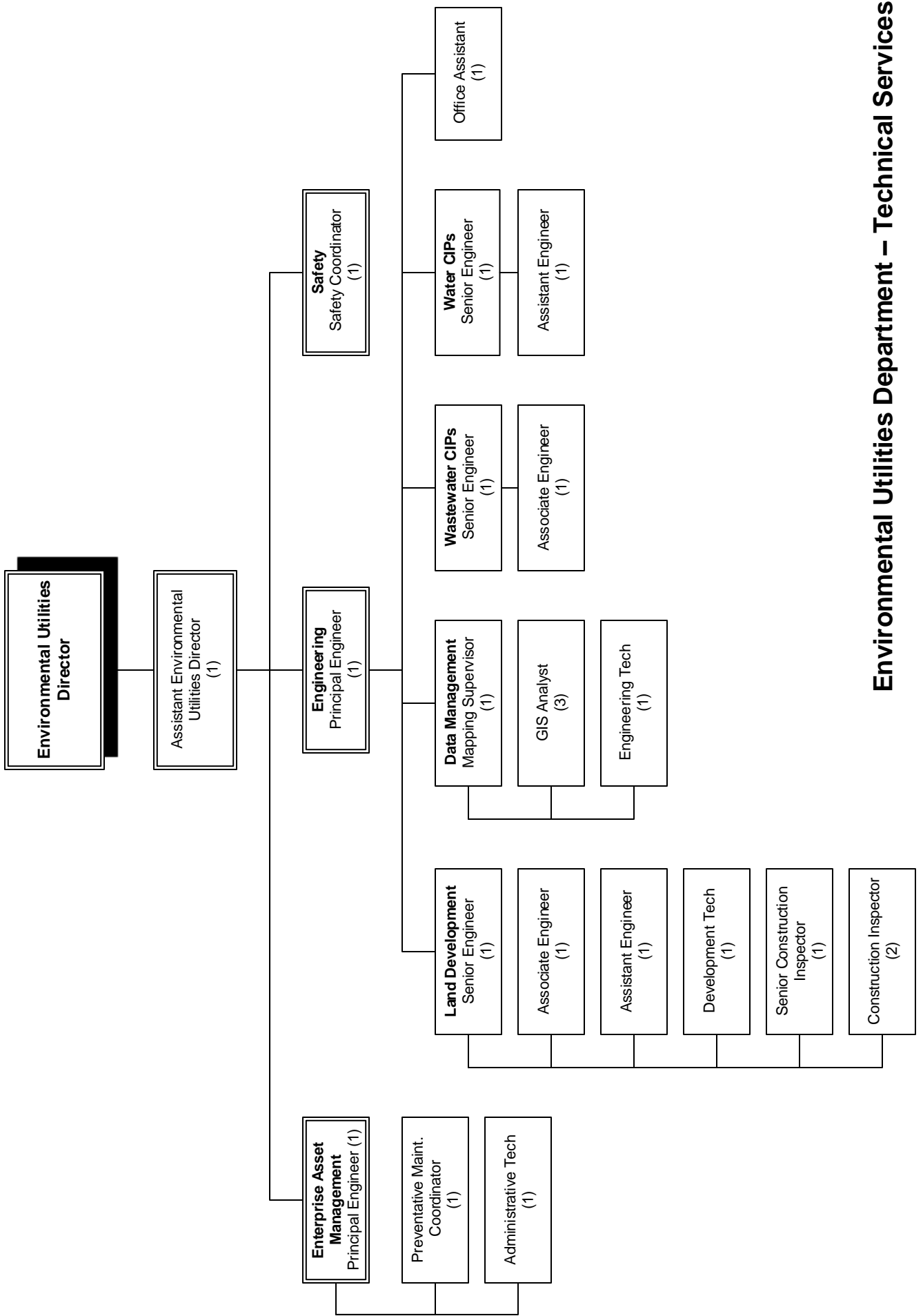
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
TRANSPORTATION	PUBLIC WORKS	LOCAL TRANSPORTATION (08350 - 08354)		
PROGRAM				
Roseville's Alternative Transportation Division creates a vibrant, healthy community by providing safe, convenient and efficient transportation options. Simply put, we make it easier for people to get around.				
PROGRAM OBJECTIVES				
Implement Roseville's Short and Long Range Transit Plans, as well as the South Placer County DAR Study and BRT Study, which include the following: <ul style="list-style-type: none"> - Expand and provide a mix of transit services that fit the needs of the community - Increase annual transit ridership and annual passenger miles using transit - Meet the statutory 15% farebox recovery - Maintain low service costs and seeking stable outside funding sources - Operate the South Placer Call Center and Transit Ambassador Program Implement, monitor, enforce, and provide feedback regarding the effectiveness of the City's Transportation Systems Management (TSM) Ordinance. Implement the Bikeway Master Plan and promote programs which help achieve its goals. Adopt and implement the Pedestrian Master Plan and promote programs which help achieve its goals. Monitor air quality mandates and implement programs as necessary, including the Sustainable Action Plan. Increase awareness of alternative transportation and its benefits for a safe and healthy community. Provide primary staff support to the Transportation Commission.				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Total Transit Ridership	390,595	427,000	366,826	390,000
- Transit Revenue Hours	51,145	55,287	50,600	55,257
- Total Fares Collected	\$1,122,569	\$1,170,000	\$1,172,374	\$1,170,000
- Transit Phone Calls For Service	59,535	70,000	47,858	65,000
- Public Counter Transactions	3,279	3,350	3,302	3,350
- Number of Transit Ambassadors' Volunteer Hours	n/a	480	406	480
- New E-Notification Subscribers	8,853	3,000	12,800	12,000
- E-Notifications Sent to Subscribers	39	20	36	24
- Number of New TSM Plans Approved/ Number of TSM On-Site Visits	2 / 26	3 / 24	3 / 24	3 / 24
- Alternative Transportation Programs	10	8	10	8
- Number of Community Outreach/Education Events	50	35	35	35
- Number of Transportation Commission Meetings	6	8	8	8
- Number of Regional Transportation Partnership Meetings	49	35	35	35
EFFICIENCY AND EFFECTIVENESS:				
- Percent Change Transit Ridership (systemwide)	-1.7%	4.0%	-8.1%	2.0%
- Farebox Recovery Ratio (systemwide)	22.1%	22.0%	22.0%	22.0%
- Passengers Per Revenue Hour (systemwide)	7.6	7.7	7.2	7.7
- Transit Road Calls Per Mile Traveled (systemwide)	1:15,396	1:30,000	1:33,365	1:30,000
- Transit Maintenance Average Cost Per Mile (w/o fuel)	\$0.64	\$0.74	\$0.67	\$0.74
- Mobility Training Participants	n/a	n/a	n/a	24
- E-notiication open rate target	n/a	n/a	n/a	30%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,345,453	\$ 1,530,155	\$ 1,502,150	\$ 1,752,699
MATERIALS, SUPPLIES, SERVICES	5,170,206	5,748,090	5,783,206	6,156,485
CAPITAL OUTLAYS	0	101,200	101,200	75,000
REIMBURSED EXPENDITURES	(146,635)	(238,116)	(238,116)	0
TOTAL RESOURCES	6,369,024	7,141,329	7,148,440	7,984,184
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	10.75	10.75	10.75	11.75
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 146,635	\$ 238,116	\$ 238,116	\$ 0
NET CONSOLIDATED TRANSPORTATION SERVICE AGENCY (CTSA) FUND	359,490	536,128	536,128	563,892
NET LOCAL TRANSPORTATION FUND	6,009,534	6,605,201	6,612,312	7,420,292
TOTAL FUNDING REQUIRED	\$ 6,515,659	\$ 7,379,445	\$ 7,386,556	\$ 7,984,184
ANALYSIS				
The change in FTE for FY2017-18 is due to adding one (1) Sr. Transportation Technician.				



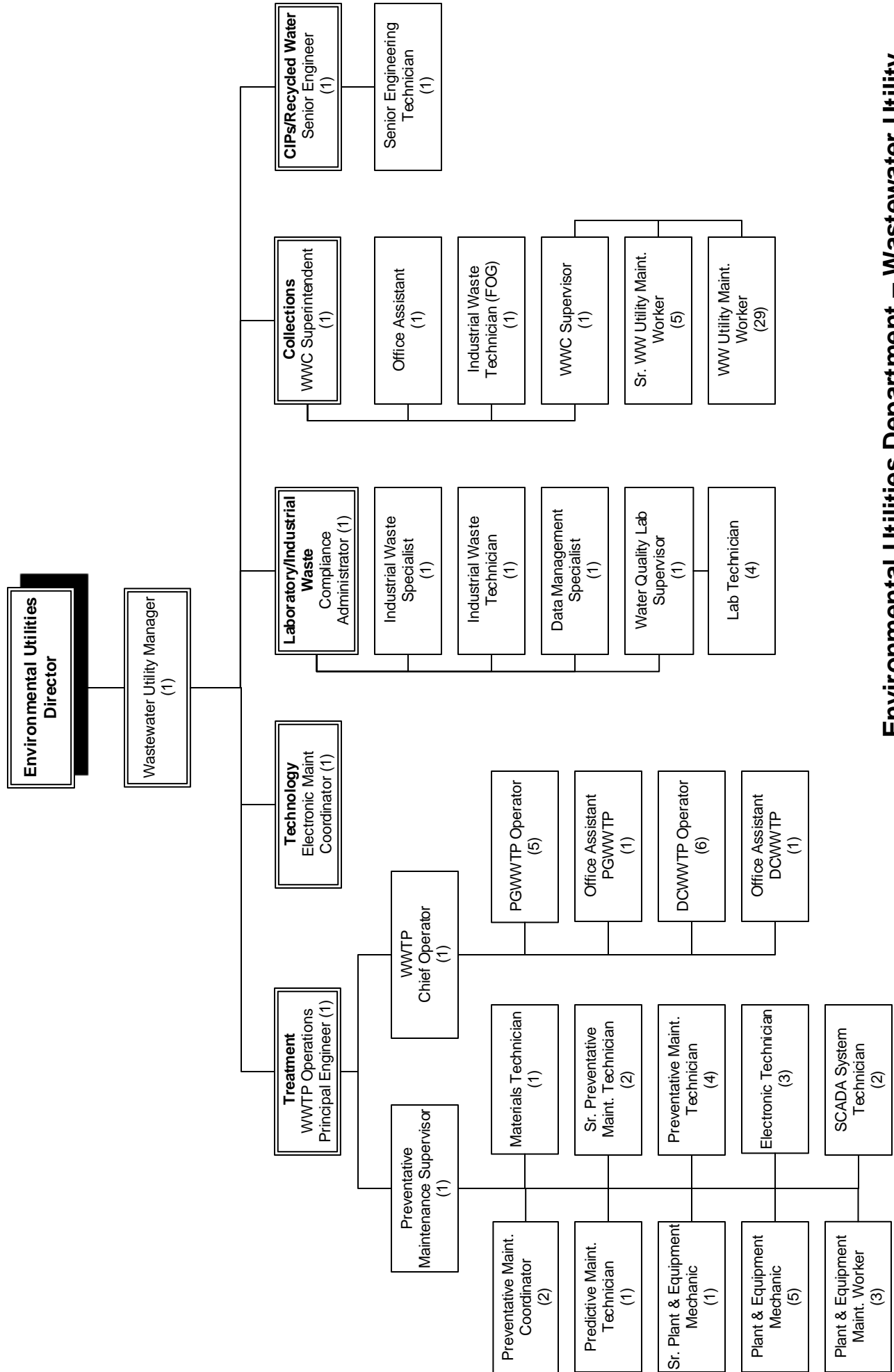


Environmental Utilities Department - Administration

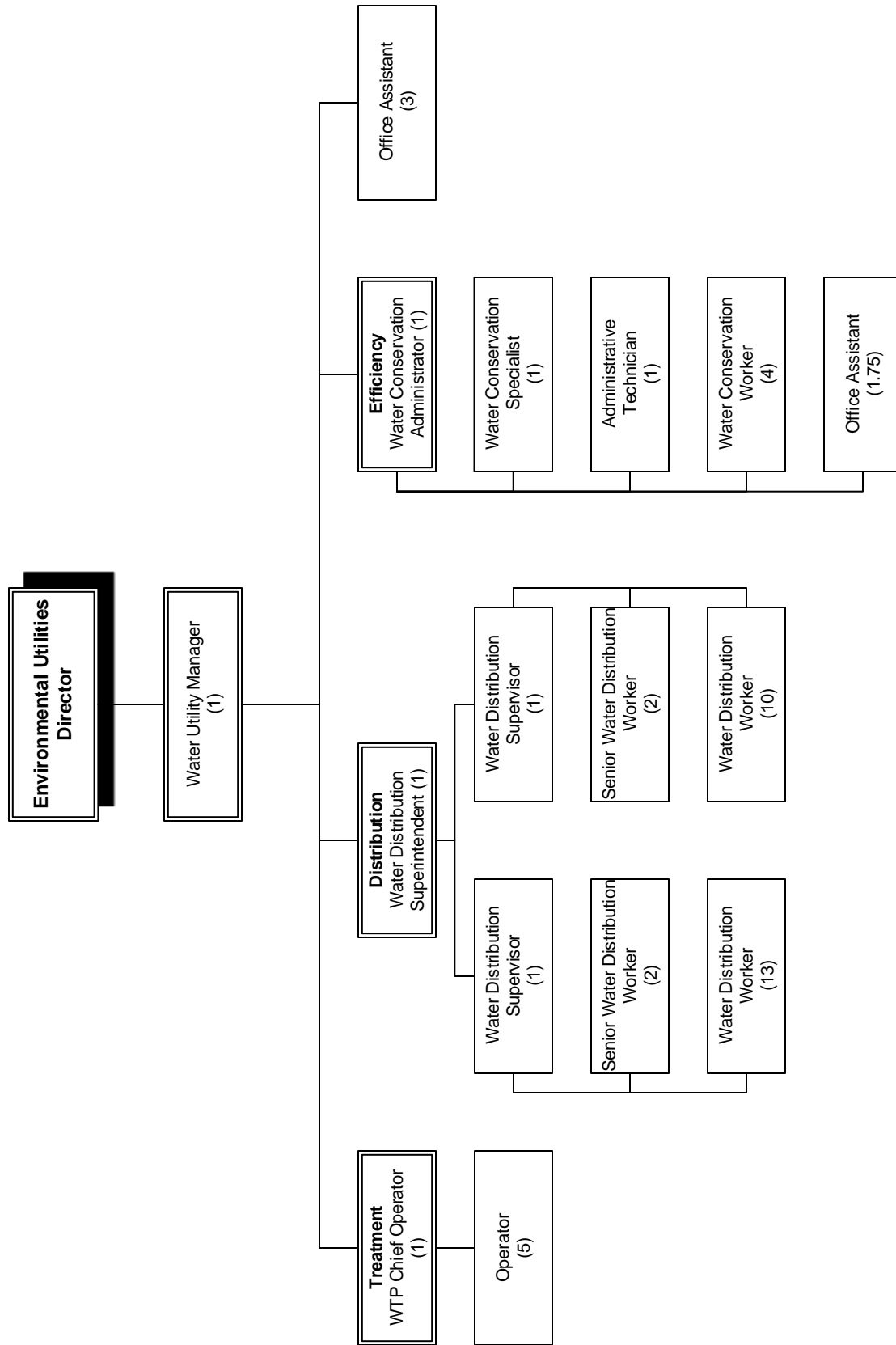




Environmental Utilities Department – Technical Services



Environmental Utilities Department – Wastewater Utility



Environmental Utilities Department – Water Utility

ENVIRONMENTAL UTILITIES DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The mission of Environmental Utilities is to be a progressive, self-sufficient group of utilities, looking for opportunities to serve the public in environmentally friendly and fiscally responsible ways. The department meets the public needs by providing four major services for water, wastewater, solid waste, and recycled water. The department also manages the City's stormwater quality program and co-manages the Utility Exploration Center with Roseville Electric Utility to meet state-mandated public outreach goals.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

The Water Utility purchases, treats, and distributes potable water to approximately 40,000 customer accounts. The Water Utility is also responsible for the maintenance of infrastructure and implementation of water efficiency programs. The Water Operations Fund budget of \$30.2 million includes projected operational increases, continued implementation of metered billing, and new regulatory requirements as well as planning for continued water service reliability. In addition to operational increases, the FY2017-18 budget includes \$3.5 million set aside for future infrastructure rehabilitation and replacement, and \$500,000 toward the Rate Stabilization Fund. Operational expenditures are consistent with the rates analysis conducted for FY2017-18.

The Wastewater Utility collects and treats wastewater for Roseville and its regional partners, South Placer Municipal Utility District, and Placer County. The Utility is also a regional provider of recycled water for areas in the City and Placer County. City staff responsibilities include maintenance of wastewater and recycled water infrastructure within Roseville city limits and operation and maintenance of the two regional wastewater treatment plants. The Wastewater Operations Fund budget of \$38.9 million includes projected operational costs for two wastewater treatment plants, laboratory, sewer collection system, and recycled water. In addition to operational costs, the FY2017-18 budget includes \$7.5 million set aside for future infrastructure rehabilitation and replacement. Operational expenditures are consistent with the rates analyses conducted for FY2017-18.

The Solid Waste Utility collects, recycles, and disposes of refuse for residential and commercial customers, and oversees the maintenance of the closed Roseville Sanitary Landfill. The Solid Waste Operations Fund budget of \$24.2 million includes operational increases associated with inflation, regulatory compliance, and the implementation of programs aimed at increasing diversion from the waste stream. In addition, the FY2017-18 budget includes \$200,000 set aside for the rehabilitation and replacement of existing cans and bins that require it. Solid Waste expenditures are consistent with those anticipated in the rates analysis conducted for FY2017-18. Solid Waste Utility staff are also responsible for managing the City's stormwater quality program. This state-mandated program is a General Fund-supported program with a budget of approximately \$794,000 for FY2017-18.

KEY ISSUES

Water

- Effectively unwind from the four years of severe statewide drought and adjust drought stages and messaging accordingly
- Continue water reliability planning efforts including the Regional Water Authority led Regional Water Reliability Plan, a Central Valley Project recognized Groundwater Bank, and participation in the Ophir Water Treatment Plant and the RiverArc project with regional water partners
- Work with our West Placer Groundwater Sustainability Agency (GSA) partner members on local implementation of the Sustainable Groundwater Management Act; focus will change from GSA formation activities to development of the state mandated Groundwater Sustainability Plan
- Comprehensively evolve our connection fee program to include recycled water and new water supply and reliability project(s) for the future
- Complete design and start construction of the West Side Tank and Pump Station project to increase water storage within the distribution system
- Implement the next cycle of utility rate adjustments as needed for ensuring stability across long term financial plan and key fiscal policies
- Stay in front of external movements, including California WaterFix, long-term water use efficiency policy and the State Water Resources Control Board's tributary flow proceedings, to protect the City's and region's interests while forging new partnerships and alliances to advance northern California water reliability
- Continue to assist customers with minimizing water waste, improving water efficiencies and enhanced rebate programs
- Continue scheduled rehabilitation of water infrastructure consistent with condition assessments
- Participate in regional and federal legislative advocacy

Wastewater

- Continuation of a project to increase treatment capacity of the Pleasant Grove Wastewater Treatment Plant
- Implementation of NPDES permits for both Pleasant Grove and Dry Creek Wastewater Treatment Plants including necessary process changes at Dry Creek to meet additional regulatory requirements
- Installation of energy conversion equipment at both the Pleasant Grove and Dry Creek Wastewater Treatment Plants

- Continued implementation of Fats, Oils, and Grease Program and planning for organic waste processing
- Provide staff support for the South Placer Wastewater Authority
- Continued implementation of collection system condition assessment recommendations
- Rehabilitation of aging treatment process equipment at the Dry Creek Wastewater Treatment Plant
- Initiation of rehabilitation projects at the Pleasant Grove Wastewater Treatment Plant
- Compliance with more stringent environmental regulations not directly related to wastewater treatment operations such as new environmental laboratory accreditation requirements for the water quality laboratories
- Compliance with new electronic reporting requirements of the U.S. Environmental Protection Agency
- SCADA system replacement supporting the Wastewater Utility

Recycled Water

- Long-term strategy for transition of recycled water from Wastewater to the Water Utility
- Continue planning efforts for the expansion of the recycled water system into future urban growth areas
- Planning for recycled water use outside of Roseville
- Rehabilitation and maintenance of existing recycled water facilities
- Expansion of service to new recycled water customers
- Manage semi-aggressive use of recycled water within existing and newly approved specific plan areas

Solid Waste

- Implement the Commercial Organic Waste Program to conform with AB 1826 requirements for Commercial Organics Recycling
- Coordinate with the Wastewater Utility as business case studies are developed for a potential waste to energy program, wherein organics collected by Solid Waste would supplement methane gas production at the Pleasant Grove WWTP potentially offsetting power needs of the plant or generating fuel for the Solid Waste collection fleet
- Monitor and proactively address requirements of proposed Extended Producer Responsibility (EPR) Bills addressing appropriate disposal of batteries, sharps, and pharmaceuticals
- Begin planning efforts to comply with SB 1383 Short Lived Climate Pollutants
- Implementation of the Stormwater Quality program to ensure compliance with the State's General Permit for Municipal Stormwater Discharges (NPDES Phase II Program)
- Monitor Stormwater trash amendment and prepare the City for implementation of the amendment
- Enhance the customer experience through the rebrand of the Solid Waste Collection Fleet

Utility Exploration Center

- Continue to provide Roseville residents with information on conservation actions supporting water and energy conservation, waste reduction, and watershed protection through interactive exhibits and innovative programming
- Conduct Green Living Workshops for Roseville homeowners and business owners
- Conduct special events and outreach programs throughout the year to connect Roseville residents with City utilities
- Provide programs for Roseville schools and other schools in the region and expand family programming and informational resources to serve a broad range of Roseville residents
- Lead efforts to complete planning, fundraising, and implementation for the IDEAScape and for updating Visitor Center exhibits

Environmental Utilities

- Continue high-level public outreach efforts
- Conduct rate and connection fee analyses
- Enhance the Safety program through review and updates to Cal-OSHA required safety programs to reduce accidents/injuries and promote a safety-oriented culture
- Full implementation of the Enterprise Asset Management (EAM) system with a primary focus on horizontal assets
- Implement Customer Information System (CIS) required by Finance for customer billing
- Active participation in regional efforts like the Regional Water Authority and the newly formed West Placer Groundwater Sustainability Agency
- Continued regulatory and legislative advocacy
- Ensure that operational expenditures are consistent with the assumptions in the FY2017-18 rates analyses
- Continue participation in the City's Organization and Leadership Committee
- Implement the Department Strategic Plan

SUMMARY

Environmental Utilities continues to strive for the highest level of efficiency in providing utility services, while maintaining cost-effectiveness, and implementing regulatory and legislative requirements. Water Utility staff will provide customer assistance for continued conservation reductions as required by the State, Wastewater Utility staff will continue to meet more stringent regulatory requirements, and Solid Waste Utility staff will continue to expand organics, recycling, and hazardous waste programs. Maintaining the integrity of the \$2 billion investment in existing infrastructure remains a top priority that is being met by the ongoing implementation of our EAM program. EAM will provide Environmental Utilities, as well as other City operations, with a robust information system to manage and maintain our infrastructure assets and appropriately plan rehabilitation programs and projects. The Utility Exploration Center will continue to provide high quality educational programming and services for our residents. All staff will continue to monitor budgets to ensure revenues are sufficient to cover expenditures.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

ENVIRONMENTAL UTILITIES	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(480: 08400) DEPARTMENT ADMINISTRATION	\$ 1,568,413	\$ 2,236,610	\$ 2,489,105	\$ 2,679,102
(480: 08402) EU ASSET MANAGEMENT	366,114	418,911	418,911	525,464
(485: 08405) EU - TECHNICAL SERVICES	2,798,886	3,399,748	3,399,748	3,423,149
(460: 08410) SOLID WASTE COLLECTION	14,198,306	15,693,443	15,738,113	16,081,350
(460: 08415) SOLID WASTE RECYCLING & GREEN WASTE	2,306,068	2,672,821	2,929,821	2,916,264
(470: 08420) WASTEWATER ADMINISTRATION	751,067	926,916	943,232	1,728,832
(480: 08421) WATER TREATMENT AND STORAGE	4,084,382	5,185,593	5,188,594	4,994,975
(470: 08422) DRY CREEK WW TREATMENT PLANT	6,007,982	7,110,777	7,163,675	7,328,741
(470: 08424) ENVIRONMENTAL UTILITIES MAINTENANCE	4,104,654	4,647,808	4,665,976	5,026,812
(470: 08425) W/WW ANALYSIS	1,390,605	1,804,624	1,804,624	1,852,904
(470: 08427) PLEASANT GROVE WW TREATMENT PLANT	5,962,469	6,838,837	6,860,030	6,873,151
(480: 08430) WATER ADMINISTRATION	860,229	1,158,799	1,371,086	2,145,603
(480: 08431) WATER DISTRIBUTION	5,102,019	6,248,751	6,249,586	6,325,931
(470: 08432) WASTEWATER COLLECTION	4,633,397	5,365,733	5,366,163	5,356,020
(480: 08433) WATER EFFICIENCY	1,473,018	2,181,156	2,193,020	2,014,441
(470: 08441) RECYCLED WATER	299,123	537,110	555,361	545,247
(224: 08450) STORMWATER MANAGEMENT	631,687	764,227	784,106	757,706
(227: 08527) UTILITY EXPLORATION CENTER	559,381	694,040	775,261	834,328
REIMBURSED EXPENDITURES	(4,657,758)	(5,023,229)	(5,023,229)	(5,660,633)
TOTAL DEPARTMENT EXPENDITURES	\$ 52,440,042	\$ 62,862,675	\$ 63,873,183	\$ 65,749,387

RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 26,911,496	\$ 30,828,494	\$ 30,279,113	\$ 31,314,131
MATERIALS, SUPPLIES, SERVICES	30,054,591	36,742,399	38,301,453	39,723,174
CAPITAL OUTLAYS	131,713	315,011	315,846	372,715
REIMBURSED EXPENDITURES	(4,657,758)	(5,023,229)	(5,023,229)	(5,660,633)
TOTAL NET RESOURCES REQUIRED	\$ 52,440,042	\$ 62,862,675	\$ 63,873,183	\$ 65,749,387
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	222.25	224.50	223.75	223.75

FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 4,657,758	\$ 5,023,229	\$ 5,023,229	\$ 5,660,633
NET STORMWATER MANAGEMENT FUND	38,142	764,227	784,106	757,706
NET SOLID WASTE FUND	16,404,383	18,161,264	18,462,934	18,792,614
NET SOLID WASTE CAPITAL PURCHASE FUND	86,433	190,000	190,000	190,000
NET WASTEWATER FUND	19,253,284	23,416,630	23,543,886	24,115,792
NET WATER FUND	13,379,984	17,304,839	17,785,321	18,638,466
NET EU - TECHNICAL SERVICES FUND	2,139,065	2,346,675	2,346,675	2,435,481
NET UTILITY EXPLORATION FUND	545,206	679,040	760,261	819,328
NET GENERAL FUND	593,545	0	0	0
TOTAL DEPARTMENT FUNDING	\$ 57,097,800	\$ 67,885,904	\$ 68,896,412	\$ 71,410,020

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	ADMINISTRATION (480: 08400)		
PROGRAM				
To provide direction and administrative support to the Environmental Utilities Department for water treatment and distribution, wastewater collection and treatment, recycled water distribution, solid waste collection, disposal, and recycling to serve the needs of the community.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To ensure sufficient resources exist to serve both existing and future customers - To monitor customer service programs to ensure the department is meeting the needs of our customers - To monitor the fiscal health of the department, ensuring the utilities are cost effective and competitive with surrounding jurisdictions 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Debt ratio water utility	7.2%	36.0%	36.0%	36.0%
- Debt ratio wastewater utility	12.6%	49.8%	48.8%	49.8%
- Water bond rating water utility	AA-	AA-	AA-	AA-
- Days cash on hand Water utility	337	150	337	337
- Days cash on hand Wastewater utility	301	150	150	150
- Days cash on hand Solid Waste utility	376	150	150	150
- Water net revenue (% of net revenue to debt service)	2.73	1.20	1.20	1.20
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,294,957	\$ 1,774,205	\$ 1,739,772	\$ 2,101,441
MATERIALS, SUPPLIES, SERVICES	273,456	462,405	749,333	577,661
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(23,976)	(61,800)	(61,800)	(11,000)
TOTAL RESOURCES	\$ 1,544,437	\$ 2,174,810	\$ 2,427,305	\$ 2,668,102
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	6.75	9.00	9.00	9.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 23,976	\$ 61,800	\$ 61,800	\$ 11,000
NET WATER FUND	1,544,437	2,174,810	2,427,305	2,668,102
TOTAL FUNDING REQUIRED	\$ 1,568,413	\$ 2,236,610	\$ 2,489,105	\$ 2,679,102
ANALYSIS				
Target figures are set as minimum key performance indicators. Environmental Utilities always sets estimates and budgets to match. Optimal performances met when these figures are improved upon.				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES	EU ASSET MANAGEMENT (480: 08402)		
PROGRAM				
To implement a program to assess, plan and forecast the efficient maintenance, repair and replacement of assets and systems in both Environmental Utilities and other departments that will maximize their useful life.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Provide Program Management and other staff support to the Enterprise Asset Management Program for all identified city asset groups - Develop tools and functionality to enable strong utility operations, drive business decisions related to asset and utility Management 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- EAM Program progress (final phase)	60%	100%	90%	100%
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 352,644	\$ 396,882	\$ 389,959	\$ 497,324
MATERIALS, SUPPLIES, SERVICES	13,470	22,029	28,952	28,140
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(2,233)	0	0	0
TOTAL RESOURCES	\$ 363,881	\$ 418,911	\$ 418,911	\$ 525,464
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	3.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 2,233	\$ 0	\$ 0	\$ 0
NET WATER FUND	363,881	418,911	418,911	525,464
TOTAL FUNDING REQUIRED	\$ 366,114	\$ 418,911	\$ 418,911	\$ 525,464
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	EU - TECHNICAL SERVICES (485: 08405)		
PROGRAM				
To support Environmental Utilities (solid waste, water, wastewater, recycled water) by providing general engineering services for capital improvement projects, inspection of infrastructure, plan review, engineering support services and automated mapping and facilities management.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Provide engineering services on Capital Improvement and Special Projects - Turn around 85% of plan checks within four weeks and 100% within six weeks - Perform inspections of all the new water, wastewater and recycled water infrastructure - Keep utility infrastructure maps up to date. Convert maps for GIS applications - Provide staff to support the City-wide GIS Project - Manage departmental safety programs 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Water / Wastewater / Recycled Water Design / Special Projects	3	17	10	17
- Capital Improvement Projects under construction	2	10	5	14
- Inspection billings for development Projects	\$358,529	\$396,000	\$420,000	\$434,000
- Plan check fees collected	\$453,977	\$526,000	\$190,000	\$416,000
- Number of Plan sets reviewed (with resubmittals)	161	120	200	140
EFFICIENCY AND EFFECTIVENESS:				
- Percent of capital improvement design projects completed	60%	80%	59%	88%
- Percent of capital improvement construction projects completed	33%	75%	50%	36%
- Number of plan checks completed within 4 weeks / 6 weeks / > 6 weeks	134 / 4 / 23	120 / 0 / 0	104 / 2 / 24	140 / 0 / 0
- Costs charged to water operations	\$1,006,337	\$629,000	\$900,000	\$718,000
- Costs charged to wastewater and recycled water operations	\$472,790	\$426,000	\$550,000	\$551,000
- Costs charged to solid waste operations	\$77,118	\$102,000	\$95,000	\$104,000
- Percentage of projects approved within 3 plan checks	n/a	75%	80%	80%
- Percentage of new utilities mapped by the end of the warranty period	99%	90%	90%	90%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 2,656,431	\$ 3,193,542	\$ 3,147,257	\$ 3,038,712
MATERIALS, SUPPLIES, SERVICES	142,455	206,206	252,491	384,437
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(659,821)	(1,053,073)	(1,053,073)	(987,668)
TOTAL RESOURCES	\$ 2,139,065	\$ 2,346,675	\$ 2,346,675	\$ 2,435,481
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	20.75	20.75	20.00	20.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 659,821	\$ 1,053,073	\$ 1,053,073	\$ 987,668
NET EU TECHNICAL SERVICES FUND	2,139,065	2,346,675	2,346,675	2,435,481
TOTAL FUNDING REQUIRED	\$ 2,798,886	\$ 3,399,748	\$ 3,399,748	\$ 3,423,149
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				
The change in FTE during FY2016-17 is due to increasing 0.25 allocation for an Office Assistant while removing one (1) Engineering Technician.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
SOLID WASTE	ENVIRONMENTAL UTILITIES	SOLID WASTE COLLECTION (460: 08410 - 08414; 462: 08417)		
PROGRAM				
To provide exceptional, cost efficient solid waste and recycling collection services with an emphasis on protecting the environment and reducing waste.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Reducing the amount of trash disposed, through reduce, reuse and recycling efforts - Delivering outstanding customer service at competitive rates - Protecting the environment by meeting or exceeding all regulatory requirements - Creating a safe and enjoyable working environment for all employees 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Pounds of waste per person per day	4.0	6.0	4.9	6.0
- Tons of solid waste collected	101,794	100,000	102,000	110,000
- Service interruption missed pick up	0.60%	0.50%	0.05%	0.50%
- Residential customers per dedicated employee per week	3,993	4,100	4,100	4,100
- Commercial containers per dedicated employee per week	95	480	480	100
- Roll-Off hauls per dedicated employee per week	30	30	30	30
- Days cash on hand	376	150	150	150
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 4,548,607	\$ 5,018,575	\$ 4,692,792	\$ 4,838,172
MATERIALS, SUPPLIES, SERVICES	9,563,266	10,484,868	10,855,321	11,053,178
CAPITAL OUTLAYS	86,433	190,000	190,000	190,000
REIMBURSED EXPENDITURES	(13,558)	(15,000)	(15,000)	(15,000)
TOTAL RESOURCES	\$ 14,184,748	\$ 15,678,443	\$ 15,723,113	\$ 16,066,350
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	45.00	45.00	43.00	43.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 13,558	\$ 15,000	\$ 15,000	\$ 15,000
NET SOLID WASTE FUND	14,098,315	15,488,443	15,533,113	15,876,350
NET SOLID WASTE CAPITAL PURCHASE FUND	86,433	190,000	190,000	190,000
TOTAL FUNDING REQUIRED	\$ 14,198,306	\$ 15,693,443	\$ 15,738,113	\$ 16,081,350
ANALYSIS				
The change in FTE during FY2016-17 is due to moving one (1) Recycling and Organics Coordinator and one (1) Refuse Truck Driver to the Solid Waste Recycling and Green Waste program.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
SOLID WASTE	ENVIRONMENTAL UTILITIES	SOLID WASTE RECYCLING & GREEN WASTE (460: 08415, 08416, 08419)			
PROGRAM					
To develop and implement programs to divert recyclables from landfill disposal.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To divert 300 tons of newspapers from landfill disposal - To divert 3,500 tons of cardboard from landfill disposal - To divert 550 gallons of used motor oil from landfill disposal - To divert 13,000 tons of green waste from landfill disposal - To divert 1,200 tons of organics from landfill disposal 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Tons of newspaper collected		285	400	400	300
- Tons of cardboard collected		3,554	3,200	3,200	3,500
- Gallons of used motor oil collected		520	410	410	550
- Tons of green waste collected		12,890	13,000	13,000	13,000
- Tons of organics collected		n/a	4,000	650	1,200
EFFICIENCY AND EFFECTIVENESS:					
- Percent of waste stream diverted through City programs		14.4%	15.0%	15.0%	16.0%
- Newspaper revenues		\$9,974	\$8,000	\$9,000	\$10,000
- Newspaper diverted tipping fees		\$19,665	\$20,000	\$19,000	\$19,000
- Cardboard revenues		\$152,263	\$100,000	\$220,000	\$220,000
- Cardboard diverted tipping fees		\$245,226	\$220,000	\$200,000	\$200,000
- Green waste diverted tipping fees		\$438,294	\$400,000	\$450,000	\$450,000
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 906,248	\$ 874,469	\$ 1,107,945	\$ 1,102,397
MATERIALS, SUPPLIES, SERVICES		1,399,820	1,798,352	1,821,876	1,758,867
CAPITAL OUTLAYS		0	0	0	55,000
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 2,306,068	\$ 2,672,821	\$ 2,929,821	\$ 2,916,264
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.00	8.00	10.00	10.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET SOLID WASTE FUND		<u>2,306,068</u>	<u>2,672,821</u>	<u>2,929,821</u>	<u>2,916,264</u>
TOTAL FUNDING REQUIRED		\$ 2,306,068	\$ 2,672,821	\$ 2,929,821	\$ 2,916,264
ANALYSIS					
The increase in FTE during FY2016-17 is due to moving in one (1) Recycling and Organics Coordinator and one (1) Refuse Truck Driver from the Solid Waste Collection program.					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES	WASTEWATER ADMINISTRATION (470: 08420)			
PROGRAM To provide cost effective wastewater collection and treatment, while meeting current operating criteria and maintaining facilities and equipment in a working condition.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - WASTEWATER TREATMENT: To deliver treated effluent that meets discharge permit standards and is in a condition that will not degrade the receiving water quality - WASTEWATER COLLECTION: To eliminate health hazards to the general public by maintaining the integrity of the existing wastewater collection system - PREVENTATIVE MAINTENANCE: To provide total preventative maintenance for the various divisions of Environmental Utilities in order to extend the equipment life and reduce the need for critical repairs - ENVIRONMENTAL LAB / INDUSTRIAL WASTE PROGRAM: To meet the process control and monitoring needs of the Water / Wastewater Utility Divisions of Environmental Utilities - RECYCLED WATER: To deliver recycled water to meet major turf irrigation needs at appropriate locations (e.g. Woodcreek Golf Course and Del Webb Golf Course) 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Days cash on hand		301	150	150	150
- Debt ratio wastewater utility		12.6%	49.8%	49.8%	49.8%
EFFICIENCY AND EFFECTIVENESS:					
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 617,560	\$ 634,028	\$ 624,123	\$ 673,427
MATERIALS, SUPPLIES, SERVICES		133,507	292,888	319,109	1,055,405
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(14,757)	(15,000)	(15,000)	(15,000)
TOTAL RESOURCES		\$ 736,310	\$ 911,916	\$ 928,232	\$ 1,713,832
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		3.00	3.00	3.00	3.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 14,757	\$ 15,000	\$ 15,000	\$ 15,000
NET WASTEWATER FUND		736,310	911,916	928,232	1,713,832
TOTAL FUNDING REQUIRED		\$ 751,067	\$ 926,916	\$ 943,232	\$ 1,728,832
ANALYSIS					
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES	WATER TREATMENT AND STORAGE (480: 08421)		
PROGRAM				
To provide treatment and deliver water to the distribution system and storage reservoirs that is safe, clear, palatable and meets the needs of water users in the City of Roseville.				
PROGRAM OBJECTIVES				
To meet all requirements of the U.S. Environmental Protection Agency and the State of California Department of Health Services. Specifically:				
<ul style="list-style-type: none"> - To maintain a turbidity of less than 0.05 turbidity units on an average monthly basis - To maintain a bacteriological count wherein 0.00% of routine samples shall be total coliform positive - To maintain a fluoride level within a range of 0.7 to 1.1 milligrams per liter on an average basis - To maintain a pH value within a range of 8.4 to 8.8 - Maintain system chlorine residuals above 0.2 milligrams per liter 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Water production (acre feet)	23,276	25,000	26,000	30,000
- Complete 75% of mechanical maintenance division work orders	76%	75%	80%	75%
- Complete 75% of operator work orders	75%	75%	80%	15%
EFFICIENCY AND EFFECTIVENESS:				
- Average monthly turbidity units level	0.03	0.05	0.03	0.05
- Percent of samples that are total coliform positive	0.00%	0.00%	0.00%	0.00%
- Average monthly fluoride level (mg/L)	0.7	0.7	0.7	0.7
- Average monthly pH	8.5	8.7	8.6	8.7
- Cost to treat 100 cubic feet of water excluding cost of raw water	\$0.240	\$0.220	\$0.240	\$0.220
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 785,851	\$ 843,276	\$ 822,118	\$ 839,905
MATERIALS, SUPPLIES, SERVICES	3,298,531	4,316,426	4,340,585	4,128,661
CAPITAL OUTLAYS	0	25,891	25,891	26,409
REIMBURSED EXPENDITURES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL RESOURCES	\$ 4,084,382	\$ 5,185,593	\$ 5,188,594	\$ 4,994,975
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	6.00	6.00	6.00	6.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WATER FUND	<u>4,084,382</u>	<u>5,185,593</u>	<u>5,188,594</u>	<u>4,994,975</u>
TOTAL FUNDING REQUIRED	\$ 4,084,382	\$ 5,185,593	\$ 5,188,594	\$ 4,994,975
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES	DRY CREEK WASTEWATER TREATMENT PLANT (470: 08422)		
PROGRAM				
To treat and dispose of domestic and industrial waste in an efficient manner that will result in no degradation to the purity and aesthetics of the receiving stream.				
PROGRAM OBJECTIVES				
- To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream - To treat and dispose of domestic and industrial waste using the least energy and chemicals as practical - To operate and maintain (O & M) the treatment facility in the most efficient manner, minimizing the life cycle cost of associated assets				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of NPDES permit violations	1	0	1	0
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 902,136	\$ 1,029,836	\$ 1,005,024	\$ 999,731
MATERIALS, SUPPLIES, SERVICES	5,105,846	6,080,941	6,158,651	6,329,010
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 6,007,982	\$ 7,110,777	\$ 7,163,675	\$ 7,328,741
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	8.00	8.00	8.00	8.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND	6,007,982	7,110,777	7,163,675	7,328,741
TOTAL FUNDING REQUIRED	\$ 6,007,982	\$ 7,110,777	\$ 7,163,675	\$ 7,328,741
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES MAINTENANCE (470: 08424)		
PROGRAM				
Provide safe, skilled, prompt, courteous and cost effective maintenance services for City treatment plants, wastewater collections system, water distribution, Police, Fire, Parks, Garage and all other City customers requesting technical and maintenance services.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To shift the focus of the maintenance program from calendar-based maintenance to condition-based maintenance practices - To balance maintenance work types with an emphasis on preventative and predictive maintenance which lead us to an overall reduced maintenance cost of treatment through the ability to plan maintenance more effectively - To provide a rich learning culture for the maintenance staff through training, career development and stretch opportunities 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Percent total of total - preventative work orders hours	38.4%	50%	40.76%	45%
- Percent total of total - project work orders hours	15.8%	14%	15.82%	15%
- Percent total of total - reactive work orders hours	36.1%	23%	27.80%	28%
- Percent total of total - predictive work orders hours	9.7%	13%	15.64%	12%
- Maintenance cost per million gallons - DCWWTP	\$467.78	\$500	\$470	\$550
- Maintenance cost per million gallons - PGWWTP	\$643.15	\$550	\$690	\$605
- Maintenance cost per million gallons - BRWTP	\$83.57	\$90	\$80	\$100
- Percent total of total - Lost work time hours	0%	0%	0%	0%
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 3,748,400	\$ 4,179,265	\$ 4,100,119	\$ 4,487,974
MATERIALS, SUPPLIES, SERVICES	356,254	468,543	565,857	538,838
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(3,185,658)	(2,959,917)	(2,959,917)	(3,663,815)
TOTAL RESOURCES	\$ 918,996	\$ 1,687,891	\$ 1,706,059	\$ 1,362,997
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	26.00	26.00	26.00	26.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 3,185,658	\$ 2,959,917	\$ 2,959,917	\$ 3,663,815
NET WASTEWATER FUND	918,996	1,687,891	1,706,059	1,362,997
TOTAL FUNDING REQUIRED	\$ 4,104,654	\$ 4,647,808	\$ 4,665,976	\$ 5,026,812
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES	WATER / WASTEWATER ANALYSIS (470: 08425, 08426)			
PROGRAM					
INDUSTRIAL WASTEWATER (08425): To conduct inspection, monitoring, and enforcement of the Industrial Wastewater Ordinance so that discharges to the sewer system / POTWs do not cause violations of the NPDES discharge permit. LAB (08426): To provide water quality monitoring and analysis for the Water and Wastewater Utility Divisions and to meet their operational and state mandated requirements in order to ensure public and environmental safety.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To meet the process control, regulatory monitoring and reporting needs of the Water and Wastewater Utility Division - Comply with monitoring and analysis requirements for the National Pollutant Discharge Elimination system, Industrial Local Limits, California and EPA Industrial Pretreatment Program, and California Department of Public Health Drinking Water Program 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Retain State Water Board ELAP certifications		2	2	2	2
- Retain EPA approved pretreatment program		100%	100%	100%	100%
- Timely, accurate submittal of compliance reports		100%	99%	100%	100%
EFFICIENCY AND EFFECTIVENESS:					
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 1,060,474	\$ 1,298,138	\$ 1,275,504	\$ 1,213,787
MATERIALS, SUPPLIES, SERVICES		330,131	506,486	529,120	639,117
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(593,602)	(719,682)	(719,682)	(822,100)
TOTAL RESOURCES		\$ 797,003	\$ 1,084,942	\$ 1,084,942	\$ 1,030,804
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		10.00	10.00	9.00	9.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 593,602	\$ 719,682	\$ 719,682	\$ 822,100
NET WASTEWATER FUND		797,003	1,084,942	1,084,942	1,030,804
TOTAL FUNDING REQUIRED		\$ 1,390,605	\$ 1,804,624	\$ 1,804,624	\$ 1,852,904
ANALYSIS					
The change in FTE during FY2016-17 is due to moving one (1) Industrial Waste Technician to the Wastewater Collection program.					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES	PLEASANT GROVE WASTEWATER TREATMENT PLANT (470: 08427)			
PROGRAM To treat and dispose of domestic and industrial waste in an efficient manner that will result in no degradation to the purity and aesthetics of the receiving stream.					
PROGRAM OBJECTIVES <ul style="list-style-type: none"> - To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream - To treat and dispose of domestic and industrial waste using the least energy and chemicals as practical - To operate and maintain (O & M) the treatment facility in the most efficient manner, minimizing the life cycle cost of associated assets 					
<i>PERFORMANCE MEASURES</i>		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME: - Number of NPDES permit violations		8	0	2	0
EFFICIENCY AND EFFECTIVENESS:					
<i>RESOURCES REQUIRED</i>		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 929,734	\$ 835,797	\$ 818,300	\$ 835,111
MATERIALS, SUPPLIES, SERVICES		5,032,735	6,003,040	6,041,730	6,038,040
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 5,962,469	\$ 6,838,837	\$ 6,860,030	\$ 6,873,151
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		6.00	6.00	6.00	6.00
<i>FUNDING SUMMARY</i>		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND		5,962,469	6,838,837	6,860,030	6,873,151
TOTAL FUNDING REQUIRED		\$ 5,962,469	\$ 6,838,837	\$ 6,860,030	\$ 6,873,151
ANALYSIS					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES	WATER ADMINISTRATION (480: 08430)		
PROGRAM				
To provide reliable, healthful and cost effective water utility to present and future generations of Roseville and plan infrastructure to accommodate community development.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Plan for future water capacity - Develop priorities for infrastructure rehabilitation projects: <ul style="list-style-type: none"> Rehabilitation project identification Project schedule / funding plan 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Water Capital Improvement Project:				
• Aquifer Storage and Recovery "ASR" Program Development	1	1	1	1
• Well Construction Project	1	1	1	1
• West Side Tank & Pump Station	1	1	1	1
- Implement EAM system utility wide	1	1	1	1
- Rehabilitation Planning and Implementation:				
• Complete Atlantic Street Pipeline - Phase 2	1	1	1	1
• Implement SCADA replacement	1	1	1	1
- Days cash on hand	337	150	150	150
- Debt ratio water utility	7.2%	36%	36%	36%
- Water bond rating	AA-	AA -	AA-	A+
EFFICIENCY AND EFFECTIVENESS:				
- Capital Improvement Construction:				
• Aquifer Storage and Recovery "ASR" Program Development	100%	100%	100%	100%
• Well Construction Project	100%	100%	100%	100%
• West Side Tank & Pump Station	20%	20%	20%	60%
- Implement EAM system utility wide	50%	50%	65%	100%
- Rehabilitation Planning and Implementation:				
• Complete Atlantic Street Pipeline - Phase 2	100%	100%	100%	100%
• Implement SCADA replacement	100%	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 243,541	\$ 246,705	\$ 237,360	\$ 238,424
MATERIALS, SUPPLIES, SERVICES	616,688	912,094	1,133,726	1,907,179
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL RESOURCES	\$ 860,229	\$ 1,158,799	\$ 1,371,086	\$ 2,145,603
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	1.00	1.00	1.00	1.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WATER FUND	<u>860,229</u>	<u>1,158,799</u>	<u>1,371,086</u>	<u>2,145,603</u>
TOTAL FUNDING REQUIRED	\$ 860,229	\$ 1,158,799	\$ 1,371,086	\$ 2,145,603
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WATER	ENVIRONMENTAL UTILITIES	WATER DISTRIBUTION (480: 08431)			
PROGRAM					
To maintain a safe and reliable water distribution system that will provide safe, wholesome water with adequate pressure and flow for fire protection.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To devote 85% of staffing time to the preventive maintenance program during the fiscal year - To ensure safety on the job through frequent tailgate safety meetings and training and incur "0" on-the-job accidents - To test all Backflows within the City - To inspect for cross connection within the City - To process water meters sell / install - Upgrade water services as available 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Number of air release valves inspected / repaired		607	1,000	607	607
- Number of backflow devices tested		5,092	5,000	5,092	5,092
- Number of cross connection inspections		9	2	3	2
- Number of meters sold		859	600	750	600
- Number of hydrants flushed		512	1,000	200	500
- Number of valves exercised		384	3,000	600	1,000
EFFICIENCY AND EFFECTIVENESS:					
- Number of accidents on-the-job		0	0	0	0
- Percent of working staff-hours devoted to preventive maintenance		85%	85%	85%	85%
- Number of meters installed by meter crew (new homes/business)		1,000	1,000	1,000	1,000
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 3,578,703	\$ 4,394,698	\$ 4,319,538	\$ 4,366,946
MATERIALS, SUPPLIES, SERVICES		1,478,036	1,799,933	1,875,093	1,902,679
CAPITAL OUTLAYS		45,280	54,120	54,955	56,306
REIMBURSED EXPENDITURES		(47,883)	(63,181)	(63,181)	(36,050)
TOTAL RESOURCES		\$ 5,054,136	\$ 6,185,570	\$ 6,186,405	\$ 6,289,881
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		32.00	32.00	32.00	32.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 47,883	\$ 63,181	\$ 63,181	\$ 36,050
NET WATER FUND		5,054,136	6,185,570	6,186,405	6,289,881
TOTAL FUNDING REQUIRED		\$ 5,102,019	\$ 6,248,751	\$ 6,249,586	\$ 6,325,931
ANALYSIS					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES	WASTEWATER COLLECTION (470: 08432)			
PROGRAM					
To eliminate health hazards and inconvenience to the general public and the environment by maintaining the integrity of the existing wastewater collection system, with special emphasis on old development.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To devote at least 80% of working staff time to preventive maintenance program in wastewater - To ensure capital improvements are made as required during the fiscal year - To flush 245 miles of sewer mains during the fiscal year - To CCTV inspect 65 miles of sewer main during the fiscal year - To mechanically clean 6 miles of sewer laterals during the fiscal year - To CCTV inspect 32 miles of sewer laterals during the fiscal year - To install 100 cleanouts during the fiscal year - To have no category 1 sanitary sewer overflows (SSO) during the fiscal year - To have no repeat SSOs from the same location - To chemically treat and control root growth in 10 miles of sewer laterals - To maintain a reliable and efficient wastewater collection system - To ensure safety on the job through frequent safety inspections and training and incur "0" on-the-job accidents during the fiscal year 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Number of miles of sewer mains flushed	265.98	240.00	240.00	245.00	
- Number of miles of sewer mains CCTV inspected	84.00	65.00	65.00	65.00	
- Number of miles service lateral cleaned	14.62	20.00	10.00	6.00	
- Number of miles of sewer lateral CCTV inspected	35.71	23.00	32.00	32.00	
- Number of cleanouts installed	83	70	85	100	
- Number of services rehabilitated	60	50	70	75	
- Number of manholes rehabilitated	0	50	0	50	
- Number of miles to chemically treat and control root growth in sewer laterals	n/a	n/a	n/a	10	
EFFICIENCY AND EFFECTIVENESS:					
- Percentage of working staff devoted to preventative maintenance	82%	80%	80%	80%	
- Number of category 1 SSOs	0	0	0	0	
- Number of repeat SSOs from same location	0	0	0	0	
- Number of on-the-job accidents	3	0	1	0	
- Number of safety meetings	47	52	52	52	
- Number of sewer overflows / 100 miles sewer laterals	4.56	< 8	5.00	< 8	
- Number of sewer overflows / 100 miles of sewer main	0.41	<0.6	0	<0.6	
- Response time to customer inquiries	17	< 40	20	< 40	
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 3,425,912	\$ 3,901,982	\$ 3,823,648	\$ 3,812,821	
MATERIALS, SUPPLIES, SERVICES	1,207,485	1,418,751	1,497,515	1,498,199	
CAPITAL OUTLAYS	0	45,000	45,000	45,000	
REIMBURSED EXPENDITURES	(99,146)	(120,576)	(120,576)	(95,000)	
TOTAL RESOURCES	\$ 4,534,251	\$ 5,245,157	\$ 5,245,587	\$ 5,261,020	
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	29.00	29.00	30.00	30.00	
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 99,146	\$ 120,576	\$ 120,576	\$ 95,000	
NET WASTEWATER FUND	4,534,251	5,245,157	5,245,587	5,261,020	
TOTAL FUNDING REQUIRED	\$ 4,633,397	\$ 5,365,733	\$ 5,366,163	\$ 5,356,020	
ANALYSIS					
No project identified by EU Engineering for MH rehabilitation. Wastewater collection looking to purchase equipment to complete in house.					
- Target for miles of service lateral cleaned is lowered due to success of chemical root control program. New goal added for FY2017-18.					
The change in FTE during FY2016-17 is due to moving in one (1) Industrial Waste Technician from the Water / Wastewater Analysis program.					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WATER	ENVIRONMENTAL UTILITIES	WATER EFFICIENCY (480: 08433)			
PROGRAM					
To reduce the amount of potable water used in the City of Roseville by maintaining a comprehensive water efficiency program.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To meet federal, state and regional water conservation requirements - To perform water patrols and support customer service activities - To provide educational opportunities to the Roseville community - To develop, coordinate, and implement incentive programs that encourage customers to use less water - To monitor and report water savings through conservation programs implemented - To maintain a high customer service standard 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Customer audits performed		806	1,000	1,000	1,000
- Hours dedicated to water waste patrol		5,004	3,500	3,500	3,500
- Rebates processed		728	1,000	1,000	1,000
- Gallons per capita per day		124	200	200	200
EFFICIENCY AND EFFECTIVENESS:					
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 812,971	\$ 1,004,761	\$ 989,732	\$ 1,047,756
MATERIALS, SUPPLIES, SERVICES		660,047	1,176,395	1,203,288	966,685
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(99)	0	0	0
TOTAL RESOURCES		\$ 1,472,919	\$ 2,181,156	\$ 2,193,020	\$ 2,014,441
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.75	8.75	8.75	8.75
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 99	\$ 0	\$ 0	\$ 0
NET WATER FUND		1,472,919	2,181,156	2,193,020	2,014,441
TOTAL FUNDING REQUIRED		\$ 1,473,018	\$ 2,181,156	\$ 2,193,020	\$ 2,014,441
ANALYSIS					

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES	RECYCLED WATER (470: 08441)		
PROGRAM				
To provide recycled water to meet irrigation and industrial demands which would otherwise be met with potable water, thus conserving potable water resources.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To provide a quality treatment process for the production of highly treated recycled water - To ensure compliance with all health and safety regulations relative To production, distribution and on-site use of recycled water - To provide a reliable recycled water distribution system - To monitor recycled water quality and use 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Acre feet of recycled water delivered to customers	3,102	3,150	3,100	3,200
- Recycled water distribution cost per acre feet	96	175	175	175
- Customer complaints per acre feet delivered	0	0	0	0
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 106,768	\$ 124,368	\$ 121,811	\$ 119,640
MATERIALS, SUPPLIES, SERVICES	192,355	412,742	433,550	425,607
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(2,850)	0	0	0
TOTAL RESOURCES	\$ 296,273	\$ 537,110	\$ 555,361	\$ 545,247
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	1.00	1.00	1.00	1.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 2,850	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND	296,273	537,110	555,361	545,247
TOTAL FUNDING REQUIRED	\$ 299,123	\$ 537,110	\$ 555,361	\$ 545,247
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

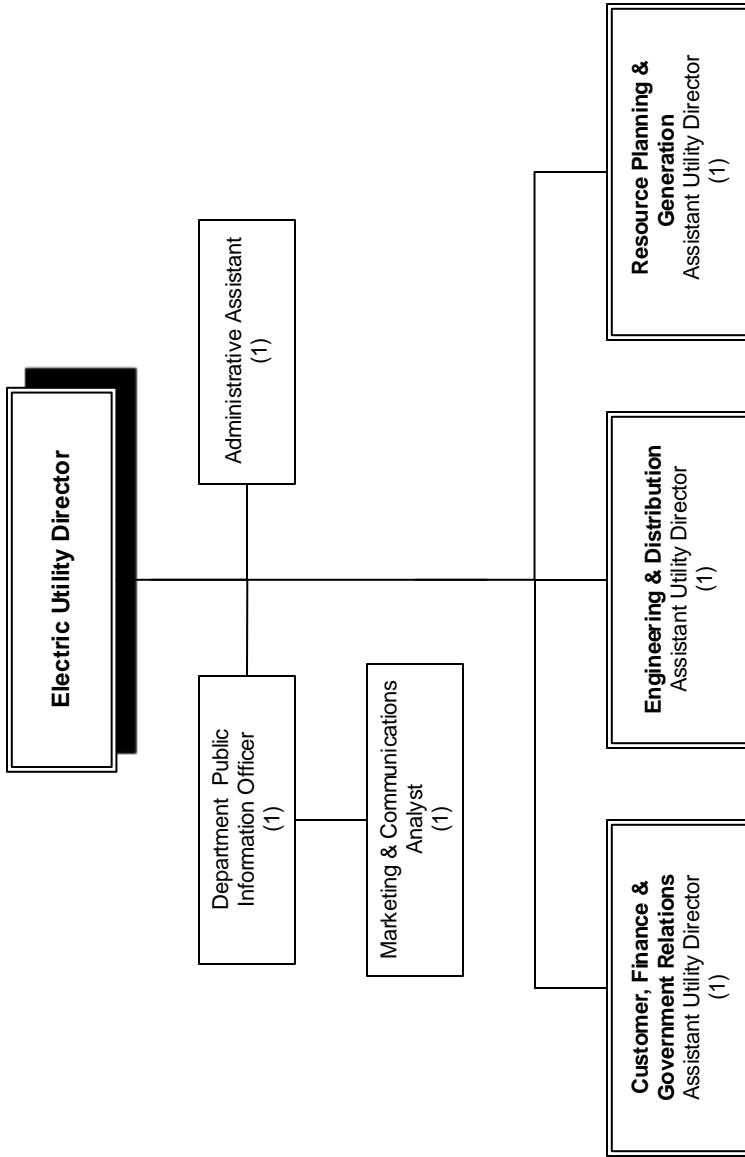
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	STORMWATER MANAGEMENT PROGRAM (224: 08450, 00224, 100: 08830)		
PROGRAM To implement the City's Stormwater Management Program as part of the State General Permit for Small Municipal Separate Storm Systems (MS4s).				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> ● Implement the requirements of the State General Permit for MS4s specifically: <ul style="list-style-type: none"> - Public Outreach - Public Involvement - Illicit Discharge Detection and Elimination - Pollution Prevention / Good Housekeeping - Water Quality Monitoring - Program Effectiveness Assessment ● Implement the requirements of the Industrial General Permit (IGP) for Stormwater (Corporation Yard) 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Submit annual report document compliance with Small MS4 General Permit submitted to the State via SMARTs	n/a	1	1	1
- Collect and analyze all monitoring data for qualifying rain events for Corporation Yard Industrial General Permit submit to the State via SMARTs.	n/a	4	4	4
- Submit annual report documenting compliance at the Corporation Yard with the IGP submit to the State via SMARTs	n/a	1	1	1
- Quarterly inspections for the IGP Stormwater Pollution Prevention Plan (SWPPP) conducted and documented for the Corporation Yard.	n/a	4	4	4
EFFICIENCY AND EFFECTIVENESS:				
- Evaluate effectiveness of program using the Program Effectiveness Assessment and Improvement Plan (PEAIP)	n/a	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 450,130	\$ 505,218	\$ 496,327	\$ 487,208
MATERIALS, SUPPLIES, SERVICES	181,557	259,009	287,779	270,498
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 631,687	\$ 764,227	\$ 784,106	\$ 757,706
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	4.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET STORMWATER MANAGEMENT FUND	38,142	764,227	784,106	757,706
NET GENERAL FUND	593,545	0	0	0
TOTAL FUNDING REQUIRED	\$ 631,687	\$ 764,227	\$ 784,106	\$ 757,706
ANALYSIS FY2015-16 actual data was not available.				

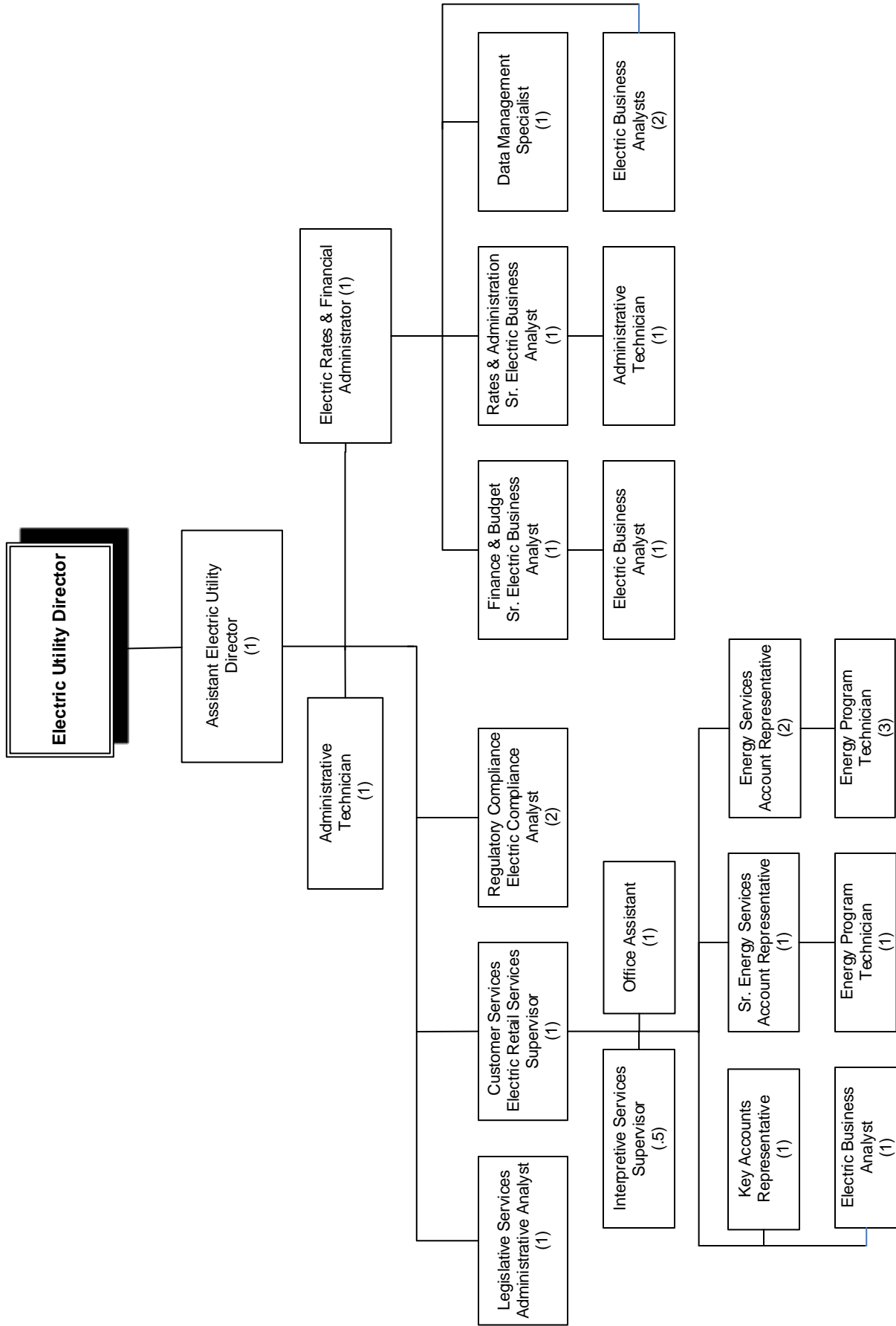
PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

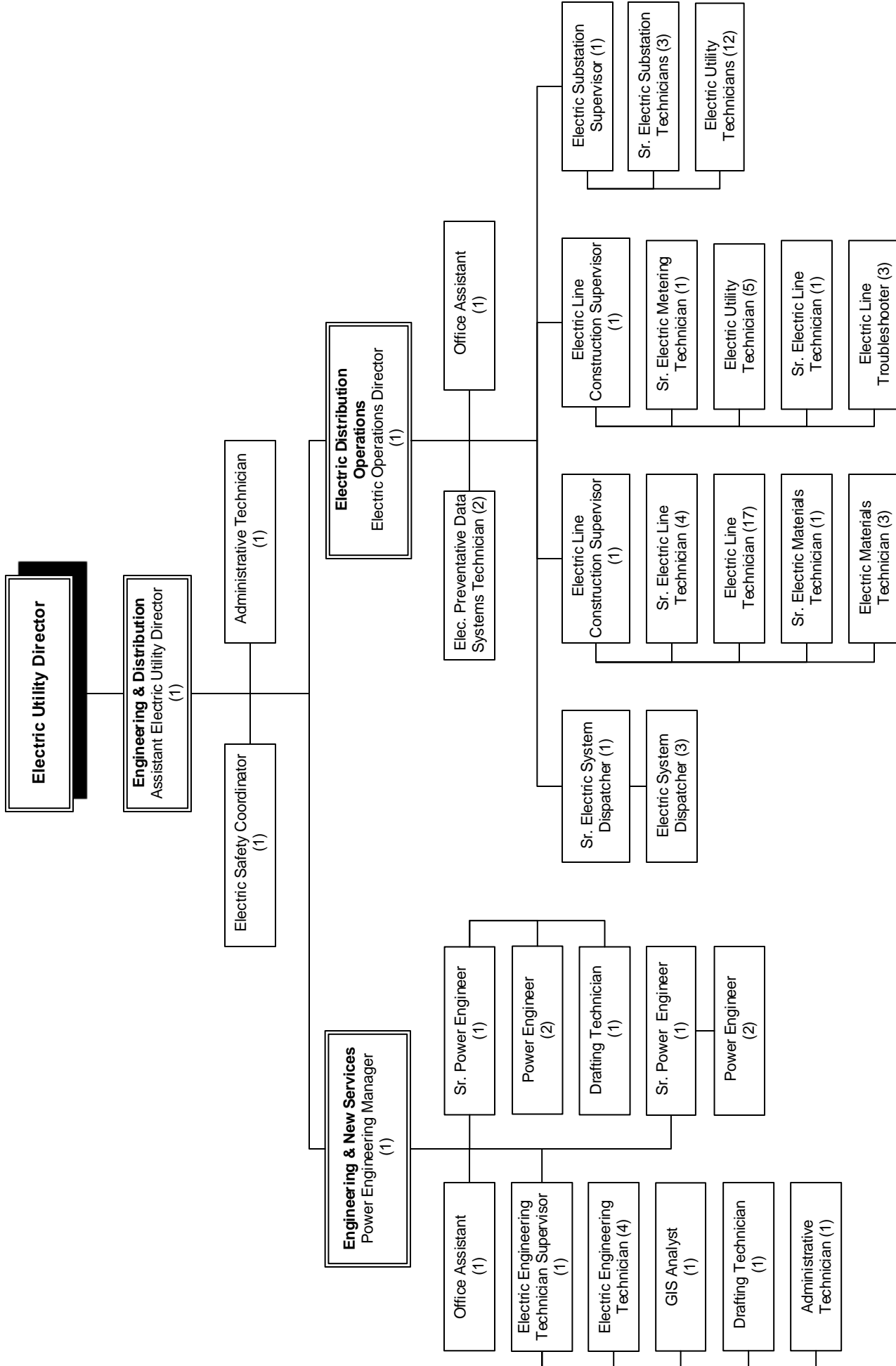
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	UTILITY EXPLORATION CENTER (227: 08527)			
PROGRAM					
To educate Roseville residents about a sustainable environment through exhibits and programs, and to market, promote and facilitate utilization of the Utility Exploration Center (UEC) while maintaining a high level of customer service.					
PROGRAM OBJECTIVES					
<ul style="list-style-type: none"> - To provide environmental and educational programs, classes, and tours at the UEC - To effectively market and promote the UEC - To pursue grant funding and fundraising to enhance and offset program and operation costs at the UEC 					
PERFORMANCE MEASURES		2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:					
- Number of visitors to the Utility Exploration Center		34,098	34,000	34,000	34,000
- Number of students served in school and youth group tours		7,301	6,800	7,000	7,000
- Number of visitors attending special events		20,537	10,000	15,000	15,000
EFFICIENCY AND EFFECTIVENESS:					
- Percentage of teachers rating the programs and services of the UEC overall as 'good' to 'excellent'		100%	98%	99%	98%
- Percentage of customers rating Celebrate the Earth Festival as good to excellent		99%	95%	95%	95%
RESOURCES REQUIRED		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS		\$ 490,429	\$ 572,749	\$ 567,784	\$ 613,355
MATERIALS, SUPPLIES, SERVICES		68,952	121,291	207,477	220,973
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(14,175)	(15,000)	(15,000)	(15,000)
TOTAL RESOURCES		\$ 545,206	\$ 679,040	\$ 760,261	\$ 819,328
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		4.00	4.00	4.00	4.00
FUNDING SUMMARY		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES		\$ 14,175	\$ 15,000	\$ 15,000	\$ 15,000
NET UTILITY EXPLORATION FUND		545,206	679,040	760,261	819,328
TOTAL FUNDING REQUIRED		\$ 559,381	\$ 694,040	\$ 775,261	\$ 834,328
ANALYSIS					
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.					



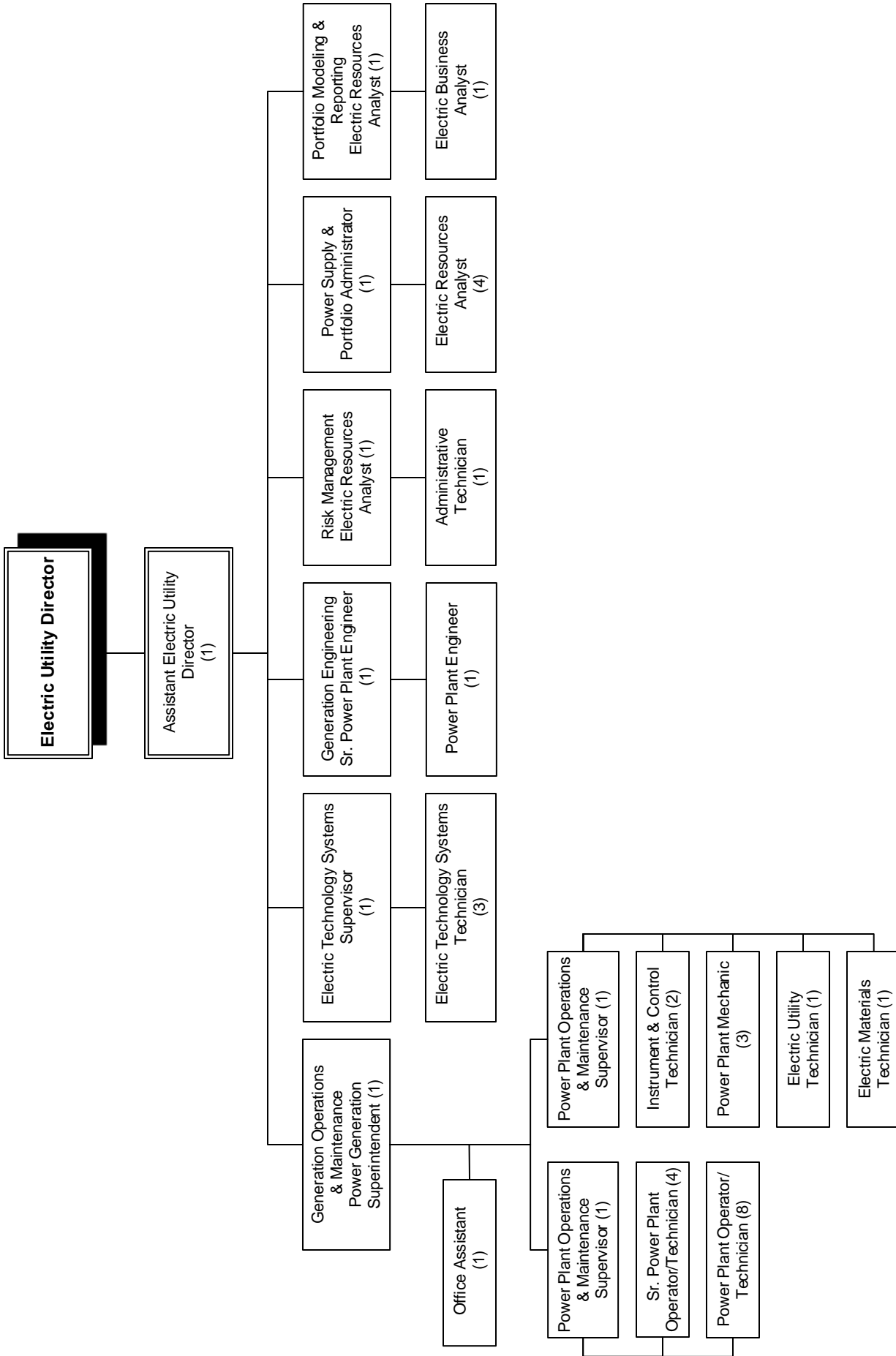
Electric Department (FTE 151)



Roseville Electric – Customer, Finance & Government Relations



Roseville Electric - Engineering & Distribution



Roseville Electric - Resources & Generation

ROSEVILLE ELECTRIC UTILITY

Fiscal Year 2017-18

OVERVIEW OF SERVICES

Roseville Electric Utility improves the quality of life of our community with reliable electricity and excellent service at competitive prices, while maintaining a culture of safety. Our low rates and high reliability provide significant value to the residents and businesses of Roseville. Roseville Electric Utility is regularly recognized by state and national organizations for our reliable service, customer satisfaction, and innovative programs.

Roseville Electric Utility is a full service energy provider, with dedicated employees in a variety of functional disciplines, including:

- **Retail Services** delivers energy efficiency programs for residential and business customers.
- **Government Relations** ensures the utility complies with federal, state, regional, and local regulatory requirements, and actively engages in the electric industry and political communities to effectively communicate how legislation affects our customers.
- **Distribution Services** constructs, operates, and maintains the utility's highly reliable electric distribution system and Roseville's streetlights.
- **Power Generation** operates and maintains the utility's two natural gas power plants.
- **Resource Planning** provides risk management and power portfolio management services.
- **New Services and Engineering** plans, designs, and assists with the construction and rehabilitation of the electric distribution system and streetlights.
- **Financial and Administrative Services** provides budgeting, financial planning, load forecasting, rate design, and customer data management.

In addition to operating a highly efficient and reliable electric generation and distribution system, Roseville Electric Utility provides funding to enhance the civic amenities that contribute to the high quality of life in our community. The utility's FY2017-18 budget transfers to the City include:

- \$6.6 million in franchise fees that support our police, fire, parks, and library services
- \$3.3 million to fund the City's streetlight and traffic signal systems
- \$420,000 to operate the City's award-winning Utility Exploration Center at Mahany Park

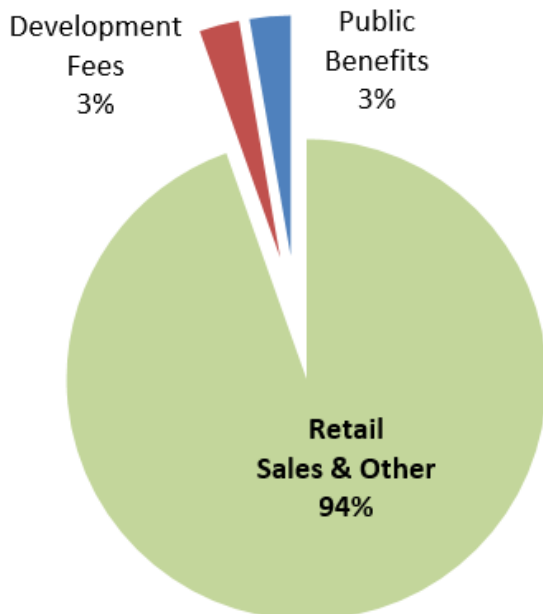
All of these contributions are made while the utility provides some of the lowest rates and highest reliability in California.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

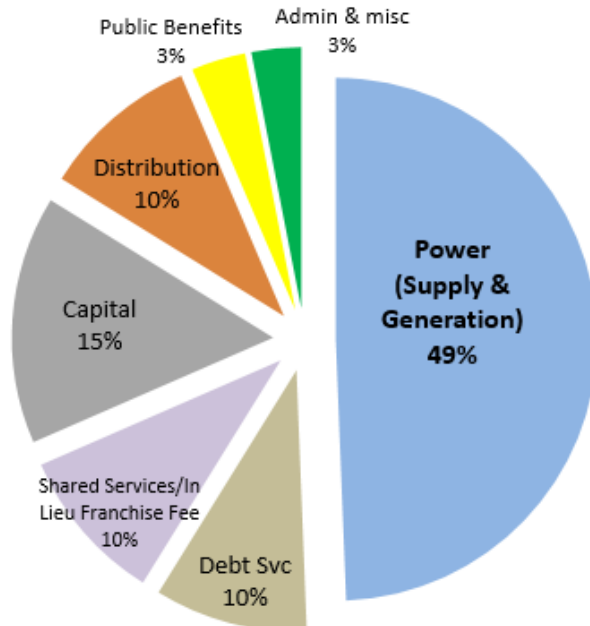
The total budget for FY2017-18 is \$173 million, highlighted by:

- Revenues and energy use are projected to remain flat even as Roseville adds new homes and businesses.
- Operating expenses are slightly lower than last fiscal year.
- Capital expenses are greater than last fiscal year to expand and replace infrastructure.

Roseville Electric Utility Total Revenues



Roseville Electric Utility Total Expenses



The capital budget for FY2017-18 is \$26.5 million, including:

- Starting construction of the new Sierra Vista Substation. Following City Council's approval of the Sierra Vista Specific Plan in 2016, the utility will begin expanding the distribution system to accommodate new construction. In 2017, Roseville Electric Utility will release a Request for Proposal to build the new substation. Developer fees will be used to fund construction which we anticipate will begin in 2018.
- Beginning implementation and deployment of Advanced Metering Infrastructure (AMI). This project will bring smart metering to Roseville for both electric and water customers, which will allow new rates offerings and information on usage to our customers. Our customers will then be better equipped to make sound decisions on wise energy and water usage. The enhanced meter information will allow for better customer service, more efficient use of distribution and generation assets, and reduced emission of greenhouse gasses.
- Continuing execution of the department-wide comprehensive five-year Capital Improvement Project (CIP) plan, which focuses attention on generation and distribution system improvements to rehabilitate aging infrastructure and keep up with development throughout the City. This includes rehabilitation of the power plants and conclusion of the Douglas substation rehabilitation.
- Progressing with the community solar project. Community solar will allow customers to receive the benefits of renewable energy by participating in a local solar project as an alternative to rooftop solar. There is strong customer interest in this project, and the utility will continue working toward providing this alternative energy option for our customers.
- Participating in multiple citywide enterprise technology projects, including:
 - Enterprise Resource Planning (financial and human resources systems replacement)
 - 800MHz Radio
 - Customer Information System
 - Enterprise Asset Management

KEY ISSUES

- Customers are increasingly and directly impacted by new legislative and regulatory requirements. The utility will continue to help our customers adapt to new state laws regarding energy efficiency and new building standards.
- The largest component of the utility's budget is the cost of providing energy. Despite many changes in the industry and a challenging regulatory environment, the utility continues to successfully manage current expenses and proactively plan for the future.
- Natural gas and electricity market prices remain historically low. The City's comprehensive Energy Risk Management Policies ensure that our customers are protected from short-term increases in market prices.
- The 2017 Rate Case, a comprehensive long-range financial planning and rate design project that occurs every two years, will ensure the utility has the resources to maintain high reliability, meet regulatory requirements, and maintain low cost access to credit and financing.
- The City's Organizational Culture & Leadership Committee continues to identify ways to boost the overall well-being of our employees. Roseville Electric Utility has also formed a utility-specific sub-committee to improve employee recognition and focus on employee morale. The utility has also placed emphasis on succession planning.

SUMMARY

Roseville Electric Utility's mission is to improve the quality of life of our community with reliable electricity and excellent service at competitive prices, while maintaining a culture of safety. The FY2017-18 budget is balanced with revenues covering expenses. Major activities in FY2017-18 include addressing capital and rehabilitation needs to the distribution system and generation assets and continuing to provide customers high quality energy services, programs and legislative and regulatory representation.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

<i>ELECTRIC</i>	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(08600) ADMINISTRATION	\$ 3,628,617	\$ 4,490,781	\$ 4,622,428	\$ 6,324,495
(08605) REGULATORY & LEGISLATIVE	1,315,392	1,739,682	1,739,682	1,349,080
(08611) ENGINEERING, NEW SERVICES & DISTRIBUTION	17,365,907	21,094,741	21,299,473	20,789,816
(08616) ELECTRIC POWER PLANT	11,721,304	14,178,591	14,561,705	11,344,752
(08621) POWER SUPPLY	72,627,886	72,784,853	74,314,979	74,672,513
(08623) PUBLIC BENEFITS	6,301,059	5,751,502	6,424,975	5,768,464
(08630) VEHICLE PURCHASES	0	696,400	1,442,714	712,475
REIMBURSED EXPENDITURES	(2,952,115)	(3,506,000)	(3,506,000)	(5,236,000)
TOTAL DEPARTMENT EXPENDITURES	\$ 110,008,050	\$ 117,230,550	\$ 120,899,956	\$ 115,725,595
<i>RESOURCES</i>	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 24,840,418	\$ 29,347,123	\$ 28,956,148	\$ 29,239,173
MATERIALS, SUPPLIES, SERVICES	87,974,567	90,051,527	93,365,594	90,761,447
CAPITAL OUTLAYS	145,180	1,337,900	2,084,214	960,975
REIMBURSED EXPENDITURES	(2,952,115)	(3,506,000)	(3,506,000)	(5,236,000)
TOTAL NET RESOURCES REQUIRED	\$ 110,008,050	\$ 117,230,550	\$ 120,899,956	\$ 115,725,595
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	149.00	150.00	150.00	151.00
<i>FUNDING SUMMARY</i>	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 2,952,115	\$ 3,506,000	\$ 3,506,000	\$ 5,236,000
NET ELECTRIC CARB FUND	281,042	0	1,338,629	0
NET ELECTRIC FUND	109,727,008	116,534,150	118,118,613	115,013,120
NET ELECTRIC CONSTRUCTION FUND	0	696,400	1,442,714	712,475
TOTAL DEPARTMENT FUNDING	\$ 112,960,165	\$ 120,736,550	\$ 124,405,956	\$ 120,961,595

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	ADMINISTRATION (08600)		
PROGRAM				
To direct and guide the City's Electric Utility, providing executive administration and stakeholder relationship management. The Administration staff also provides support in public relations and outreach, electric system technology maintenance, rate design and management, budgeting, customer data mining, load forecasting, and industrial meter reading.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Achieve strong financial performance through the use of effective financial policies, strategies and goals - Develop and refine customer and market information - Develop and refine load data - Provide effective community and media outreach and education - Maintain control system reliability - Comply with all North American Electric Regulatory Corporation Critical Infrastructure Protection Standards 				
PERFORMANCE MEASURES				
WORK VOLUME:	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
EFFICIENCY AND EFFECTIVENESS:				
- Rate advantage for RE customers compared to adjacent Electric Utilities	17%	15%	15%	15%
- Critical Infrastructure Protection Standards Compliance - NERC	100%	100%	100%	100%
- Debt service coverage ratio	3.05	1.50	2.35	2.00
- Rate Stabilization Fund balance (as a % of operating costs)	40.3%	40%	38.7%	45%
- Days cash on hand	275	90 - 149	288	>250
- Bond Rating	A+	A+	AA-	AA-
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 2,387,872	\$ 2,936,720	\$ 2,888,571	\$ 3,146,983
MATERIALS, SUPPLIES, SERVICES	1,231,090	1,525,061	1,704,857	3,148,512
CAPITAL OUTLAYS	9,655	29,000	29,000	29,000
REIMBURSED EXPENDITURES	(301,742)	(245,000)	(245,000)	(710,000)
TOTAL RESOURCES	\$ 3,326,875	\$ 4,245,781	\$ 4,377,428	\$ 5,614,495
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	16.00	16.00	17.00	17.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 301,742	\$ 245,000	\$ 245,000	\$ 710,000
NET ELECTRIC FUND	<u>3,326,875</u>	<u>4,245,781</u>	<u>4,377,428</u>	<u>5,614,495</u>
TOTAL FUNDING REQUIRED	\$ 3,628,617	\$ 4,490,781	\$ 4,622,428	\$ 6,324,495
ANALYSIS				
The increase in FTE during FY2016-17 is due to adding one (1) Assistant Electric Utility Director.				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	REGULATORY & LEGISLATIVE (08605)		
PROGRAM				
To administer and coordinate the Internal Compliance Program for Roseville Electric with an emphasis on achieving compliance with NERC and WECC Reliability Standards; federal and state GHG Reporting Regulations; and various data submittals and reporting required by federal, state, regional, and local regulatory agencies.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Develop policies and procedures that promote a culture of compliance with applicable regulatory requirements - Monitor and inform on related regulatory and statutory programs that impact operations and/or require demonstrative or measureable proof of compliance - Positive GHG Report Verification Opinion - Proactive participation in relevant Reliability Standards compliance forums - Demonstrate compliance with external regulatory requirements 				
PERFORMANCE MEASURES				
WORK VOLUME:	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
EFFICIENCY AND EFFECTIVENESS:				
<ul style="list-style-type: none"> - Timely, accurate submittal of compliance reports - Federal Compliance - Energy Information Administration - State Compliance - CEC/CARB/SWRCB - Regional Compliance - WECC/NERC - Local Compliance - Placer County/Roseville Fire/Environmental Health 	100%	100%	100%	100%
	100%	100%	100%	100%
	100%	100%	100%	100%
	100%	100%	100%	100%
	100%	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 805,744	\$ 889,637	\$ 877,978	\$ 629,165
MATERIALS, SUPPLIES, SERVICES	509,648	850,045	861,704	719,915
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 1,315,392	\$ 1,739,682	\$ 1,739,682	\$ 1,349,080
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	5.00	5.00	5.00	5.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET ELECTRIC FUND	1,315,392	1,739,682	1,739,682	1,349,080
TOTAL FUNDING REQUIRED	\$ 1,315,392	\$ 1,739,682	\$ 1,739,682	\$ 1,349,080
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	ENGINEERING, NEW SERVICES AND DISTRIBUTION (08611, 08614, 08615)		
PROGRAM				
- To design, construct, operate and maintain the electric distribution and streetlight systems in a safe, reliable, and cost effective manner.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Plan, design, inspect and construct electric distribution and streetlight systems to meet the community's long term goals - Operate and maintain the distribution system safely and reliably - Provide technical support and service to staff, customers, and stakeholders - Effectively and accurately manage and secure inventory 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
EFFICIENCY AND EFFECTIVENESS:				
- Average outage duration (SAIDI) in minutes	8.2296	< 30.00	12	<30
- Average outage frequency (SAIFI) per customer	0.0815	< 0.35	0.2	<0.35
- Response Time to Unplanned Outages in minutes	41.0000	< 30.00	19	<30
- System losses	3.67%	3%	3%	<3%
- Lost time cases	0	0	1	<0
- Modified Duty Cases	5	0	2	<0
- Total Number of Medical Cases	1	0	0	<0
- Vehicle Incidents	4	0	4	<0
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 13,494,428	\$ 16,177,953	\$ 15,912,016	\$ 16,333,753
MATERIALS, SUPPLIES, SERVICES	3,735,954	4,719,288	5,189,957	4,386,563
CAPITAL OUTLAYS	135,525	197,500	197,500	69,500
REIMBURSED EXPENDITURES	(2,626,309)	(3,066,000)	(3,066,000)	(3,758,000)
TOTAL RESOURCES	\$ 14,739,598	\$ 18,028,741	\$ 18,233,473	\$ 17,031,816
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	81.00	81.00	81.00	81.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 2,626,309	\$ 3,066,000	\$ 3,066,000	\$ 3,758,000
NET ELECTRIC FUND	14,739,598	18,028,741	18,233,473	17,031,816
TOTAL FUNDING REQUIRED	\$ 17,365,907	\$ 21,094,741	\$ 21,299,473	\$ 20,789,816
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	ELECTRIC POWER PLANT (08616)		
PROGRAM				
To safely and efficiently operate and maintain Roseville's power plants.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Operate assets safely - Maintain assets to meet operational goals for reliability and availability - Ensure compliance with all applicable regulations and requirements - Provide engineering support - Manage on-site warehouse effectively 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
EFFICIENCY AND EFFECTIVENESS:				
- Availability Percentage	91.0%	>92.1%	75.7%	>90%
- Forced Outage Factor	1.5%	<3.6%	7.8%	<4%
- Starting Reliability Percentage	91.5%	>89.8%	95.8%	>95%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 4,741,734	\$ 5,499,804	\$ 5,510,780	\$ 5,584,903
MATERIALS, SUPPLIES, SERVICES	6,979,570	8,263,787	8,635,925	5,609,849
CAPITAL OUTLAYS	0	415,000	415,000	150,000
REIMBURSED EXPENDITURES	(417)	(195,000)	(195,000)	(768,000)
TOTAL RESOURCES	\$ 11,720,887	\$ 13,983,591	\$ 14,366,705	\$ 10,576,752
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	24.00	25.00	25.00	26.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 417	\$ 195,000	\$ 195,000	\$ 768,000
NET ELECTRIC FUND	11,720,887	13,983,591	14,366,705	10,576,752
TOTAL FUNDING REQUIRED	\$ 11,721,304	\$ 14,178,591	\$ 14,561,705	\$ 11,344,752
ANALYSIS				
The increase in FTE for FY2017-18 is due to adding one (1) Power Plant Operator Maintenance Technician.				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	POWER SUPPLY (08621, 08650)		
PROGRAM				
To acquire adequate and reliable power supplies at competitive prices, in compliance with regulatory requirements, and manage the risk of power supply market price volatility.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Manage electric power supply portfolio to balance low cost and risk - Optimally manage wholesale assets to provide service at the lowest reasonable cost - Manage access and opportunities in the wholesale market to achieve Roseville Electric's goals - Manage internal programs to ensure compliance with regulatory requirements 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
EFFICIENCY AND EFFECTIVENESS:				
- Compliance with Greenhouse Gas regulations	100%	100%	100%	100%
- Compliance with Renewable Portfolio Standard regulations	100%	100%	100%	100%
- Compliance with Risk Management policies	100%	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,867,814	\$ 2,121,094	\$ 2,081,935	\$ 2,010,609
MATERIALS, SUPPLIES, SERVICES	70,760,072	70,663,759	72,233,044	72,661,904
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 72,627,886	\$ 72,784,853	\$ 74,314,979	\$ 74,672,513
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	11.00	11.00	11.00	11.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET ELECTRIC CARB FUND	281,042	0	1,338,629	0
NET ELECTRIC FUND	72,346,844	72,784,853	72,976,350	74,672,513
TOTAL FUNDING REQUIRED	\$ 72,627,886	\$ 72,784,853	\$ 74,314,979	\$ 74,672,513
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

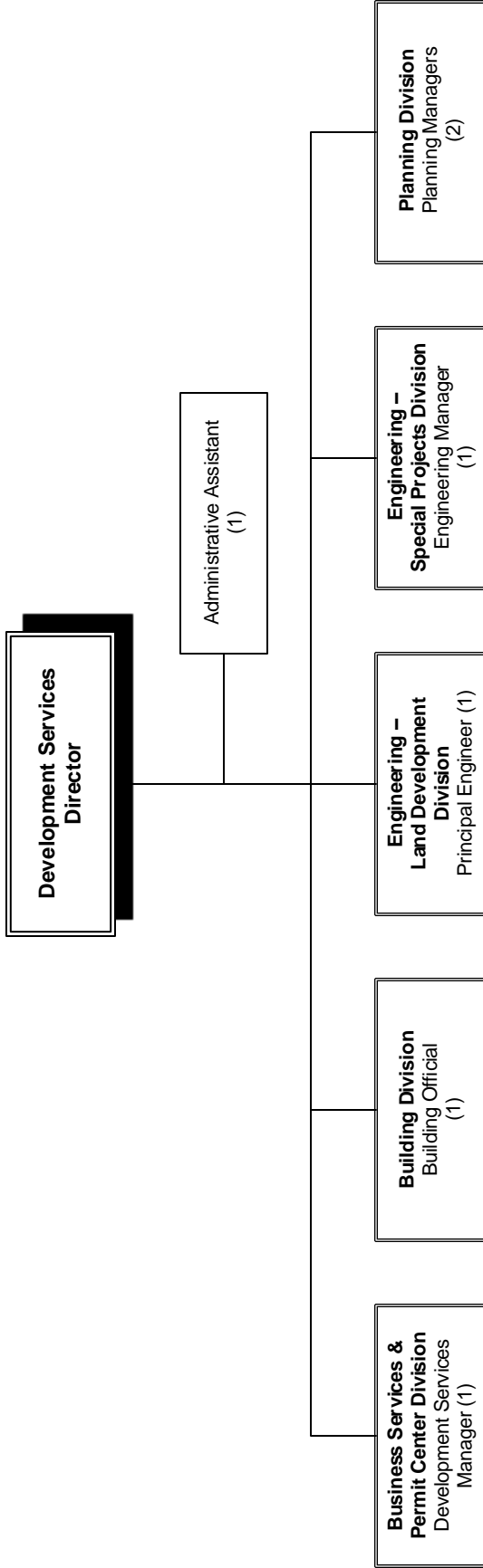
Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	PUBLIC BENEFITS (08623)		
PROGRAM				
To develop, implement, and report on Public Benefit programs and other utility customer services.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Implement and maintain Public Benefit programs in a sound manner - Develop and maintain high customer satisfaction levels - Meet annual goals for Public Benefit programs' energy savings - Spend a minimum of 2.85% of annual revenues via Public Benefit programs, as required by state law 				
PERFORMANCE MEASURES				
WORK VOLUME:	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
EFFICIENCY AND EFFECTIVENESS:				
- Customer Satisfaction	95%	95%	95%	95%
- Energy efficiency targets (MWh)	17,210	7,318	17,435	8,413
- Public Benefit expenses (as a % of revenue)	2.85%	2.85%	2.85%	2.85%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,542,826	\$ 1,721,915	\$ 1,684,868	\$ 1,533,760
MATERIALS, SUPPLIES, SERVICES	4,758,233	4,029,587	4,740,107	4,234,704
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(23,647)	0	0	0
TOTAL RESOURCES	\$ 6,277,412	\$ 5,751,502	\$ 6,424,975	\$ 5,768,464
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	12.00	12.00	11.00	11.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 23,647	\$ 0	\$ 0	\$ 0
NET ELECTRIC FUND	6,277,412	5,751,502	6,424,975	5,768,464
TOTAL FUNDING REQUIRED	\$ 6,301,059	\$ 5,751,502	\$ 6,424,975	\$ 5,768,464
ANALYSIS				
The change in FTE during FY2016-17 is due to removing one (1) Electric Retail Services Supervisor position.				

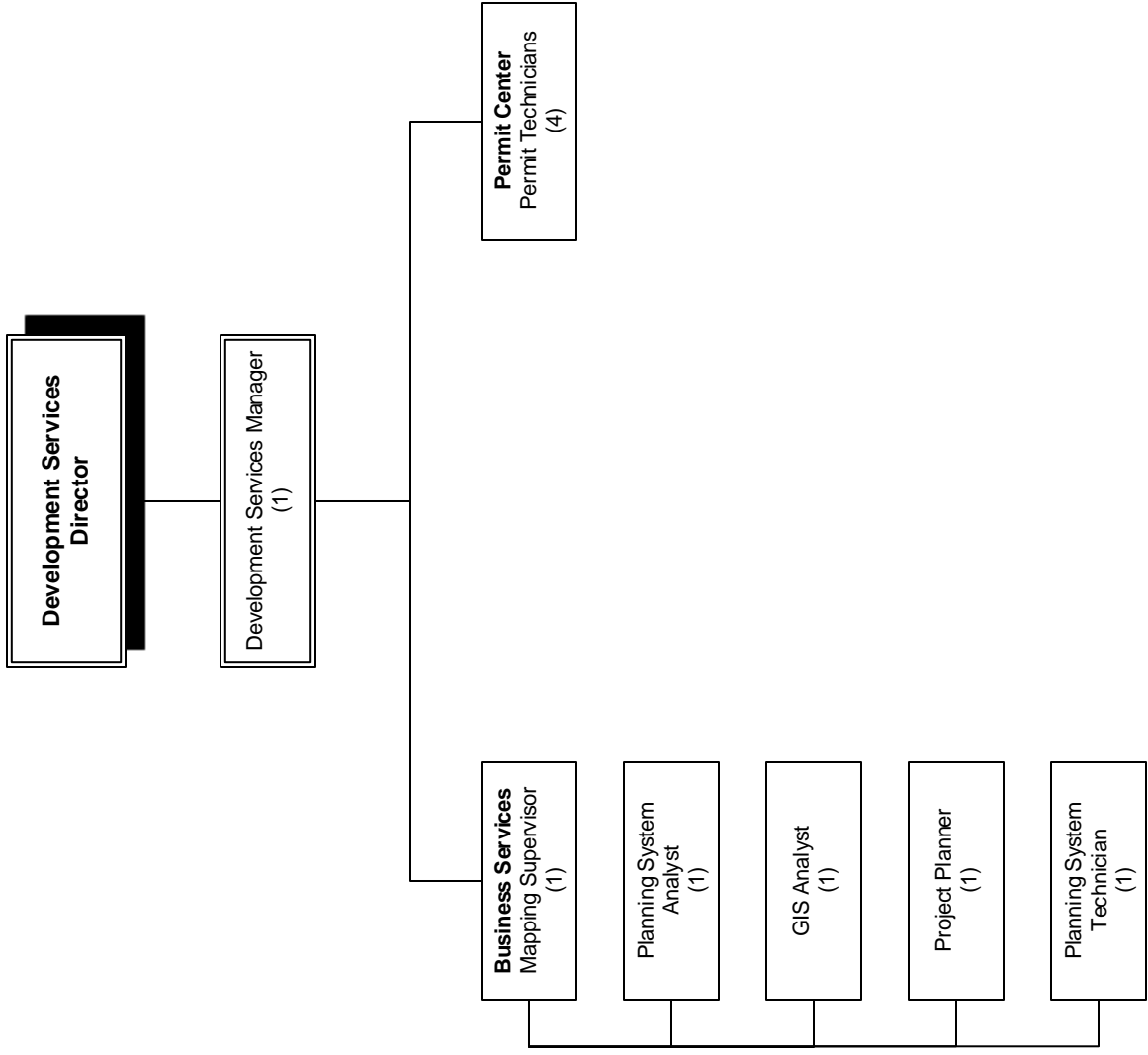
PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

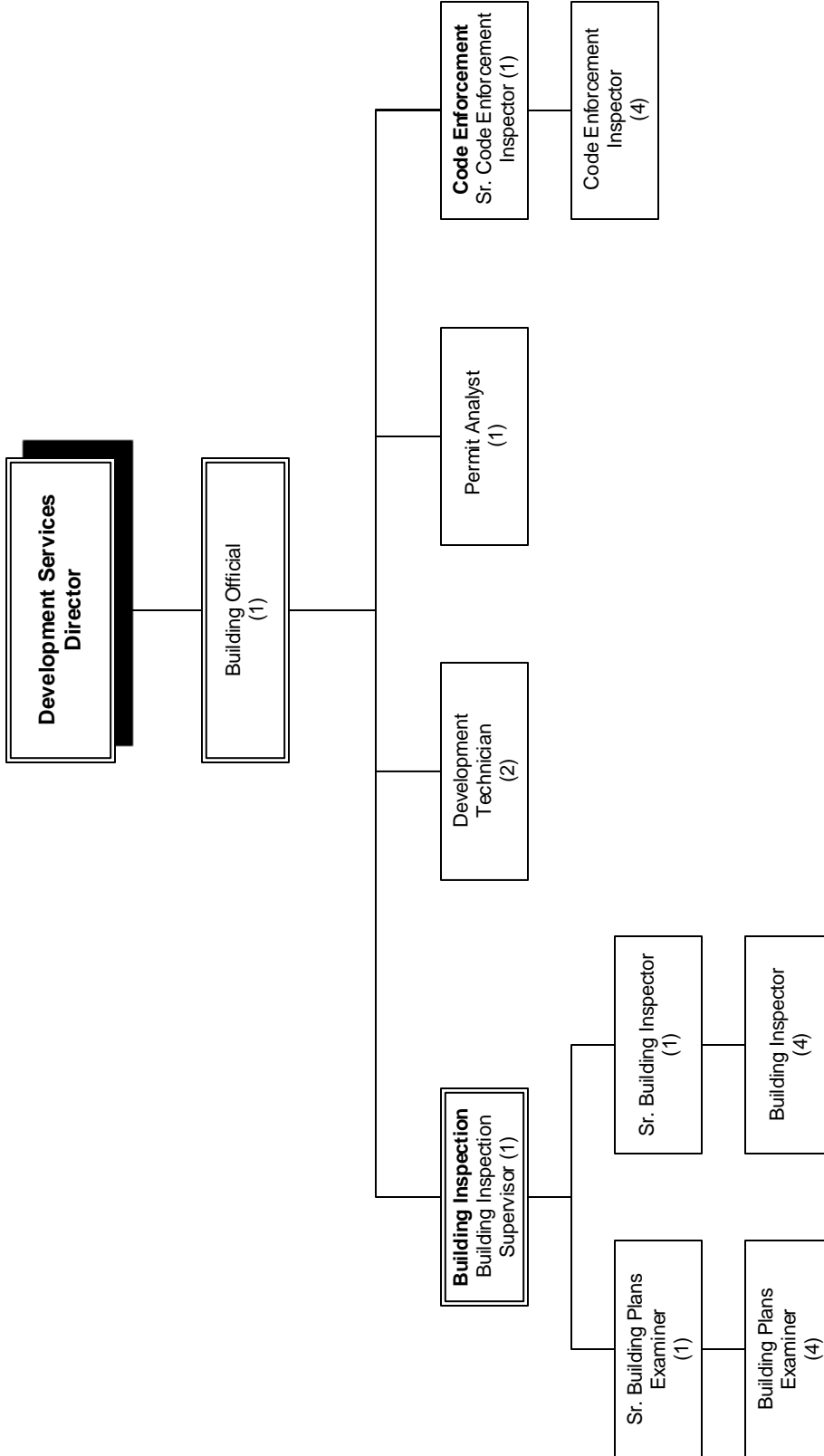
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	VEHICLE PURCHASES (08630)		
PROGRAM				
To provide funding for the acquisition and replacement of Roseville Electric Utility vehicles. An appropriation is allocated from the Electric Construction Fund and provided to Fleet Services for actual purchases.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Acquisition of new vehicles - Replacement of vehicles from the current fleet 				
PERFORMANCE MEASURES				
2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET	
WORK VOLUME:				
- Purchase of vehicles				
n/a	5	5	6	
EFFICIENCY AND EFFECTIVENESS:				
RESOURCES REQUIRED				
2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET	
SALARIES, WAGES, BENEFITS	\$ 0	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES	0	0	0	0
CAPITAL OUTLAYS	0	696,400	1,442,714	712,475
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 0	\$ 696,400	\$ 1,442,714	\$ 712,475
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
FUNDING SUMMARY				
2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET	
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET ELECTRIC CONSTRUCTION FUND	0	696,400	1,442,714	712,475
TOTAL FUNDING REQUIRED	\$ 0	\$ 696,400	\$ 1,442,714	\$ 712,475
ANALYSIS				

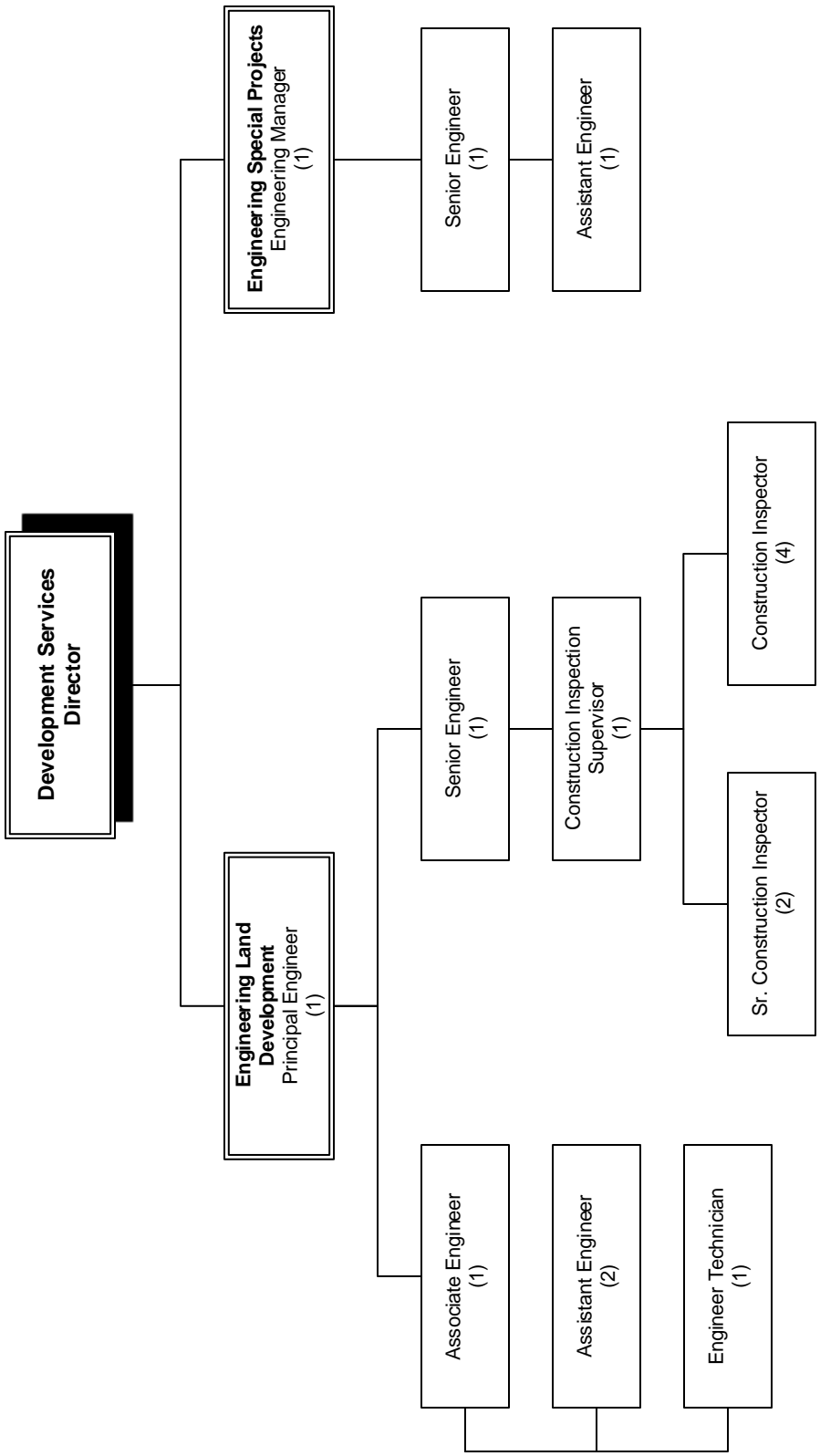


Development Services Department (61.0 FTE)

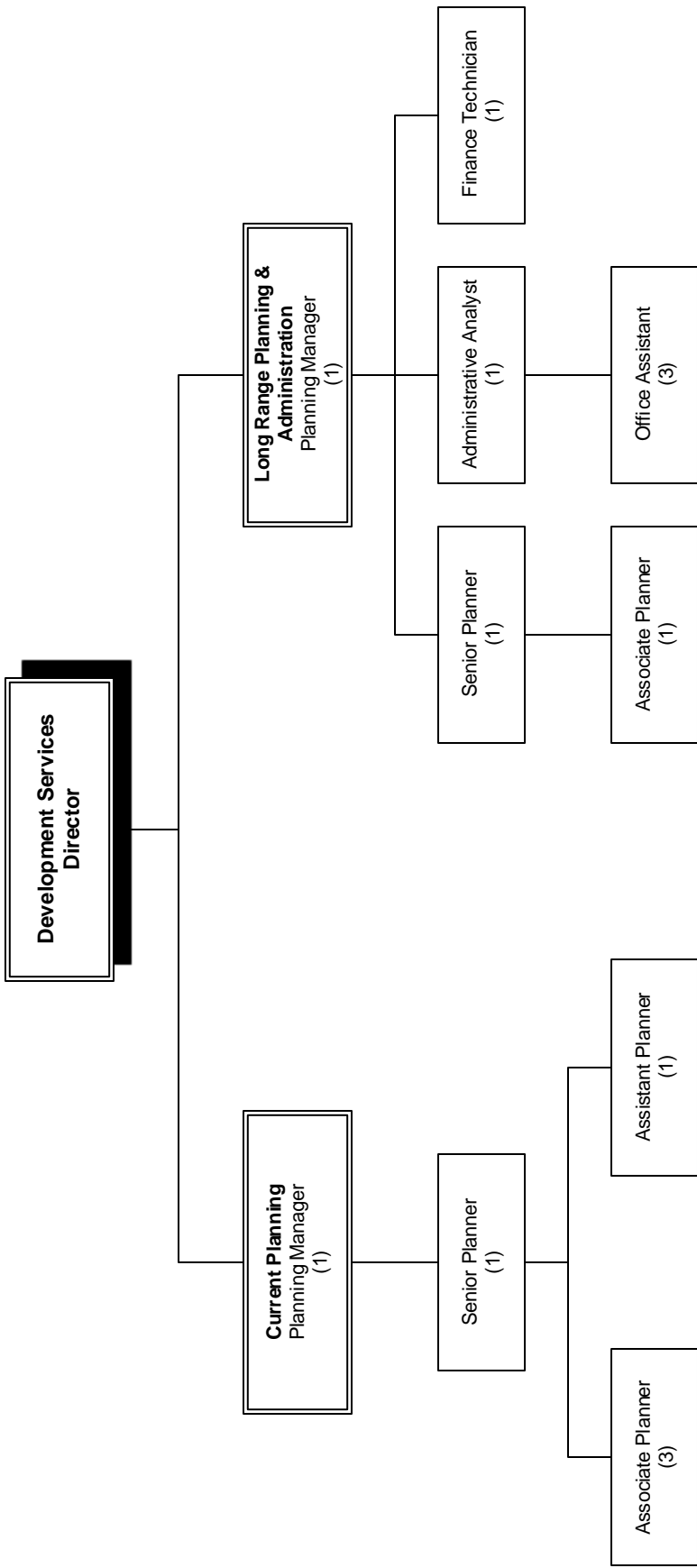


Development Services Department – Business Services & Permit Center





Development Services Department – Engineering Division



Development Services Department – Planning Division

DEVELOPMENT SERVICES DEPARTMENT

Fiscal Year 2017-18

OVERVIEW OF SERVICES

The Development Services Department (DSD) is comprised of the Business Services and Permit Center, Building and Code Enforcement, Engineering Land Development, and Engineering Special Projects and Planning. The goal of the DSD is to assist residents, developers, and businesses achieve their goals when securing permits, entitlements or understanding regulatory requirements. Collectively, the DSD evaluates and maintains fee programs, provides long range planning, reviews entitlements and building permit applications, provides plan and map review, issues encroachment permits, issues permits to construct, provides inspection services, and recommends acceptance of maps and civil improvements to the City Council for all private land development and construction projects. The DSD is here to help people as they work through the entitlement stage and ultimately occupy a building. The department is also responsible for ensuring public safety through the implementation of local and State laws, and through Code Enforcement actions.

The department's core services are defined as follows:

Business Services and Permit Center: Provides residents and members of the public with efficient and professional services relating to permit and development review programs in a single location. This division is also responsible for managing and supporting Accela Automation (citywide permitting system), creating and maintaining GIS data and mapping products, citywide addressing and street naming management, and distributing information regarding citywide development activities.

Building and Code Enforcement Division: Assists residents, businesses and the development community with meeting minimum building code standards to safeguard life, health, property and public welfare. This is accomplished by ensuring that design, construction, materials, use and occupancy, and location conform to the required building code provision and the City's health and safety standards.

Engineering Land Development: Ensures that development of public and private infrastructure meets required City engineering standards, codes and policies through plan review and construction inspection, including compliance with the construction site runoff and post construction maintenance program elements of the City's Municipal Separate Storm Water System (MS4) program.

Engineering Special Projects: Provides City oversight of engineering related items associated with long range planning and development projects, traffic analysis, fee program development and administration, compliance with the State mandated MS4 storm water program related to new and redevelopment projects and to support engineering related process improvements and fee analyses.

Planning Division: Provides professional guidance to the City Council, Planning Commission, Design Committee and the public regarding policies that guide the physical development of the community. The division is responsible for updating and maintaining the City's General Plan, Specific Plans, Zoning Ordinance and development related policy documents. The division is also responsible for processing various zoning, subdivision, design, sign and tree permit applications through required City review and public hearings processes. Division staff is available eight hours each day to answer general questions about the City regarding growth and development, and to explain permit review requirements.

BUDGET HIGHLIGHTS FOR FISCAL YEAR 2017-18

Introduction: FY2017-18 is expected to see a continued increase in entitlement and building permit activity throughout the community. Over the past calendar year, the DSD was challenged with meeting the demands of working on two major planning projects on accelerated schedules (Amoruso Ranch Specific Plan (ARSP) and Campus Oaks). These plans will add approximately 3,700 new residential units to the City. This next fiscal year will bring two new substantial projects including support of the Community Priorities Advisory Committee (CPAC) and an update to the City's General Plan and preparation of a Qualified Climate Action Plan.

In addition to the large scale planning activities, Development Services has experienced an increase in building permit levels not seen since 2006. Over the past fiscal year, the Building Division issued permits for over 900 single family residential units, processed 330 tenant improvement permits and estimated to issue over 5,500 building permits overall. The major projects that they have been involved in include: tenant improvements for Sutter Medical Office Building and

parking garage, overseeing the construction of 316 Vernon Street, the Falls Event Center, iFly, SPCA, Avia Apartments, Oak Street parking garage, Galleria mall parking garage expansion, the FBI building/parking garage, and Top Golf.

Engineering staff has also been tasked with keeping up with improvement plans, final maps and inspections. The City's paper lot (or tentative map inventory) is in excess of 6,000 lots and 1,200 lots are expected to receive final map approval this fiscal year. Engineering has also been responsible for the improvement plan review/approval and construction oversight of new major roadway and infrastructure development within the Westpark, Westbrook and Sierra Vista Specific Plans, as well as the Campus Oaks Master Plan. In addition, engineering and inspection staff oversaw improvement plan review/approval and construction inspection for a number of commercial projects, including Sutter MOB, iFly, SPCA, Blue Oaks Commerce Center/FBI, and Top Golf.

The Engineering Special Projects division (Traffic and Long Range Planning) has played a significant role in managing the traffic, drainage and roadway development for the two major planning projects. Additionally, they are working on an update of the City's Capital Improvement Program and its related traffic mitigation impact fee assessment, have been working with local jurisdictions to develop an inter-jurisdictional traffic mitigation fee program, have overseen the traffic fee assignment associated with building permits, and supported several inter-jurisdictional joint powers associations. They have worked to develop a joint Stormwater Design Manual for the South Placer region for new development, and continue to implement the City's MS4 permit related to new construction and infill projects that have been a major portion of this section's work program.

The increase in work load has also brought additional revenues. As reflected in the proposed budget, DSD is projecting that we will generate approximately \$4.8 million in revenues. The revenue from FY2017-18 will continue to remain constant due to two major land use planning projects being completed in FY2016-17. Based on revenues, the current workload and staffing levels, no new full time positions have been requested. The department intends to continue to augment staff through the use of temporary employees. This model allows for flexibility if the development activity decreases. With the ability to apply employee costs for their time and services to development projects the cost recovery projection is estimated at 58 percent for FY2017-18.

Planning Division: Revenues from full cost projects will continue to offset the division's General Fund impact. Revenue off-set will be achieved through full cost development projects, most notably: Kaiser Riverside expansion, projects within the Campus Oaks and Stone Point Master Plans, and various projects within the West Roseville, Sierra Vista, and Creekview Specific Plans. In addition, the General Plan and Climate Action Plan project is a full cost project. The division is projecting a cost recovery rate of 33 percent of offsetting revenue to expenses.

Business Services and Permit Center Division: The Business Services unit and Permit Center were successfully merged under a single span of control and division manager during FY2016-17, resulting in improved management efficiency and collaboration between the front counter operations and those responsible for input and maintenance of development-related data. The division will continue to refine its organizational structure into FY2017-18 to maximize efficiency.

Of the 11.75 regular and temporary positions assigned to the division, four (34 percent) are eligible for retirement and have indicated intent to retire within the next 12-18 months. To ensure sustained delivery of operations to development customers and residents, the division will continue implementing succession planning measures to ensure adequate training and knowledge transfer will occur prior to the retirement of key front counter and back office staff. The division will continue to rely on the use of contract and temporary staff in its succession planning efforts and to handle the sustained increase in development volume.

From a major project perspective, the division will implement changes to the City's addressing management policies and workflows in support of the roll out of the utility billing system replacement. Further, the division will launch the City's first electronic plan/document review (EDR) system during the second quarter of FY2017-18. EDR is expected to enhance City staff and customer accountability by improving transparency of plan review status and turnaround times. EDR will also provide the opportunity for on-line submittals 24 hours per day, providing another convenient option for development customers to do business with the City.

Building and Code Enforcement Division: This division will continue to provide minimum standards to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location, and maintenance of buildings and structures. Roseville's Building Department is the first California municipality to become nationally accredited by the International Accreditation Services. This accreditation signifies that "the City of Roseville's Building Department operates under the highest professional and technical standards". It also benefits the entire community through the reduction in insurance rates since the overall City's rating is improved as the result of securing this accreditation.

It is anticipated that FY2017-18 will have a significant increase in the requests for inspections. Both the residential development and commercial development markets are extremely active. Given the size and scope of the major

commercial projects, it is anticipated that the Building Division will need additional resources. This is being addressed in the form of a request for a 1,500 hour temporary Building Inspector position. Even with this request, the division will maintain a cost recovery rate of 100 percent of offsetting revenue to expenses with the exception of Code Enforcement as this is not a cost that is recoverable from development.

Engineering Special Projects Division (Traffic and Long Range Planning): The Engineering Special Projects Division oversees the various traffic related impact fee programs (Hwy 65 JPA, SPARTA, CityTMF etc.) and has a crucial role in the development of the City's specific plans. This section works with local outside agencies to assess infrastructure needs for future traffic demands and is instrumental in the development of new traffic mitigation fee programs. This section provides insight and direction to other engineering functions within the Land Development Division and within the Public Works Department related to previously approved specific plans and contributes to other City projects. In the evaluation of specific plans, this group insures that the City's traffic and level of service policies are being met, assigns roadway improvements, reviews the overall storm drain and flood impact component associated with these long range planning activities, and provides direction on various aspects of mapping, phasing and project review details. This section provides direction to the Land Development Division related to the Stormwater Management requirements for new construction and infill projects as mandated by the National Discharge Elimination System (NPDES) permit as issued by the State of California, and works to develop design guidelines to meet the permit requirements.

Engineering Land Development Division: This division ensures that the development of private and public infrastructure meets the required City standards, codes and policies through the plan review and construction inspection of development and Capital Improvement Projects. The division is also responsible for ensuring the City's State Stormwater Permit (MS4) is being adhered to for construction site runoff and post construction. The projected total FY2017-18 revenue and reimbursed expenditures for the Engineering Land Development Division is \$1,732,050 which equates to a 16 percent increase over FY2016-17. The increase can be attributed to an increase in private development, fee increases and additional cost recovery. Engineering will continue to use two temporary positions (one 1,500 hour inspector and one 1,000 hour college Intern) in the FY2017-18 budget. These positions are being requested to meet current workload, provide baseline staffing for the engineering division going forward and assist with succession planning. This division will continue to use contract plan check and inspection services throughout FY2017-18 to supplement staff and ensure a high level of customer service is being met.

In FY2017-18 Engineering Land Development staff is merging with Environmental Utilities Land Development staff with the goal of improving plan check and inspection efficiency, improving customer service through a single "one-stop" shop for the customer and providing a single span of management control for day-to-day issues. A training program will be developed and implemented to cross train Development Services and Environmental Utility staff, with the ultimate goal of having a single plan checker and single inspector on each project, in lieu of the current multiple plan checkers and inspectors that work on a single project.

KEY ISSUES

Planning:

Current Planning

- Provide support to the Permit Center
- Process a variety of residential, commercial, and industrial applications (approximately 100 entitlement applications and 500 over-the-counter permits)
- Process complex projects such as the Kaiser Riverside expansion and developments within the Stone Point and Campus Oaks Master Plans
- Continue to process tentative small lot subdivision maps, design review, and sub-phasing associated with the West Plan, Sierra Vista, and Creekview Specific Plans
- Continue to review and amend the Zoning Ordinance to improve regulatory processes and requirements including updates due to changes in legislation

Long Range Planning

- A major work effort over the next year will be preparation of the first stand-alone update to the General Plan since 1992 to update the format, and comply with recent state mandates; preparation of a Climate Action Plan (CAP) to insulate future development, and an associated Environmental Impact Report
- Process the Amoruso Ranch Specific Plan Annexation application through the Local Agency Formation Commission (LAFCO)
- Continue to participate in the NEPA 404 Permit process for Sierra Vista and Amoruso Ranch Specific Plans
- Coordinate inter-agency land use issues (Placer Parkway, SACOG, Federal and State Legislation)
- Participate and staff the Community Priorities Advisory Committee effort to evaluate levels of service in the City of Roseville as they pertain to various City departments

Business Services and Permit Center:

- Continue to perform GIS mapping, permit tracking, and collection and maintenance of development data for use by Development Services staff, other City divisions and outside stakeholders. The implementation of Accela Automation has been a significant focus of the group to assist with the performance of these functions. It is anticipated that the responsibilities in this section will continue to expand as they provide more support to City departments beyond the Development Services Department.
- Administer and maintain citywide addressing in the GIS. GIS is now the system of record for addressing, and is relied upon by all enterprise-wide systems consuming address data, including the public safety CAD system (and 911 response), Enterprise Asset Management, and utility billing among others.
- Implement Electronic Document Review (EDR) in the second quarter of FY2017-18.
- Succession planning and training.

Building Division and Code Enforcement

- Continuation of CASP Certification of Inspection staff for compliance with Senate Bill 1186 for disability access.
- Enforcement & continuing education of 2016 California Code of Regulations.
- Education & implementation of new code cycle of 2016 California Code of Regulations.
- Implementation of Phase 2 Accela permitting system including the ability to conduct electronic plan review, automation of inspections and inspection requests.
- Annual stakeholder outreach working with the development community to refine and improve our process
- 900 single family dwellings.
- Processing and issuance of over 5,500 permits and 25,000 inspections.
- Working with Sacramento Valley building officials to create and implement a certification program on plan review for a more efficient plan review process of new commercial buildings and tenant improvements. (PASS Program).
- Continue State mandated implementation of AB2188 requiring expedited process for permitting and approving residential P.V. systems.

Engineering:

Land Development

- Implementation of State Stormwater Permit (MS4), for both construction and post construction, including the implementation of the City's Stormwater Quality Design Manual.
- Continue to add contract and/or consultants to supplement increased plan check and inspection duties.
- Consolidate improvement plan check process to reduce number of departments reviewing and increase efficiency, including an expedited review for small commercial projects. Merge and cross train with Environmental Utilities Department – Land Development Engineering Division to provide better customer service and gain efficiency by having a single point of contact on a project.
- Implement digital plan checking for improvement plans and maps, as well as improved citizen access to engineering permits.
- Increase cost recovery.
- Administer Material Testing and Construction Management Professional Services Agreements.
- Administer professional services agreement to update all City bench marks from a 1929 datum to 1988 datum.
- Implement MS4 – Year 4 State mandates for Construction Site Runoff and Post Construction Elements.

SUMMARY

Development Services continues to strive for the highest level of efficiency in processing building, engineering and planning applications while maintaining a high level of customer service. It is expected that development volume will continue to increase. Collectively, the Development Services Department will continue to evaluate and maintain fee programs, provide long range planning, review entitlements and building permit applications, provide plan and map review, issue encroachment permits, issue permits to construct, provide inspection services, and recommend acceptance of maps and civil improvements to the City Council for all private land development and construction projects.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

DEVELOPMENT SERVICES	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(08800) DEPARTMENT ADMINISTRATION	\$ 700,962	\$ 1,203,841	\$ 1,203,841	\$ 1,483,721
(08801) BUSINESS SERVICES AND PERMIT CENTER	591,694	1,400,463	1,400,463	1,421,811
(08810) BUILDING INSPECTION & PLAN CHECK	2,467,641	2,534,676	2,679,710	2,588,329
(08815) CODE ENFORCEMENT	496,241	622,100	622,100	618,997
(08820) DEVELOPMENT SERVICES - ENGINEERING	2,424,014	2,494,594	2,515,594	2,680,497
(08200) PLANNING	2,062,523	1,638,761	1,643,761	1,687,374
REIMBURSED EXPENDITURES	(1,131,313)	(1,210,339)	(1,281,979)	(1,155,000)
TOTAL DEPARTMENT EXPENDITURES	\$ 7,611,762	\$ 8,684,096	\$ 8,783,490	\$ 9,325,729

RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 7,727,423	\$ 8,375,929	\$ 8,236,717	\$ 8,404,876
MATERIALS, SUPPLIES, SERVICES	1,015,652	1,518,506	1,828,752	1,738,840
CAPITAL OUTLAYS	0	0	0	337,013
REIMBURSED EXPENDITURES	(1,131,313)	(1,210,339)	(1,281,979)	(1,155,000)
TOTAL NET RESOURCES REQUIRED	\$ 7,611,762	\$ 8,684,096	\$ 8,783,490	\$ 9,325,729
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	59.00	61.00	61.00	61.00

FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 1,131,313	\$ 1,210,339	\$ 1,281,979	\$ 1,155,000
NET GENERAL FUND	7,611,762	8,249,096	8,348,490	8,960,729
NET TECHNOLOGY FEE REPLACEMENT FUND	0	435,000	435,000	365,000
TOTAL DEPARTMENT FUNDING	\$ 8,743,075	\$ 9,894,435	\$ 10,065,469	\$ 10,480,729

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	ADMINISTRATION (08800, 08875)		
PROGRAM				
To build our community by being a leader in the delivery of development services known for reliability, cost effectiveness and professionalism. This will be accomplished in part, by effectively managing, coordinating and providing direction to the supporting Development Service programs related to land use planning, plan checking, and inspection processes.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To consolidate and standardize departmental procedures streamlining the plan check, permitting and inspection process - To oversee, facilitate and direct the Development Services Divisions that include Planning, Business Services and Permit Center, Building and Engineering. - To monitor customer service programs to ensure the department is meeting the needs of the development customer - To provide staff training and foster professional development to ensure staff is positioned to respond to changes in services provided - To recover 60 percent of the General Fund cost for divisions that produce revenue * - Support Downtown Improvement Projects 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Total number of departmental positions (FTE)	59.00	61.00	61.00	61.00
- Conduct an annual survey including customer outreach workshop	1	1	1	1
- Implement fiscal year work program	1	1	1	1
- Implement Electronic Plan Review	1	1	1	1
EFFICIENCY AND EFFECTIVENESS:				
- Percent of department objectives accomplished	90%	90%	90%	90%
- Cost recovery for all GF Development Service revenue producing divisions *	67%	57%	60%	58%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 619,267	\$ 712,841	\$ 704,667	\$ 733,205
MATERIALS, SUPPLIES, SERVICES	81,695	491,000	499,174	413,503
CAPITAL OUTLAYS	0	0	0	337,013
REIMBURSED EXPENDITURES	(26,823)	(20,000)	(20,000)	(6,000)
TOTAL RESOURCES	\$ 674,139	\$ 1,183,841	\$ 1,183,841	\$ 1,477,721
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	4.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 26,823	\$ 20,000	\$ 20,000	\$ 6,000
NET GENERAL FUND	674,139	748,841	748,841	1,112,721
NET TECHNOLOGY FEE REPLACEMENT FUND	0	435,000	435,000	365,000
TOTAL FUNDING REQUIRED	\$ 700,962	\$ 1,203,841	\$ 1,203,841	\$ 1,483,721
ANALYSIS				
<p>* The costs generated by both Code Enforcement and Technology Fee replacement program are excluded from cost recovery tracking. The Technology Fee Replacement Fund is a pass through for hard costs of technology needs. The City has the ability to control costs if the projected revenues are not received.</p>				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	BUSINESS SERVICES & PERMIT CENTER (08801)		
PROGRAM				
To provide residents and members of the development community with efficient and professional services relating to permit and development review programs of Building, Engineering, and Planning at a single location and to coordinate with other development review related activities of Electric, Environmental Utilities and Fire.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Consolidate and standardize departmental procedures in order to streamline front counter process. - Develop new programs for continued customer feedback. - Expand on-line permit information concerning status and historical information. - Maintain the "Quick Check" programs for tenant improvement and residential projects. - Automate intra-departmental permit and project tracking. - Support and participate in citywide GIS operations, including address and landbase data maintenance. - Provide ad-hoc data analysis, mapping, reporting and other technical support services to the Department, organization, and external stakeholders. - Implement added functionality to Accela Automation, including electronic document review, to better serve development customers. 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of customers assisted at front counter	12,860	12,000	13,000	12,000
- Number of applications accepted at front counter	6,855	5,500	6,300	5,500
- Number of permits issued over the counter	3,530	3,200	3,300	3,200
- Permit Center front counter staffing by Permit Technicians and CSR FTEs.	4.0	4.0	4.0	4.0
- Total building permits issued	5,854	5,500	5,800	5,500
- Single family dwelling permits issued	841	900	900	900
- Number of ad-hoc technical services requests	n/a	75	85	75
- Business services staffing by Technician and Analyst FTE	n/a	4.0	4.0	4.0
EFFICIENCY AND EFFECTIVENESS:				
- % of permits issued with no mistakes	95%	95%	95%	95%
- % of Ad-hoc requests for services completed in 15 days	n/a	75%	75%	75%
- % of street name applications completed in 30 days	n/a	75%	75%	75%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 573,048	\$ 1,323,743	\$ 1,312,182	\$ 1,335,379
MATERIALS, SUPPLIES, SERVICES	18,646	76,720	88,281	86,432
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(159)	(40,000)	(40,000)	(5,000)
TOTAL RESOURCES	\$ 591,535	\$ 1,360,463	\$ 1,360,463	\$ 1,416,811
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	5.00	10.00	10.00	10.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 159	\$ 40,000	\$ 40,000	\$ 5,000
NET GENERAL FUND	591,535	1,360,463	1,360,463	1,416,811
TOTAL FUNDING REQUIRED	\$ 591,694	\$ 1,400,463	\$ 1,400,463	\$ 1,421,811
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	BUILDING INSPECTION & PLAN CHECK (08810)		
PROGRAM				
To provide minimum standards to safeguard life or limb, health, property and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings and structures within this jurisdiction and certain equipment specifically regulated herein.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - To return first time comments on commercial and residential plan check within 21 calendar days from date of submittal; to return corrected plans to customer within 14 days from date of submittal - To make 95% of building inspections within 24 hours of request - To maintain inspection service levels less than or equal to 16 inspections per inspector per day - To have all inspectors and plan checkers certified by the International Code Council - Minimum 15 hours continuing education for each inspector and plan checker - To maintain plan check service levels less than or equal to 4 plan checks per plan checker per day 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Total building permits issued	5,854	5,500	5,800	5,500
- Single family dwelling permits issued	841	900	900	900
- Inspection requests	28,255	25,000	29,000	25,000
- Total plan checks	8,036	7,000	9,800	7,000
- Average total plan checks per plan checker per day	5.3	4.0	5.5	4.0
- Average inspections per inspector per day	18.3	16	19	16
- Audit and review plan checks for accuracy	43	60	70	70
- Audit and review inspections for accuracy	356	250	300	250
EFFICIENCY AND EFFECTIVENESS:				
- % of plans checked within 21 days	99%	95%	99%	95%
- % of plans returned within 14 days	100%	100%	100%	100%
- % of inspections made within 24 hours	98%	95%	99%	95%
- % of projects that are approved within three (3) plan checks	99%	97%	99%	97%
- % of plans approved with no minor code violations	93%	95%	95%	95%
- % of plans approved with no major code violations	97%	100%	100%	100%
- % of inspections approved with no minor code violations	98%	95%	95%	95%
- % of inspections approved with no major code violations	100%	100%	100%	100%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,826,103	\$ 1,937,676	\$ 1,904,151	\$ 1,938,046
MATERIALS, SUPPLIES, SERVICES	641,538	597,000	775,559	650,283
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(11,693)	(23,539)	(23,539)	(12,000)
TOTAL RESOURCES	\$ 2,455,948	\$ 2,511,137	\$ 2,656,171	\$ 2,576,329
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.00	15.00	15.00	15.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 11,693	\$ 23,539	\$ 23,539	\$ 12,000
NET GENERAL FUND	<u>2,455,948</u>	<u>2,511,137</u>	<u>2,656,171</u>	<u>2,576,329</u>
TOTAL FUNDING REQUIRED	\$ 2,467,641	\$ 2,534,676	\$ 2,679,710	\$ 2,588,329
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	CODE ENFORCEMENT (08815)		
PROGRAM				
To promote and maintain a safe and desirable living and working environment. Maintain and improve the quality of our community by administering a fair and unbiased enforcement program to correct violations of municipal codes and land use requirements. Improving the overall appearance of the City by reducing the total number of Municipal Code violations. Increase productivity, demonstrate program effectiveness and measure results through the implementation of innovative use of computers and technology.				
PROGRAM OBJECTIVES				
- To respond in a timely manner to complaints about potential municipal code violations, and provide for fair and effective enforcement of the municipal code				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Inspections conducted	2,738	3,800	3,200	3,800
- Complaints responded to	1,239	2,000	1,400	2,000
- Cases closed	1,386	1,000	1,400	1,500
EFFICIENCY AND EFFECTIVENESS:				
- Initial response to complaints within 2 working days	93%	70%	95%	70%
- Initial inspection performed within 1 week of complaint	88%	90%	78%	90%
- Cases closed within 30 days of initial complaint	64%	70%	65%	70%
- Cases closed within 1 year of initial complaint	98%	90%	98%	90%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 443,108	\$ 534,594	\$ 526,988	\$ 536,369
MATERIALS, SUPPLIES, SERVICES	53,133	87,506	95,112	82,628
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(4,975)	0	0	0
TOTAL RESOURCES	\$ 491,266	\$ 622,100	\$ 622,100	\$ 618,997
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	5.00	5.00	5.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 4,975	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	491,266	622,100	622,100	618,997
TOTAL FUNDING REQUIRED	\$ 496,241	\$ 622,100	\$ 622,100	\$ 618,997
ANALYSIS				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	DEVELOPMENT SERVICES - ENGINEERING (08820)		
PROGRAM				
To support the infrastructure of the City by providing general civil engineering services for land development projects, transportation planning, storm water management, and construction inspection.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - LAND DEVELOPMENT - LAND DEVELOPMENT - CONSTRUCTION INSPECTION - TRANSPORTATION PLANNING - STORMWATER MANAGEMENT 	<ul style="list-style-type: none"> Check and return 75% of plans and maps within 4 weeks and 100% within 6 weeks Plan check staff to spend a minimum of 65% of work hours on plan checks Inspection staff to spend a minimum of 65% of work hours on inspections Provide technical review of traffic studies, update traffic fee programs Implement MS4 permit 			
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of plans and maps returned	172	225	175	200
- Number of hours spent on inspections	8,195	6,500	9,000	8,000
- Number of hours spent plan checking	4,259	4,500	2,200	2,500
Revenues				
- Plan Check / Inspection Reimbursements	\$683,509	\$490,550	\$490,550	\$825,050
- CIP Reimbursed Costs	\$744,110	\$926,800	\$998,440	\$907,000
EFFICIENCY AND EFFECTIVENESS:				
- Percent work hours spent on development plan check	41%	40%	38% *	65% **
- Percent work hours spent on development / CIP inspection	60%	50%	61%	65%
- Percent plans and maps returned within 4 weeks	73%	75%	88%	75%
- Ratio of Engineering Revenues / Expenses	41%	31%	32%	47%
- Percentage of projects that are approved within 3 plan checks	67%	75%	60%	75%
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 2,292,671	\$ 2,322,094	\$ 2,281,593	\$ 2,367,817
MATERIALS, SUPPLIES, SERVICES	131,343	172,500	234,001	312,680
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(744,110)	(926,800)	(998,440)	(907,000)
TOTAL RESOURCES	\$ 1,679,904	\$ 1,567,794	\$ 1,517,154	\$ 1,773,497
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	16.00	16.00	16.00	16.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 744,110	\$ 926,800	\$ 998,440	\$ 907,000
NET GENERAL FUND	1,679,904	1,567,794	1,517,154	1,773,497
TOTAL FUNDING REQUIRED	\$ 2,424,014	\$ 2,494,594	\$ 2,515,594	\$ 2,680,497
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				
* This included management (FY2016-17).				
**Report will remove management and only include Plan Checkers and Inspectors (FY2017-18).				

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	PLANNING (08200)		
PROGRAM				
To prepare, maintain and implement a comprehensive set of policies and physical plans to guide future development that is reflective of the community's desire to create and maintain a healthful, prosperous, efficient and attractive community.				
PROGRAM OBJECTIVES				
<ul style="list-style-type: none"> - Process all development applications within statutory deadlines and priority projects as directed by Council - Continue to update and simplify development project processing for improved efficiency, integrate with "permit center" - Actively participate in coordination with Placer County and adjacent jurisdictions on long-range planning programs - Complete work on major planning programs, including General Plan update, Climate Action Plan, and other major projects as directed by Council - Assist in Downtown / Old Town and neighborhood revitalization programs 				
PERFORMANCE MEASURES				
	2015-16 ACTUAL	2016-17 TARGET	2016-17 DEPT EST	2017-18 BUDGET
WORK VOLUME:				
- Number of development applications received	119	100	125	100
- Number of development applications processed	109	100	100	100
- Public counter staffing by a Planner	1.4	1.0	1.0	1.0
- Major Projects Processing stated in FTE	1.5	1.5	1.5	1.5
- Number of Ministerial Permits issued	344	350	336	350
- Number of Sign Permits issued	114	125	116	125
EFFICIENCY AND EFFECTIVENESS:				
- Percent complete of major planning programs within adopted schedules	100%	100%	100%	100%
- Percent implemented of permit and processing streamlining ordinances	100%	100%	100%	100%
- General Fund cost per capita	\$12.86	\$10.54	\$10.63	\$10.59
- Revenue recovery (3000 accounts)	\$523,990	\$471,650	\$471,650	\$480,050
RESOURCES REQUIRED				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,973,226	\$ 1,544,981	\$ 1,507,136	\$ 1,494,060
MATERIALS, SUPPLIES, SERVICES	89,297	93,780	136,625	193,314
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(343,553)	(200,000)	(200,000)	(225,000)
TOTAL RESOURCES	\$ 1,718,970	\$ 1,438,761	\$ 1,443,761	\$ 1,462,374
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	16.00	11.00	11.00	11.00
FUNDING SUMMARY				
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 343,553	\$ 200,000	\$ 200,000	\$ 225,000
NET GENERAL FUND	1,718,970	1,438,761	1,443,761	1,462,374
TOTAL FUNDING REQUIRED	\$ 2,062,523	\$ 1,638,761	\$ 1,643,761	\$ 1,687,374
ANALYSIS				
The variance in materials, supplies, and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

<i>SERVICE DISTRICTS</i>	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
CROCKER RANCH SD	\$ 221,348	\$ 272,669	\$ 272,869	\$ 257,627
FIDDYMENT RANCH CFD #2 SD	643,442	765,862	766,311	1,030,326
HIGHLAND RESERVE NORTH SD	540,034	475,324	476,226	512,861
HISTORICAL DISTRICT LLD	32,181	46,721	46,721	50,326
HP CAMPUS OAKS CFD #2	0	0	0	76,205
INFILL LLD, ZONES A - C	23,605	81,248	81,248	27,443
INFILL CFD #4 - WOODCREEK OAKS PRESERVE	11,665	11,382	11,382	11,749
INFILL SERVICES CFD	26,545	31,387	31,387	55,342
SERSP (JOHNSON RANCH) LLD, ZONES A - E	11,528	11,084	11,084	11,482
LONGMEADOW CFD #2 SD	90,638	102,065	102,065	123,192
MUNICIPAL SD CFD #3	33,651	129,498	129,498	147,236
NORTH CENTRAL LLD, ZONES A,B,F,G	527,444	585,402	585,402	646,490
NORTH ROSEVILLE SD, ZONES A,B,C,E	246,614	356,239	356,239	315,249
NORTHWEST ROSEVILLE LLD, ZONE A & B	620,795	499,587	499,682	513,537
OLYMPUS POINT LLD, ZONE A & D	239,654	229,707	229,707	342,276
RIVERSIDE DISTRICT LLD	20,801	30,099	30,099	125,280
STONE POINT CFD #2 SD	37,406	43,396	43,396	43,769
STONE POINT CFD #4 SD	9,250	26,276	26,276	46,965
STONERIDGE CFD #1 SD	404,428	466,469	466,469	526,268
STONERIDGE PARCEL 1 CFD #2 SD	23,225	24,016	24,016	28,115
VERNON STREET LLD	27,430	48,563	48,563	58,619
WESTBROOK CFD #2	22,341	57,280	57,280	374,771
WESTPARK CFD #2 SD	701,717	803,864	804,064	827,055
WOODCREEK EAST SD	122,120	124,051	124,051	136,834
WOODCREEK WEST SD	285,749	518,786	518,786	361,575
TOTAL RESOURCES REQUIRED	\$ 4,923,611	\$ 5,740,975	\$ 5,742,821	\$ 6,650,592

DESCRIPTION

To provide funding for the maintenance of the different special assessment districts and zones. The perpetual maintenance may include public landscaping, landscape setbacks, street medians and corridors, bike trails, park and open space, wetlands, signage and lighting improvements. May include costs related to additional police protection, fire suppression, recreation programs and library services created in areas of the new developments.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

COMMUNITY FACILITIES DISTRICT AND AGENCY FUNDS	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
CROCKER RANCH CFD #1	\$ 1,496,141	\$ 1,505,312	\$ 1,505,312	\$ 1,498,305
DIAMOND CREEK CFD #1	449,772	456,474	456,474	466,301
DOWNTOWN ROSEVILLE IMPROVEMENT	247,221	255,606	248,927	256,395
FIDDYMENT RANCH CFD #1	5,518,548	5,379,742	5,379,742	5,883,129
HIGHLAND RESERVE NORTH CFD #1	2,653,546	2,674,577	2,674,544	2,658,603
HP CAMPUS OAKS CFD #1	2,752,488	15,995,876	11,095,876	8,989,983
LONGMEADOW PARKSIDE CFD #1	616,690	608,269	608,269	608,106
NORTH CENTRAL ROSEVILLE CFD #1	3,966,293	3,945,505	3,955,313	3,708,660
NORTH ROSEVILLE CFD #1	1,917,175	1,514,399	1,514,399	1,533,465
NORTHEAST ROSEVILLE CFD #2	856,272	857,621	857,621	854,324
NORTHWEST ROSEVILLE CFD #1	2,306,641	2,303,396	2,303,396	2,304,058
ROSEVILLE AUTOMALL CFD #1	554,653	571,041	571,041	548,175
STONE POINT CFD #1	790,958	785,681	785,681	788,097
STONE POINT CFD #5	361,688	360,568	360,568	370,984
STONERIDGE EAST CFD #1	1,241,405	1,246,895	1,246,895	1,243,506
STONERIDGE PARCEL 1 CFD #1	156,147	158,369	158,369	154,252
STONERIDGE WEST CFD #1	963,362	972,839	972,839	965,122
THE FOUNTAINS CFD #1	785,751	806,049	1,171,049	849,911
WESTBROOK CFD #1	726,774	801,145	801,145	837,653
WESTPARK CFD #1	6,607,522	3,882,051	3,882,051	3,619,970
WOODCREEK EAST CFD #1	506,432	494,929	494,922	502,571
WOODCREEK WEST CFD #1	1,581,737	1,245,669	1,245,669	1,228,394
TOTAL RESOURCES REQUIRED	\$ 37,057,216	\$ 46,822,013	\$ 42,290,102	\$ 39,869,964

DESCRIPTION

To provide financing for the acquisition, construction, and/or infrastructure improvements to the facilities and related expansion in the above districts. Additional information on the use of funds and proceeds of bonds can be found on the City of Roseville website or by contacting the Finance department.

DEPARTMENT BUDGET SUMMARY

Fiscal Year 2017-18

NON-DEPARTMENTAL	EXPENDITURES			
	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
(01001-01003) COMMUNITY GRANTS	\$ 273,818	\$ 479,730	\$ 498,360	\$ 462,500
(03111) WORKERS' COMPENSATION	3,615,430	3,346,709	3,346,709	3,305,997
(03112) GENERAL LIABILITY INSURANCE	2,299,754	2,674,642	2,674,642	2,730,142
(03113) UNEMPLOYMENT INSURANCE	137,208	150,000	150,000	150,000
(03114) VISION INSURANCE	161,407	168,000	168,000	171,242
(03115) DENTAL INSURANCE	1,542,426	1,605,358	1,766,073	1,754,349
(03117) SECTION 125 CAFETERIA PLAN	365,514	379,840	379,840	407,278
(03118) POST-RETIREMENT INSURANCE	7,191,283	7,155,284	6,663,672	6,876,273
(03322) AUTOMOTIVE REPLACEMENT	8,495,097	4,872,511	8,956,773	4,355,362
(00650) OPEB TRUST FUND	6,243,079	6,544,020	6,544,020	6,774,804
(00299) MISCELLANEOUS SPECIAL REVENUES	144,235	703,499	781,685	777,910
(600-10) GENERAL TRUST FUNDS	0	600	600	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL DEPARTMENT EXPENDITURES	\$ 30,469,251	\$ 28,080,193	\$ 31,930,374	\$ 27,765,857

RESOURCES	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SALARIES, WAGES, BENEFITS	\$ 13,710,669	\$ 14,144,388	\$ 13,640,174	\$ 14,065,494
MATERIALS, SUPPLIES, SERVICES	8,351,812	9,186,655	9,456,788	9,470,464
CAPITAL OUTLAYS	8,406,770	4,749,150	8,833,412	4,229,899
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL NET RESOURCES REQUIRED	\$ 30,469,251	\$ 28,080,193	\$ 31,930,374	\$ 27,765,857
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00

FUNDING SUMMARY	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET CITIZEN'S BENEFIT TRUST FUND	252,639	426,230	428,852	422,500
NET GENERAL FUND - COMMUNITY CONTRIBUTIONS	21,179	53,500	69,508	40,000
NET INSURANCE FUNDS	15,313,022	15,479,833	15,148,936	15,395,281
NET OPEB TRUST FUND	6,243,079	6,544,020	6,544,020	6,774,804
NET AUTOMOTIVE REPLACEMENT FUND	8,495,097	4,872,511	8,956,773	4,355,362
NET MISCELLANEOUS SPECIAL REVENUE FUNDS	144,235	703,499	781,685	777,910
NET TRUST FUNDS	0	600	600	0
TOTAL DEPARTMENT FUNDING	\$ 30,469,251	\$ 28,080,193	\$ 31,930,374	\$ 27,765,857

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
COMMUNITY GRANTS	NON-DEPARTMENTAL	COMMUNITY GRANTS (01001, 01002, 01003)		
PROGRAM: To assist in the support of community service organizations.				
PROGRAM OBJECTIVES: To donate funds to various organizations that benefit the Roseville community.				
PROGRAMS	2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
A Touch of Understanding	\$ 9,000	\$ 10,000	\$ 10,000	\$ 10,000
Adelante High School Sober Grad Night	500	-	-	-
Advocates of the Mentally Ill Housing, Inc.	6,000	10,000	10,000	10,000
Annual Charity Softball Tournament	-	-	250	-
Art Provider Groups	-	-	-	10,000
Assistance League of Greater Placer	7,000	10,000	10,000	-
Barbara Chilton Middle School	2,500	2,500	2,500	2,500
Blue Line Arts	9,000	10,000	10,000	-
Buljan Middle School	-	-	-	2,500
Campus Life Connection	-	10,000	10,000	-
Child Advocates of Placer County	9,000	10,000	10,000	10,000
City of Roseville - Fire Department - Outreach and Items for Volunteers	5,000	5,500	5,500	4,938
City of Roseville - Parks & Rec-Youth Programs	5,000	10,000	10,000	10,000
City of Roseville - Police, Crime Prevention Outreach Programs	4,000	7,500	7,500	2,961
Council Directed Programs	-	21,877	24,249	15,000
Dry Creek Conservancy	-	-	-	5,874
Dyslexia Alliance	-	5,520	5,520	-
Eskaton Foundation	-	10,000	10,000	10,000
Excel Roseville Sponsorship for Youth Program	2,500	-	-	-
Friends of Roseville Public Library	-	-	-	6,720
Gathering Inn	25,000	10,000	10,000	10,000
Gold Country Chaplaincy	7,500	10,000	10,000	-
Granite Bay High School Sober Grad Night	500	-	-	-
Homeless Resource Council of the Sierras	-	7,500	7,500	10,000
Homeless Voucher Program - Salvation Army	21,318	30,000	46,008	30,000
Independence High School Sober Grad Night	500	-	-	-
Junction Elementary School	1,500	-	-	-
Keaton Raphael Memorial	7,500	10,000	10,000	10,000
KidsFirst - Child & Family Therapy Program	7,500	10,000	10,000	10,000
Lazarus Project	2,500	-	-	8,100
Life Skills Training & Educational Program / Life STEPS	-	-	-	5,000
Lighthouse Counseling and Resource Center	4,500	2,500	2,500	10,000
Me-One Foundation	-	-	-	10,000
My Mother's Voice	2,500	10,000	10,000	10,000
Oakmont High School RJUHSD	-	1,875	1,875	-
Oakmont High School Sober Grad Night	500	-	-	-
Performing Arts of Roseville - Music in the Park & Performing Arts in School	6,000	10,000	10,000	10,000
Placer ARC	7,500	10,000	10,000	10,000
Placer Breast Cancer Foundation	-	-	-	5,000
Placer Community Foundation on behalf of Placer Collaborative Network	\$ -	\$ -	\$ -	\$ 1,875
SUBTOTAL COMMUNITY GRANTS (page 1)	\$ 154,318	\$ 234,772	\$ 253,402	\$ 240,468

PROGRAM PERFORMANCE BUDGET

Fiscal Year 2017-18

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
COMMUNITY GRANTS	NON-DEPARTMENTAL	COMMUNITY GRANTS (01001, 01002, 01003)			
<i>PROGRAMS</i>		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
SUBTOTAL COMMUNITY GRANTS (from page 1)		\$ 154,318	\$ 234,772	\$ 253,402	\$ 240,468
Placer County Food Bank		8,500	10,000	10,000	10,000
Placer County Law Enforcement Chaplaincy		6,000	-	-	10,000
Placer Independent Resource Services - Assistive Technology		2,000	2,500	2,500	2,500
Placer County Multi-Disciplinary Interview Center (MDIC)		9,000	10,000	10,000	10,000
Placer Land Trust - Creek Clean Up		-	1,000	1,000	-
Placer SPCA		7,500	10,000	10,000	-
Placer Veterans Stand Down Inc.		-	10,000	10,000	10,000
ReCreate		-	10,000	10,000	10,000
Robert C. Cooley Middle School		2,500	2,500	2,500	2,500
Roseville Adult School		2,500	2,500	2,500	-
Roseville Alano Club		2,806	6,740	6,740	7,032
Roseville City School District		9,000	-	-	10,000
Roseville Coalition of Neighborhood Assoc. (RCONA)		1,694	1,500	1,500	-
Roseville Community Concert Band		4,500	10,000	10,000	10,000
Roseville High School Sober Grad Night		500	-	-	-
Roseville Historical Society		4,000	19,500	19,500	9,500
Roseville Home Start		-	10,000	10,000	10,000
Roseville Joint Union High School - Independence High School		-	2,500	2,500	-
Roseville Joint Union High School District		2,000	-	-	10,000
Roseville Library Foundation		3,000	-	-	-
Roseville Police Activities League (PALS)		7,500	10,000	10,000	10,000
Roseville Police Explorer Post #108		2,500	-	-	-
Roseville Theatre Arts Academy		-	7,218	7,218	10,000
Roseville Utility Exploration Center		3,000	3,000	3,000	3,000
Rotary Club of Roseville Foundation		5,000	10,000	10,000	10,000
Sacramento Regional Neighborhood Conference		-	1,000	1,000	-
Seniors First		-	10,000	10,000	10,000
Sierra College Foundation		8,500	10,000	10,000	10,000
Sierra Forever Families		-	10,000	10,000	10,000
Sierra Mental Wellness Group		-	7,500	7,500	-
Society for the Blind		5,500	10,000	10,000	7,500
Stand Out Talent		3,000	10,000	10,000	-
Stand Up Placer		7,500	10,000	10,000	10,000
St. Vincent De Paul Society		9,000	10,000	10,000	10,000
The Me-One Foundation		-	10,000	10,000	-
Tommy Apostolos Charity Fund		-	10,000	10,000	10,000
Wellness Within Corporation		2,500	7,500	7,500	10,000
Woodcreek High School Sober Grad Night		-	-	-	-
TOTAL COMMUNITY GRANTS		\$ 273,818	\$ 479,730	\$ 498,360	\$ 462,500
<i>RESOURCES REQUIRED</i>		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
MATERIALS, SUPPLIES, SERVICES		\$ 273,818	\$ 479,730	\$ 498,360	\$ 462,500
TOTAL RESOURCES		\$ 273,818	\$ 479,730	\$ 498,360	\$ 462,500
<i>FUNDING SUMMARY</i>		2015-16 ACTUAL	2016-17 ADOPTED	2016-17 AMENDED	2017-18 BUDGET
CITIZEN'S BENEFIT TRUST - COMMUNITY GRANTS		\$ 246,139	\$ 415,000	\$ 417,372	\$ 415,000
CITIZEN'S BENEFIT TRUST - REACH GRANTS		6,500	11,230	11,480	7,500
NET GENERAL FUND		21,179	53,500	69,508	40,000
TOTAL FUNDING REQUIRED		\$ 273,818	\$ 479,730	\$ 498,360	\$ 462,500

Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
00100	GENERAL FUND	DEBT SERVICE	13,500
		MATERIALS/SERVICE/SUPPLIES	1,200,000
00216	TECHNOLOGY FEE REPLACEMENT FND	DEBT SERVICE	1,951
00220	FIRE FACILITIES	DEBT SERVICE	8,677
00222	PUBLIC FACILITIES	DEBT SERVICE	8,404
00224	STORM WATER MANAGEMENT	ISF MATL/SERV/SUPP	28,021
00351	FIDDYMENT RANCH CFD #1 IMP	CAPITAL PROJECTS	400,000
00363	HP CAMPUS OAKS CFD #1 - CONSTR	CAPITAL PROJECTS	7,800,000
00401	YOUTH DEVELOPMENT	DEBT SERVICE	3,900
00470	WASTEWATER	MATERIALS/SERVICE/SUPPLIES	816,000
00480	WATER	MATERIALS/SERVICE/SUPPLIES	1,127,661
00482	WATER REHABILITATION	DEBT SERVICE	36,200
00614	BUCKLE UP BABY FUND	MATERIALS/SERVICE/SUPPLIES	6,000
00617	HARRIGAN TRUST-ADULT LITERACY	MATERIALS/SERVICE/SUPPLIES	22,400
00620	REHABILITATION ACCOUNT	MATERIALS/SERVICE/SUPPLIES	400,000
00650	OPEB TRUST	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	177,000 6,597,804
00680	OLYMPUS POINTE LLD ZONE A	MATERIALS/SERVICE/SUPPLIES	280,715
00681	OLYMPUS POINTE LLD ZONE D	MATERIALS/SERVICE/SUPPLIES	61,561
00682	NWRLLD ZONE A	MATERIALS/SERVICE/SUPPLIES	492,757
00683	NWRLLD ZONE B	MATERIALS/SERVICE/SUPPLIES	20,780
00684	JOHNSON RANCH LLD ZONE A	MATERIALS/SERVICE/SUPPLIES	4,308
00685	JOHNSON RANCH LLD ZONE B	MATERIALS/SERVICE/SUPPLIES	1,775
00686	JOHNSON RANCH LLD ZONE C	MATERIALS/SERVICE/SUPPLIES	2,245
00687	JOHNSON RANCH LLD ZONE D	MATERIALS/SERVICE/SUPPLIES	269
00688	JOHNSON RANCH LLD ZONE E	MATERIALS/SERVICE/SUPPLIES	2,885
00689	NCRLLD ZONE A	MATERIALS/SERVICE/SUPPLIES	441,156
00690	NCRLLD ZONE B	MATERIALS/SERVICE/SUPPLIES	143,296
00691	NCRLLD ZONE F	MATERIALS/SERVICE/SUPPLIES	34,731

*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
00692	NCRLLD ZONE G	MATERIALS/SERVICE/SUPPLIES	27,307
00693	INFILL LLD ZONE A	MATERIALS/SERVICE/SUPPLIES	8,204
00694	INFILL LLD ZONE B	MATERIALS/SERVICE/SUPPLIES	8,574
00695	INFILL LLD ZONE C	MATERIALS/SERVICE/SUPPLIES	10,665
00696	NRCFD 2 SD ZONE A	MATERIALS/SERVICE/SUPPLIES	49,284
00697	NRCFD 2 SD ZONE B	MATERIALS/SERVICE/SUPPLIES	71,641
00698	NRCFD 2 SD ZONE C	MATERIALS/SERVICE/SUPPLIES	179,134
00699	NRCFD 2 SD ZONE E	MATERIALS/SERVICE/SUPPLIES	15,190
00710	DOWNTOWN RSVL PROP-BUS IMP	MATERIALS/SERVICE/SUPPLIES	256,395
00720	HISTORIC DISTRICT LLD	MATERIALS/SERVICE/SUPPLIES	50,326
00721	RIVERSIDE DISTRICT LLD	MATERIALS/SERVICE/SUPPLIES	125,280
00722	STONE POINT CFD #4 (SD)	MATERIALS/SERVICE/SUPPLIES	46,965
00723	INFILL CFD4-WDCRK OAKS PRESER	MATERIALS/SERVICE/SUPPLIES	11,749
00725	WESTBROOK SRV DIST CFD2	MATERIALS/SERVICE/SUPPLIES	374,771
00730	AUTOMALL CFD #1 SPEC TAX	DEBT SERVICE	542,675
		MATERIALS/SERVICE/SUPPLIES	100
		OTHER EXPENDITURES	5,400
00731	WESTBROOK CFD #1 SPEC TAX	DEBT SERVICE	780,235
		MATERIALS/SERVICE/SUPPLIES	500
		OTHER EXPENDITURES	56,918
00733	HP CAMPUS OAKS CFD #1 SPEC TAX	DEBT SERVICE	1,172,638
		MATERIALS/SERVICE/SUPPLIES	500
		OTHER EXPENDITURES	16,845
00735	HP CAMPUS OAKS CFD #2 SERVICES	MATERIALS/SERVICE/SUPPLIES	76,205
00741	NERCFD #2 - SPECIAL TAX	DEBT SERVICE	810,660
		MATERIALS/SERVICE/SUPPLIES	1,000
		OTHER EXPENDITURES	42,664
00742	NWRCFD #1 - SPECIAL TAX	DEBT SERVICE	2,187,592
		MATERIALS/SERVICE/SUPPLIES	1,000
		OTHER EXPENDITURES	115,466
00743	NCRCFD #1 - SPECIAL TAX	DEBT SERVICE	3,518,280
		MATERIALS/SERVICE/SUPPLIES	1,000
		OTHER EXPENDITURES	189,380

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
00744	NRCFD#1 - SPECIAL TAX	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	1,458,644 1,000 73,821
00745	STONERIDGE PARCEL 1 CFD #1	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	145,948 500 7,804
00746	HIGHLAND RESERVE NORTH CFD#1	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	2,540,672 1,000 116,931
00747	WWCFD #1 - SPECIAL TAX	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	1,167,582 1,000 59,812
00748	CRCFD #1 - SPECIAL TAX	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	1,422,773 1,000 74,532
00749	WCE CFD #1 SPECIAL TAX	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	479,629 1,000 21,942
00750	STONERIDGE EAST CFD #1 SP TAX	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	1,180,603 500 62,403
00751	STONERIDGE WEST CFD #1	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	923,572 500 41,050
00752	STONE POINT CFD #1	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	747,462 1,000 39,635
00753	WESTPARK CFD #1 SPECIAL TAX	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	3,320,221 1,000 298,749
00754	FIDDYMENT RANCH CFD #1 SPEC TX	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	5,196,399 1,000 285,730
00755	LONGMEADOW CFD #1	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	576,758 1,000 30,348
00757	STONE POINT CFD #5	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	352,446 1,000 17,538
00758	DIAMOND CREEK CFD #1	DEBT SERVICE MATERIALS/SERVICE/SUPPLIES OTHER EXPENDITURES	441,740 500 24,061

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
00759	FOUNTAINS CFD #1	DEBT SERVICE	728,331
		MATERIALS/SERVICE/SUPPLIES	78,700
		OTHER EXPENDITURES	42,880
00767	STONERIDGE CFD #1 SRV DIST	MATERIALS/SERVICE/SUPPLIES	526,268
00768	STONERIDGE PARCEL 1 CFD #2 SD	MATERIALS/SERVICE/SUPPLIES	28,115
00769	WOODCRK WEST - SERVICES DSTRCT	MATERIALS/SERVICE/SUPPLIES	361,575
00770	CROCKER RANCH SERVICES DISTRCT	MATERIALS/SERVICE/SUPPLIES	257,627
00771	HIGHLAND RES NORTH SRV DIST	MATERIALS/SERVICE/SUPPLIES	512,861
00772	VERNON ST LIGHTING/LANDSCAPE	MATERIALS/SERVICE/SUPPLIES	58,619
00773	WOODCREEK EAST SERVICES DIST	MATERIALS/SERVICE/SUPPLIES	136,834
00774	STONE POINT CFD #2 SRV DIST	MATERIALS/SERVICE/SUPPLIES	43,769
00775	WESTPARK CFD #2 SERVICES DIST	MATERIALS/SERVICE/SUPPLIES	827,055
00776	FIDDYMENT RANCH CFD #2 SD	MATERIALS/SERVICE/SUPPLIES	1,030,326
00777	MUNICIPAL SERVICES CFD #3	MATERIALS/SERVICE/SUPPLIES	147,236
00778	LONGMEADOW CFD #2 SD	MATERIALS/SERVICE/SUPPLIES	123,192
00779	INFILL SERVICES CFD	MATERIALS/SERVICE/SUPPLIES	55,342
01000	CITY COUNCIL	ISF MATL/SERV/SUPP	30,908
		MATERIALS/SERVICE/SUPPLIES	349,672
		SALARIES/WAGES/BENEFITS	38,152
01001	COMMUNITY CONTRIBUTIONS	MATERIALS/SERVICE/SUPPLIES	40,000
01002	COMMUNITY GRANTS-CITIZENS BEN	MATERIALS/SERVICE/SUPPLIES	15,000
01003	CITIZENS BEN TRUST-REACH	MATERIALS/SERVICE/SUPPLIES	7,500
01010	STRATEGIC IMPROVEMENTS	MATERIALS/SERVICE/SUPPLIES	50,000
01500	CITY MANAGER-ADMIN	ISF MATL/SERV/SUPP	99,717
		MATERIALS/SERVICE/SUPPLIES	41,090
		SALARIES/WAGES/BENEFITS	937,626
01520	PUBLIC AFFAIRS/COMMUNICATIONS	ISF MATL/SERV/SUPP	86,526
		MATERIALS/SERVICE/SUPPLIES	59,684
		SALARIES/WAGES/BENEFITS	633,490
01550	CABLE TV PEG FUNDS	ISF MATL/SERV/SUPP	3,410
		MATERIALS/SERVICE/SUPPLIES	246,100
02000	CITY ATTORNEY	ISF MATL/SERV/SUPP	118,524
		MATERIALS/SERVICE/SUPPLIES	136,052
		SALARIES/WAGES/BENEFITS	1,707,355

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
02500	LITIGATION RESERVE	MATERIALS/SERVICE/SUPPLIES	250,000
03100	HUMAN RESOURCES-ADMIN	ISF MATL/SERV/SUPP	148,246
		MATERIALS/SERVICE/SUPPLIES	479,038
		SALARIES/WAGES/BENEFITS	1,328,540
03110	RISK MGMT - ADMINISTRATION	ISF MATL/SERV/SUPP	5,234
		MATERIALS/SERVICE/SUPPLIES	322,937
03111	WORKERS COMPENSATION	ISF MATL/SERV/SUPP	7,673
		MATERIALS/SERVICE/SUPPLIES	2,978,800
		SALARIES/WAGES/BENEFITS	319,524
03112	GENERAL LIABILITY	ISF MATL/SERV/SUPP	6,339
		MATERIALS/SERVICE/SUPPLIES	2,530,700
		SALARIES/WAGES/BENEFITS	193,103
03113	UNEMPLOYMENT INSURANCE	MATERIALS/SERVICE/SUPPLIES	150,000
03114	VISION INSURANCE	MATERIALS/SERVICE/SUPPLIES	171,242
03115	DENTAL INSURANCE	MATERIALS/SERVICE/SUPPLIES	1,754,349
03117	SECTION 125 CAFETERIA PLAN	MATERIALS/SERVICE/SUPPLIES	407,278
03118	POST-RETIREMENT/ACCRUALS	MATERIALS/SERVICE/SUPPLIES	25,000
		SALARIES/WAGES/BENEFITS	6,851,273
03130	IT STRATEGIC PLAN/DIGITAL COMM	ISF MATL/SERV/SUPP	220,078
		MATERIALS/SERVICE/SUPPLIES	632,375
		SALARIES/WAGES/BENEFITS	1,110,108
03131	IT DATABASE AND CLOUD	ISF MATL/SERV/SUPP	18,092
		MATERIALS/SERVICE/SUPPLIES	30,500
		SALARIES/WAGES/BENEFITS	569,066
03132	IT NETWORK INFRASTRUCTURE	ISF MATL/SERV/SUPP	41,475
		MATERIALS/SERVICE/SUPPLIES	531,000
		SALARIES/WAGES/BENEFITS	1,181,173
03133	IT BUSINESS SOLUTIONS	ISF MATL/SERV/SUPP	30,764
		MATERIALS/SERVICE/SUPPLIES	300,100
		SALARIES/WAGES/BENEFITS	882,395
03134	IT GIS ANALYTICS	ISF MATL/SERV/SUPP	17,085
		MATERIALS/SERVICE/SUPPLIES	111,220
		SALARIES/WAGES/BENEFITS	592,111
03135	IT CLIENT SERVICES	ISF MATL/SERV/SUPP	27,376
		MATERIALS/SERVICE/SUPPLIES	315,111
		SALARIES/WAGES/BENEFITS	917,071
03136	IT ENTERPRISE SOLUTIONS	ISF MATL/SERV/SUPP	23,803
		MATERIALS/SERVICE/SUPPLIES	250,562
		SALARIES/WAGES/BENEFITS	728,132

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
03200	CITY CLERK - ADMINISTRATION	ISF MATL/SERV/SUPP	120,148
		MATERIALS/SERVICE/SUPPLIES	65,709
		SALARIES/WAGES/BENEFITS	831,608
03300	CENTRAL SERV - ADMINISTRATION	ISF MATL/SERV/SUPP	43,585
		MATERIALS/SERVICE/SUPPLIES	21,865
		SALARIES/WAGES/BENEFITS	505,153
03311	PURCHASING	ISF MATL/SERV/SUPP	67,547
		MATERIALS/SERVICE/SUPPLIES	29,052
		SALARIES/WAGES/BENEFITS	596,017
03312	CENTRAL STORES	ISF MATL/SERV/SUPP	142,520
		MATERIALS/SERVICE/SUPPLIES	45,050
		SALARIES/WAGES/BENEFITS	297,020
03314	PROP MGT: PARKING STRUCTURES	ISF MATL/SERV/SUPP	229,397
		MATERIALS/SERVICE/SUPPLIES	61,642
03315	PROP MGT: RENTALS	ISF MATL/SERV/SUPP	85,439
		MATERIALS/SERVICE/SUPPLIES	43,137
03316	PROP MGT: RENTALS 316 VERNON	ISF MATL/SERV/SUPP	218,422
		MATERIALS/SERVICE/SUPPLIES	49,744
03321	AUTOMOTIVE SERVICES	CAPITAL EQUIPMENT	120,000
		ISF MATL/SERV/SUPP	318,169
		MATERIALS/SERVICE/SUPPLIES	4,232,420
		SALARIES/WAGES/BENEFITS	2,122,184
03322	VEHICLE REPLACEMENT	CAPITAL EQUIPMENT	4,229,899
		ISF MATL/SERV/SUPP	11,073
		MATERIALS/SERVICE/SUPPLIES	10,600
		SALARIES/WAGES/BENEFITS	103,790
03340	BUILDING MAINTENANCE	ISF MATL/SERV/SUPP	162,056
		MATERIALS/SERVICE/SUPPLIES	1,323,500
		SALARIES/WAGES/BENEFITS	998,161
03341	CUSTODIAL SERVICES	ISF MATL/SERV/SUPP	53,111
		MATERIALS/SERVICE/SUPPLIES	619,050
		SALARIES/WAGES/BENEFITS	533,383
03350	FACILITY REHAB OPERATIONS	ISF MATL/SERV/SUPP	4,754
		MATERIALS/SERVICE/SUPPLIES	5,700
		SALARIES/WAGES/BENEFITS	109,963
03400	GENERAL EQUIPMENT REPLACE	CAPITAL EQUIPMENT	150,000
05000	FINANCE ADMINSTRATION	ISF MATL/SERV/SUPP	230,205
		MATERIALS/SERVICE/SUPPLIES	154,330
		SALARIES/WAGES/BENEFITS	700,500
05010	BUDGET	ISF MATL/SERV/SUPP	19,387
		MATERIALS/SERVICE/SUPPLIES	105,715
		SALARIES/WAGES/BENEFITS	597,721

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
05011	PAYROLL	ISF MATL/SERV/SUPP	22,380
		MATERIALS/SERVICE/SUPPLIES	47,750
		SALARIES/WAGES/BENEFITS	665,890
05012	ACCOUNTS PAYABLE	ISF MATL/SERV/SUPP	13,824
		MATERIALS/SERVICE/SUPPLIES	18,600
		SALARIES/WAGES/BENEFITS	411,578
05030	CASH MANAGEMENT	ISF MATL/SERV/SUPP	8,925
		MATERIALS/SERVICE/SUPPLIES	59,980
		SALARIES/WAGES/BENEFITS	276,315
05050	GENERAL ACCOUNTING	ISF MATL/SERV/SUPP	26,601
		MATERIALS/SERVICE/SUPPLIES	156,415
		SALARIES/WAGES/BENEFITS	873,549
05500	POLICE - ADMINISTRATION	CAPITAL EQUIPMENT	6,000
		ISF MATL/SERV/SUPP	2,647,494
		MATERIALS/SERVICE/SUPPLIES	597,060
		SALARIES/WAGES/BENEFITS	2,273,108
05511	RECORDS-PROPERTY	ISF MATL/SERV/SUPP	71,346
		MATERIALS/SERVICE/SUPPLIES	86,963
		SALARIES/WAGES/BENEFITS	1,886,256
05513	POLICE COMMUNICATIONS	ISF MATL/SERV/SUPP	107,414
		MATERIALS/SERVICE/SUPPLIES	62,573
		SALARIES/WAGES/BENEFITS	3,082,222
05514	COMMUNITY SERVICES	ISF MATL/SERV/SUPP	58,208
		MATERIALS/SERVICE/SUPPLIES	8,252
		SALARIES/WAGES/BENEFITS	1,184,446
05515	SOCIAL SERVICES UNIT	MATERIALS/SERVICE/SUPPLIES	44,740
		SALARIES/WAGES/BENEFITS	1,375,553
05531	PATROL	CAPITAL EQUIPMENT	19,000
		ISF MATL/SERV/SUPP	1,240,841
		MATERIALS/SERVICE/SUPPLIES	362,844
		SALARIES/WAGES/BENEFITS	14,907,833
05532	INVESTIGATIONS	ISF MATL/SERV/SUPP	167,177
		MATERIALS/SERVICE/SUPPLIES	65,465
		SALARIES/WAGES/BENEFITS	4,199,486
05533	ANIMAL CONTROL	ISF MATL/SERV/SUPP	11,108
		MATERIALS/SERVICE/SUPPLIES	810,725
		SALARIES/WAGES/BENEFITS	315,190
05535	POLICE TRAFFIC	ISF MATL/SERV/SUPP	55,489
		MATERIALS/SERVICE/SUPPLIES	21,894
		SALARIES/WAGES/BENEFITS	1,798,750
05540	POLICE - VEHICLES	CAPITAL EQUIPMENT	21,783
		ISF MATL/SERV/SUPP	1,780,583
		MATERIALS/SERVICE/SUPPLIES	295,800

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
05550	FORFEITED PROPERTY	MATERIALS/SERVICE/SUPPLIES	50,000
05552	FEDERAL ASSET SEIZURE ACCT	MATERIALS/SERVICE/SUPPLIES	50,000
06000	FIRE - ADMINISTRATION	ISF MATL/SERV/SUPP	241,243
		MATERIALS/SERVICE/SUPPLIES	27,570
		SALARIES/WAGES/BENEFITS	580,919
06011	FIRE PREVENTION	ISF MATL/SERV/SUPP	55,684
		MATERIALS/SERVICE/SUPPLIES	104,524
		OTHER EXPENDITURES	100
		SALARIES/WAGES/BENEFITS	1,644,470
06021	FIRE OPERATIONS	ISF MATL/SERV/SUPP	2,012,448
		MATERIALS/SERVICE/SUPPLIES	147,506
		SALARIES/WAGES/BENEFITS	21,295,410
06022	FIRE TRAINING	ISF MATL/SERV/SUPP	39,011
		MATERIALS/SERVICE/SUPPLIES	125,258
		SALARIES/WAGES/BENEFITS	688,008
06025	FIRE SUPPORT SERVICES	ISF MATL/SERV/SUPP	1,180,074
		MATERIALS/SERVICE/SUPPLIES	720,013
		SALARIES/WAGES/BENEFITS	436,073
06040	EMERGENCY PREPAREDNESS	ISF MATL/SERV/SUPP	3,240
		MATERIALS/SERVICE/SUPPLIES	13,100
06500	LIBRARY - ADMIN/TECH SERVICES	ISF MATL/SERV/SUPP	1,218,317
		MATERIALS/SERVICE/SUPPLIES	633,248
		SALARIES/WAGES/BENEFITS	3,000,707
08100	DEVELOP & OPERATIONS-ADMIN	ISF MATL/SERV/SUPP	60,330
		MATERIALS/SERVICE/SUPPLIES	62,040
		SALARIES/WAGES/BENEFITS	438,021
08110	HOUSING ADMIN	ISF MATL/SERV/SUPP	99,255
		MATERIALS/SERVICE/SUPPLIES	6,296
		SALARIES/WAGES/BENEFITS	165,661
08113	LOW & MOD INC SUCCESSOR AGENCY	MATERIALS/SERVICE/SUPPLIES	332,443
08115	CDBG	ISF MATL/SERV/SUPP	179
		MATERIALS/SERVICE/SUPPLIES	590,021
08116	HOME PROGRAM	MATERIALS/SERVICE/SUPPLIES	659,249
08117	CAL/HOME	MATERIALS/SERVICE/SUPPLIES	106,500
08119	BEGIN PROGRAM	MATERIALS/SERVICE/SUPPLIES	103,500
08120	HOUSING AUTHORITY-H/A	ISF MATL/SERV/SUPP	4,566
		MATERIALS/SERVICE/SUPPLIES	4,885,537
08121	HOUSING TRUST FUND	MATERIALS/SERVICE/SUPPLIES	15,833

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Divisional Budget Summary - FY2017-18*

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08123	ECONOMIC DEVELOPMENT	ISF MATL/SERV/SUPP	92,204
		MATERIALS/SERVICE/SUPPLIES	189,200
		SALARIES/WAGES/BENEFITS	589,983
08125	HOME IMPROVEMENT	MATERIALS/SERVICE/SUPPLIES	33,000
08127	AFFORDABLE HOUSING	MATERIALS/SERVICE/SUPPLIES	60,000
08150	SUCCESSOR AGENCY-RDA-ADMIN	MATERIALS/SERVICE/SUPPLIES	253,172
08200	PLANNING	ISF MATL/SERV/SUPP	130,192
		MATERIALS/SERVICE/SUPPLIES	63,122
		SALARIES/WAGES/BENEFITS	1,269,060
08300	PUBLIC WORKS - ADMINISTRATION	ISF MATL/SERV/SUPP	64,812
		MATERIALS/SERVICE/SUPPLIES	3,800
		SALARIES/WAGES/BENEFITS	333,461
08320	PUBLIC WORKS-ENGINEERING	ISF MATL/SERV/SUPP	314,736
		MATERIALS/SERVICE/SUPPLIES	32,577
		SALARIES/WAGES/BENEFITS	1,696,697
08321	FLOOD ALERT	ISF MATL/SERV/SUPP	18,116
		MATERIALS/SERVICE/SUPPLIES	81,990
08327	HWY USERS TAX OPERATIONS	MATERIALS/SERVICE/SUPPLIES	20,000
08328	ROADWAY OPERATIONS	MATERIALS/SERVICE/SUPPLIES	20,000
08329	GAS TAX OPER EXP	MATERIALS/SERVICE/SUPPLIES	20,000
08330	TRAFFIC MITIGATION OPER EXP	MATERIALS/SERVICE/SUPPLIES	20,000
		SALARIES/WAGES/BENEFITS	(3,000)
08335	TRAFFIC SIGNALS	ISF MATL/SERV/SUPP	192,228
		MATERIALS/SERVICE/SUPPLIES	287,899
		SALARIES/WAGES/BENEFITS	1,352,507
08340	STREETS - ADMINISTRATION	ISF MATL/SERV/SUPP	404,029
		MATERIALS/SERVICE/SUPPLIES	35,550
		SALARIES/WAGES/BENEFITS	737,998
08342	STREET DRAINAGE	ISF MATL/SERV/SUPP	171,514
		MATERIALS/SERVICE/SUPPLIES	169,350
		SALARIES/WAGES/BENEFITS	262,139
08343	PAVING	ISF MATL/SERV/SUPP	371,551
		MATERIALS/SERVICE/SUPPLIES	525,000
		SALARIES/WAGES/BENEFITS	1,269,140
08344	STREET SIGNS	ISF MATL/SERV/SUPP	59,296
		MATERIALS/SERVICE/SUPPLIES	55,890
		SALARIES/WAGES/BENEFITS	198,250

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Divisional Budget Summary - FY2017-18*

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08345	STREET MARKINGS	ISF MATL/SERV/SUPP	87,915
		MATERIALS/SERVICE/SUPPLIES	45,740
		SALARIES/WAGES/BENEFITS	260,531
08348	STREET SWEEPING	ISF MATL/SERV/SUPP	348,019
		MATERIALS/SERVICE/SUPPLIES	236,950
		SALARIES/WAGES/BENEFITS	733,735
08350	TRANSPORTATION-ADMIN	ISF MATL/SERV/SUPP	113,563
		MATERIALS/SERVICE/SUPPLIES	140,885
		SALARIES/WAGES/BENEFITS	633,316
08351	TRANSIT SERVICES	CAPITAL EQUIPMENT	75,000
		ISF MATL/SERV/SUPP	881,952
		MATERIALS/SERVICE/SUPPLIES	4,370,246
08352	TRANSPORTATION	ISF MATL/SERV/SUPP	21,411
		MATERIALS/SERVICE/SUPPLIES	226,535
		SALARIES/WAGES/BENEFITS	957,384
08354	CTSA	ISF MATL/SERV/SUPP	1,960
		MATERIALS/SERVICE/SUPPLIES	399,933
		SALARIES/WAGES/BENEFITS	161,999
08400	ENV UTIL - ADMINISTRATION	ISF MATL/SERV/SUPP	116,901
		MATERIALS/SERVICE/SUPPLIES	460,760
		SALARIES/WAGES/BENEFITS	2,090,441
08402	ENV UTIL - ASSET MANAGEMENT	ISF MATL/SERV/SUPP	12,040
		MATERIALS/SERVICE/SUPPLIES	16,100
		SALARIES/WAGES/BENEFITS	497,324
08405	EU TECHNICAL SERVICES	ISF MATL/SERV/SUPP	238,823
		MATERIALS/SERVICE/SUPPLIES	145,614
		SALARIES/WAGES/BENEFITS	2,051,044
08410	SOLID WASTE - ADMINISTRATION	ISF MATL/SERV/SUPP	441,322
		MATERIALS/SERVICE/SUPPLIES	190,160
		SALARIES/WAGES/BENEFITS	886,965
08411	RESIDENTIAL SOLID WASTE PICKUP	ISF MATL/SERV/SUPP	1,273,208
		MATERIALS/SERVICE/SUPPLIES	384,120
		SALARIES/WAGES/BENEFITS	1,607,394
08412	COMMERCIAL SOLID WASTE PICKUP	ISF MATL/SERV/SUPP	1,270,884
		MATERIALS/SERVICE/SUPPLIES	424,375
		SALARIES/WAGES/BENEFITS	1,850,544
08413	SOLID WASTE MAINTENANCE	ISF MATL/SERV/SUPP	113,484
		MATERIALS/SERVICE/SUPPLIES	45,325
		SALARIES/WAGES/BENEFITS	478,269
08414	DISPOSAL	ISF MATL/SERV/SUPP	300
		MATERIALS/SERVICE/SUPPLIES	6,910,000

*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

**Major categories of divisions with \$0 budget do not appear.

Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
08415	RECYCLING	ISF MATL/SERV/SUPP	239,999
		MATERIALS/SERVICE/SUPPLIES	136,405
		SALARIES/WAGES/BENEFITS	327,419
08416	GREEN WASTE PROGRAM	ISF MATL/SERV/SUPP	546,438
		MATERIALS/SERVICE/SUPPLIES	665,875
		SALARIES/WAGES/BENEFITS	540,993
08417	SOLID WASTE CAPITAL PURCHASES	CAPITAL EQUIPMENT	190,000
08419	ORGANIC WASTE PROGRAM	CAPITAL EQUIPMENT	55,000
		ISF MATL/SERV/SUPP	46,000
		MATERIALS/SERVICE/SUPPLIES	124,150
		SALARIES/WAGES/BENEFITS	233,985
08420	WASTEWATER - ADMINISTRATION	ISF MATL/SERV/SUPP	790,655
		MATERIALS/SERVICE/SUPPLIES	264,750
		SALARIES/WAGES/BENEFITS	658,427
08421	WATER TREATMENT/STORAGE PLANT	CAPITAL EQUIPMENT	26,409
		ISF MATL/SERV/SUPP	59,213
		MATERIALS/SERVICE/SUPPLIES	4,069,448
		SALARIES/WAGES/BENEFITS	839,905
08422	DRY CREEK WWTP	ISF MATL/SERV/SUPP	66,993
		MATERIALS/SERVICE/SUPPLIES	6,262,017
		SALARIES/WAGES/BENEFITS	999,731
08424	ENVIRONMENTAL UTIL-MAINTENANCE	ISF MATL/SERV/SUPP	265,327
		MATERIALS/SERVICE/SUPPLIES	273,511
		SALARIES/WAGES/BENEFITS	824,159
08425	INDUSTRIAL TREATMENT	ISF MATL/SERV/SUPP	19,136
		MATERIALS/SERVICE/SUPPLIES	59,356
		SALARIES/WAGES/BENEFITS	210,886
08426	ENVIRONMENTAL TREATMENT LAB	ISF MATL/SERV/SUPP	37,546
		MATERIALS/SERVICE/SUPPLIES	523,079
		SALARIES/WAGES/BENEFITS	180,801
08427	PLEASANT GROVE WWTP	ISF MATL/SERV/SUPP	51,884
		MATERIALS/SERVICE/SUPPLIES	5,986,156
		SALARIES/WAGES/BENEFITS	835,111
08430	WATER - ADMINISTRATION	ISF MATL/SERV/SUPP	653,300
		MATERIALS/SERVICE/SUPPLIES	1,253,879
		SALARIES/WAGES/BENEFITS	238,424
08431	WATER DISTRIBUTION	CAPITAL EQUIPMENT	56,306
		ISF MATL/SERV/SUPP	775,678
		MATERIALS/SERVICE/SUPPLIES	1,127,001
		SALARIES/WAGES/BENEFITS	4,330,896

*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

**Major categories of divisions with \$0 budget do not appear.

Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
08432	WASTEWATER COLLECTION	CAPITAL EQUIPMENT	45,000
		ISF MATL/SERV/SUPP	839,178
		MATERIALS/SERVICE/SUPPLIES	659,021
		SALARIES/WAGES/BENEFITS	3,717,821
08433	WATER EFFICIENCY	ISF MATL/SERV/SUPP	64,344
		MATERIALS/SERVICE/SUPPLIES	902,341
		SALARIES/WAGES/BENEFITS	1,047,756
08441	RECYCLED WATER	ISF MATL/SERV/SUPP	3,685
		MATERIALS/SERVICE/SUPPLIES	421,922
		SALARIES/WAGES/BENEFITS	119,640
08450	STORM WATER MANAGEMENT EU	ISF MATL/SERV/SUPP	24,227
		MATERIALS/SERVICE/SUPPLIES	218,250
		SALARIES/WAGES/BENEFITS	487,208
08480	UTIL BILLING & SERV-ADMIN	ISF MATL/SERV/SUPP	133,248
		MATERIALS/SERVICE/SUPPLIES	25,200
		SALARIES/WAGES/BENEFITS	294,810
08481	UTIL BILLING & SERV-FIELD SRV	ISF MATL/SERV/SUPP	36,358
		MATERIALS/SERVICE/SUPPLIES	33,386
		SALARIES/WAGES/BENEFITS	451,215
08482	UTIL BILLING & SERV-BILLING	ISF MATL/SERV/SUPP	9,886
		MATERIALS/SERVICE/SUPPLIES	501,825
		SALARIES/WAGES/BENEFITS	384,289
08483	UTIL BILLING & SERV-CUST SRV	ISF MATL/SERV/SUPP	22,401
		MATERIALS/SERVICE/SUPPLIES	9,050
		SALARIES/WAGES/BENEFITS	781,114
08500	PARKS & REC - ADMINISTRATION	ISF MATL/SERV/SUPP	2,171,264
		MATERIALS/SERVICE/SUPPLIES	254,726
		SALARIES/WAGES/BENEFITS	1,217,214
08501	PARK DEVELOPMENT	ISF MATL/SERV/SUPP	9,582
		MATERIALS/SERVICE/SUPPLIES	33,155
		SALARIES/WAGES/BENEFITS	536,118
08511	ADULT SPORTS	MATERIALS/SERVICE/SUPPLIES	150,115
		SALARIES/WAGES/BENEFITS	246,302
08514	ADULT & SENIOR ACTIVITIES	CAPITAL EQUIPMENT	6,000
		MATERIALS/SERVICE/SUPPLIES	48,478
		SALARIES/WAGES/BENEFITS	170,964
08515	CULTURAL ARTS & ENTERTAINMENT	MATERIALS/SERVICE/SUPPLIES	6,950
		SALARIES/WAGES/BENEFITS	34,306
08517	YOUTH & TEEN SERVICES	MATERIALS/SERVICE/SUPPLIES	62,275
		SALARIES/WAGES/BENEFITS	213,443
08518	YOUTH CLASSES	MATERIALS/SERVICE/SUPPLIES	162,956
		SALARIES/WAGES/BENEFITS	438,708

*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
08519	COMMUNITY SPECIAL EVENTS	MATERIALS/SERVICE/SUPPLIES	196,693
		SALARIES/WAGES/BENEFITS	131,457
08520	MAIDU PARK	CAPITAL EQUIPMENT	6,000
		MATERIALS/SERVICE/SUPPLIES	68,950
		SALARIES/WAGES/BENEFITS	299,952
08521	MAIDU MUSEUM-HISTORIC SITE	ISF MATL/SERV/SUPP	200
		MATERIALS/SERVICE/SUPPLIES	89,484
		SALARIES/WAGES/BENEFITS	390,129
08525	MAHANY PARK	CAPITAL EQUIPMENT	15,000
		MATERIALS/SERVICE/SUPPLIES	240,453
		SALARIES/WAGES/BENEFITS	654,655
08526	TOWN SQUARE	MATERIALS/SERVICE/SUPPLIES	173,215
		SALARIES/WAGES/BENEFITS	221,615
08527	UTIL EXPLORATION CENTER	ISF MATL/SERV/SUPP	74,903
		MATERIALS/SERVICE/SUPPLIES	146,070
		SALARIES/WAGES/BENEFITS	598,355
08530	AQUATICS	MATERIALS/SERVICE/SUPPLIES	663,440
		SALARIES/WAGES/BENEFITS	1,563,413
08541	ADVENTURE CLUBS	CAPITAL EQUIPMENT	8,000
		ISF MATL/SERV/SUPP	169,546
		MATERIALS/SERVICE/SUPPLIES	403,900
		SALARIES/WAGES/BENEFITS	3,627,467
08542	PRESCHOOL EDUCATION	CAPITAL EQUIPMENT	6,200
		ISF MATL/SERV/SUPP	18,560
		MATERIALS/SERVICE/SUPPLIES	65,355
		SALARIES/WAGES/BENEFITS	390,040
08545	AFTER SCHOOL EDUCATION-SAFETY	ISF MATL/SERV/SUPP	14,559
		MATERIALS/SERVICE/SUPPLIES	37,200
		SALARIES/WAGES/BENEFITS	393,756
08546	CDE-CHILD DEVELOP PROGRAM	CAPITAL EQUIPMENT	2,000
		ISF MATL/SERV/SUPP	24,789
		MATERIALS/SERVICE/SUPPLIES	91,400
		SALARIES/WAGES/BENEFITS	810,892
08550	PARK OPERATIONS - ADMIN	ISF MATL/SERV/SUPP	28,694
		MATERIALS/SERVICE/SUPPLIES	29,700
		SALARIES/WAGES/BENEFITS	971,070
08551	OPEN SPACE/TREE MAINTENANCE	ISF MATL/SERV/SUPP	164,622
		MATERIALS/SERVICE/SUPPLIES	406,198
		SALARIES/WAGES/BENEFITS	754,165
08555	PARKS - MAINTENANCE	CAPITAL EQUIPMENT	10,000
		ISF MATL/SERV/SUPP	426,894
		MATERIALS/SERVICE/SUPPLIES	2,628,196
		SALARIES/WAGES/BENEFITS	2,662,901

*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

**Major categories of divisions with \$0 budget do not appear.

Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
08571	DIAMOND OAKS	ISF MATL/SERV/SUPP	19,508
		MATERIALS/SERVICE/SUPPLIES	998,870
08572	WOODCREEK GOLF CLUB	ISF MATL/SERV/SUPP	22,044
		MATERIALS/SERVICE/SUPPLIES	1,009,520
08600	ELECTRIC - ADMINISTRATION	CAPITAL EQUIPMENT	29,000
		ISF MATL/SERV/SUPP	1,589,365
		MATERIALS/SERVICE/SUPPLIES	1,539,147
		SALARIES/WAGES/BENEFITS	2,456,983
08605	ELEC REGULATORY/LEGISLATIVE	ISF MATL/SERV/SUPP	29,215
		MATERIALS/SERVICE/SUPPLIES	690,700
		SALARIES/WAGES/BENEFITS	629,165
08611	ELECTRIC ENGINEERING	ISF MATL/SERV/SUPP	108,133
		MATERIALS/SERVICE/SUPPLIES	147,950
		SALARIES/WAGES/BENEFITS	2,584,966
08614	ELECT CONST & MAINTENANCE	CAPITAL EQUIPMENT	69,500
		ISF MATL/SERV/SUPP	726,094
		MATERIALS/SERVICE/SUPPLIES	2,481,886
		SALARIES/WAGES/BENEFITS	10,265,787
08615	STREETLIGHTS	MATERIALS/SERVICE/SUPPLIES	647,500
08616	ELECTRIC POWER PLANT	CAPITAL EQUIPMENT	150,000
		ISF MATL/SERV/SUPP	173,089
		MATERIALS/SERVICE/SUPPLIES	5,374,760
		SALARIES/WAGES/BENEFITS	4,878,903
08621	POWER SUPPLY	ISF MATL/SERV/SUPP	64,774
		MATERIALS/SERVICE/SUPPLIES	72,597,130
		SALARIES/WAGES/BENEFITS	2,010,609
08623	RETAIL SERVICES/PUB BENEFITS	ISF MATL/SERV/SUPP	53,838
		MATERIALS/SERVICE/SUPPLIES	4,180,866
		SALARIES/WAGES/BENEFITS	1,533,760
08630	ELECTRIC VEHICLES	CAPITAL EQUIPMENT	712,475
08680	UTIL BILLING & SERV-ADMIN	ISF MATL/SERV/SUPP	133,247
		MATERIALS/SERVICE/SUPPLIES	25,200
		SALARIES/WAGES/BENEFITS	291,285
08681	UTIL BILLING & SERV-FIELD SRV	ISF MATL/SERV/SUPP	36,358
		MATERIALS/SERVICE/SUPPLIES	33,386
		SALARIES/WAGES/BENEFITS	445,365
08682	UTIL BILLING & SERV-BILLING	ISF MATL/SERV/SUPP	9,886
		MATERIALS/SERVICE/SUPPLIES	501,825
		SALARIES/WAGES/BENEFITS	378,579
08683	UTIL BILLING & SERV-CUST SRV	ISF MATL/SERV/SUPP	22,401
		MATERIALS/SERVICE/SUPPLIES	9,050
		SALARIES/WAGES/BENEFITS	770,277

*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
08800	DEVELOPMENT SERVICES-ADMIN	ISF MATL/SERV/SUPP	337,013
		MATERIALS/SERVICE/SUPPLIES	48,503
		SALARIES/WAGES/BENEFITS	727,205
08801	DEV SRV-PERMIT CENTER	ISF MATL/SERV/SUPP	18,527
		MATERIALS/SERVICE/SUPPLIES	67,905
		SALARIES/WAGES/BENEFITS	1,330,379
08810	DEV SRV-BUILDING INSPECTION	ISF MATL/SERV/SUPP	110,686
		MATERIALS/SERVICE/SUPPLIES	539,597
		SALARIES/WAGES/BENEFITS	1,926,046
08815	DEV SRV-CODE ENFORCEMENT	ISF MATL/SERV/SUPP	30,266
		MATERIALS/SERVICE/SUPPLIES	52,362
		SALARIES/WAGES/BENEFITS	536,369
08820	DEV SRV-ENGINEERING	ISF MATL/SERV/SUPP	214,292
		MATERIALS/SERVICE/SUPPLIES	98,388
		SALARIES/WAGES/BENEFITS	1,460,817
08875	DEV SRV-TECHNOLOGY INV ACCT	MATERIALS/SERVICE/SUPPLIES	365,000
09000	ANNEXATION PAYMENTS (COUNTY)	MATERIALS/SERVICE/SUPPLIES	5,450,000
09806	316 VERNON RENTAL	DEBT SERVICE	896,138
09812	CITY SPECIAL ASSESSMENTS	MATERIALS/SERVICE/SUPPLIES	139,581
09834	2015 WATER REFUNDING BONDS	DEBT SERVICE	4,136,300
09845	2004 ELECTRIC COP'S	DEBT SERVICE	3,450
09851	03 GOLF COURSE COPS REFUNDING	DEBT SERVICE	488,859
09853	2014 ELEC REVENUE REF BONDS	DEBT SERVICE	827,450
09854	2013 ELECTRIC REV BDS SERIES A	DEBT SERVICE	6,422,300
09855	2008 ELECTRIC COPS SERIES A	DEBT SERVICE	3,007,680
09857	2009 ELECTRIC COPS	DEBT SERVICE	1,936,120
09858	2010 ELECTRIC REVENUE BONDS	DEBT SERVICE	541,975
09859	2012 ELECTRIC DIR PURCH BONDS	DEBT SERVICE	955,200
09866	2017A ELECTRIC REFUNDING	DEBT SERVICE	2,341,761
09867	2017B ELECTRIC REFUNDING	DEBT SERVICE	327,520
09898	2014 RDA REF PROJ TAX ALLOC	DEBT SERVICE	817,213
09899	2016-T RDA TAXABLE REFUNDING	DEBT SERVICE	1,083,294
09912	2007 CR/STN PCL1/STN-E/STN-W-A	DEBT SERVICE	2,922,063

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Divisional Budget Summary - FY2017-18*

ORG Key #	ORG Key name	Major Category	Budget **
09913	2007 CR/STN PCL1/STN-E/STN-W-B	DEBT SERVICE	698,745
09914	2012 NE-NW REFUNDING CFD	DEBT SERVICE	2,951,925

*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

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Capital Improvement Projects - Alphabetical Order

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Capital Improvement Projects Overview



Capital Improvement Projects Overview

The City of Roseville's Capital budget includes two types of projects: Capital Improvement Projects (CIPs) and annual projects. CIPs include those projects that are related to the acquisition, expansion, or rehabilitation of an element of the City's infrastructure (physical improvements such as streets, water, wastewater, public buildings, parks, etc.). These projects typically have projected end dates. Annual projects include, but are not limited to, maintenance work that is done on a routine basis, such as bike trail maintenance, open space maintenance, and roadway maintenance. Annual projects are ongoing.

CIP budgets are approved by project in total; however, City Council approval is also required for the actual implementation of the projects. Purchase orders, service agreements, and contracts related to these projects are presented to, and approved by, City Council.

The CIPs presented in detail in the budget are only those projects that are requesting new budget approval in the upcoming budget year. There are many on-going CIPs that will be carried forward. These are included in summary in the budget book. The budget for CIPs is approved on a total project basis. After the end of each fiscal year, an analysis is prepared that compares each approved CIP budget to what was spent during the prior year. Any remaining budgeted, yet unspent, funds associated with CIPs are carried forward to the current year's budget using a budget adjustment prepared in the Finance Department. The budget adjustment is presented to City Council for approval in mid to late October. After approval, the working budget is updated to include the approved carry forward spending for these projects. The CIPs that have carry forward funds and no new funding in the

upcoming budget year do not have detailed CIP sheets in the current CIPs section of the budget book. There is a list of the known carry forward projects including the project title and unspent dollar amount as of April. Unspent budgets are not carried forward on annual projects. The CIP budget sheets provide readers with cost estimates, methods of financing, and expenditure estimates for the City of Roseville's annual projects and CIPs for the next five years.

Accordingly, the document includes descriptions, classifications, costs, funding source, and other relevant facts for the City of Roseville's CIPs and annual projects for FY2017-18 through FY2021-22.

Projects are classified as follows:

- Public Buildings
- General Projects
- Drainage Projects
- Street Projects
- Water Projects
- Wastewater Projects
- Park Projects
- Electric Projects

This section contains project budget sheets that include the funding source(s) for each capital project as well as a summary of the total cost of all projects in each category over the next five years. An additional summary contained within this section provides summary information on the City's CIPs. The table titled "Capital Improvement Program Summary: FY2017-18 through FY2021-22" is a high-level view of the total of the project expenditures in each category of capital expenses over the next five years. A glossary of terms and common acronyms is included in the Appendices section to define terms and abbreviations used in the project descriptions.

Capital Improvement Project Overview

How to read this section:

CAPITAL IMPROVEMENT PROJECT BUDGET								
1 CLASSIFICATION OF PROJECT: <i>Project Classification</i>		PROJECT NUMBER: <i>Org Key/Project Number</i>		ORIGINAL APPROPRIATION DATE: <i>Month - YR</i>		3		
4 PROJECT TITLE: <i>Project Title:</i>				TENTATIVE COMPLETION DATE: <i>Month - YR</i>				5
6 DESCRIPTION: <i>Description of Project</i>								
COST ESTIMATE		PRIOR YEARS	FY 20XX-XX <i>(Current Year)</i>	FY 20XX-XX <i>(Current Year +1)</i>	FY 20XX-XX <i>(Current Year +2)</i>	FY 20XX-XX <i>(Current Year +3)</i>	FY 20XX-XX <i>(Current Year +4)</i>	TOTAL PROJECT
7 Labor		\$100,000	\$40,000	\$0	\$0	\$0	\$0	\$140,000
Architectural/Engineering Services		80,000	0	0	0	0	0	80,000
Site Acquisition & Preparation		100	0	0	0	0	0	100
Material / Equipment / Furniture		0	0	0	0	0	0	0
Construction		0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0
TOTAL		\$180,100	\$40,000	\$0	\$0	\$0	\$0	\$220,100
SOURCE OF FUNDS		PRIOR YEARS	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	TOTAL PROJECT
8 Funding Source		\$180,100	\$40,000	\$0	\$0	\$0	\$0	\$220,100
TOTAL		\$180,100	\$40,000	\$0	\$0	\$0	\$0	\$220,100

Project Information

The information at the top of each project sheet includes:

- 1 **Classification of Project** – The project sheets are grouped by project classification (example: General, Streets, Water, Electric...).
- 2 **Project Number** – The projects sheets are ordered by Project Number within each classification group. See footnote below for explanation of numbering process.
- 3 **Original Appropriation Date** – This information is included for Capital Improvement Projects and typically not for Annual Projects. It is the month and year that funds were initially appropriated to be spent on the project.
- 4 **Project Title** – This is the working title for the project.
- 5 **Tentative Completion Date** – This is the month and year that the project manager anticipates the project being complete.
- 6 **Description** – This section includes the details on the work being done.

- 7 **Cost Estimate** – This is the financial measure of the total amount anticipated to be spent for each year of the project by activity (Labor, Architectural Services, Site Acquisition, Material, Construction and Other). The “Prior Years” column includes the actual amount spent from project inception to the end of the prior fiscal year for CIPs and last year’s actual spending for Annual projects. The next five columns include anticipated spending for each year. Finally, the “Total Project” column calculates the total cost of the project from inception to five years in the future.

- 8 **Source of Funds** – This section indicates how each project will be funded. It includes other City funds, grants and other anticipated revenues. If the project is funded by more than one City fund, the entire amount is budgeted in one fund (typically the fund that the sponsoring department is funded by). The amounts funded by other City funds are then transferred into the fund where the project is budgeted. The “Prior Years” column includes the actual amounts funded from each source since project inception through the end of the prior fiscal year. The “Total Project” column calculates the total funding of the project by each source, from inception to five years in the future.

Project Numbering Sequence

Annual project numbers are comprised of five digits. The first digit indicates the department that is managing the project, the second digit indicates the type of project (annual or CIP), the third digit indicates the project category (Water, Wastewater, Parks...etc.) and the last two digits are sequential. Example: For Annual Project number 21501: 2=Public Works, 1=Annual project, 5=Street Project and 01 is the sequential order in which the project number was assigned.

CIP projects include the five digit number described above followed by an additional six digit number. The first two digits indicate the fiscal year in which the project first received funding, the next digit is the division (Environmental utilities, Electric...etc.), the next digit indicates the project category (Water, Wastewater, Parks...etc.) and the last two digits are sequential. Example: CIP number 30003/133002: 3=Environmental Utilities, 0=CIP, 0=Water and 03 is the sequential order in which the project number was assigned. Following the slash 13=project was initially funded in FY2012-13, 3=Environmental Utilities, 0=Water and 02 is the sequential order in which the project number was assigned.

CAPITAL IMPROVEMENT PROGRAM SUMMARY: FY2017-18 through FY2021-22

	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
PUBLIC BUILDING PROJECTS	\$400,000	\$2,000,000	\$0	\$6,600,000	\$0	\$0	\$9,000,000
GENERAL PROJECTS	26,569,126	16,973,048	12,962,850	11,630,523	9,525,240	6,776,766	\$84,437,553
DRAINAGE PROJECTS	619,388	218,050	270,000	250,000	250,000	250,000	\$1,857,438
STREET PROJECTS	22,802,834	3,314,468	3,366,000	6,566,000	6,566,000	6,066,000	\$48,681,302
WATER PROJECTS	6,473,486	11,880,500	6,161,337	4,318,463	1,275,733	1,283,147	\$31,392,666
WASTEWATER PROJECTS	7,930,539	8,429,870	13,281,680	2,940,288	1,194,569	1,196,409	\$34,973,355
PARK PROJECTS	330,029	6,596,125	1,666,000	66,000	66,000	66,000	\$8,790,154
GOLF COURSE PROJECTS	1,245,601	35,000	90,000	90,000	90,000	90,000	\$1,640,601
ELECTRIC PROJECTS	16,098,280	23,634,000	17,916,000	10,328,000	6,475,000	6,192,000	\$80,643,280
TOTAL CAPITAL IMPROVEMENT PROGRAM REQUIREMENTS	\$82,469,283	\$73,081,061	\$55,713,867	\$42,789,274	\$25,442,542	\$21,920,322	\$301,416,349

PUBLIC BUILDING PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
WRSP COMMUNITY CENTER & PARK MASTER PLAN	C-7	10005 / 091003	400,000	2,000,000	0	6,600,000	0	0	9,000,000
TOTAL			\$400,000	\$2,000,000	\$0	\$6,600,000	\$0	\$0	\$9,000,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PUBLIC BUILDING	PROJECT NUMBER: 10005 / 091003	ORIGINAL APPROPRIATION DATE: Jul-08
PROJECT TITLE: WRSP COMMUNITY CENTER & PARK MASTER PLAN	TENTATIVE COMPLETION DATE: Jun-20	

DESCRIPTION

This project is located in the WRSP Park Site F-56, adjacent to the historic Fiddlyment House & joint-use high school site. It includes design and construction of the following:
 FY2016-17 - Master plan
 FY2017-18 - Construction document preparation/construction

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$252	\$0	\$0	\$0	\$0	\$0	\$252
Architectural/Engineering Services	219,526	0	0	0	0	0	219,526
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	180,222	2,000,000	0	6,600,000	0	0	8,780,222
Other	0	0	0	0	0	0	0
TOTAL	\$400,000	\$2,000,000	\$0	\$6,600,000	\$0	\$0	\$9,000,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Public Facilities Fund (222)	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Citywide Park Development - WRSP Fund (229)	0	2,000,000	0	6,600,000	0	0	8,600,000
TOTAL	\$400,000	\$2,000,000	\$0	\$6,600,000	\$0	\$0	\$9,000,000

GENERAL PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>ACCOUNT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
REFUSE BIN AND CAN REPLACEMENT	C-9	31901	\$517,256	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$917,256
SOLID WASTE OUTREACH	C-10	31912	388,894	150,000	153,408	156,438	159,515	162,654	1,170,909
SOLID WASTE - TECHNOLOGY REPLACEMENT (EU)	C-11	31950	54,353	25,000	25,000	25,000	25,000	25,000	179,353
SOLID WASTE - UEC TECHNOLOGY REPLACEMENT (EU)	C-12	31951	21,155	10,000	10,000	10,000	10,000	10,000	71,155
PARKS, REC & LIBRARY CAPITAL	C-13	51007	0	100,000	100,000	100,000	100,000	100,000	500,000
PLANNING - FULL COST RECOVERY PROJECTS	C-14	90116, 90160	8,257,368	5,517,750	5,500,000	5,500,000	5,500,000	5,500,000	35,775,118
BLDG PLAN CHECK SERVICES	C-15	90138	100,000	50,000	50,000	50,000	50,000	50,000	350,000
WALL / FENCE REPAIRS	C-16	91001	30,000	15,000	15,000	15,000	15,000	15,000	105,000
TREE MITIGATION	C-17	91003 / 91004	905,957	507,942	508,875	508,875	508,875	0	2,940,524
ADA COMPLIANCE	C-18	91005	272,954	75,000	75,000	75,000	75,000	75,000	647,954
BIKE TRAIL MAINTENANCE	C-19	91007	234,264	119,112	119,112	119,112	119,112	119,112	829,824
OPEN SPACE MAINTENANCE	C-20	91008	1,323,664	686,532	667,738	667,738	667,738	0	4,013,410
REASON FARMS PROPERTY MANAGEMENT	C-21	91009	1,277,931	20,000	20,000	20,000	20,000	20,000	1,377,931
RUEC SCHOOL TOUR ANNUAL PROJECT	C-22	91010	39,000	24,000	27,000	30,000	30,000	30,000	180,000
CITY PARKING LOT GENERAL REHAB	C-23	91011	163,094	50,000	50,000	50,000	50,000	50,000	413,094
FACILITIES REHAB PROJECT	C-24	91026	0	719,500	0	0	0	0	719,500
IT REHAB PROJECT	C-25	91027	0	775,000	821,492	903,343	960,000	0	3,459,835
BUS SHELTER REPLACEMENT	C-26	91041	50,000	50,000	50,000	50,000	50,000	0	250,000
CITY WIDE TRAFFIC MODEL UPDATE	C-27	90003 / 969001	1,910,278	233,233	125,000	125,000	125,000	250,000	2,768,511
CITY FACILITIES SECURITY IMPROVEMENTS	C-28	90001 / 059001	1,070,001	50,000	50,000	50,000	50,000	50,000	1,320,001
UEC EQUIPMENT REPLACEMENT	C-29	90012 / 099003	800,178	100,000	200,000	200,000	200,000	200,000	1,700,178
ENTERPRISE RESOURCE PLANNING	C-30	90017 / 159002	4,652,780	3,442,473	2,034,730	1,020,017	0	0	11,150,000
800MHz RADIO SYSTEM REPLACEMENT	C-31	90017 / 169006	4,079,999	2,973,869	287,132	0	0	0	7,341,000
EAST RADIO SITE RELOCATION	C-32	90008 / 179001	420,000	1,001,637	78,363	0	0	0	1,500,000
ADA MODIFICATION FOR SENIOR CUSTOMER SERVICE COUNTER	C-33	50204 / 185003	0	12,000	0	0	0	0	12,000
ADVENTURE CLUB REHAB	C-34	50401 / 185401	0	40,000	40,000	40,000	40,000	40,000	200,000
2018 TRAIL RESURFACING PROJECT	C-35	90004 / 189001	0	20,000	240,000	0	0	0	260,000
MAHANY PARK TRAIL PROJECT	C-36	90004 / 189002	0	25,000	135,000	85,000	390,000	0	635,000
COMMUTER BUS REPLACEMENT	C-37	90009 / 189003	0	50,000	1,000,000	1,000,000	0	0	2,050,000
BUS REHABILITATION PROJECT	C-38	90009 / 189004	0	50,000	500,000	750,000	300,000	0	1,600,000
TOTAL			\$26,569,126	\$16,973,048	\$12,962,850	\$11,630,523	\$9,525,240	\$6,776,766	\$84,437,553

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL/SOLID WASTE	PROJECT NUMBER: 31901	ORIGINAL APPROPRIATION DATE: Jul-09
PROJECT TITLE: REFUSE BIN AND CAN REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Rehabilitation funds for replacement of cans and bins.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	517,256	80,000	80,000	80,000	80,000	80,000	917,256
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$517,256	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$917,256

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Solid Waste Rehab Fund (463)	\$517,256	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$917,256
TOTAL	\$517,256	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$917,256

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL/SOLID WASTE	PROJECT NUMBER: 31912	ORIGINAL APPROPRIATION DATE: Jan-13
PROJECT TITLE: SOLID WASTE OUTREACH	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

To encourage source reduction and increased reuse among utility customers, as noted in SB 1016, public education and outreach is necessary to reduce per capita, per day disposal rate. This project CIP helps with educating customers on proper recycling, disposal of Household Hazardous Waste and organic commercial recycling.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	388,894	150,000	153,408	156,438	159,515	162,654	1,170,909
TOTAL	\$388,894	\$150,000	\$153,408	\$156,438	\$159,515	\$162,654	\$1,170,909

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Solid Waste Operations Fund (460)	\$313,894	\$150,000	\$153,408	\$156,438	\$159,515	\$162,654	\$1,095,909
State of CA Grant	75,000	0	0	0	0	0	75,000
TOTAL	\$388,894	\$150,000	\$153,408	\$156,438	\$159,515	\$162,654	\$1,170,909

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL / SOLID WASTE	PROJECT NUMBER: 31950	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SOLID WASTE - TECHNOLOGY REPLACEMENT (EU)		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

Annual project to replace technology equipment.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	54,353	25,000	25,000	25,000	25,000	25,000	179,353
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$54,353	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$179,353

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Solid Waste Rehab Fund (463)	\$54,353	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$179,353
TOTAL	\$54,353	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$179,353

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL / SOLID WASTE	PROJECT NUMBER: 31951	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SOLID WASTE - UEC TECHNOLOGY REPLACEMENT (EU)		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

Annual project to replace technology equipment.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	21,155	10,000	10,000	10,000	10,000	10,000	71,155
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$21,155	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$71,155

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Solid Waste Rehab Fund (463)	\$21,155	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$71,155
TOTAL	\$21,155	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$71,155

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 51007	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: PARKS, REC & LIBRARY CAPITAL		TENTATIVE COMPLETION DATE: ANNUAL PROJECTS

DESCRIPTION:
For FY2017-18:
1) 189501 - PARK PAVING AND HARDSCAPE REPAIRS: Paving/hardscape repairs for park walkways and picnic pads throughout park system (\$100,000).

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	100,000	100,000	100,000	100,000	100,000	500,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Parks, Rec & Lib Capital Fund (315)	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
TOTAL	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90116, 90160	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: PLANNING - FULL COST RECOVERY PROJECTS		TENTATIVE COMPLETION DATE: ANNUAL PROJECTS

DESCRIPTION:

Monies are collected from private developers and are considered pass through funds.

90116 - Amoruso/Brookfield - \$75,000

90160 - Full cost Reimbursement - \$5,442,750

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	4,209,344	2,942,750	3,000,000	3,000,000	3,000,000	3,000,000	19,152,094
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	550,000	0	0	0	0	0	550,000
Other	3,498,024	2,575,000	2,500,000	2,500,000	2,500,000	2,500,000	16,073,024
TOTAL	\$8,257,368	\$5,517,750	\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$35,775,118

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Contribution by Developer	\$8,257,368	\$5,517,750	\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$35,775,118
TOTAL	\$8,257,368	\$5,517,750	\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$35,775,118

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90138	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: BLDG PLAN CHECK SERVICES	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Provides funds for professional services of outside consultant for plan review services. Monies are collected with the building permit application and are considered pass through funds.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	100,000	50,000	50,000	50,000	50,000	50,000	350,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Contribution by Developer	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000
TOTAL	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91001	ORIGINAL APPROPRIATION DATE: Jul-06
PROJECT TITLE: WALL / FENCE REPAIRS	TENTATIVE COMPLETION DATE: ANNUAL PROJECTS	

DESCRIPTION:

Repair soundwalls and city fences at various locations where damage occurs (usually by a moving vehicle). This project is for those repairs that we are unable to retrieve reimbursement via subrogation.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	30,000	15,000	15,000	15,000	15,000	15,000	105,000
Other	0	0	0	0	0	0	0
TOTAL	\$30,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$105,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
General CIP Rehab Fund (310)	\$30,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$105,000
TOTAL	\$30,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$105,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91003 / 91004	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: TREE MITIGATION	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Native and non-native tree planting in City golf courses and parks; public outreach, urban forest staffing, implementation of urban forest master plan and materials and supplies.

FY2017-18:

Native (91003): \$256,346

Non-Native (91004): \$251,596

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	905,957	507,942	508,875	508,875	508,875	0	2,940,524
TOTAL	\$905,957	\$507,942	\$508,875	\$508,875	\$508,875	\$0	\$2,940,524

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Native Oak Tree Propagation Fund (255)	\$529,381	\$256,346	\$260,800	\$260,800	\$260,800	\$0	\$1,568,127
Non-Native Oak Tree Propagation Fund (256)	376,576	251,596	248,075	248,075	248,075	0	1,372,397
TOTAL	\$905,957	\$507,942	\$508,875	\$508,875	\$508,875	\$0	\$2,940,524

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91005	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: ADA COMPLIANCE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

This project funds needed repairs, upgrades, and consulting services in order to meet ADA compliance for City facilities.

Compliance Consulting Services, Activity Code 30: \$5,000

ADA barrier removal based on transition plan priority: \$70,000

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	5,000	5,000	0	0	0	10,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	272,954	70,000	70,000	75,000	75,000	75,000	637,954
Other	0	0	0	0	0	0	0
TOTAL	\$272,954	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$647,954

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
General CIP Rehab Fund (310)	\$272,954	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$647,954
TOTAL	\$272,954	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$647,954

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91007	ORIGINAL APPROPRIATION DATE: Jul-07
PROJECT TITLE: BIKE TRAIL MAINTENANCE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

This project funds the day-to-day routine maintenance of the City's bike trails, including weed abatement, tree trimming, sweeping, asphalt maintenance and other activities, at an approximate cost of \$5,600 per mile. These activities increase the longevity of these important City assets and result in a safe and clean surface for bicycling, walking, jogging and other trail activities. 100% CFD/LLD funded.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$155,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$555,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	79,264	39,112	39,112	39,112	39,112	39,112	274,824
Other	0	0	0	0	0	0	0
TOTAL	\$234,264	\$119,112	\$119,112	\$119,112	\$119,112	\$119,112	\$829,824

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Bike Trail Maintenance Fund (218)	\$234,264	\$119,112	\$119,112	\$119,112	\$119,112	\$119,112	\$829,824
TOTAL	\$234,264	\$119,112	\$119,112	\$119,112	\$119,112	\$119,112	\$829,824

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91008	ORIGINAL APPROPRIATION DATE: Jul-07
PROJECT TITLE: OPEN SPACE MAINTENANCE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

This project includes contractual obligations through adopted maintenance plans, such as invasive weed removal, signs, post and cable mitigation monitoring, debris removal, tree removal, etc. This project is funded with pooled CFD / LLD / Endowment funds that are identified for the purpose of open space maintenance.

COST ESTIMATE	PRIOR YEAR	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	1,323,664	686,532	667,738	667,738	667,738	0	4,013,410
TOTAL	\$1,323,664	\$686,532	\$667,738	\$667,738	\$667,738	\$0	\$4,013,410

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Open Space Maintenance Fund (219)	\$1,323,664	\$686,532	\$667,738	\$667,738	\$667,738	\$0	\$4,013,410
TOTAL	\$1,323,664	\$686,532	\$667,738	\$667,738	\$667,738	\$0	\$4,013,410

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91009	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: REASON FARMS PROPERTY MANAGEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Provides for the general upkeep of the site.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$46,091	\$0	\$0	\$0	\$0	\$0	\$46,091
Architectural/Engineering Services	1,007,930	0	0	0	0	0	1,007,930
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	223,910	20,000	20,000	20,000	20,000	20,000	323,910
TOTAL	\$1,277,931	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$1,377,931

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Reason Farms Revenue Fund (251)	\$1,277,931	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$1,377,931
TOTAL	\$1,277,931	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$1,377,931

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91010	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: RUEC SCHOOL TOUR ANNUAL PROJECT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Supports RUEC school tours for Roseville and other regional elementary schools.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	39,000	24,000	27,000	30,000	30,000	30,000	180,000
TOTAL	\$39,000	\$24,000	\$27,000	\$30,000	\$30,000	\$30,000	\$180,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Operations Fund (480)	\$13,000	\$8,000	\$9,000	\$10,000	\$10,000	\$10,000	\$60,000
Wastewater Operations Fund (470)	13,000	8,000	9,000	10,000	10,000	10,000	60,000
Solid Waste Operations Fund (460)	13,000	8,000	9,000	10,000	10,000	10,000	60,000
TOTAL	\$39,000	\$24,000	\$27,000	\$30,000	\$30,000	\$30,000	\$180,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91011	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: CITY PARKING LOT GENERAL REHAB		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:
 Fire Station #3 parking lot: \$12,000
 Corp Yard Admin parking lot: \$19,000
 Police Department parking lot: \$17,000
 Engineering services: \$2,000

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	2,000	2,000	0	0	0	4,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	163,094	48,000	48,000	50,000	50,000	50,000	409,094
TOTAL	\$163,094	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$413,094

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
General CIP Rehab Fund (310)	\$163,094	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$413,094
TOTAL	\$163,094	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$413,094

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91026
PROJECT TITLE: FACILITIES REHAB PROJECT	ORIGINAL APPROPRIATION DATE: Jul-17
	TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:	
CIP rehab in FY2017-18 consists of:	
Aquatics Complex Flooring - \$35,000 (Fund 511)	Fire Station #3 Parking Lot - \$10,000 (Fund 511)
Aquatics Complex Parking Lot - \$25,000 (Fund 511)	Roseville Police Dept. Paint Interior - \$80,000 (Fund 511)
Maidu Community Center Kitchen & Bath Rehab - \$50,000 (Fund 511)	Mahany Sports Center Flooring - \$45,000 (Fund 511)
Maidu Community Center Dance Floor Rehab - \$25,000 (Fund 511)	Maidu Community Center Paint - \$33,000 (Fund 511)
Maidu Library Building Control System - \$15,000 (Fund 511)	Electric Service Center Dispatch heat pump - \$25,000 (Fund 491)
Diamond Oaks Replace HVAC 2 Units - \$20,000 (Fund 450)	Diamond Oaks Paint - \$8,500 (Fund 450)
Woodcreek Oaks Banquet Room Divider - \$35,000 (Fund 451)	Electric Service Center Computer Room A/C - \$140,000 (Fund 491)
Wastewater Treatment Plant Paint Trim - \$8,000 (Fund 474)	Vehicle Maintenance Air Compressor - \$20,000 (Fund 501)
Riley Library - \$21,841 (Fund 511), \$1,580 (Fund 491), \$527 (Fund 463), \$526 (Fund 474)	
Civic Center Paint - \$109,378 (Fund 511), \$5,004 (Fund 491), \$1,668 (Fund 482), \$1,668 (Fund 463), \$1,667 (Fund 474), \$613 (Fund 401)	

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	719,500	0	0	0	0	719,500
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$719,500	\$0	\$0	\$0	\$0	\$719,500

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Facility Rehab Fund (511)	\$0	\$449,220	\$0	\$0	\$0	\$0	\$449,220
Electric Construction Fund (491)	0	171,584	0	0	0	0	171,584
Water Rehab Fund (482)	0	2,195	0	0	0	0	2,195
Wastewater Rehab Fund (474)	0	10,193	0	0	0	0	10,193
Solid Waste Rehab Fund (463)	0	2,195	0	0	0	0	2,195
Auto Services Fund (501)	0	20,000	0	0	0	0	20,000
Diamond Oaks Golf Course Fund (450)	0	28,500	0	0	0	0	28,500
Woodcreek Oaks Golf Club Fund (451)	0	35,000	0	0	0	0	35,000
Youth Development Fund (401)	0	613	0	0	0	0	613
TOTAL	\$0	\$719,500	\$0	\$0	\$0	\$0	\$719,500

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91027	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: IT REHAB PROJECT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Information Technology assets become obsolete over time and must be replaced due to use and the constantly evolving technology environment. In FY18 the rehab projects are as follows:

Citywide Network Infrastructure Upgrades/Replacement Phase II: \$700,000
 Network Management Monitoring Replacement: \$25,000
 Annual Server Replacements: \$50,000

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$200,000	\$287,522	\$316,170	\$400,000	\$0	\$1,203,692
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	575,000	533,970	587,173	560,000	0	2,256,143
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$775,000	\$821,492	\$903,343	\$960,000	\$0	\$3,459,835

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
IT Replacement Fund (521)	\$0	\$507,615	\$533,970	\$587,174	\$620,049	\$0	\$2,248,808
Solid Waste Rehab Fund (463)	0	60,450	65,719	72,267	75,973	0	274,409
Wastewater Rehab Fund (474)	0	68,975	82,149	90,334	96,133	0	337,591
Water Rehab Fund (482)	0	47,275	49,290	54,201	59,653	0	210,419
Electric Construction Fund (491)	0	85,935	86,257	94,851	103,816	0	370,859
Transit Fund (440)	0	4,750	4,107	4,516	4,376	0	17,749
TOTAL	\$0	\$775,000	\$821,492	\$903,343	\$960,000	\$0	\$3,459,835

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91041	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: BUS SHELTER REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Rehabilitate existing bus stops. Activities may include replacing older, worn bus shelters, repairing lights, replacing signs, etc. Bus stops anticipated for rehabilitation include Maidu Park (on Rocky Ridge), eastbound Lead Hill before Rocky Ridge, and northbound N. Sunrise past Douglas.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$0	\$35,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	43,000	43,000	43,000	43,000	43,000	0	215,000
Other	0	0	0	0	0	0	0
TOTAL	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Transit Fund (440)	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000
TOTAL	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90003 / 969001	ORIGINAL APPROPRIATION DATE: Mar-04
PROJECT TITLE: CITY WIDE TRAFFIC MODEL UPDATE	TENTATIVE COMPLETION DATE: ONGOING	

DESCRIPTION:

On-going model, land use and project updates / maintenance of CIP account, fee tracking / fee updates (Inter-Jurisdictional Fee).

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$578,452	\$125,000	\$75,000	\$75,000	\$75,000	\$125,000	\$1,053,452
Architectural/Engineering Services	1,267,643	50,000	50,000	50,000	50,000	125,000	1,592,643
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	5,802	0	0	0	0	0	5,802
Construction	58,381	58,233	0	0	0	0	116,614
Other	0	0	0	0	0	0	0
TOTAL	\$1,910,278	\$233,233	\$125,000	\$125,000	\$125,000	\$250,000	\$2,768,511

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Traffic Mitigation Fund (221)	\$1,910,278	\$233,233	\$125,000	\$125,000	\$125,000	\$250,000	\$2,768,511
TOTAL	\$1,910,278	\$233,233	\$125,000	\$125,000	\$125,000	\$250,000	\$2,768,511

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90001 / 059001	ORIGINAL APPROPRIATION DATE: Jul-04
PROJECT TITLE: CITY FACILITIES SECURITY IMPROVEMENTS	TENTATIVE COMPLETION DATE: ONGOING	

DESCRIPTION:

This project funds needed security improvements for City facilities.
 FY2017-18
 Camera Replacements at 405 Oak Parking Garage \$15,000
 Security guard for City Parking Garage \$41,000. (\$6k will come from prior year carryforward funds and \$35k funded using FY2017-18 funds).

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	185,313	0	0	0	0	0	185,313
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	87,068	10,000	0	0	0	0	97,068
Construction	717,068	40,000	50,000	50,000	50,000	50,000	957,068
Other	80,552	0	0	0	0	0	80,552
TOTAL	\$1,070,001	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,320,001

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
General CIP Rehab Fund (310)	\$1,070,001	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,320,001
TOTAL	\$1,070,001	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,320,001

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90012 / 099003	ORIGINAL APPROPRIATION DATE: Jul-08
PROJECT TITLE: UEC EQUIPMENT REPLACEMENT	TENTATIVE COMPLETION DATE: ONGOING	

DESCRIPTION:

The Roseville Utility Exploration Center opened in January of 2008. The exhibits are highly interactive, and will require refreshing/renewal/replacement to stay up-to-date with changing technologies, and to maintain the interest of the community. It is anticipated that major elements will need to be replaced on an ongoing periodic basis, beginning within the next 5 years. The annual amounts represent ≈ 5% of the original cost.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$16,855	\$0	\$0	\$0	\$0	\$0	\$16,855
Architectural/Engineering Services	64,390	0	0	0	0	0	64,390
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	715,793	100,000	200,000	200,000	200,000	200,000	1,615,793
Other	3,140	0	0	0	0	0	3,140
TOTAL	\$800,178	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,700,178

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Operations Fund (490)	\$241,561	\$0	\$0	\$0	\$0	\$0	\$241,561
Electric Construction Fund (491)	50,000	50,000	100,000	100,000	100,000	100,000	500,000
Water Operations Fund (480)	169,516	16,667	33,333	33,333	33,333	33,333	319,515
Wastewater Operations Fund (470)	169,516	16,667	33,334	33,334	33,334	33,334	319,519
Solid Waste Operations Fund (460)	169,585	16,666	33,333	33,333	33,333	33,333	319,583
TOTAL	\$800,178	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,700,178

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	ORIGINAL APPROPRIATION DATE:
GENERAL	90017 / 159002	Jul-14
PROJECT TITLE:	TENTATIVE COMPLETION DATE:	
ENTERPRISE RESOURCE PLANNING	Jul-20	

DESCRIPTION:

The City's current ERP system (IFAS) is 20 years old and in need of a replacement. The funding will include a needs assessment, process review, RFP, vendor selection, implementation, training and transition to the new financial system.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$800,000	\$1,496,250	\$776,857	\$0	\$0	\$0	\$3,073,107
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	3,852,780	1,946,223	1,257,873	1,020,017	0	0	8,076,893
TOTAL	\$4,652,780	\$3,442,473	\$2,034,730	\$1,020,017	\$0	\$0	\$11,150,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Solid Waste Operations Fund (460)	\$175,000	\$0	\$0	\$0	\$0	\$0	175,000
Wastewater Operations Fund (470)	175,000	0	0	0	0	0	175,000
Water Operations Fund (480)	175,000	0	0	0	0	0	175,000
Electric Construction Fund (491)	500,000	770,000	958,453	0	0	0	2,228,453
Solid Waste Rehab Fund (463)	0	264,167	89,167	71,718	0	0	425,052
Wastewater Rehab Fund (474)	0	264,167	89,167	71,718	0	0	425,052
Water Rehab Fund (482)	0	264,167	89,167	71,718	0	0	425,052
Other Enterprise Funds	0	169,000	84,500	125,896	0	0	379,396
Special Revenue Funds	0	96,288	140,847	124,870	0	0	362,005
Capital Project Funds	0	164,164	98,592	98,592	0	0	361,348
Trust Funds	0	52,853	21,749	21,749	0	0	96,351
CFD/LLD Funds	127,780	121,972	80,775	0	0	0	330,527
Internal Service/Self Insurance Funds	0	212,000	132,313	132,313	0	0	476,626
General Funds	3,500,000	1,063,695	250,000	301,443	0	0	5,115,138
TOTAL	\$4,652,780	\$3,442,473	\$2,034,730	\$1,020,017	\$0	\$0	\$11,150,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL - IT	PROJECT NUMBER: 90017 / 169006	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: 800MHZ RADIO SYSTEM REPLACEMENT	TENTATIVE COMPLETION DATE: Dec-19	

DESCRIPTION:

The City's current 800MHz trunking radio system will no longer be supported by Motorola beginning 12/31/18. This CIP is designed to replace the current radio system to continue to provide a vendor-supported system, enhance interoperability with other agencies, and sustain a high level of communication services. The estimated costs are based on information gathered during the RFQ process performed by the "800MHz System Committee."

During FY2017-18 the following services will be needed as part of the RFP process:
 \$34,500 to prepare, review and evaluate the system RFP
 \$20,500 to provide analysis on subsequent RFP responses

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$34,200	\$0	\$0	\$0	\$0	\$0	\$34,200
Architectural/Engineering Services	25,223	1,502,214	143,566	0	0	0	1,671,003
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	251	1,321,655	143,566	0	0	0	1,465,472
Construction	4,020,325	0	0	0	0	0	4,020,325
Other	0	150,000	0	0	0	0	150,000
TOTAL	\$4,079,999	\$2,973,869	\$287,132	\$0	\$0	\$0	\$7,341,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Transit Fund (440)	\$0	988,956	0	0	0	0	\$988,956
Solid Waste Rehab Fund (463)	\$4,468	425,135	0	0	0	0	\$429,603
Wastewater Rehab Fund (474)	\$4,907	139,288	0	0	0	0	\$144,195
Water Rehab Fund (482)	\$3,021	236,183	0	0	0	0	\$239,204
Electric Construction Fund (491)	\$17,285	556,265	110,450	0	0	0	\$684,000
General Fund (100)	4,000,000	628,042	176,682	0	0	0	4,804,724
General CIP Rehab Fund (310)	50,318	0	0	0	0	0	50,318
TOTAL	\$4,079,999	\$2,973,869	\$287,132	\$0	\$0	\$0	\$7,341,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL - IT	PROJECT NUMBER: 90008 / 179001	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: EAST RADIO SITE RELOCATION		TENTATIVE COMPLETION DATE: Dec-19

DESCRIPTION:

The City's current East radio site has many limitations including emergency power, coverage, capacity and a risky building lease status. These limitations increase the level of risk to provide clear and reliable communications in East Roseville. This CIP is designed to relocate the site to a location that will provide for sustainable high levels of communication services. The estimated costs are based on costs incurred when building the City's West site in 2010.

On a related note, there are two multi-year radio projects that will occur in parallel which increased the demand for City staff hours. A significant amount of time is required for design, construction and implementation efforts over the course of both projects. In order to allocate the time needed for the projects as well as handle daily tasks to maintain customer service levels, included in the project cost is a temporary 1,500 hour position at a cost of \$65k each year.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$78,363	\$78,363	\$78,363	\$0	\$0	\$0	\$235,089
Architectural/Engineering Services	0	167,500	0	0	0	0	167,500
Site Acquisition & Preparation	341,637	402,500	0	0	0	0	744,137
Material / Equipment / Furniture	0	197,500	0	0	0	0	197,500
Construction	0	155,774	0	0	0	0	155,774
Other	0	0	0	0	0	0	0
TOTAL	\$420,000	\$1,001,637	\$78,363	\$0	\$0	\$0	\$1,500,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Public Facilities Fund (222)	\$420,000	\$0	\$0	\$0	\$0	\$0	\$420,000
Strategic Improvement Fund (110)	0	1,001,637	78,363	0	0	0	1,080,000
TOTAL	\$420,000	\$1,001,637	\$78,363	\$0	\$0	\$0	\$1,500,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 50204 / 185003	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: ADA MODIFICATION FOR SENIOR CUSTOMER SERVICE COUNTER	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Modify the service counter for ADA at Maidu Community Center.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	12,000	0	0	0	0	12,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Parks, Rec, & Library Capital Fund (315)	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000
TOTAL	\$0	\$12,000	\$0	\$0	\$0	\$0	\$12,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 50401 / 185401	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ADVENTURE CLUB REHAB	TENTATIVE COMPLETION DATE: Jun-22	

DESCRIPTION:
 Repair ramps (at Diamond Creek, Gates, Sargeant, Woodbridge, Brown, Heritage Oaks, Spanger, and Fiddymont Farm; will complete as many as funding allows): \$20,000
 Paint exterior (at Crestmont, Sargeant, Quail Glen): \$20,000

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	40,000	40,000	40,000	40,000	40,000	200,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Youth Development Fund (401)	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
TOTAL	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90004 / 189001	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: 2018 TRAIL RESURFACING PROJECT	TENTATIVE COMPLETION DATE: Nov-19	

DESCRIPTION:

This project would resurface Class I multi-use bike trails in south and east Roseville. Resurfacing will extend the life of the City's investment in the trail system and provide a smoother and safer surface for trail users.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$20,000	\$20,000	\$0	\$0	\$0	\$40,000
Architectural/Engineering Services	0	0	20,000	0	0	0	20,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	200,000	0	0	0	200,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$20,000	\$240,000	\$0	\$0	\$0	\$260,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Transportation Fund (441)	\$0	\$20,000	\$240,000	\$0	\$0	\$0	\$260,000
TOTAL	\$0	\$20,000	\$240,000	\$0	\$0	\$0	\$260,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90004 / 189002	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: MAHANY PARK TRAIL PROJECT	TENTATIVE COMPLETION DATE: Jun-21	

DESCRIPTION:

This project will close gaps in the existing trail system within Mahany Park and the surrounding open space area consistent with the Bicycle Master Plan.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$25,000	\$10,000	\$10,000	\$40,000	\$0	\$85,000
Architectural/Engineering Services	0	0	125,000	75,000	50,000	0	250,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	300,000	0	300,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$25,000	\$135,000	\$85,000	\$390,000	\$0	\$635,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Transportation Fund (441)	\$0	\$25,000	\$135,000	\$85,000	\$390,000	\$0	\$635,000
TOTAL	\$0	\$25,000	\$135,000	\$85,000	\$390,000	\$0	\$635,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90009 / 189003	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: COMMUTER BUS REPLACEMENT	TENTATIVE COMPLETION DATE: Sep-19	

DESCRIPTION:

This project will result in the purchase of 4 replacement commuter buses consistent with the Roseville Short Range Transit Plan's Fleet Replacement Program.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Architectural/Engineering Services	0	30,000	0	0	0	0	30,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	1,000,000	1,000,000	0	0	2,000,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$50,000	\$1,000,000	\$1,000,000	\$0	\$0	\$2,050,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Transit Fund (440)	\$0	\$50,000	\$200,000	\$0	\$0	\$0	\$450,000
FTA 5307 Grant Funds	0	0	800,000	800,000	0	0	1,600,000
TOTAL	\$0	\$50,000	\$1,000,000	\$1,000,000	\$0	\$0	\$2,050,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90009 / 189004	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: BUS REHABILITATION PROJECT	TENTATIVE COMPLETION DATE: Jun-21	

DESCRIPTION:

This project will result in the rehabilitation of three local fixed route buses and seven commuter buses consistent with the Roseville Short Range Transit Plan's Fleet Replacement Program.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Architectural/Engineering Services	0	30,000	0	0	0	0	30,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	500,000	750,000	300,000	0	1,550,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$50,000	\$500,000	\$750,000	\$300,000	\$0	\$1,600,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Transit Fund (440)	\$0	\$50,000	\$500,000	\$750,000	\$300,000	\$0	\$1,600,000
TOTAL	\$0	\$50,000	\$500,000	\$750,000	\$300,000	\$0	\$1,600,000

DRAINAGE PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
FLOODPLAIN MANAGEMENT	C-40	21001	\$399,374	\$198,050	\$250,000	\$250,000	\$250,000	\$250,000	\$1,597,424
FLOOD ALERT SYSTEM REPLACEMENT PROJECT	C-41	20001 / 152002	220,014	20,000	20,000	0	0	0	260,014
TOTAL			\$619,388	\$218,050	\$270,000	\$250,000	\$250,000	\$250,000	\$1,857,438

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: DRAINAGE	PROJECT NUMBER: 21001	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: FLOODPLAIN MANAGEMENT		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

Funds for performing floodplain and drainage studies, contribution to Placer County Flood Control District, repairing and / or improvements to areas of flood potential.

Placer Co. Flood Control Dist. Yearly Contribution	\$ 167,550
Printing and Mailing of the Flood Brochures each year	\$ 6,000
Floodplain Managers Association Yearly Conference & ASFPM	\$ 1,500
CRS Annual Support and Cycle Preparation	\$ 21,000
FEMA Map Outreach	\$ 2,000
	\$ 198,050

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	12,048	0	0	0	0	0	12,048
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	387,326	198,050	250,000	250,000	250,000	250,000	1,585,376
Other	0	0	0	0	0	0	0
TOTAL	\$399,374	\$198,050	\$250,000	\$250,000	\$250,000	\$250,000	\$1,597,424

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
General Fund (100)	\$399,374	\$198,050	\$250,000	\$250,000	\$250,000	\$250,000	\$1,597,424
TOTAL	\$399,374	\$198,050	\$250,000	\$250,000	\$250,000	\$250,000	\$1,597,424

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: DRAINAGE	PROJECT NUMBER: 20001 / 152002	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: FLOOD ALERT SYSTEM REPLACEMENT PROJECT	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

Funding to replace the Flood Alert System data transmission and collection hardware and software used to monitor stream levels and precipitation within the Dry Creek and Pleasant Grove Creek Watersheds.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	131,282	0	0	0	0	0	131,282
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	88,732	20,000	20,000	0	0	0	128,732
Other	0	0	0	0	0	0	0
TOTAL	\$220,014	\$20,000	\$20,000	\$0	\$0	\$0	\$260,014

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
General Fund (100)	\$90,001	\$20,000	\$20,000	\$0	\$0	\$0	\$130,001
State of California Revenues	130,013	0	0	0	0	0	130,013
TOTAL	\$220,014	\$20,000	\$20,000	\$0	\$0	\$0	\$260,014

STREET PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
TRAFFIC SIGNAL PROJECTS AT VARIOUS LOCATIONS	C-43	21503	\$1,844,221	\$550,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,394,221
GOLF LANE MAINTENANCE-SUN CITY	C-44	21506	2,000	1,000	1,000	1,000	1,000	1,000	7,000
STREETS-RESURFACING-HWY USERS	C-45	21510	3,732,470	1,089,968	960,000	960,000	960,000	960,000	8,662,438
STREETS-RESURFACING-ROADWAY FUND	C-46	21511	3,025,951	36,000	36,000	36,000	36,000	36,000	3,205,951
TRAFFIC SIGNAL COORDINATION	C-47	21520	100,000	40,000	40,000	40,000	40,000	40,000	300,000
TRAFFIC SIGNAL MAINTENANCE/UPGRADES	C-48	21521	690,508	297,500	300,000	300,000	300,000	300,000	2,188,008
TRAFFIC SIGNAL REHAB	C-49	21550	229,000	240,000	229,000	229,000	229,000	229,000	1,385,000
DEVELOPER REIMBURSEMENTS	C-50	20004 / 002503	12,478,684	500,000	1,200,000	500,000	500,000	0	15,178,684
BLUE OAKS BLVD	C-51	20502 / 172550	700,000	100,000	100,000	4,000,000	4,000,000	4,000,000	12,900,000
2018 CURB, GUTTER, SIDEWALK, AND RAMP PROJECT	C-52	20002 / 182501	0	260,000	0	0	0	0	260,000
2019 ARTERIAL RESURFACING PROJECT	C-53	20010 / 182502	0	100,000	0	0	0	0	100,000
2019 RESIDENTIAL RESURFACING PROJECT	C-54	20010 / 182503	0	100,000	0	0	0	0	100,000
TOTAL			\$22,802,834	\$3,314,468	\$3,366,000	\$6,566,000	\$6,566,000	\$6,066,000	\$48,681,302

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21503	ORIGINAL APPROPRIATION DATE:					
PROJECT TITLE: TRAFFIC SIGNAL PROJECTS AT VARIOUS LOCATIONS	TENTATIVE COMPLETION DATE: ANNUAL PROJECT						
DESCRIPTION: DEVELOPER - Fiddlyment / San Fernando (\$50,000) DEVELOPER - Fiddlyment / Westhills (\$50,000) DEVELOPER - Westhills / Upland (\$50,000) DEVELOPER - Baseline / Upland (\$50,000) DEVELOPER - Fiddlyment / Baseline (\$15,000) DEVELOPER - Pleasant Grove / Summerfaire (\$25,000) DEVELOPER - Pleasant Grove / Quartet (\$25,000) Travel Time Sensors (\$20,000) Traffic Fiber Switch Upgrades (\$30,000) Intersection Upgrades (\$50,000) Count Loops (\$10,000) Fiber Optic Communications (\$50,000) Central System Upgrades (\$40,000) 360 Camera License - 100 cameras (\$35,000) ROW for 3rd Through Lane on Pleasant Grove at Foothills (\$50,000)							
COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Architectural/Engineering Services	18,468	15,000	15,000	15,000	15,000	15,000	93,468
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	1,825,753	530,000	480,000	480,000	480,000	480,000	4,275,753
Other	0	0	0	0	0	0	0
TOTAL	\$1,844,221	\$550,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,394,221
SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Traffic Mitigation Fund (221)	\$1,844,221	\$550,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,394,221
TOTAL	\$1,844,221	\$550,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,394,221

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21506	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: GOLF LANE MAINTENANCE-SUN CITY	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	
DESCRIPTION:		

Golf cart registration fee revenues for maintaining the extra roadway width to accommodate the golf cart lanes in Del Webb.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	1,000	1,000	1,000	1,000	1,000	5,000
Construction	2,000	0	0	0	0	0	2,000
Other	0	0	0	0	0	0	0
TOTAL	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$7,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Golf Cart Permit fees in General Fund (100)	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$7,000
TOTAL	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$7,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21510	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: STREETS-RESURFACING-HWY USERS	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION: Neighborhoods scheduled for dig-outs and crack seal in FY2017-18: Hillicrest neighborhood & various arterial roadways										
	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT			
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
Architectural/Engineering Services	182,247	10,000	10,000	10,000	10,000	10,000	232,247			
Site Acquisition & Preparation	0	0	0	0	0	0	0			
Material / Equipment / Furniture	8,103	1,079,968	950,000	950,000	950,000	950,000	4,888,071			
Construction	1,914,490	0	0	0	0	0	1,914,490			
Other	1,627,630	0	0	0	0	0	1,627,630			
TOTAL	\$3,732,470	\$1,089,968	\$960,000	\$960,000	\$960,000	\$960,000	\$8,662,438			

	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT			
Highway Users Tax Fund (252)	\$3,732,470	\$1,089,968	\$960,000	\$960,000	\$960,000	\$960,000	\$8,662,438			
TOTAL	\$3,732,470	\$1,089,968	\$960,000	\$960,000	\$960,000	\$960,000	\$8,662,438			

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21511	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: STREETS-RESURFACING-ROADWAY FUND	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Annual resurfacing preparation including dig-outs, crack seal and paving. Also funds Safe Routes to School program materials and supplies. Non-Gas Tax sources of revenue.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	37,790	0	0	0	0	0	37,790
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	36,000	36,000	36,000	36,000	36,000	180,000
Construction	2,942,432	0	0	0	0	0	2,942,432
Other	45,729	0	0	0	0	0	45,729
TOTAL	\$3,025,951	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$3,205,951

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Roadway Fund (253)	\$525,951	\$0	\$0	\$0	\$0	\$0	\$525,951
Transportation Fund (441)	2,500,000	36,000	36,000	36,000	36,000	36,000	2,680,000
TOTAL	\$3,025,951	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$3,205,951

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21520	ORIGINAL APPROPRIATION DATE: Jul-06
PROJECT TITLE: TRAFFIC SIGNAL COORDINATION	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Improves traffic flow by synchronizing traffic signals along busy travel routes.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$100,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$300,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$100,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$300,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Traffic Signal Coordination Fund (226)	\$100,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$300,000
TOTAL	\$100,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$300,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21521	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: TRAFFIC SIGNAL MAINTENANCE/UPGRADES	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:
Funds the replacement and upgrade of LED signal lenses, ITS equipment, and traffic signal components.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	690,508	297,500	300,000	300,000	300,000	300,000	2,188,008
Other	0	0	0	0	0	0	0
TOTAL	\$690,508	\$297,500	\$300,000	\$300,000	\$300,000	\$300,000	\$2,188,008

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Traffic Signal Maintenance Fund (225)	\$690,508	\$297,500	\$300,000	\$300,000	\$300,000	\$300,000	\$2,188,008
TOTAL	\$690,508	\$297,500	\$300,000	\$300,000	\$300,000	\$300,000	\$2,188,008

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21550	ORIGINAL APPROPRIATION DATE:						TOTAL PROJECT
PROJECT TITLE: TRAFFIC SIGNAL REHAB		TENTATIVE COMPLETION DATE: ANNUAL PROJECT						
DESCRIPTION: Replacing the following end of life equipment: 50 traffic monitoring cameras that are over 9 years old 34 Internally Illuminated Street Name Signs over 10 years old 20 MMU/CMU monitors over 15 years old								
COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT	
Labor	\$18,000	\$20,000	\$18,000	\$18,000	\$18,000	\$18,000	\$110,000	
Architectural/Engineering Services	0	0	0	0	0	0	0	
Site Acquisition & Preparation	0	0	0	0	0	0	0	
Material / Equipment / Furniture	211,000	220,000	211,000	211,000	211,000	211,000	1,275,000	
Construction	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
TOTAL	\$229,000	\$240,000	\$229,000	\$229,000	\$229,000	\$229,000	\$1,385,000	
SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT	
Traffic Signal Rehab Fund (228)	\$229,000	\$240,000	\$229,000	\$229,000	\$229,000	\$229,000	\$1,385,000	
TOTAL	\$229,000	\$240,000	\$229,000	\$229,000	\$229,000	\$229,000	\$1,385,000	

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 20004 / 002503	ORIGINAL APPROPRIATION DATE: Jul-99
PROJECT TITLE: DEVELOPER REIMBURSEMENTS	TENTATIVE COMPLETION DATE: ONGOING	

DESCRIPTION:

Provides reimbursements to developers for roadway improvements they construct beyond their financial obligation.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	100,000	0	0	0	0	0	100,000
Site Acquisition & Preparation	500	0	0	0	0	0	500
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	12,378,184	500,000	1,200,000	500,000	500,000	0	15,078,184
Other	0	0	0	0	0	0	0
TOTAL	\$12,478,684	\$500,000	\$1,200,000	\$500,000	\$500,000	\$0	\$15,178,684

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Traffic Mitigation Fund (221)	\$12,478,684	\$500,000	\$1,200,000	\$500,000	\$500,000	\$0	\$15,178,684
TOTAL	\$12,478,684	\$500,000	\$1,200,000	\$500,000	\$500,000	\$0	\$15,178,684

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20502 / 172550	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: BLUE OAKS BLVD	TENTATIVE COMPLETION DATE: Jun-22	

DESCRIPTION:

Provides funds for the construction of Blue Oaks Blvd. Funds are collected by Blue Oaks Blvd Fund.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	100,000	100,000	100,000	0	0	0	300,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	600,000	0	4,000,000	4,000,000	4,000,000	4,000,000	12,600,000
Other	0	0	0	0	0	0	0
TOTAL	\$700,000	\$100,000	\$100,000	\$4,000,000	\$4,000,000	\$4,000,000	\$12,900,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Blue Oaks Blvd Fund (320)	\$700,000	\$100,000	\$100,000	\$4,000,000	\$4,000,000	\$4,000,000	\$12,900,000
TOTAL	\$700,000	\$100,000	\$100,000	\$4,000,000	\$4,000,000	\$4,000,000	\$12,900,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20002 / 182501	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: 2018 CURB, GUTTER, SIDEWALK, AND RAMP PROJECT	TENTATIVE COMPLETION DATE: Dec-18	

DESCRIPTION:

This project is to repair damaged or out of compliance curb, gutter, sidewalk or pedestrian ramps.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	260,000	0	0	0	0	260,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$260,000	\$0	\$0	\$0	\$0	\$260,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Gas Tax Fund (201)	\$0	\$260,000	\$0	\$0	\$0	\$0	\$260,000
TOTAL	\$0	\$260,000	\$0	\$0	\$0	\$0	\$260,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20010 / 182502	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: 2019 ARTERIAL RESURFACING PROJECT	TENTATIVE COMPLETION DATE: Jun-20	

DESCRIPTION:

This project will resurface various arterial roadways throughout the City. This first year is funding for scoping and design of the project.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Roadway Fund (253)	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
TOTAL	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20010 / 182503	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: 2019 RESIDENTIAL RESURFACING PROJECT	TENTATIVE COMPLETION DATE: Jun-20	

DESCRIPTION:

This project will resurface various residential roadways throughout the City. This first year is funding for scoping and design of the project.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Roadway Fund (253)	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
TOTAL	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

WATER PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
WATER METER PURCHASE AND REPLACEMENT	C-56	31002 - 31003	\$700,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,450,000
WATER METER RETROFIT - MULTI FAMILY DWELLING	C-57	31011	360,000	180,000	180,000	180,000	180,000	180,000	1,260,000
WATER-OUTREACH	C-58	31012	478,586	160,000	171,666	175,099	178,601	182,173	1,346,125
WATER UTILITY REHABILITATION PROGRAM SUPPORT	C-59	31013	150,000	75,000	75,000	75,000	75,000	75,000	525,000
WATER - TECHNOLOGY REPLACEMENT	C-60	31050	54,353	50,000	50,000	50,000	50,000	50,000	304,353
WATER-EU ENGINEERING-TECHNOLOGY REPLACEMENT	C-61	31051	50,000	25,000	25,000	25,000	25,000	25,000	175,000
EU OUTREACH	C-62	31112	307,641	175,500	184,671	188,364	192,132	195,974	1,244,282
GROUNDWATER MANAGEMENT PLAN	C-63	30002 / 053005	2,372,906	225,000	225,000	225,000	225,000	225,000	3,497,906
ADVANCED METERING INFRASTRUCTURE (AMI)	C-64	30001 / 173001	1,000,000	6,000,000	0	0	0	0	7,000,000
WELL 9 PUMP STATION PROJECT	C-65	30002 / 173002	1,000,000	1,500,000	0	0	0	0	2,500,000
COOK RIOLO TO BASELINE 24" WATER MAIN AND METERING FACILITY	C-66	30002 / 183001	0	2,050,000	3,400,000	3,050,000	0	0	8,500,000
WELL 18 PUMP STATION	C-67	30002 / 183002	0	1,000,000	1,500,000	0	0	0	2,500,000
WELL 6 COLUMN PIPE REHAB	C-68	30003 / 183003	0	90,000	0	0	0	0	90,000
TOTAL			\$6,473,486	\$11,880,500	\$6,161,337	\$4,318,463	\$1,275,733	\$1,283,147	\$31,392,666

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31002 - 31003	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WATER METER PURCHASE AND REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

To purchase new meters and install to City specifications. Cost reimbursed by property owners. \$200,000
 Replace damaged meters with new meters. Meters that will not test for accuracy will be replaced. \$150,000

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	700,000	350,000	350,000	350,000	350,000	350,000	2,450,000
Other	0	0	0	0	0	0	0
TOTAL	\$700,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,450,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Operations Fund (480)	\$400,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,400,000
Water Rehabilitation Fund (482/483)	300,000	150,000	150,000	150,000	150,000	150,000	1,050,000
TOTAL	\$700,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,450,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31011	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WATER METER RETROFIT - MULTI FAMILY DWELLING	TENTATIVE COMPLETION DATE: ANNUAL	

DESCRIPTION:

Water meter retrofits of multi-family complexes. These costs will be reimbursed by the complex owners.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	360,000	180,000	180,000	180,000	180,000	180,000	1,260,000
Other	0	0	0	0	0	0	0
TOTAL	\$360,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$1,260,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Meter Retrofit Fund (483)	\$360,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$1,260,000
TOTAL	\$360,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$1,260,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31012	ORIGINAL APPROPRIATION DATE: Jun-13
PROJECT TITLE: WATER-OUTREACH	TENTATIVE COMPLETION DATE: ANNUAL	

DESCRIPTION:

To affect more customer participation in the City's rebate programs/efficiency programs and increase behavior change, the City has to implement a comprehensive communications/outreach program to align with statewide mandates associated with reduced water use by 2020. This project also assists with the development and execution of outreach for regional water supply reliability and the Sustainable Groundwater Management Act.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	272,415	0	0	0	0	0	272,415
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	206,171	160,000	171,666	175,099	178,601	182,173	1,073,710
TOTAL	\$478,586	\$160,000	\$171,666	\$175,099	\$178,601	\$182,173	\$1,346,125

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Operations Fund (480)	\$478,586	\$160,000	\$171,666	\$175,099	\$178,601	\$182,173	\$1,346,125
TOTAL	\$478,586	\$160,000	\$171,666	\$175,099	\$178,601	\$182,173	\$1,346,125

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31013	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: WATER UTILITY REHABILITATION PROGRAM SUPPORT	TENTATIVE COMPLETION DATE: ANNUAL	

DESCRIPTION:

Support Water Utility's rehabilitation program and generate projects.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	150,000	0	0	0	0	0	150,000
Other	0	0	0	0	0	0	0
TOTAL	\$150,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$525,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Rehabilitation Fund (482/483)	\$150,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$525,000
TOTAL	\$150,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$525,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31050	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WATER - TECHNOLOGY REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices and other peripheral equipment.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	4,353	0	0	0	0	0	4,353
Construction	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Other	0	0	0	0	0	0	0
TOTAL	\$54,353	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$304,353

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Rehabilitation Fund (482/483)	\$54,353	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$304,353
TOTAL	\$54,353	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$304,353

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31051	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WATER-EU ENGINEERING-TECHNOLOGY REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices and other peripheral equipment.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	50,000	25,000	25,000	25,000	25,000	25,000	175,000
Other	0	0	0	0	0	0	0
TOTAL	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$175,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Rehabilitation Fund (482/483)	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$175,000
TOTAL	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$175,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31112	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: EU OUTREACH		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

A collection of all three utility funds aimed to support department-wide efforts tied to the rate case and increase the value of community-owned utilities. These activities are critical to ensuring that customers know, understand and have clarity about who their water, wastewater and solid waste service provider is and the programs and services offered.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	178,766	0	0	0	0	0	178,766
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	128,875	175,500	184,671	188,364	192,132	195,974	1,065,516
TOTAL	\$307,641	\$175,500	\$184,671	\$188,364	\$192,132	\$195,974	\$1,244,282

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Solid Waste Operations Fund (460)	\$102,547	\$58,500	\$61,557	\$62,788	\$64,044	\$65,325	\$414,761
Wastewater Operations Fund (470)	102,547	58,500	61,557	62,788	64,044	65,325	414,761
Water Operations Fund (480)	102,547	58,500	61,557	62,788	64,044	65,325	414,761
TOTAL	\$307,641	\$175,500	\$184,671	\$188,364	\$192,132	\$195,974	\$1,244,282

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30002 / 053005	ORIGINAL APPROPRIATION DATE: Jan-05
PROJECT TITLE: GROUNDWATER MANAGEMENT PLAN	TENTATIVE COMPLETION DATE: ONGOING	

DESCRIPTION:

Implement and maintain an SB 1938 compliant Groundwater Management Plan required to maintain future California state grant funding eligibility and implement elements of the Groundwater Management Plan with other agencies.

Sustainable Groundwater Management Act Compliance.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$63,795	\$0	\$0	\$0	\$0	\$0	\$63,795
Architectural/Engineering Services	1,540,631	225,000	225,000	225,000	225,000	225,000	2,665,631
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	762,116	0	0	0	0	0	762,116
Other	6,364	0	0	0	0	0	6,364
TOTAL	\$2,372,906	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$3,497,906

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Construction Fund (481)	\$1,033,697	\$0	\$0	\$0	\$0	\$0	\$1,033,697
State of California Revenue	408,450	0	0	0	0	0	408,450.00
Other Agencies Revenues	825,759	125,000	125,000	125,000	125,000	125,000	1,450,759.00
Water Operations Fund (480)	105,000	100,000	100,000	100,000	100,000	100,000	605,000.00
TOTAL	\$2,372,906	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$3,497,906

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30001 / 173001	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ADVANCED METERING INFRASTRUCTURE (AMI)		TENTATIVE COMPLETION DATE: Jun-21

DESCRIPTION:

Environmental Utilities is facing increased demands to provide enhanced meter data to customers to comply with new water efficiency measures and to meet increased customer expectations. An Advanced Metering Infrastructure (AMI) system is required to offer better meter data to these customers. AMI would introduce two-way communication for meters, allowing remote reads and greater interaction between the utility and its customers. An AMI system also provides customers a detailed view of their water usage and allows them to make changes to increase the efficiency of water. Finally, an AMI system provides better system reliability in that it brings enhanced demand management and capital efficiencies. This project progresses from a business case, through a third party implementation, and finishes with the AMI system being installed and operating.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,000,000	6,000,000	0	0	0	0	7,000,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$1,000,000	\$6,000,000	\$0	\$0	\$0	\$0	\$7,000,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Operations Fund (480)	\$690,000	\$4,140,000	\$0	\$0	\$0	\$0	\$4,830,000
Water Construction Fund (481)	310,000	1,860,000	0	0	0	0	2,170,000
TOTAL	\$1,000,000	\$6,000,000	\$0	\$0	\$0	\$0	\$7,000,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30002 / 173002	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: WELL 9 PUMP STATION PROJECT	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Design and construct a pump station / top side improvements for Well 9 located within Westpark Phase 4.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	1,000,000	1,500,000	0	0	0	0	2,500,000
Other	0	0	0	0	0	0	0
TOTAL	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$0	\$2,500,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Construction Fund (481)	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$0	\$2,500,000
TOTAL	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$0	\$2,500,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30002 / 183001	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: COOK RIOLO TO BASELINE 24" WATER MAIN AND METERING FACILITY	TENTATIVE COMPLETION DATE: Dec-20	

DESCRIPTION:

Project will fund the planning, permitting, design and construction of a new 24-inch waterline within Cook Riolo Road between PFE and Baseline. This project will facilitate better movement of water within the City system and will also allow the transfer of water from other water agencies through a new metering facility for future conjunctive use opportunities. A portion of this waterline was constructed with the Cook Riolo bridge expansion completed by Placer County in 2013.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$50,000	\$100,000	\$50,000	\$0	\$0	\$200,000
Architectural/Engineering Services	0	400,000	660,000	600,000	0	0	1,660,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,600,000	2,640,000	2,400,000	0	0	6,640,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$2,050,000	\$3,400,000	\$3,050,000	\$0	\$0	\$8,500,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Construction Fund (481)	\$0	\$2,050,000	\$3,400,000	\$3,050,000	\$0	\$0	\$8,500,000
TOTAL	\$0	\$2,050,000	\$3,400,000	\$3,050,000	\$0	\$0	\$8,500,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30002 / 183002	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: WELL 18 PUMP STATION	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

Project to design and construct a pump station / topside improvements for Well 18 located within the Westbrook Specific Plan, Phase 1.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	500,000	0	0	0	0	500,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	500,000	1,500,000	0	0	0	2,000,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$2,500,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Construction Fund (481)	\$0	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$2,500,000
TOTAL	\$0	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$2,500,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30003 / 183003	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: WELL 6 COLUMN PIPE REHAB	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Project to replace Well 6 (Diamond Creek Well) pump column piping.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	65,000	0	0	0	0	65,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$90,000	\$0	\$0	\$0	\$0	\$90,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Rehab Fund (482)	\$0	\$90,000	\$0	\$0	\$0	\$0	\$90,000
TOTAL	\$0	\$90,000	\$0	\$0	\$0	\$0	\$90,000

WASTEWATER PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
UPGRADE SEWER LINE	C-70	31502	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,050,000
CLEAN OUT INSTALLATION	C-71	31506	100,000	50,000	50,000	50,000	50,000	50,000	350,000
SEWER MANHOLE UPGRADE	C-72	31507	950,000	250,000	250,000	250,000	250,000	250,000	2,200,000
SEWER SERVICE UPGRADE	C-73	31508	200,000	100,000	100,000	100,000	100,000	100,000	700,000
EMERGENCY COLLECTION SYSTEM REPAIR	C-74	31509	1,000,000	500,000	500,000	500,000	500,000	500,000	3,500,000
WASTEWATER-OUTREACH	C-75	31512	159,571	85,500	90,984	92,765	94,569	96,409	619,798
WASTEWATER - TECHNOLOGY REPLACEMENT	C-76	31550	104,353	50,000	50,000	50,000	50,000	50,000	354,353
SHADOWBROOK LIFT STATION & FORCE MAIN	C-77	30503 / 143501	1,524,999	550,000	0	0	0	0	2,074,999
PLC REHABILITATION PROJECT	C-78	30503 / 153505	400,000	1,000,000	250,000	0	0	0	1,650,000
WASTEWATER INTERCEPTOR CLEANING PROJECT	C-79	30503 / 163504	100,000	15,000	0	0	0	0	115,000
DCWWTP NITRATE REDUCTION PROJECT	C-80	30503 / 163509	1,700,000	3,766,451	4,105,696	0	0	0	9,572,147
SOFTWARE APPLICATION UPGRADES	C-81	30501 / 173505	300,000	1,250,000	1,250,000	0	0	0	2,800,000
DRY CREEK WWTP COGENERATION	C-82	30503 / 173510	1,091,616	407,919	6,395,000	1,747,523	0	0	9,642,058
2017 DCWWTP ROOF REHABILITATION	C-83	30505 / 183501	0	115,000	0	0	0	0	115,000
CASTLE COURT LIFT STATION REHABILITATION	C-84	30503 / 183502	0	50,000	0	0	0	0	50,000
WW & RW RELIABILITY	C-85	30503 / 183503	0	90,000	90,000	0	0	0	180,000
TOTAL			\$7,930,539	\$8,429,870	\$13,281,680	\$2,940,288	\$1,194,569	\$1,196,409	\$34,973,355

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31502	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: UPGRADE SEWER LINE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

To replace mains and laterals as found by Closed Circuit TV inspection or continuous maintenance calls. Pre-Overlay projects. This activity is funded by the sewer rates.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	300,000	150,000	150,000	150,000	150,000	150,000	1,050,000
Other	0	0	0	0	0	0	0
TOTAL	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,050,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (471/474)	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,050,000
TOTAL	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,050,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31506	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: CLEAN OUT INSTALLATION	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

To install clean outs on services that do not have access for maintenance.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000	\$190,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	100,000	12,000	12,000	12,000	12,000	12,000	160,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (471/474)	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000
TOTAL	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31507	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SEWER MANHOLE UPGRADE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

To rehab aging sewer manholes.

Typical annual work load is to rehab 50 sewer manholes.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$500,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$750,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	450,000	200,000	200,000	200,000	200,000	200,000	1,450,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$950,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,200,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (471/474)	\$950,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,200,000
TOTAL	\$950,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,200,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31508	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SEWER SERVICE UPGRADE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

To upgrade aging sewer service laterals using trenchless technologies.

Typical annual work load is 75 sewer services.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	200,000	100,000	100,000	100,000	100,000	100,000	700,000
Other	0	0	0	0	0	0	0
TOTAL	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (471/474)	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000
TOTAL	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31509	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: EMERGENCY COLLECTION SYSTEM REPAIR	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Project funds are reserved for unanticipated repairs that are not included in the normal operating budget. Budgeted amount funds the largest repair that could be completed with City /EU staff. Larger repairs will require contractor services which would need council approval that would be set up as a separate project. Budgeted amount allows for two failures with the highest historical cost of projects completed with City/EU staff.

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COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Construction	850,000	350,000	350,000	350,000	350,000	350,000	2,600,000
Other	0	0	0	0	0	0	0
TOTAL	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,500,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (471/474)	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,500,000
TOTAL	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,500,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31512	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WASTEWATER-OUTREACH	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

The State Water Resources Control Board mandates that the City of Roseville implement a Sewer System Master Plan (SSMP) which includes implementation of residential outreach to discourage the habit of dumping kitchen grease down the drain which causes fatty clogs in the wastewater system and eventually creates sewer system overflows (SSOs) which can cause sewage discharges to the stormwater system.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	159,571	85,500	90,984	92,765	94,569	96,409	619,798
TOTAL	\$159,571	\$85,500	\$90,984	\$92,765	\$94,569	\$96,409	\$619,798

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Operations Fund (470)	\$159,571	\$85,500	\$90,984	\$92,765	\$94,569	\$96,409	\$619,798
TOTAL	\$159,571	\$85,500	\$90,984	\$92,765	\$94,569	\$96,409	\$619,798

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31550	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WASTEWATER - TECHNOLOGY REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices, and other peripheral equipment.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	104,353	50,000	50,000	50,000	50,000	50,000	354,353
Other	0	0	0	0	0	0	0
TOTAL	\$104,353	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,353

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (471/474)	\$104,353	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,353
TOTAL	\$104,353	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,353

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 143501	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: SHADOWBROOK LIFT STATION & FORCE MAIN	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Rehabilitate and replace the existing lift station.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$55,611	\$30,000	\$0	\$0	\$0	\$0	\$85,611
Architectural/Engineering Services	398,463	172,000	0	0	0	0	570,463
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	1,070,925	320,000	0	0	0	0	1,390,925
Other	0	28,000	0	0	0	0	28,000
TOTAL	\$1,524,999	\$550,000	\$0	\$0	\$0	\$0	\$2,074,999

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$1,524,999	\$550,000	\$0	\$0	\$0	\$0	\$2,074,999
TOTAL	\$1,524,999	\$550,000	\$0	\$0	\$0	\$0	\$2,074,999

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 153505	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: PLC REHABILITATION PROJECT	TENTATIVE COMPLETION DATE: Jul-19	

DESCRIPTION:	Replace obsolete Square D Programmable Logic Controllers (PLC) at the Dry Creek Wastewater Treatment Plant, in accordance with SCADA Systems Master Plan. Update PGWWTP Modicon PLCs to Unity platform Project commencement was deferred by a year, due to SCADA project schedule						
COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$150,000
Architectural/Engineering Services	125,000	125,000	0	0	0	0	250,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	800,000	250,000	0	0	0	1,050,000
Construction	200,000	0	0	0	0	0	200,000
Other	0	0	0	0	0	0	0
TOTAL	\$400,000	\$1,000,000	\$250,000	\$0	\$0	\$0	\$1,650,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$254,080	\$635,200	\$250,000	\$0	\$0	\$0	\$1,139,280
SPWA Partners	145,920	364,800	0	0	0	0	\$510,720
TOTAL	\$400,000	\$1,000,000	\$250,000	\$0	\$0	\$0	\$1,650,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 163504	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: WASTEWATER INTERCEPTOR CLEANING PROJECT	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Cleaning of approximately 5,600 linear feet of sewer trunk mains ranging from 21" to 42" diameter that run along the Atlantic St. and Vernon St. corridors toward the Drycreek Wastewater Treatment Plant. Cleaning is being performed based on previously conducted inspections and condition assessment.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$20,000		\$0		\$0	\$0	\$35,000
Architectural/Engineering Services	0	\$15,000		\$0		0	0
Site Acquisition & Preparation	0						0
Material / Equipment / Furniture	0						0
Construction	80,000						80,000
Other	0						0
TOTAL	\$100,000	\$15,000	\$0	\$0	\$0	\$0	\$115,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$100,000	\$15,000		\$0		\$0	\$115,000
	0						\$0
TOTAL	\$100,000	\$15,000	\$0	\$0	\$0	\$0	\$115,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 163509	ORIGINAL APPROPRIATION DATE: Jun-16
PROJECT TITLE: DCWWTP NITRATE REDUCTION PROJECT	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

Project to design nitrate removal improvements at the DCWWTP.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$1,116	\$10,000	\$10,000	\$0	\$0	\$0	\$21,116
Architectural/Engineering Services	759,908	556,451	454,324	0	0	0	1,770,683
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	121	0	0	0	0	0	121
Construction	938,855	3,200,000	3,641,372	0	0	0	7,780,227
Other	0	0	0	0	0	0	0
TOTAL	\$1,700,000	\$3,766,451	\$4,105,696	\$0	\$0	\$0	\$9,572,147

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$1,301,233	\$2,390,566	\$2,605,885	\$0	\$0	\$0	\$6,297,685
SPWA Partners	398,767	1,375,885	1,499,811	0	0	0	3,274,462
TOTAL	\$1,700,000	\$3,766,451	\$4,105,696	\$0	\$0	\$0	\$9,572,147

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30501 / 173505	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SOFTWARE APPLICATION UPGRADES		TENTATIVE COMPLETION DATE: Jun-21

DESCRIPTION:

Environmental Utilities invests in software technology that requires periodic upgrade and/or replacement of various systems. The project is to ensure that funds are available when these systems require upgrade or replacement.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	300,000	1,000,000	1,000,000	0	0	0	2,300,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	250,000	250,000	0	0	0	500,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$300,000	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$2,800,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Water Operations Fund (480)	\$100,000	\$416,667	\$416,667	\$0	\$0	\$0	\$933,334
Wastewater Operations Fund (470)	100,000	416,666	416,667	0	0	0	933,332
Solid Waste Operations Fund (460)	100,000	416,667	416,667	0	0	0	933,334
TOTAL	\$300,000	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$2,800,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 173510	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: DRY CREEK WWTP COGENERATION		TENTATIVE COMPLETION DATE: Jun-20

DESCRIPTION:

Project to design a digester gas-fueled cogeneration system.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0	\$60,000
Architectural/Engineering Services	1,091,616	0	0	0	0	0	1,091,616
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	387,919	6,375,000	1,727,523	0	0	8,490,442
Other	0	0	0	0	0	0	0
TOTAL	\$1,091,616	\$407,919	\$6,395,000	\$1,747,523	\$0	\$0	\$9,642,058

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$692,849	\$258,906	\$4,058,907	\$1,109,153	\$0	\$0	\$6,119,815
SPWA Partners	398,767	149,013	2,336,094	638,370	0	0	3,522,243
TOTAL	\$1,091,616	\$407,919	\$6,395,000	\$1,747,523	\$0	\$0	\$9,642,058

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30505 / 183501	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: 2017 DCWWTP ROOF REHABILITATION	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:
Project to repair and/or replace roofs on the Influent East Roseville Bar Screen Building and the North Roseville Grit Handling/Screening Building.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	100,000	0	0	0	0	100,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$115,000	\$0	\$0	\$0	\$0	\$115,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$0	\$72,991	\$0	\$0	\$0	\$0	\$72,991
SPWA Partners	0	42,009	0	0	0	0	42,009
TOTAL	\$0	\$115,000	\$0	\$0	\$0	\$0	\$115,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 183502	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: CASTLE COURT LIFT STATION REHABILITATION	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Project to recoat corrosive surfaces, install new piping, and replace two existing pumps in the Castle Court lift station.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	50,000	0	0	0	0	50,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
TOTAL	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 183503	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: WW & RW RELIABILITY	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

To develop new wastewater treatment technologies that increase Roseville's future water supply reliability.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	90,000	90,000	0	0	0	180,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$90,000	\$90,000	\$0	\$0	\$0	\$180,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Wastewater Rehab Fund (474)	\$0	\$90,000	\$90,000	\$0	\$0	\$0	\$180,000
TOTAL	\$0	\$90,000	\$90,000	\$0	\$0	\$0	\$180,000

PARK PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
YOUTH SPORTS COALITION ANNUAL PROJECTS	C-87	51006	\$132,000	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$462,000
PARK SITE 56-GIBSON PARK	C-88	50101 / 005001	\$38,029	\$100,000	\$1,600,000	\$0	\$0	\$0	\$1,738,029
FIDDYMENT PARCEL 54	C-89	50105 / 175001	80,000	1,000,000	0	0	0	0	1,080,000
SIERRA CROSSING PARK (W-50A)	C-90	50011 / 175003	80,000	1,500,000	0	0	0	0	1,580,000
W-51 NEIGHBORHOOD PARK SITE	C-91	50011 / 185001	0	2,200,000	0	0	0	0	2,200,000
F-52 NEIGHBORHOOD PARK SITE	C-92	50011 / 185002	0	1,600,000	0	0	0	0	1,600,000
RECREATION FACILITY CAPITAL REPLACEMENT	C-93	50207 / 185201	0	40,000	0	0	0	0	40,000
KASEBERG PICNIC ARBOR REPLACEMENT	C-94	50207 / 189203	0	90,125	0	0	0	0	90,125
TOTAL			\$330,029	\$6,596,125	\$1,666,000	\$66,000	\$66,000	\$66,000	\$8,790,154

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 51006	ORIGINAL APPROPRIATION DATE: Jul-08
PROJECT TITLE: YOUTH SPORTS COALITION ANNUAL PROJECTS	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Fees allocated to the Youth Sports Coalition shall be used for capital improvement projects. One-half of the funds shall be for general maintenance projects approved by the City of Roseville. One-half of the funds shall be for projects recommended by the Youth Sports Coalition and approved by the Parks and Recreation Commission or City Council as appropriate.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	132,000	66,000	66,000	66,000	66,000	66,000	462,000
Other	0	0	0	0	0	0	0
TOTAL	\$132,000	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$462,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Roseville Youth Sports Coalition Fund (00612)	\$132,000	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$462,000
TOTAL	\$132,000	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$462,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50101 / 005001	ORIGINAL APPROPRIATION DATE: Jul-13
PROJECT TITLE: PARK SITE 56-GIBSON PARK	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

Develop Phase I construction documents.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$589	\$0	\$0	\$0	\$0	\$0	\$589
Architectural/Engineering Services	37,440	100,000	0	0	0	0	137,440
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	1,600,000	0	0	0	1,600,000
Other	0	0	0	0	0	0	0
TOTAL	\$38,029	\$100,000	\$1,600,000	\$0	\$0	\$0	\$1,738,029

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
City-Wide Park Fund (230)	38,029	100,000	1,600,000	0	0	0	\$1,738,029
TOTAL	\$38,029	\$100,000	\$1,600,000	\$0	\$0	\$0	\$1,738,029

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50105 / 175001	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: FIDDYMENT PARCEL 54	TENTATIVE COMPLETION DATE: Jun-20	

DESCRIPTION:

This project funds the development of the master plan and development of this 91 acre West Roseville Specific Plan City-Wide Park Site.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	80,000	0	0	0	0	0	80,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,000,000	0	0	0	0	1,000,000
Other	0	0	0	0	0	0	0
TOTAL	\$80,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,080,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
City-Wide Park Development Fund - WRSP (229)	\$80,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,080,000
TOTAL	\$80,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,080,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50011 / 175003	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SIERRA CROSSING PARK (W-50A)	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

This project funds the design and development of this West Roseville School/Park Site.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	80,000	0	0	0	0	0	80,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,500,000	0	0	0	0	1,500,000
Other	0	0	0	0	0	0	0
TOTAL	\$80,000	\$1,500,000	\$0	\$0	\$0	\$0	\$1,580,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Park Development - WRSP Fund (243)	\$80,000	\$1,500,000	\$0	\$0	\$0	\$0	\$1,580,000
TOTAL	\$80,000	\$1,500,000	\$0	\$0	\$0	\$0	\$1,580,000

IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50011 / 185001	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: W-51 NEIGHBORHOOD PARK SITE	TENTATIVE COMPLETION DATE: Jun-20	

DESCRIPTION:

Design and construct 12 acre neighborhood park in West Roseville.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	2,100,000	0	0	0	0	2,100,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$2,200,000	\$0	\$0	\$0	\$0	\$2,200,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Park Development-WRSP Fund (243)	\$0	\$2,200,000	\$0	\$0	\$0	\$0	\$2,200,000
TOTAL	\$0	\$2,200,000	\$0	\$0	\$0	\$0	\$2,200,000

IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50011 / 185002	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: F-52 NEIGHBORHOOD PARK SITE	TENTATIVE COMPLETION DATE: Jun-20	

DESCRIPTION:

Design and construct 8.9 acre neighborhood park in West Roseville.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,500,000	0	0	0	0	1,500,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$1,600,000	\$0	\$0	\$0	\$0	\$1,600,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Park Development-WRSP Fund (243)	\$0	\$1,600,000	\$0	\$0	\$0	\$0	\$1,600,000
TOTAL	\$0	\$1,600,000	\$0	\$0	\$0	\$0	\$1,600,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50207 / 185201	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: RECREATION FACILITY CAPITAL REPLACEMENT	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

This project supports capital replacement and rehabilitation for recreation programs, equipment, and facilities. In FY2017-18, this project will fund the replacement of fitness equipment at the Roseville Sports Center.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	40,000	0	0	0	0	40,000
TOTAL	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Parks & Recreation Fee Fund (00266)	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
TOTAL	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50207 / 189203	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: KASEBERG PICNIC ARBOR REPLACEMENT	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

Kaseberg picnic area arbor structure replacement.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	90,125	0	0	0	0	90,125
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$90,125	\$0	\$0	\$0	\$0	\$90,125

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Parks, Rec & Lib Capital Fund (315)	\$0	\$90,125	\$0	\$0	\$0	\$0	\$90,125
TOTAL	\$0	\$90,125	\$0	\$0	\$0	\$0	\$90,125

GOLF COURSE PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
DIAMOND OAKS GOLF COURSE RENOVATIONS	C-96	50503 / 065501	\$724,100	\$25,000	\$45,000	\$45,000	\$45,000	\$45,000	\$929,100
WOODCREEK GOLF COURSE	C-97	50503 / 085501	521,501	10,000	45,000	45,000	45,000	45,000	711,501
TOTAL			\$1,245,601	\$35,000	\$90,000	\$90,000	\$90,000	\$90,000	\$1,640,601

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GOLF COURSE	PROJECT NUMBER: 50503 / 065501	ORIGINAL APPROPRIATION DATE: Jul-05
PROJECT TITLE: DIAMOND OAKS GOLF COURSE RENOVATIONS		TENTATIVE COMPLETION DATE: Jun-22

DESCRIPTION:

Drainage/creek/fencing at #4 and #6 Fairways (\$10,000)
Tee re-surface at #3 and #6 tee complexes (\$15,000)

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$6,301	\$0	\$0	\$0	\$0	\$0	\$6,301
Architectural/Engineering Services	20,644	0	0	0	0	0	20,644
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	696,750	25,000	45,000	45,000	45,000	45,000	901,750
Other	405	0	0	0	0	0	405
TOTAL	\$724,100	\$25,000	\$45,000	\$45,000	\$45,000	\$45,000	\$929,100

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Golf Course Improvement Fund (452)	\$457,599	\$0	\$0	\$0	\$0	\$0	\$457,599
Diamond Oaks Golf Course Fund (450)	266,501	25,000	\$45,000	\$45,000	\$45,000	\$45,000	471,501
TOTAL	\$724,100	\$25,000	\$45,000	\$45,000	\$45,000	\$45,000	\$929,100

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GOLF COURSE	PROJECT NUMBER: 50503 / 085501	ORIGINAL APPROPRIATION DATE: Jul-07
PROJECT TITLE: WOODCREEK GOLF COURSE	TENTATIVE COMPLETION DATE: Jun-22	

DESCRIPTION:

Drainage at #1 Green

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	0
Architectural/Engineering Services	27,000	0	0	0	0	0	27,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	494,501	10,000	45,000	45,000	45,000	45,000	684,501
Other	0	0	0	0	0	0	0
TOTAL	\$521,501	\$10,000	\$45,000	\$45,000	\$45,000	\$45,000	\$711,501

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Golf Course Improvement Fund (452)	\$255,000	\$0	\$0	\$0	\$0	\$0	\$255,000
Woodcreek Oaks Golf Course Fund (451)	266,501	10,000	45,000	45,000	45,000	45,000	456,501
TOTAL	\$521,501	\$10,000	\$45,000	\$45,000	\$45,000	\$45,000	\$711,501

ELECTRIC PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>TOTAL PROJECT</u>
NEW SERVICES	C-99	41011	\$3,500,000	\$4,000,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$21,500,000
12KV UPGRADE AND EXTENSION	C-101	41012	540,000	769,000	383,000	273,000	331,000	1,022,000	3,318,000
GENERAL FACILITIES	C-102	91025	203,279	100,000	100,000	100,000	100,000	100,000	703,279
REHAB RELAY REPLACEMENTS	C-103	40002 / 134004	1,510,000	954,000	1,188,000	1,212,000	586,000	264,000	5,714,000
CABLE REPLACEMENT	C-104	40002 / 134005	1,450,001	413,000	286,000	223,000	194,000	227,000	2,793,001
REHAB FAILURE REPLACEMENTS - CNTRL SYST REHAB	C-105	40002 / 144008	3,500,000	350,000	0	0	0	0	3,850,000
REHAB COMMUNICATIONS EQUIPMENT	C-106	40002 / 144009	210,000	173,000	143,000	148,000	0	0	674,000
RSVL POWER PLANT 2 (RPP2) REHAB	C-107	40002 / 164004	1,520,000	50,000	500,000	450,000	0	0	2,520,000
FIBER STORAGE LOOP REBUILD	C-108	40002 / 174004	45,000	57,000	57,000	63,000	0	0	222,000
ZLD IMPROVEMENTS	C-109	40002 / 174006	280,000	1,464,000	1,760,000	1,348,000	573,000	397,000	5,822,000
ADVANCED METERING INFRASTRUCTURE	C-110	40002 / 174102	800,000	8,200,000	3,900,000	0	0	0	12,900,000
SIERRA VISTA SUBSTATION	C-111	40002 / 174105	2,500,000	3,750,000	2,610,000	0	0	0	8,860,000
SCADA SYSTEM / CYBER SECURITY	C-112	40002 / 174106	40,000	80,000	80,000	80,000	80,000	80,000	440,000
REP 6204/05 60KV RELAY PANEL UPGRADE	C-113	40002 / 184101	0	153,000	0	0	0	0	153,000
FIDDYMENT 6029 60KV RELAY PANEL UPGRADE	C-114	40002 / 184102	0	121,000	0	0	0	0	121,000
WESTPLAN UFLS UPGRADE OVERSHOOT	C-115	40002 / 184103	0	101,000	0	0	0	0	101,000
ARC FLASH HAZARD MITIGATION	C-116	40002 / 184104	0	163,000	0	0	0	0	163,000
BALANCE OF PLANT REHAB	C-117	40002 / 184105	0	683,000	1,550,000	0	0	0	2,233,000
TURBINE AND HRSG REHAB	C-118	40002 / 184106	0	952,000	1,232,000	2,329,000	509,000	0	5,022,000
CRITICAL SYSTEMS REHAB	C-119	40002 / 184107	0	1,101,000	627,000	602,000	602,000	602,000	3,534,000
TOTAL			\$16,098,280	\$23,634,000	\$17,916,000	\$10,328,000	\$6,475,000	\$6,192,000	\$80,643,280

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 41011	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: NEW SERVICES	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Provides for extension of underground electric services to new customers and development. This is an annual capital improvement project. Installation assumptions are as follows:
 Install service to 900 single family lots / units.
 Install service to 400,000 square feet commercial.
 Install 10,000 circuit feet of mainline cable.
 Installation and upgrades of street lighting as needed.

COST ESTIMATE	PRIOR YEAR	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	450,000	600,000	525,000	525,000	525,000	525,000	3,150,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	2,600,000	3,400,000	2,975,000	2,975,000	2,975,000	2,975,000	17,900,000
Other	450,000	0	0	0	0	0	450,000
TOTAL	\$3,500,000	\$4,000,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$21,500,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$3,500,000	\$4,000,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$21,500,000
TOTAL	\$3,500,000	\$4,000,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$21,500,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 41012	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: 12KV UPGRADE AND EXTENSION	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Provides for extensions and upgrading of main lines when the work is done at City expense. Work would include increasing capacity of a line due to overloads or low voltage.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$50,000	\$130,000	\$66,000	\$47,000	\$56,000	\$170,000	\$519,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	490,000	639,000	317,000	226,000	275,000	852,000	2,799,000
Other	0	0	0	0	0	0	0
TOTAL	\$540,000	\$769,000	\$383,000	\$273,000	\$331,000	\$1,022,000	\$3,318,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$540,000	\$769,000	\$383,000	\$273,000	\$331,000	\$1,022,000	\$3,318,000
TOTAL	\$540,000	\$769,000	\$383,000	\$273,000	\$331,000	\$1,022,000	\$3,318,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 91025	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: GENERAL FACILITIES	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Rehab project for building and general rehab for the Electric Department. This includes roofing, paving, equipment, and facility rehab.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	203,279	100,000	100,000	100,000	100,000	100,000	703,279
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$203,279	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$703,279

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$203,279	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$703,279
TOTAL	\$203,279	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$703,279

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 134004	ORIGINAL APPROPRIATION DATE: Jun-12
PROJECT TITLE: REHAB RELAY REPLACEMENTS		TENTATIVE COMPLETION DATE: Jun-22

DESCRIPTION:

Replace 12 KV and 60 KV protective relays that have reached the end of their useful lives. Protective relays are used in the power delivery system to detect faults (short circuits) and operate appropriate circuit breakers to isolate faults. This project includes the 12 KV system relays that have begun to inadvertently operate (trip), power line protection relays on the 60 KV system, and remaining electro-mechanical relays. There are approximately 30 relays that need to be replaced under this project including units at Southeast, Foothills, Berry St., Fiddymont, Industrial, and Pleasant Grove substations.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$968,106	\$380,000	\$448,000	\$485,000	\$235,000	\$106,000	\$2,622,106
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	354,868	192,000	292,000	242,000	116,000	52,000	1,248,868
Construction	12,026	382,000	448,000	485,000	235,000	106,000	1,668,026
Other	175,000	0	0	0	0	0	175,000
TOTAL	\$1,510,000	\$954,000	\$1,188,000	\$1,212,000	\$586,000	\$264,000	\$5,714,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$1,510,000	\$954,000	\$1,188,000	\$1,212,000	\$586,000	\$264,000	\$5,714,000
TOTAL	\$1,510,000	\$954,000	\$1,188,000	\$1,212,000	\$586,000	\$264,000	\$5,714,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 134005	ORIGINAL APPROPRIATION DATE: Jun-12
PROJECT TITLE: CABLE REPLACEMENT	TENTATIVE COMPLETION DATE: Jun-22	

DESCRIPTION:

Replace 12 kV cables that have reached the end of their service life. The instrumental factors used to determine when to replace cables are age, service history and fault records. Replacement priority is given to areas where cables are beginning to fail and show a pattern of multiple outages. In most instances, cables were installed in a particular neighborhood at the same time so this means when one section begins to fail this generally triggers a cable replacement project for all the cables in that area. Cable replacement priorities are assessed on an annual basis.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$598,113	\$124,000	\$86,000	\$67,000	\$58,000	\$68,000	\$1,001,113
Architectural/Engineering Services	5,100	0	0	0	0	0	5,100
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	320,220	165,000	114,000	89,000	78,000	91,000	857,220
Construction	376,568	124,000	86,000	67,000	58,000	68,000	779,568
Other	150,000	0	0	0	0	0	150,000
TOTAL	\$1,450,001	\$413,000	\$286,000	\$223,000	\$194,000	\$227,000	\$2,793,001

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$1,450,001	\$413,000	\$286,000	\$223,000	\$194,000	\$227,000	\$2,793,001
TOTAL	\$1,450,001	\$413,000	\$286,000	\$223,000	\$194,000	\$227,000	\$2,793,001

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 144008	ORIGINAL APPROPRIATION DATE: Jul-13
PROJECT TITLE: REHAB FAILURE REPLACEMENTS - CNTRL SYST REHAB	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Replacing obsolete control systems for the steam and gas turbines at the Roseville Energy Park. Controls hardware is at the end of its useful life and no longer supported by or available through the manufacturer. Upgrade supports facility reliability by reducing hardware failure risks and mitigating downtime in the event of unforeseeable failures.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	156,386	350,000	0	0	0	0	506,386
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	2,001,942	0	0	0	0	0	2,001,942
Construction	1,341,672	0	0	0	0	0	1,341,672
Other	0	0	0	0	0	0	0
TOTAL	\$3,500,000	\$350,000	\$0	\$0	\$0	\$0	\$3,850,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$3,500,000	\$350,000	\$0	\$0	\$0	\$0	\$3,850,000
TOTAL	\$3,500,000	\$350,000	\$0	\$0	\$0	\$0	\$3,850,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 144009	ORIGINAL APPROPRIATION DATE: Jul-13
PROJECT TITLE: REHAB COMMUNICATIONS EQUIPMENT		TENTATIVE COMPLETION DATE: Jun-20

DESCRIPTION:

Roseville Electric has fiber optic communications to all substations -- except Douglas. This fiber optic network is used to communicate with our SCADA (System Control and Data Acquisition) system, provide telephone service at substations, and provide access to the internal Roseville network (i.e. intranet and shared drives) and to provide communication for a backup dispatch center. The backbone of this network is the G.E. JungleMUX fiber optic communication system.

The optical cards within the existing JungleMUX are beginning to fail and replacements are no longer available. This project covers a multi-year optical card replacement program, using a new and improved version of the card. An additional benefit of this replacement / upgrade will be an increase in bandwidth by a factor of approximately 20. This will allow for future systems such as video surveillance at the substation and support for AMI.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$25,000	\$14,000	\$14,000	\$15,000	\$0	\$0	\$68,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	60,000	111,000	81,000	85,000	0	0	337,000
Construction	100,000	48,000	48,000	48,000	0	0	244,000
Other	25,000	0	0	0	0	0	25,000
TOTAL	\$210,000	\$173,000	\$143,000	\$148,000	\$0	\$0	\$674,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$210,000	\$173,000	\$143,000	\$148,000	\$0	\$0	\$674,000
TOTAL	\$210,000	\$173,000	\$143,000	\$148,000	\$0	\$0	\$674,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 164004	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: RSLV POWER PLANT 2 (RPP2) REHAB	TENTATIVE COMPLETION DATE: Jun-20	

DESCRIPTION:

These funds are to be used for RPP2 rehabilitation following a site condition assessment. Rehabilitation may include improvements to the electric control metering and protection equipment, conversion to digital turbine controls and other recommended improvements and upgrades.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	220,701	50,000	100,000	50,000	0	0	420,701
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	200,000	200,000	0	0	400,000
Construction	1,299,299	0	200,000	200,000	0	0	1,699,299
Other	0	0	0	0	0	0	0
TOTAL	\$1,520,000	\$50,000	\$500,000	\$450,000	\$0	\$0	\$2,520,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$1,520,000	\$50,000	\$500,000	\$450,000	\$0	\$0	\$2,520,000
TOTAL	\$1,520,000	\$50,000	\$500,000	\$450,000	\$0	\$0	\$2,520,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174004	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: FIBER STORAGE LOOP REBUILD		TENTATIVE COMPLETION DATE: Jun-20

DESCRIPTION:

When Roseville Electric Utility first began installing fiber optic communications between substations, a "snowshoe" style bracket was used to create a storage loop on the fiber optic cable runs. This storage loop consists of looping the fiber back upon itself successive times over an approximately 50 foot span and using plastic ties to hold the fiber in place. Over time, UV light has deteriorated the ties, causing the fiber optic cable to sag well below its installed height. More recent fiber optic installations have used a pole-mounted bracket for the fiber storage loops. This design does not rely upon ties for mechanical strength and completely eliminates the possibility of the fiber sagging (which could lead to damage). This project consists of replacing 37 snowshoe fiber optic storage loops with the pole mounted brackets.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$5,000	\$8,000	\$8,000	\$8,000	\$0	\$0	\$29,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	5,000	5,000	5,000	5,000	0	0	20,000
Construction	35,000	44,000	44,000	50,000	0	0	173,000
Other	0	0	0	0	0	0	0
TOTAL	\$45,000	\$57,000	\$57,000	\$63,000	\$0	\$0	\$222,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$45,000	\$57,000	\$57,000	\$63,000	\$0	\$0	\$222,000
TOTAL	\$45,000	\$57,000	\$57,000	\$63,000	\$0	\$0	\$222,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174006	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ZLD IMPROVEMENTS		TENTATIVE COMPLETION DATE: Jun-22

DESCRIPTION:

The Zero Liquid Discharge (ZLD) Improvement project is intended to occur over multiple fiscal years, as a series of replacements and new installations designed to allow for the continued reliable operation of the ZLD system. The ZLD involves several aggressive processes that can be destructive to equipment over time. Also, since the plant was built, operating experience has identified the need for several improvements to the existing design which will further improve reliability and ZLD effectiveness.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$80,000	\$304,000	\$230,000	\$168,000	\$100,000	\$100,000	\$982,000
Architectural/Engineering Services	200,000	345,000	245,000	185,000	140,000	140,000	1,255,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	415,000	740,000	595,000	186,000	77,000	2,013,000
Construction	0	400,000	545,000	400,000	147,000	80,000	1,572,000
Other	0	0	0	0	0	0	0
TOTAL	\$280,000	\$1,464,000	\$1,760,000	\$1,348,000	\$573,000	\$397,000	\$5,822,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$280,000	\$1,464,000	\$1,760,000	\$1,348,000	\$573,000	\$397,000	\$5,822,000
TOTAL	\$280,000	\$1,464,000	\$1,760,000	\$1,348,000	\$573,000	\$397,000	\$5,822,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174102	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ADVANCED METERING INFRASTRUCTURE		TENTATIVE COMPLETION DATE: Jun-19

DESCRIPTION:
Replaces Project 104001. Related expenditures from project inception to 3/20/16 are \$157,687 funded by the Electric Operations Fund.

Roseville Electric faces increasing demands to provide meter data to customers to comply with new regulations and to meet increased customer expectations. Many Roseville Electric Utility customers, and especially customers with electric vehicles and solar panels, are requesting pricing options such as Time of Use (TOU) rates. A modern Advanced Metering Infrastructure (AMI) system is required to offer TOU rates to these customers. AMI would introduce two-way communication for meters, allowing remote reads and greater interaction between the utility and its customers. An AMI system also provides customers a detailed view of their electricity usage and allows them to make changes to increase the efficient use of electricity. This project progresses from a business case, through a third party implementation, and finishes with the AMI system being installed and operating.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	400,000	700,000	200,000	0	0	0	1,300,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	200,000	6,000,000	3,000,000	0	0	0	9,200,000
Construction	200,000	1,500,000	700,000	0	0	0	2,400,000
Other	0	0	0	0	0	0	0
TOTAL	\$800,000	\$8,200,000	\$3,900,000	\$0	\$0	\$0	\$12,900,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$800,000	\$3,000,000	\$1,550,000	\$0	\$0	\$0	\$5,350,000
Electric CARB Fund (496)	0	5,200,000	2,350,000	0	0	0	7,550,000
TOTAL	\$800,000	\$8,200,000	\$3,900,000	\$0	\$0	\$0	\$12,900,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174105	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SIERRA VISTA SUBSTATION	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

Replaces Project 144002. Related expenditures from project inception to 3/20/16 are \$26,654 funded by the Electric Operations Fund.

Construct a new substation with an initial capacity of 46 MVA to supply power to new development in the Sierra Vista and Westbrook specific plans.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$100,000	\$980,000	\$780,000	\$0	\$0	\$0	\$1,860,000
Architectural/Engineering Services	400,000	0	0	0	0	0	400,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,000,000	1,200,000	800,000	0	0	0	3,000,000
Construction	1,000,000	1,570,000	1,030,000	0	0	0	3,600,000
Other	0	0	0	0	0	0	0
TOTAL	\$2,500,000	\$3,750,000	\$2,610,000	\$0	\$0	\$0	\$8,860,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$2,500,000	\$3,750,000	\$2,610,000	\$0	\$0	\$0	\$8,860,000
TOTAL	\$2,500,000	\$3,750,000	\$2,610,000	\$0	\$0	\$0	\$8,860,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174106	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SCADA SYSTEM / CYBER SECURITY		TENTATIVE COMPLETION DATE: Jul-22

DESCRIPTION:

Replaces Project 144005. Related expenditures from project inception to 3/20/16 are \$56,008 funded by the Electric Operations Fund.

Roseville Electric Utility's SCADA system is a critical system to support the reliable operation of the distribution system. Upgrade of Windows operating system and being able to apply security patches are required by mandated security measures from NERC/WECC. Application upgrades in addition to Windows upgrades are necessary to ensure software compatibility. SCADA computer hardware also has reached its replacement cycle. Replacing hardware with software upgrades is also a standard best practice to limit support cost. Additional cyber security enhancement will be included in the upgrades.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$110,000
Architectural/Engineering Services	20,000	40,000	40,000	40,000	40,000	40,000	220,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	10,000	20,000	20,000	20,000	20,000	20,000	110,000
TOTAL	\$40,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$440,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$40,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$440,000
TOTAL	\$40,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$440,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 184101	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: REP 6204/05 60KV RELAY PANEL UPGRADE	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Adding Sierra Vista substation to the 60kV system will require replacing relay (protection system) panels at the Roseville Energy Park in order to be compatible with the design of Sierra Vista substation and to bring these terminals up to the current design standard. These protection systems operate to protect equipment from faults and overloads.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	30,000	0	0	0	0	30,000
Construction	0	93,000	0	0	0	0	93,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$153,000	\$0	\$0	\$0	\$0	\$153,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$0	\$153,000	\$0	\$0	\$0	\$0	\$153,000
TOTAL	\$0	\$153,000	\$0	\$0	\$0	\$0	\$153,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 184102	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: FIDDYMENT 6029 60KV RELAY PANEL UPGRADE	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Adding Sierra Vista substation to the 60kV system will require replacing relay (protection system) panels at Fiddymnt in order to be compatible with the design of Sierra Vista substation and to bring these terminals up to the current design standard. These protection systems operate to protect equipment from faults and overloads.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	20,000	0	0	0	0	20,000
Construction	0	81,000	0	0	0	0	81,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$121,000	\$0	\$0	\$0	\$0	\$121,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$0	\$121,000	\$0	\$0	\$0	\$0	\$121,000
TOTAL	\$0	\$121,000	\$0	\$0	\$0	\$0	\$121,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 184103	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: WESTPLAN UFLS UPGRADE OVERSHOOT		TENTATIVE COMPLETION DATE: Jun-18

DESCRIPTION:

Replace the existing under frequency relay with a more modern microprocessor based relay. Under frequency relays operate when the regional power supply system is overloaded, automatically dropping load in order to keep the system from collapsing. In order to be in full compliance with WECC's Off-nominal Frequency Plan, overshoot protection must be added. Overshoot protection is designed to operate and correct those circumstances when too much load has been dropped by the under frequency system. The existing relay at Westplan is not capable of this operation and must be replaced with a new relay.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	40,000	0	0	0	0	40,000
Construction	0	51,000	0	0	0	0	51,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$101,000	\$0	\$0	\$0	\$0	\$101,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$0	\$101,000	\$0	\$0	\$0	\$0	\$101,000
TOTAL	\$0	\$101,000	\$0	\$0	\$0	\$0	\$101,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 184104	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: ARC FLASH HAZARD MITIGATION	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

An arc flash occurs whenever the power system is faulted. When live equipment maintenance work is being performed, there is an increased likelihood of an arc flash occurring while maintenance workers are in close proximity to the arc flash. An arc flash can cause severe burns. This project modifies existing protection systems to limit arc flash incident energy, and therefore increase safety, during live work.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	23,000	0	0	0	0	23,000
Construction	0	20,000	0	0	0	0	20,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$163,000	\$0	\$0	\$0	\$0	\$163,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$0	\$163,000	\$0	\$0	\$0	\$0	\$163,000
TOTAL	\$0	\$163,000	\$0	\$0	\$0	\$0	\$163,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 184105	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: BALANCE OF PLANT REHAB	TENTATIVE COMPLETION DATE: Jun-19	

DESCRIPTION:

The Balance of Plant (BOP) refers to all supporting systems which integrate larger plant equipment or support other necessary functions within the REP. Examples include stormwater management, chemical handling systems, and miscellaneous structural and site improvements. The purpose of this project is to enhance certain capacities, make system modifications and/or process improvements, and generally support the reliability and safety of the REP.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$63,000	\$0	\$0	\$0	\$0	\$63,000
Architectural/Engineering Services	0	310,000	375,000	0	0	0	685,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	160,000	750,000	0	0	0	910,000
Construction	0	150,000	425,000	0	0	0	575,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$683,000	\$1,550,000	\$0	\$0	\$0	\$2,233,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$0	\$683,000	\$1,550,000	\$0	\$0	\$0	\$2,233,000
TOTAL	\$0	\$683,000	\$1,550,000	\$0	\$0	\$0	\$2,233,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 184106
PROJECT TITLE: TURBINE AND HRSG REHAB	ORIGINAL APPROPRIATION DATE: Jul-17 TENTATIVE COMPLETION DATE: Jun-21

DESCRIPTION:

The gas turbines at the Roseville Energy Park are connected to Heat Recovery Steam Generators (HRSG). The HRSG's convert the high temperature turbine exhaust into high pressure/temperature steam through a system of high strength piping and pressure vessels. While the gas turbines are under a long-term maintenance contract with the manufacturer, Siemens, there are many supporting systems which are not, including the HRSGs themselves. The purpose of this project is to make modifications and perform rehab work to the turbine support systems as needed, including inspections, code repairs and process modifications to the HRSG and its components in order to ensure the continued safe and efficient operation of the HRSGs.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$302,000	\$187,000	\$124,000	\$59,000	\$0	\$672,000
Architectural/Engineering Services	0	100,000	255,000	115,000	0	0	470,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	250,000	625,000	2,090,000	50,000	0	3,015,000
Construction	0	300,000	165,000	0	400,000	0	865,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$952,000	\$1,232,000	\$2,329,000	\$509,000	\$0	\$5,022,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$0	\$952,000	\$1,232,000	\$2,329,000	\$509,000	\$0	\$5,022,000
TOTAL	\$0	\$952,000	\$1,232,000	\$2,329,000	\$509,000	\$0	\$5,022,000

CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 184107	ORIGINAL APPROPRIATION DATE: Jul-17
PROJECT TITLE: CRITICAL SYSTEMS REHAB		TENTATIVE COMPLETION DATE: Jun-22

DESCRIPTION:

The Roseville Energy Park (REP) utilizes several high energy and hazardous systems in the course of daily operation. These systems include high pressure and high temperature steam, natural gas, compressed air, and several chemical processes. The purpose of this project is to establish a condition baseline and perform routine monitoring of these systems to ensure their continued safe operation. The proposed monitoring program is an industry best practice for such systems. This project will also provide for 1) system modifications that will make condition monitoring less expensive in the future, 2) performance of repairs of any potential deficiencies found in the course of inspection, 3) implementing a comprehensive document management program, and 4) conducting engineering studies on systems that would be subject to failure due to anticipated operating scenarios.

COST ESTIMATE	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Labor	\$0	\$260,000	\$132,000	\$107,000	\$107,000	\$107,000	\$713,000
Architectural/Engineering Services	0	500,000	250,000	250,000	250,000	250,000	1,500,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	41,000	145,000	145,000	145,000	145,000	621,000
Construction	0	300,000	100,000	100,000	100,000	100,000	700,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$1,101,000	\$627,000	\$602,000	\$602,000	\$602,000	\$3,534,000

SOURCE OF FUNDS	PRIOR YEARS	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	TOTAL PROJECT
Electric Construction Fund (491)	\$0	\$1,101,000	\$627,000	\$602,000	\$602,000	\$602,000	\$3,534,000
TOTAL	\$0	\$1,101,000	\$627,000	\$602,000	\$602,000	\$602,000	\$3,534,000

FY2017-18 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 04/10/2017
DEVELOPMENT SERVICES	129006	PERMIT SYSTEM REPLACEMENT	\$ 180,823
DEVELOPMENT SERVICES	151002	DOWNTOWN BLDG-316 VERNON ST	\$ 900,070
DEVELOPMENT SERVICES	170058	GP UPDATE/CAP PROJECT	\$ 998,621
ECONOMIC DEVELOPMENT	151001	OAK STREET PARKING GARAGE	\$ 10,612,907
ECONOMIC DEVELOPMENT	171001	401 OAK IMPROVEMENTS	\$ 23,635
ELECTRIC	134008	60KV RESTRINGING	\$ 98,981
ELECTRIC	144001	DOUGLAS SUBSTN REHAB/NETWORK	\$ 2,934,937
ELECTRIC	164003	FIDDYMENT DFR REPL	\$ 55,960
ELECTRIC	174001	PARK SBSTN TRNSFRM REPL	\$ 1,693,327
ELECTRIC	174002	CIRBY-DOUGLAS-BERRY FIBER ADD	\$ 463,944
ELECTRIC	174005	ATTEMPERATOR REDESIGN-INSTALL	\$ 405,123
ELECTRIC	174101	LOAD MANAGEMENT PROJECT	\$ 3,166
ELECTRIC	174103	CIS REPLACEMENT	\$ 1,196,410
ELECTRIC	174104	DOWNTOWN SPEC PLAN-ELEC ADDTN	\$ 100,000
ELECTRIC	174108	ELECTRIC DISPATCH CENTER	\$ 500,000
ELECTRIC	174109	COMMUNITY SOLAR PROJECT	\$ 255,161
ENGINEERING	162502	WOODCREEK OAKS WIDENING	\$ 2,123,985
ENGINEERING	172501	2017 ARTERIAL RESURFACING	\$ 2,846,550
FINANCE	109003	REGIONAL ANIMAL CONTROL FAC	\$ 4,579,470
IT	143504	CIS TECHNICAL UPGRADE-EU	\$ 18,389
PARKS & REC	179008	COMMUNITY PIPELINE SAFETY INIT	\$ 7,179
PARKS & REC	179010	CHILDRENS ART CENTER	\$ 51,431
PARKS & REC	179012	SPORTS COURT	\$ 101,000
PARKS & REC	179013	RECREATION SOFTWARE	\$ 168,049
PARKS & REC	179015	MAIDU TRAIL IMPROVEMENTS	\$ 28,786
PARKS, RECREATION, & LIBRARIES	035003	HARRY CRABB PARK	\$ 2,245,237
PARKS, RECREATION, & LIBRARIES	045001	CENTRAL PARK-PHASE ONE	\$ 1,358,791
PARKS, RECREATION, & LIBRARIES	051003	LIBRARIES REMODEL	\$ 573,898
PARKS, RECREATION, & LIBRARIES	155001	FIDDYMENT PARCEL 50 PARK	\$ 1,930,098
PARKS, RECREATION, & LIBRARIES	155002	NC-57 NEIGHBORHOOD PARK	\$ 178,004
PARKS, RECREATION, & LIBRARIES	155006	SPORTS PARK COMPLEX	\$ 3,946,537
PARKS, RECREATION, & LIBRARIES	165002	FIDDYMENT HOUSES	\$ 185,963
PARKS, RECREATION, & LIBRARIES	175002	WRSP THREE-PLEX BASEBALL	\$ 80,000
PARKS, RECREATION, & LIBRARIES	175004	CIVIC PLAZA AT ROYER PARK	\$ 75,000

FY2017-18 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 04/10/2017
PARKS, RECREATION, & LIBRARIES	175005	SAUGSTAD SKATE TRACK	\$ 150,000
PARKS, RECREATION, & LIBRARIES	175007	ASTILL NEIGHBORHOOD IMPROVMNT	\$ 546,620
PARKS, RECREATION, & LIBRARIES	175401	RAC POOL RE-PLASTER & DECK REP	\$ 1,200,000
PUBLIC WORKS	972505	CIRBY WAY/ROSEVILLE RD	\$ 1,141,803
PUBLIC WORKS	982002	ROCKY RIDGE TO OLD AUBURN DRN	\$ 75,184
PUBLIC WORKS	982003	CONFLUENCE TO TIFFANY	\$ 104,656
PUBLIC WORKS	029001	PLEASANT GROVE RETENTION BASIN	\$ 478,734
PUBLIC WORKS	072515	WASHINGTON/ANDORA WIDENING	\$ 3,252,173
PUBLIC WORKS	082001	STORM DRAIN PROJECT	\$ 1,384,257
PUBLIC WORKS	102508	INDUSTRIAL AVE BRIDGE REPLACEM	\$ 1,194,504
PUBLIC WORKS	109002	MULTI-HAZARD PLAN UPDATE	\$ 176,373
PUBLIC WORKS	112503	OAKRIDGE BRIDGE REPLACEMENT	\$ 3,321,414
PUBLIC WORKS	121001	FIRE STATION 1 RELOCATION	\$ 7,049,501
PUBLIC WORKS	142001	MULTI-AGENCY FLOOD EMER RESP	\$ 69,288
PUBLIC WORKS	152501	BLUE OAKS-PLEASNT GR CMS PROJ	\$ 152,361
PUBLIC WORKS	152503	BRIDGE PREVENTATIVE MAINT PROJ	\$ 892,199
PUBLIC WORKS	152509	2015 RSTP ARTERIAL MICROSUR	\$ 1,381,207
PUBLIC WORKS	162501	2017 RESIDENTIAL RESURFACING	\$ 98,016
PUBLIC WORKS	162504	ATL/EUREKA I80 WB ONRAMP	\$ 335,689
PUBLIC WORKS	162505	2017 ARTERIAL ADA RAMPS	\$ 77,064
PUBLIC WORKS	172001	2016 FEE UPDATE	\$ 170,686
PUBLIC WORKS	172503	ROLLER COMPACTED CONCRETE PLT	\$ 8,422,509
SOLID WASTE	113901	UEC-IDEASCAPE	\$ 2,082,027
TRANSIT	099007	ITS FAREBOX MDT CAMERA	\$ 116,968
TRANSIT	099011	SIERRA GARDENS TRS POINT IMP	\$ 435,089
TRANSIT	099012	LOUIS/ORLANDO TRS POINT IMP	\$ 3,942,149
TRANSIT	159004	BUS PURCHASES-4 BUSES-GILLIG	\$ 209,582
TRANSIT	179002	TAYLOR RD COMMUTER BUS STOP	\$ 90,000
TRANSIT	179003	ACTIVE TRANS PLAN UPDATES	\$ 175,000
TRANSIT	179004	TRANSIT PLAN UPDATE	\$ 175,000
TRANSPORTATION	099004	DRY CRK GREENWY COMM PLAN/OUTR	\$ 1,061,368
TRANSPORTATION	099005	FOOTHILLS BUSINESS PARK BIKETR	\$ 70,792
TRANSPORTATION	099006	BIKE PARKING PROGRAM	\$ 58,396
TRANSPORTATION	109001	OAK ST EXT-MINERS RAVINE TRAIL	\$ 495,028

FY2017-18 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 04/10/2017
TRANSPORTATION	119001	HARDING-ROYER TRAIL SEGMENT 3	\$ 1,029,206
TRANSPORTATION	129001	DOWNTOWN TRSFR STATION RECONST	\$ 123,965
TRANSPORTATION	129005	DOWNTOWN REPLACEMENT BRIDGE PR	\$ 263,826
TRANSPORTATION	139002	DOWNTOWN PEDESTRIAN BRIDGE	\$ 119,290
TRANSPORTATION	159005	HARDING-ROYER TRAIL SGMNT4	\$ 43,172
TRANSPORTATION	169001	MINERS RAV TR SHOULDER-SUNRISE	\$ 87,161
TRANSPORTATION	169003	MAIDU PARK TRAIL REPAIR	\$ 368,084
TRANSPORTATION	169004	PL GRV CRK TRAIL GAP CLOSURE	\$ 180,000
TRANSPORTATION	169005	PED/BIKE BRIDGE INSPEC/RATING	\$ 125,000
TRANSPORTATION	179007	WRSP PARCEL W-81 BIKE TRAIL, 1	\$ 531,547
WASTEWATER	043505	WASTEWATER SYSTEM MODEL	\$ 10,273
WASTEWATER	093501	EU SOFTWARE APPLICATION UPGRDS	\$ 1,616,561
WASTEWATER	103501	SCADA SYSTEM REPLACEMENT	\$ 5,406,975
WASTEWATER	123503	ATKINSON ST AT DRY CRK WW PIPE	\$ 310,791
WASTEWATER	133501	CIPP SEWER REHABILITATION-2013	\$ 1,878,971
WASTEWATER	133504	DRY CREEK BANK STABILIZATION	\$ 102,840
WASTEWATER	153507	PLEASANT GROVE WWTP EXP	\$ 7,675,353
WASTEWATER	163502	WW COLLEC SYS REHAB PROJ	\$ 972,671
WASTEWATER	163505	WW INTERCEPTOR INSP/COND/CLEAN	\$ 314,813
WASTEWATER	163506	WWTP CONDITION ASSESS	\$ 720,852
WASTEWATER	163508	MAXIMO/GRANITE XP INTGRT DB MG	\$ 150,000
WASTEWATER	173501	ROOF REHAB AT DCWWTP FAC	\$ 37,972
WASTEWATER	173502	FOOTHILLS BLVD 42IN RGNL SWR	\$ 110,000
WASTEWATER	173503	DCWWTP DIGESTER 1 ROOF REHAB	\$ 355,000
WASTEWATER	173506	HISTORICAL DATA REPOSITORY UP	\$ 3,796,893
WATER	023001	AQUIFER STORAGE/RECOVERY PROG	\$ 437,979
WATER	043001	WATER TREATMENT PLANT EXP #3	\$ 99,377
WATER	043002	WOODCREEK NORTH WELL	\$ 682,809
WATER	063001	WEST SIDE TANK/PUMP STN PROJ	\$ 13,258,350
WATER	079005	ENTERPRISE ASSET MANAGEMENT	\$ 732,221
WATER	113002	INTEGR REG WTR MGMT PROP84WELL	\$ 290,587
WATER	143001	INTERTIE-ZN 4 PMP BCK PMP STN	\$ 247,941
WATER	153001	SUNRISE AVE-I80 21 IN WTR COND	\$ 150,000
WATER	153002	ARC FLASH MITIGATION-REMOTE	\$ 405,148

FY2017-18 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 04/10/2017	
WATER	153003	REGIONAL WTR SUPPLY RELIAB STD	\$	554,557
WATER	163001	ATLANTIC ST 6/12 IN RR XING	\$	300,000
WATER	163002	WATER FACILITIES COND ASSESS	\$	300,000
WATER	173003	SUNRISE AVE 24IN WTR SYS REHB	\$	1,121,113
WATER	173004	WTR TRMT PLT 2MG TANK REHAB	\$	1,524,499

Debt Management

The indebtedness of the City as of June 30, 2017 will be: **\$ 572,028,514**
 The estimated debt as of June 30, 2018 will be: **\$ 545,593,087**

The following table details the City's debt at the beginning and the end of the fiscal year.

	Estimated Debt as of June 30, 2017	Principal Additions	Principal Retirement	Estimated Debt as of June 30, 2018
Loans:				
Technology Fee Replacement Fund obligation to Public Facilities Fund	\$ 195,054	\$ -	\$ 100,000	\$ 95,054
Youth Development Fund obligation to Automotive Replacement Fund	205,000	-	-	205,000
Diamond Oaks Golf Course obligation to Automotive Replacement Fund	549,480	-	29,210	520,270
Woodcreek Golf Course obligation to Automotive Replacement Fund	1,946,520	-	97,790	1,848,730
Roseville Community Development Corp. obligation to Strategic Improvement Fund	1,530,951	-	-	1,530,951
Roseville Community Development Corp. obligation to Successor RDA Agency Fund	3,469,049	-	-	3,469,049
Successor RDA Agency Fund obligation to General Fund	3,323,491	-	893,173	2,430,318
Successor RDA Agency Fund obligation to Strategic Improvement Fund	10,310,629	-	-	10,310,629
Successor RDA Agency Fund obligation to Gas Tax Fund	2,258,900	-	80,000	2,178,900
Successor RDA Agency Fund obligation to Automotive Replacement Fund	663,361	-	-	663,361
Successor RDA Agency Fund obligation to Low & Moderate Income Fund	4,139,093	-	243,293	3,895,800
Water Rehabilitation Fund obligation to Water Construction Fund	1,588,840	-	249,080	1,339,760
General Fund obligation to General Fund Contributions by Developers Fund	1,000,000	-	40,000	960,000
Fire Facilities Fund obligation to Strategic Improvement Fund	1,725,000	-	345,000	1,380,000
Public Facilities Fund obligation to Automotive Replacement Fund	600,216	-	33,345	566,871
Public Facilities Fund obligation to Strategic Improvement Fund	4,070,707	-	407,071	3,663,636
Downtown Benefit Fee Fund obligation to Strategic Improvement Fund	3,520,181	45,762	-	3,565,943
Total Loans	\$ 39,771,507	\$ 45,762	\$ 2,517,962	\$ 37,299,307
Revenue Bonds:				
Roseville Natural Gas Finance Authority Gas Revenue Bonds, Series 2007	\$ 139,530,000	\$ -	\$ 9,780,000	\$ 129,750,000
Electric System Revenue Refunding Bonds, Series 2010 (Partially Refunded)	1,520,000	-	470,000	1,050,000
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2011C (61.66% City Share)	28,937,038	-	2,635,965	26,301,073
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2013 (61.66% City Share)	36,582,878	-	-	36,582,878
Electric System Revenue Refunding Bonds, Series 2013	39,405,000	-	4,515,000	34,890,000
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2014 (61.66% City Share)	17,955,392	-	-	17,955,392
Electric System Revenue Refunding Bonds, Series 2014	16,485,000	-	-	16,485,000
Electric System Revenue Refunding Bonds, Series 2017A	56,210,000	-	-	56,210,000
Electric System Revenue Refunding Bonds, Series 2017B Taxable	6,265,000	-	190,000	6,075,000
Total Revenue Bonds	\$ 342,890,308	\$ -	\$ 17,590,965	\$ 325,299,343
Certificates of Participation:				
Electric System Revenue Refunding Certificates of Participation, Series 2004	\$ 5,000	\$ -	\$ -	\$ 5,000
Electric System Revenue Refunding Certificates of Participation, Series 2009 (Partially Refunded)	4,750,000	-	1,740,000	3,010,000
Electric System Revenue Refunding Certificates of Participation, Series 2012	90,000,000	-	-	90,000,000
Certificates of Participation, Series 2013A	8,228,529	-	846,038	7,382,491
Certificates of Participation, Series 2013B	3,123,170	-	421,224	2,701,946
Water Utility Revenue Certificates of Participation, Series 2015	37,660,000	-	2,330,000	35,330,000
Certificates of Participation, Series 2015 (316 Vernon Street Project)	14,210,000	-	250,000	13,960,000
Total Certificates Of Participation	\$ 157,976,699	\$ -	\$ 5,587,262	\$ 152,389,437
Tax Allocation Bonds:				
Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2014	\$ 9,870,000	\$ -	\$ 445,000	\$ 9,425,000
Tax Allocation Refunding Bonds, Series 2016	21,520,000	-	340,000	21,180,000
Total Tax Allocation Bonds	\$ 31,390,000	\$ -	\$ 785,000	\$ 30,605,000
Total Indebtedness	\$ 572,028,514	\$ 45,762	\$ 26,481,189	\$ 545,593,087

Debt Management Details

Loans:

Technology Fee Replacement Fund obligation to Public Facilities Fund

Funding for new permit system.
Maturity date of 07/01/2018

Youth Development Fund obligation to Auto Replacement Fund

Funding for Adventure Club school site(s)/portable(s).
Maturity date of 07/01/2025

Diamond Oaks Golf Course obligation to Auto Replacement Fund

Funding for renovations of the Diamond Oaks Golf Course.
Maturity date of 07/01/2035

Woodcreek Golf Course obligation to Auto Replacement Fund

Funding for the construction of the Woodcreek Golf Course club house.
Maturity date of 07/01/2036

Roseville Community Development Corp. obligation to Strategic Improvement Fund

Funding for RCDC support.
Maturity date of 01/31/2032

Roseville Community Development Corp. obligation to Successor RDA Agency Fund

Funding for RCDC support.
Maturity date of 01/31/2032

Successor RDA Agency Fund obligation to General Fund

Funding for Vernon Street streetscape improvements.
Funding for County school district pass-through payment.
Funding for flood control mitigation construction throughout the City's creek system.

Successor RDA Agency Fund obligation to Strategic Improvement Fund

Funding for the façade and landscape renovations for the Automall wall.
Funding for the startup of the Roseville Community Development Corporation.
Funding for Riverside Avenue infrastructure and streetscape enhancement project. Provided funding for significant improvements.
Funding for the acquisition of property located at 238 Vernon Street (JCPenney Building) to create a viable development site in Downtown.

Successor RDA Agency Fund obligation to Gas Tax Fund

Funding for flood control mitigation construction throughout the City's creek system.

Successor RDA Agency Fund obligation to Automotive Replacement Fund

Funding for the startup of the Roseville Community Development Corporation.
Funding for the acquisition of 120 Grant Street to support Civic Center expansion.
Funding for exterior improvements to the Tower Theater.

Successor RDA Agency Fund obligation to Low & Moderate Income Fund

Loan for 20% of all Successor Loans obligations to the Low & Moderate Income Fund per AB1484 Section 34191.4(C).

Water Rehabilitation Fund obligation to Water Construction Fund

Funding for water tank rehabilitation.
Maturity date of 07/01/2022

General Fund obligation to General Fund Contribution by Developers

Funding of the Citywide Qualified Climate Action Plan, General Plan Update.
Maturity date of 07/01/2029

Fire Facilities Fund obligation to Strategic Improvement Fund

Funding of the relocation of Fire Station #1.
Maturity date of 07/01/2019

Public Facilities Fund obligation to Automotive Replacement Fund

Funding of design and construction for second Downtown parking garage (Vernon Street and Oak Street).
Maturity date of 07/01/2034

Public Facilities Fund obligation to Strategic Improvement Fund

Funding of the 316 Vernon Building Project.
Maturity date of 07/01/2026

Downtown Benefit Fee Fund obligation to Strategic Improvement Fund

Funding of the Oak Street parking garage.
Maturity date of 07/01/2027

Revenue Bonds:**Roseville Natural Gas Finance Authority Gas Revenue Bonds, Series 2007**

Funding the prepayment of about 46 billion cubic feet of natural gas that Merrill Lynch Commodities will supply over 20 years. The gas delivered is used in the Roseville Energy Park. The bonds are fixed rate.
Maturity date of 02/15/2028

Electric System Revenue Refunding Bonds, Series 2010

Refunding the 2008 Electric Series B bonds. The original issue was to finance the construction and acquisition of the Roseville Energy Park, a power generation plant that is designed to employ current technology for clean, fuel-efficient power. In February 2017 the Electric 2010 Series bonds were partially refunded, leaving a principal amount of \$1,520,000 and new maturity date of 02/01/2020. The bonds are fixed rate.
Maturity date of 02/01/2020

South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2011C (61.66% City Share)

Refunding the 2008 SPWA Series A & B bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bonds are fixed rate.
Maturity date of 11/01/2025

South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2013 (61.66% City Share)

Refunding the 2011 SPWA Series A & B bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bond is a direct purchase agreement with US Bank.
Maturity date of 11/01/2035

Debt Management Details

Electric System Revenue Refunding Bonds, Series 2013

Refunding of the 2004 and 2005 Electric Certificates of Participation bonds. These bonds are a fixed rate.
Maturity date of 02/01/2029

South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2014 (61.66% City Share)

Refunding of the 2011 SPWA Series D Bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bonds are SIFMA index bonds.
Maturity date of 11/1/2017

Electric System Revenue Refunding Bonds, Series 2014

Refunding of the 2004 Certificates of Participation. The original issue was to finance certain improvements to the City's electric system. The bonds are fixed rate.
Maturity date of 02/01/2034

Electric System Revenue Refunding Bonds, Series 2017A

Partial refunding of the 2009 Certificates of Participation and the 2010 Electric Refunding Bonds. The original issues were to finance certain improvements to the City's electric system and the Roseville Energy Park. The bonds are fixed rate.
Maturity date of 02/01/2037

Electric System Revenue Refunding Bonds, Series 2017B Taxable

Partial refunding of the 2009 Certificates of Participation and the 2010 Electric Refunding Bonds. The original issues were to finance certain improvements to the City's electric system and the Roseville Energy Park. The bonds are fixed rate and taxable.
Maturity date of 02/01/2022

Certificates of Participation:

Electric System Revenue Refunding Certificates of Participation, Series 2004

Financing certain improvements to the City's electric system. The capital improvements include: construction of two new substations, 60KV line extensions, overhead to underground system conversions, and substation expansion and upgrades. The bonds are fixed rate. The 2004 bonds were partially refunded in 2014, leaving a principal amount of \$5,000.
Maturity date of 02/01/2034

Electric System Revenue Refunding Certificates of Participation, Series 2009

Refunding the 2002 Electric Refunding bonds. The original issue was to finance the refunding of the 1997 and 1999 Electric certificates and to use a portion of the net proceeds to finance certain additions, betterments and improvements to the City's electric system. In February 2017 the 2009 Series bonds were partially refunded, leaving a principal amount of \$4,750,000 and a new maturity date of 02/01/2020. The bonds are fixed rate.
Maturity date of 02/01/2020

Electric System Revenue Refunding Certificates of Participation, Series 2012

Refunding the 2008 Electric Series A bonds. The original issue was to finance the construction and acquisition of the Roseville Energy Park, a power generation plant that is designed to employ current technology for clean, fuel-efficient power. The bonds are variable rate (VRDBs) with weekly resets.
Maturity date of 02/01/2035

Certificates of Participation, Series 2013A

Refunding the 2003 Public Facility bonds. The original issue was to finance the construction of the City's Corporation Yard and land. The facility consists of four main buildings totaling 146,000 square feet on an approximate 54-acre site. The bonds are fixed rate.

Maturity date of 08/01/2025

Certificates of Participation, Series 2013B

Refunding the 2003 Golf Course bonds. The original issue was to finance the construction of the Woodcreek Oaks Golf Course club house. The bonds are fixed rate.

Maturity date of 08/01/2023

Water Utility Revenue Certificates of Participation, Series 2015

Refunding the 2007 water bonds and use a portion of the net proceeds to finance the acquisition and/or construction of certain capital improvements and additions to the City's water utility system. The 2015 water bonds included a new money component to assist in the construction of certain capital improvements and additions to the City's water utility system. The bonds are fixed rate.

Maturity date of 12/01/2029

Certificates of Participation, Series 2015 (316 Vernon Street Project)

Completing the infrastructure component of the 316 Vernon Street mixed-use City building. Annual debt service payments will be covered from the lease revenues as well as contributions from the Public Facilities and Strategic Improvement Fund. The bonds are fixed rate.

Maturity date of 08/01/2045

Tax Allocation Bonds:

Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2014

Refunding the 2002 RDA bonds. The original issue was to finance various capital improvement projects, including the renovation of the Tower Theater, the Civic Plaza Parking Garage and the streetscape projects for Riverside Avenue and Historic Old Town.

Maturity date of 09/01/2033

Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2016-T

Refunding the 2006A, 2006A-T and the 2006H-T RDA bonds. The original 2006A issue was to complete the Downtown Roseville infrastructure designing and the engineering of public improvements identified in the Downtown Vision. The original 2006A-T issue was to establish a low interest rate revolving loan fund for private property improvements; incentivizing for private projects such as fee subsidies or waivers. The original 2006H-T issue was to develop and sell a mixed use development project and provide down payment assistance to first time homebuyers.

Maturity date of 09/01/2040

Glossary of Budget Terms

Appropriation:	Legal authorization to make expenditures and incur obligations for specific purposes.
Basis of Accounting and Budgeting:	Basis of accounting and budgeting refers to the timing of when revenues and expenditures are recognized in the accounts and reported. In accordance with GAAP (Generally Accepted Accounting Principles), the City accounts for all governmental funds and agency funds using the modified accrual basis of accounting. Revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Proprietary and fiduciary funds are reported using the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the cash flows. In preparing the budget the same methodology is applied.
Capital Improvement Project (CIP):	Expenditures related to the acquisition, expansion or rehabilitation of an element of the City's infrastructure (physical plant such as streets, water, sewer, public buildings, and parks).
Capital Project Funds:	A fund used to account for financial resources for the acquisition or construction of major capital facilities which are separate from ongoing operating activities.
Capital Outlays:	Expenditures which result in acquisitions of or addition to fixed assets; includes expenditures for furniture, vehicles, and all types of machinery and equipment including all costs necessary to place the capital outlay item into service. In order to qualify as a capital outlay expenditure, it must: <ol style="list-style-type: none">1. have an estimated useful life of more than two years;2. have a unit cost of more than \$5,000; and3. represent a betterment or improvement.
Department:	Major unit of organization in City government comprised of sub-units named divisions.
Division:	Major sub-unit of a department. Also known as organization key and ORG key.
Enterprise Funds:	A fund that provides goods or services to the public for a fee or charge that makes the entity self-supporting.
Fiscal Year:	Twelve-month period to which the operating budget applies. The twelve-month period begins on July 1st and ends on June 30th.
Fund:	Fiscal entity with revenue and expenses which are segregated for the purpose of carrying out a specific purpose or activity. The major funds are the General, Electric, Water, Wastewater, Solid Waste, Golf Course and Automotive Services Funds.
General Fund:	The chief operating fund to be used in accounting for all financial resources except those required to be accounted for in another fund.
Indirect Allocations:	The City of Roseville uses the indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm which specializes in indirect cost studies to prepare the indirect cost allocation plan. The plan is based on the most current budget information available at the time the study is completed

Glossary of Budget Terms

- typically six months prior to the adoption of a new budget. The consulting firm makes several onsite visits to interview staff from the General Fund departments that provide services to other departments. Cost allocation drivers are confirmed during the interview process and budget data is provided to the consultant. The budget data used in the study excludes reimbursed expenses. Examples of reimbursed expenditures are Capital Improvement Projects and secondary labor that is direct charged from one fund to another. The consultant provides a comprehensive study that is provided to all departments for review and comment. Staff has an opportunity to comment on the plan and to correct any errors.

Internal service funds at the City of Roseville directly charge costs of service to funds and departments receiving the service; therefore, the only fund that uses the indirect method of allocating costs is the General Fund.

Indirect cost charges appear on the fund summaries that are paying for the services and in the operating revenues section of the General Fund. The purpose is to ensure that the General Fund is reimbursed for the services that it is providing throughout the City.

Internal Service Funds: Funds established to finance and account for services and supplies furnished by a designated department to other departments within the City of Roseville or to other governmental units. Examples of Internal Service Funds at the City of Roseville include the Automotive Replacement Fund and the Automotive Services Fund. Costs from these funds are directly charged to those funds and departments receiving the benefits of the services provided.

Materials, Supplies, and Services: Materials and supplies are expendable items having a unit cost of less than \$5,000 or which by their nature can be consumed during the course of the fiscal year. Examples are stationary, pencils, printed forms and small tools that are not of a capital nature. Services may be performed by outside firms, individuals, or City departments and may include consulting services, telephone service, advertising, office equipment maintenance, insurance, and utilities (including those utilities provided by City departments).

Organization Key: Major sub-unit of a department. Also known as ORG Key and Division.

Performance Objectives: Desired levels of accomplishment expressed in quantified terms over a given time period by a program manager. They may relate to high-level goals of the department to which the program is assigned, as well as to the City's overall goals and objectives as defined by the City Council.

Performance Measures: Indicators which are used to assess how well objectives have been accomplished. Performance measures are grouped into these categories:

1. Work volume measures that indicate the level of work to be performed with the resources requested (Ex. tons of solid waste collected);
2. Efficiency and effectiveness measures that provide information on the level of productivity, and that show how effectively or how well objectives are met (Ex. man-hours per ton of solid waste collected and number of customer complaints).

Performance Target: Numerical value that specifies a level of performance to be achieved within the financial resources requested in the budget, and during the fiscal year. A target can represent either a desired objective to be achieved or a forecast of work volume.

Glossary of Budget Terms

Permanent Funds:	A fund used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support or benefit the government or its citizens.
Program:	A group of related functions or activities designed to achieve one or more common objectives. In the City's program structure, a program is synonymous with a division.
Program / Performance Budget:	Budget which contains specific and measurable objectives and specifies the work volume to be accomplished and the efficiency and effectiveness levels to be achieved for a given program. Such a budget also is used to allocate resources to the functions or activities that comprise a program rather than to specific items of cost.
Resources / Management System:	A method of improving organizational performance, planning and decision-making, and resource allocation. This is accomplished by providing an ongoing system of community goal formulation, citizen participation, public opinion surveys, management-by-objectives, program/performance budgeting, performance monitoring, and evaluation of City services to arrive at a comprehensive budget tied to specific results for the fiscal year.
Reimbursed Expenditures:	Accounting adjustments credit a budget expenditure thus serving to reduce the total expenditures of a program. Reimbursements generally result from expenditures chargeable to other programs, such as, work performed by one department or division for another.
Revenue:	Income, including transfers and excluding proceeds from the sale of bonds and notes, for the fiscal year. The major categories of revenue include local taxes, state shared revenues, charges for current services, public utility sales, federal revenue sharing, and licenses and permits.
Salaries, Wages, and Benefits:	Compensation paid to employees of the City, and the employee benefits costs, such as the City's contributions for retirement, deferred compensation, group insurance, uniform allowance, and workers' compensation insurance. Also included is compensation paid to elected officials as provided by the City Charter. It does not include fees for professional and other services obtained on a contractual basis.
Self-Insurance Funds:	A fund used to report any activity that provides goods or services to other funds, or to the City itself, on a cost-reimbursement basis.
Special District Funds:	Funds used to account for specific public improvements such as streets, sewers, storm drains, sidewalks or other amenities funded by special assessments against benefited properties.
Special Revenue Funds:	A fund that is used to account for the proceeds of a specific revenue source, other than major capital projects, that is legally restricted to be spent for specified purposes.
Trust Funds/Private Purpose Trust Funds:	A fund used to report any trust arrangement under which principal and income benefit specific individuals or organizations.

Glossary of Common Acronyms

AB	Assembly Bill
ABA	Annual Budget Authority
AC	Adventure Club
ACA	Affordable Care Act
ACH	Automated Clearing House
ADA	Americans with Disabilities Act
AI	Analysis of Impediments to Fair Housing Choice
AKA	Also Known As
AMI	Advanced Metering Infrastructure
APWA	American Public Works Association
ARB IRWMP	American River Basin Integrated Regional Water Management Plan
ARIOS	American River Instrumentation Optimization Study
ARF	Auto Replacement Fund
ARRA	American Recovery and Reinvestment Act
ASA	Amateur Softball Association
ASE	Automotive Service Excellence
ASES	After School Education and Safety
ASFPM	Association of State Floodplain Managers
ASPIRE	Analytically Solving Problems in Roseville
ASR	Aquifer Storage and Recovery
AVE	Avenue
AVL	Automatic Vehicle Location
B&P	Bike and Pedestrian
BEGIN	Building Equity and Growth in Neighborhoods Program
BID	Business Improvement District
BLVD	Boulevard
BMP	Best Management Practice
BOP	Balance of Plant
BPMP	Bridge Preventative Maintenance Program
BRT	Bus Rapid Transit
BRWTP	Barton Road Water Treatment Plant
BTA	Bicycle Transportation Account
CAD	Computer Aided Drafting (Engineering), Computer Aided Dispatch (Police)
CAFR	Comprehensive Annual Financial Report
CAL	California
CalACT	California Association for Coordinated Transportation
CALED	California Association for Local Economic Development
CalPERS	California Public Employee Retirement System
CAP	Climate Action Plan
CARB	California Air Resources Board
CASP	Certified Access Specialist Program
CBT	Citizens Benefit Trust
CCTV	Closed Circuit Television
CDBG	Community Development Block Grant
CDG	Center for Digital Government
CEMS	Continuous Emissions Monitoring System
CEQA	California Environmental Quality Act
CFD	Community Facilities District (AKA Mello Roos)
CHP	California Highway Patrol
CINT	Crisis Incident Negotiations Team
CIP	Capital Improvement Project
CIPP	Cured in Place Pipe

Glossary of Common Acronyms

CIS	Customer Information System
CMAAQ	Congestion Mitigation and Air Quality Improvement Program
CMS	Changeable Message Signs
CMU	Controller Monitor Unit
CMUA	California Municipal Utilities Association
CNG	Compressed Natural Gas
COP	Certificate of Participation
COPS	Citizens' Option for Public Safety
COR	City of Roseville
CPAC	Community Priorities Advisory Committee
CR	Central Roseville
CRS	Community Rating System
CRV	California Redemption Value
CSMFO	California Society of Municipal Finance Officers
CSR	Customer Service Representative
CT	Combustion Turbine
CTSA	Consolidated Transportation Services Agency
CUPA	Certified Unified Program Agency
DAR	Dial-A-Ride
DCWWTP	Dry Creek Waste Water Treatment Plant
DFR	Digital Fault Recorder
DOC	Department Operations Center
DOHS	Department of Homeland Security
DPU	Distribution Protection Unit
DSD	Development Services Department
DTSP	Downtown Specific Plan
DUI	Driving Under the Influence
DVR	Digital Video Recorder
DWR	Department of Water Resources
EAF	Equivalent Availability Factor
EAM	Enterprise Asset Management
EDAC	Error Detection and Correction
EDAC	Economic Advisory Committee
EDR	Electronic Plan/Document Review
EECB	Energy Efficiency Community Block Grant
EFOR	Equivalent Forced Outage Rate
EIR	Environmental Impact Report
ELAP	Environmental Lab Accreditation Program
EMD	Emergency Medical Dispatch
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EMT-D	Emergency Medical Dispatch Defibrillation Program
EMV	Europay, MasterCard, Visa
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency
EPR	Extended Producer Responsibility
EPS	Expanded Polystyrene (Packing Foam)
ERAF	Educational Revenue Augmentation Fund
ERP	Enterprise Resource Planning
EU	Environmental Utilities
EV	Electric Vehicle
FEMA	Federal Emergency Management Agency

Glossary of Common Acronyms

FERC	Federal Energy Regulatory Commission
FPPC	California Fair Political Practices Commission
FSS	Family-Self-Sufficiency
FTA	Federal Transit Administration
FTC	Fire Training Center
FTE	Full-Time Equivalent
FTHB	First Time Home Buyers
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Governmental Finance Officers Association
GHG	Greenhouse Gas
GIS	Geographic Information System
GO165	General Order 165
GPS	Global Positioning System
HA	Housing Authority
HAZMAT	Hazardous Materials
HBRRP	Highway Bridge Rail Replacement Program
HCV	Housing Choice Voucher
HOME	Home Investment Partnership Program
HRIS	Human Resources Information System
HRN	Highland Reserve North
HRNSP	Highland Reserve North Specific Plan
HRSG	Heat Recovery Steam Generator
HSA	Health Savings Account
HSIP	Highway Safety Improvement Program
HUD	Housing and Urban Development
HUT	Highway Users Tax
HVAC	Heating, Ventilation, and Air Conditioning
IBEW	International Brotherhood of Electric Workers
ICMA	International City/County Management Association
IFAS	Integrated Financial and Administrative Solution
ISO	International Organization for Standardization
ISF	Internal Service Fund
IGP	Industrial General Permit
IAS	International Accreditation Services
IT	Information Technology
ITIL	Information Technology Infrastructure Library
ITS	Intelligent Transportation System
IVR	Interactive Voice Response
JPA	Joint Powers Authority
KA	Kilo-Amps
kV	Kilovolts
kWh	Kilowatt Hours
KY4A	Future Interconnection Transformers
L&M	Low and Moderate Income Housing
LAFCO	Local Agency Formation Commission
LED	Light Emitting Diode
LLD	Landscape and Lighting District
LTF	Local Transportation Fund
LTF	Long Term Financing
LTSA	Long Term Service Agreement

Glossary of Common Acronyms

MAIFI	Momentary Average Interruption Frequency Index
MDC	Mobile Data Computer
MFD	Municipal Facilities District
MFD	Multi Family Dwelling
MFP	Multi- Functional Printer
MG	Millions of Gallons
MGD	Millions of Gallons per Day
MHMP	Multi-Hazard Mitigation Plan
MHz	Megahertz
MISAC	Municipal Information Systems Association of California
MMU	Malfunction Management Unit
MOU	Memoranda of Understanding
MS4	Municipal Separate Storm Systems
MS&S	Materials, Supplies & Services
MSIP	Mike Shellito Indoor Pool
MVA	Megavolt Amperes
MW	Mega Watts
N/A	Not Applicable
N-1	Loss of any Single Element
NC	North Central
NCPA	Northern California Power Agency
NCRSP	North Central Roseville Specific Plan
NERC	North American Electric Reliability Corporation
NERSP	North East Roseville Specific Plan
NFPA	National Fluid Power Association
NIMS	National Incident Management System
NPDES	National Pollution Discharge Elimination System
NR	North Roseville
NRSP	North Roseville Specific Plan
NWRSP	North West Roseville Specific Plan
O&M	Operations and Maintenance
OC&L	Organizational Culture & Leadership
OPA	Operational Performance Audits
OPEB	Other Post-Employment Benefits
PA&C	Public Affairs & Communications
PASS	Prequalified Architectural Submittal System
PBID	Property and Business Improvement District
PC	Personal Computer
PCCP	Placer County Conservation Plan
PCTPA	Placer County Transportation Planning Agency
PCWA	Placer County Water Agency
PDA	Personal Digital Assistant
PEAIP	Program Effectiveness Assessment and Improvement Plan
PEG	Public-Educational-Government-Access Television
PERs	Public Employees' Retirement System
PGWWTP	Pleasant Grove Wastewater Treatment Plant
PKWY	Parkway
PLC	Programmable Logic Controllers
POST	Police Officer Standardized Training
POP	Problem Oriented Policing
POTW	Publicly Owned Treatment Works
PPA	Power Purchase Agreements
PQI	Pavement Quality Index

Glossary of Common Acronyms

PRSA	Public Relations Society of America
PRSCG	Placer Regional Stormwater Coordination Group
PTSMIA	Public Transportation Modernization, Improvement, and Service Enhancement Account
PUC	Public Utilities Commission
PV	Photovoltaic
RAC	Roseville Aquatics Center
RCC	Roller Compacted Concrete
RCDC	Roseville Community Development Corporation
RCONA	Roseville Coalition of Neighborhood Associations
RDA	Redevelopment Agency
RE	Roseville Electric
REACH	Roseville Employees Annual Charitable Hearts
REP	Roseville Energy Park
RFA	Roseville Financing Authority
RFF	Roseville Fire Fighters
RFFA	Roseville Fire Fighters Association
RFID	Radio Frequency Identification
RFP	Request for Proposals
RFQ	Request for Quotes
RMS	Records Management System
ROPS	Recognized Obligation Payment Schedules
ROW	Right of Way
RP3	Reliable Public Power Provider
RPA	Roseville Police Association
RPOA	Roseville Police Officers Association
RPP2	Roseville Power Plant 2
RSC	Roseville Sports Center
RSTP	Regional Surface Transportation Program
RTMA	Roseville Traffic Monitoring System
RTU	Remote Terminal Unit
RUEC	Roseville Utility Exploration Center
RUFF	Roseville Urban Forestry Foundation
RW	Recycled Water
RW	Roseville West
RWA	Regional Water Authority
RWQCB	Regional Water Quality Control Board
SACOG	Sacramento Area Council of Governments
SACTO	Sacramento Area Commerce and Trade Organization
SAIDI	System Average Interruption Duration Index
SAIFI	System Average Interruption Frequency Index
SB	Senate Bill
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SCIP	Statewide Community Infrastructure Program
SD	Service District
SERSP	Southeast Roseville Specific Plan
SF6	Sulfur Hexafluoride Insulating Gas in Circuit Breakers
SIC	Signal Interconnect
SIFMA	Securities Industrial & Financial Markets Association
SIRE	Store, Index, Retrieve, Exchange Software Program
SMARTs	Storm Water Multiple Application & Report Tracking System
SPARTA	South Placer Regional Transportation Authority
SPCA	Society for the Prevention of Cruelty to Animals

Glossary of Common Acronyms

SPMUD	South Placer Municipal Utility District
SPWA	South Placer Wastewater Authority
SRSP	South Roseville Specific Plan
SSMP	Sewer System Master Plan
SSO	Sewer System Overflows
SSTP	Sanitary Sewage Treatment Plant
STA	State Transportation Account
STG	Steam Turbine Generator
SVSP	Sierra Vista Specific Plan
SWAT	Special Weapons and Tactics
SWB	Salaries, Wages and Benefits
SWPPP	Storm Water Pollution Prevention Plan
SWRCB	California State Water Resources Control Board
TAG	Threat Analysis Group
TAZ	Traffic Analysis Zone
TBD	To Be Determined
TDA	Transportation Development Act
TEA21	Transportation Equity Acts for the 21st Century
TMF	Traffic Mitigation Fees
TOC	Traffic Operations Center
TOU	Time of Use
TPN	Transportation Network Provider
TRA	Tax Rate Area
TSM	Transportation Systems Management
TSSDRA	Transit System Safety, Security and Disaster Response Account
UEC	Utility Exploration Center
UFLS	Under Frequency Load Shedding
UIR	Utility Impact Reimbursement
US	United States
USBR	United States Bureau of Reclamation
USGA	United States Golf Association
UST	United States Treasury
U/V	Ultra Violet
VASH	Veterans Affairs Supportive Housing Program
VHF	Very High Frequency
VLf	Vehicle License Fee
VOC	Voice of Customer
VRDB	Variable Rate Debt Bond
VSP	Vision Service Plan
W/W	Wastewater
WAPA	Western Area Power Administration
WECC	Western Electricity Coordinating Council
WRSP	West Roseville Specific Plan
WW	Wastewater
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant
YSO	Youth Service Officer
ZLD	Zero Liquid Discharge
ZONAR	Zonar Systems Company

A

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